

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

Fourteenth Edition

December, 2007
Prepared by the Office of the
Executive Vice President for Finance & Administration

PREFACE

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the fourteenth annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page, www.ttuhscc.edu.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

VISION STATEMENT

Texas Tech University Health Sciences Center will be recognized nationally as a top-ranked health sciences university.

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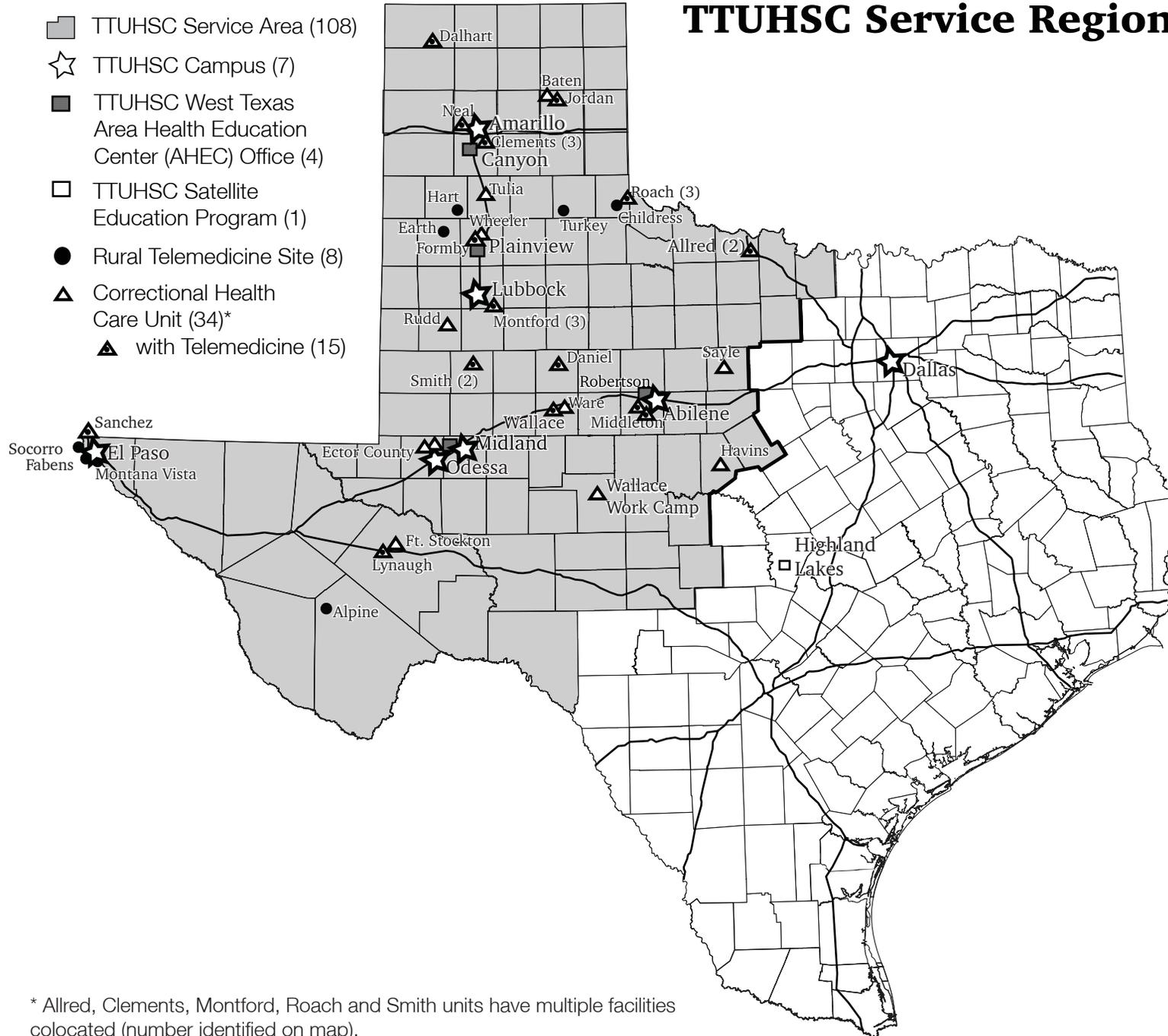
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HISTORY

TTUHSC Service Region



* Allred, Clements, Montford, Roach and Smith units have multiple facilities colocated (number identified on map).

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 12% of the population of the total state. This 131,000 square mile service area and population of 2.6 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October 2003 establishing a new four-year medical school in El Paso. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Nursing celebrated the school's 25th anniversary in January 2007, and established the first endowed chairs in Nursing during AY 2007. The School of Pharmacy celebrated a decade of excellence in August 2006. The school's expansion continues with the establishment of a four-year pharmacy school in Abilene, which began classes in August 2007.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which sets overall policy for the Texas Tech University System, Texas Tech University, and TTUHSC. The current members of the TTUS Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Larry K. Anders, Vice Chair	Jan. 31, 2011	Dallas
F. Scott Dueser, Chair	Jan. 31, 2009	Abilene
L. Frederick “Rick” Francis	Jan. 31, 2013	El Paso
Mark Griffin	Jan. 31, 2011	Lubbock
Ebtesam “Sam” Attaya Islam (Student)	May 31, 2008	Lubbock
John Scovell	Jan. 31, 2013	Dallas
Daniel “Dan” T. Serna	Jan. 31, 2011	Arlington
Windy Sitton	Jan. 31, 2009	Lubbock
Dr. Bob L. Stafford	Jan. 31, 2009	Amarillo
Jerry Turner	Jan. 31, 2013	Blanco

The Deans of the Schools of Medicine, Nursing, Allied Health Sciences, Pharmacy and the Graduate School of Biomedical Sciences report to the Chief Executive Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo, El Paso, Odessa and Abilene. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health Sciences utilize the same administrative mode. Regional Deans of Allied Health Sciences in Amarillo, Midland and Odessa, and the Regional Deans of Nursing in Odessa and Highland Lakes/Marble Falls report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo.

The Office of Institutional Compliance is responsible for advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at Texas Tech University Health Sciences Center (TTUHSC). This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of compliance concerns, so members of TTUHSC’s community understand how to conduct their activities in an ethical and compliant manner. There are various reporting mechanisms available to members of the TTUHSC community to report concerns of regulatory non-compliance, including the anonymous Texas Tech Compliance and Ethics Line. Reported concerns are investigated and corrective action is implemented to

address any identified non-compliance activity.

The Institutional Compliance Officer reports to the President, and has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy. This individual also serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. The Chief Billing Compliance Officer, based in Lubbock, provides management oversight of the Billing Compliance Program for the billing of health care items and services by the schools within TTUHSC. Each regional campus has a Billing Compliance Director who reports directly to the Chief Billing Compliance Officer. The Institutional Privacy Officer, who is also in Lubbock, serves as the primary privacy official for the institution, and is the regional contact for the Lubbock and Abilene campuses. The other campuses each have a regional Privacy Officer who reports to the Institutional Privacy Officer. Both of these programs provide training and monitoring to ensure compliance with relevant federal and state laws, regulations as well as TTUHSC operating policies.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from \$500 to \$1,500.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2008, general revenue is 30.4% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

SCHOOL OF MEDICINE

- Over the past five years, approximately 60% of graduates have remained in Texas to complete residency training, and an average of 21% of School of Medicine graduates have remained in a Texas Tech program for residency training.
- Over 20% percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- Over the past five years, an average of 48% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2007, 54% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The multi-campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas.
- In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students are admitted into the program. In June, 2001, the School of Medicine graduated its first three MD-MBA students; six graduates completed the combined degree program in May, 2002, an additional six completed the program in May, 2003, seven completed in May, 2004, ten in May, 2005, four in May, 2006, and six in May, 2007.
- The campuses of the School of Medicine operate 29 individually accredited residency programs and 9 fellowship programs in West Texas. As of September, 2007, these programs had 512 total residents in training, including 19 fellows, of which 345 (67%) were in primary care fields of Family Medicine, Internal Medicine, Med/Peds, OB/GYN and Pediatrics. Of the 345 total primary care residents in training, 95 are specifically in Family Medicine. The 29 residency programs and 9 fellowship programs have 163 first year trainees, and will graduate approximately 174 residents and fellows in 2008.
- All campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.

- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2007, the combined campuses of the School of Medicine provided 631,234 clinical visits of care to 230,434 patients. The School also served 56,154 inpatients in its affiliated hospitals. The campuses provided 325,784 clinical visits of charity care to 88,403 patients valued at \$77,161,986.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance our knowledge about normal and disease conditions in humans.
- Originally, as part of the School of Medicine, its first masters of science degree was awarded in 1975 in medical microbiology, followed by its first doctoral degree awarded in 1978 in physiology.
- The Graduate School of Biomedical Sciences currently has seven graduate programs: biochemistry and molecular genetics, biotechnology, cell and molecular biology, medical microbiology, pharmacology and neuroscience, pharmaceutical sciences, and physiology. Some graduates of these programs work in private industry, however, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- The philosophy of the GSBS is to provide each student with a broad understanding of biomedical research. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common first-year curriculum. The first-year curriculum consists of introductory courses in Biochemistry, Molecular Biology, Microbiology, Cell Biology, Human Physiology, Pharmacology and Cell & Molecular Immunology.
- The School conferred its first pharmaceutical sciences degree and celebrated the awarding of its 100th doctor of philosophy degree in 2001.
- The M.D./Ph.D. combined degree program has graduated six M.D./Ph.D. students and has six students currently enrolled. GSBS graduated their first husband and wife team in May, 2002, awarding both with an MD/PhD degree.
- GSBS Convocation 2003 was the inaugural year to present the Outstanding Graduate Student award to one graduating student who best exemplified the many aspects of the scientist. Also that year, the Dean's Recognition Award was combined with the Banner Bearer selection.

- Beginning Fall 2006, the School initiated the Dean's Scholars program. With funding from the Office of the President, four GSBS doctoral students receive stipends of \$25,000 per year for up to three years.

SCHOOL OF NURSING

The School of Nursing (SON) continues to push beyond the limits of current norms with a mission core focused on people and values for achieving the organizational mission of education, practice, research and service. Our values adhere to the highest standards of integrity related to innovative education, practice research and service. We value:

- ◆ Individual uniqueness
 - ◆ A spirit of trust, caring, open communication, and team work
 - ◆ Loyal, creative and culturally diverse students, faculty, and staff
 - ◆ A dedicated community of stakeholders
- The School of Nursing began in 1979 with the development and accreditation of the Continuing Nursing Education (CNE) Program. The CNE Program was the first nationally accredited program in the State of Texas and continues today to meet the needs of West Texas nurses with timely topics to support area nurses learning needs, including nurses in rural communities. Since inception, the School of Nursing has planned degree programs to meet the needs of Texas residents.
 - Traditional baccalaureate students were admitted on the Lubbock campus in 1981, and four years later, RN-BSN students were admitted in the Permian Basin. The baccalaureate program is for traditional, licensed RN and second degree (individuals with a baccalaureate degree in another field) students. At the undergraduate level, the School offers a baccalaureate degree web-enhanced program in Lubbock for traditional students without a degree, a web-based accelerated baccalaureate nursing degree program for pre-licensure students with previous baccalaureate degrees in other fields, as well as a baccalaureate program for registered nurses with an associate degree in nursing or diploma nursing preparation.
 - The Master of Science in Nursing program enrolled the first students in 1988. Today, the Graduate Program offers teleconference classes in Lubbock, Tyler, Odessa, Fredericksburg and Highland Lakes. By using a variety of methods including interactive television and web-based technology, the Graduate Program has educational tracks in:
 - ◆ Administration
 - ◆ Education, including a Master of Science in Nursing degree for registered nurses with associate or diploma in nursing preparation (RN-MSN)
 - ◆ Five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner, and Clinical Research Management

- ◆ Post-masters certificates for the five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner, and Clinical Research Management
 - ◆ Collaborative programs: Advanced Practice Program with the University of Texas at Tyler; a collaborative Ph.D. program with Texas Woman's University, and Master of Science in Nursing/Master of Business Administration in collaboration with Texas Tech University College of Business Administration
- School of Nursing accomplishments are categorized according to the three foci of the Texas Tech University System Strategic Plan: ***growth, research and preparedness***. Additionally, the accomplishments emphasize continuous quality improvement in each of the three focal areas.
 - ***Preparedness and Research:*** The School of Nursing continues to focus on people, development of partnerships, and achievement of local and national recognition.
 - Geriatric education, while partnering with other disciplines in the Health Sciences Center, is one focus of the School. The goal is to provide model research, education and practice experiences at the Mildred and Shirley L. Garrison Geriatric Education and Care Center.
 - Grant and research funding initiatives substantially increased through the funding agencies of Lubbock Area Foundation, City of Lubbock Community Development, Carillon Senior Living Center, the CH Foundation, Texas Department of Human Services, WorkSource of the South Plains, South Plains Regional Workforce Development Board, UCSF Center for the Health Professions, National League for Nursing, Health Resources and Services Administration in the United States Department of Health and Human Services (HRSA), Bureau of Health Professions in the United States Department of Health and Human Services, U.S. Department of Education and U.S. Department of Labor.
 - A \$1.5 million grant focusing on preventing and controlling childhood obesity in West Texas was awarded to an interdisciplinary team of researchers with the School of Nursing Research and Practice Programs Associate Dean as the grant project director during AY 2006.
 - ***Growth and Preparedness:*** The School of Nursing focuses on improving the health care of people by creating partnerships with public and private communities to expand health care services to underserved populations.
 - **The Larry Combest Community Health & Wellness Center**, a primary care clinic, serves residents in East Lubbock within a federally designated medically-underserved area including the Senior House Calls Program and Diabetes Education Center and serves as a clinical learning site for students.
 - The Permian Basin Health Career Consortium, chaired by the School of Nursing Regional Dean-Permian Basin, is currently composed of 17 member organizations from Midland and Odessa including hospitals, community colleges,

independent school districts, chambers of commerce, newspapers, the Permian Basin Workforce Board and the Permian Basin Area Health Education Centers (PB AHEC).

- In December 2005, Undergraduate and Graduate programs in the School of Nursing were granted accreditation by the Commission on Collegiate Nursing Education (CCNE) for ten years (maximum permitted) with no recommendations or suggestions.
- For AY 2006, the School of Nursing was ranked among the top nursing schools in the nation for the third year in a row in U.S. News & World Report's 2007 edition of America's best graduate schools. The School of Nursing master's degree program ranked 75th in the nation in the exclusive annual listing and is the only ranked nursing school in the West Texas region.
- The Dean of the School of Nursing was appointed by former President Wilson to represent TTUHSC, and appointed by the Governor to serve on the Texas Health Care Policy Council. The Chair of the Texas State Health Care Coordinating Council appointed the Dean to serve on Texas Nursing Work Force Center Advisory Council. The Texas Health Care Policy Council was established to advise the Governor, Lieutenant Governor and Speaker of the House on flaws, gaps, inefficiencies or problems in the Texas health care system, and is comprised of designees from various state agencies and systems of higher education with the Dean as the only nurse. The Dean serves on the Texas Nursing Work Force Center Advisory Council, which monitors and advises the legislature on the nursing work force, and was named vice chair of the Texas Health Work Force Planning Partnership Subcommittee, charged with assuring that Texas is adequately prepared to meet the health care delivery needs of the future via a quality work force. Both appointments began in AY 2006.
- During AY 2007, six faculty were selected as inaugural "fellows in the Academy of Nursing Education" by the National League for Nursing. The purpose of the academy is to foster excellent in nursing education by recognizing and capitalizing on the wisdom of outstanding individuals in and outside the profession who have contributed to nursing education in sustained and significant ways. Fellows are expected to provide visionary leadership in nursing education and in the Academy of Nursing Education.
- A new 13-part public television series entitled "State of Tomorrow" featured the TTUHSC School of Nursing. The series focused on challenges Texans are currently facing and the work being done at the state's public higher education institutions to provide solutions to these challenges. The first episode aired on April 27, 2007.
- Two endowed chairs have been established in the School during AY 2007. The first endowed chair in Nursing in the Permian Basin was established in February 2007, thanks to Ector County Hospital Board. The first endowed school

of nursing chair in Lubbock was presented by the University Medical Center Health System. The Lubbock chair, Endowed Chair in Patient Safety, was announced during a visit by First Lady Anita Perry to Lubbock in July 2007.

- In August 2007, the School of Nursing established a regional dean for SON programs located at Texas Tech University at Highland Lakes.
- The School is recognized by the Hispanic and other communities as an integral and dynamic partner in education and health care delivery including, for example, leadership for development of the first South Plains Association of Hispanic Nurses.
- Nursing program growth was a key objective of the School, including increasing-unduplicated enrollment from 700 in AY 2004, to 963 in AY 2006 and 1,075 in AY 2007.

SCHOOL OF ALLIED HEALTH SCIENCES

- The School of Allied Health Sciences offers fourteen different doctoral, masters and baccalaureate health professions degree programs in the rehabilitation sciences, clinical laboratory sciences, speech, language and hearing sciences, and disciplines related to primary care. With a Fall 2007 enrollment in excess of 850 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is the largest School of Allied Health Sciences in Texas, and one of the most diverse and fastest growing institutions of its kind in the nation. The School has successfully developed and implemented ten new or upgraded academic degree programs since 1998. These programs are already producing their first cohorts of highly qualified allied health professionals who are serving the people of West Texas, the state and the nation.
- Academic degree programs offered include Ph.D. in Communication Science and Disorders, Doctor of Audiology (Au.D.), Doctor of Science in Physical Therapy (Sc.D./PT); Doctor of Physical Therapy (DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology and Clinical Practice Management; professional Masters' degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; and Clinical Services Management.
- Beginning in Summer, 2008, the entry-level Master of Physical Therapy program will transition to an entry-level clinical doctorate, Doctor of Physical Therapy (DPT). This change reflects the ever-increasing clinical responsibilities of physical therapists. Students who are currently enrolled in the MPT program will have the opportunity to "bridge" their academic degree to the DPT by extending their course work by one semester.

- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The Sc.D., P.T. employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus, to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The M.S. in Clinical Practice Management provides an internet-based opportunity for PT's, OT's, SLP's, PA's and other health professionals to upgrade their knowledge and skills in clinical practice management, without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Services Management provides a web-based baccalaureate opportunity for graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- With the Summer, 2002 session, the School admitted its first cohort of students into its "first-in-the-nation" Master of Science in Molecular Pathology program. This program, which is supported by extensive institutional investments in a state-of-the-art "gene-testing" laboratory, offers students the theoretical knowledge and technical skills needed by molecular diagnostics and forensics laboratories within the state and throughout the country.
- In addition to its fourteen different degree programs, all of which are accredited for the maximum periods allowable by their respective accrediting bodies, the School operates two Centers that have been approved by the Board of Regents:
 - The Center for Brain Mapping and Cortical Studies, within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplining efforts in research, teaching and patient care that are aimed at increased understanding of the human nervous system and enhanced treatment of neural pathology.
 - The Center for Rehabilitation Research within the Department of Rehabilitation Sciences consists of five clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Cardiopulmonary Research Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences.
- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.

- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

M.S., Molecular Pathology

Master of Physician Assistant Studies (M.P.A.S.)

B.S., Clinical Laboratory Science

Rehabilitation Sciences

Doctor of Science (Sc.D.) in Physical Therapy

Doctor of Physical Therapy (D.P.T.)

Master of Athletic Training (M.A.T.)

Master of Occupational Therapy (M.O.T.)

Speech, Language and Hearing Sciences

Ph.D., Communication Sciences and Disorders

Doctor of Audiology (Au.D.)

M.S., Speech-Language Pathology

B.S., Speech, Language and Hearing Sciences

Clinic Administration and Rehab Counseling

M.S., Clinical Practice Management

Master of Rehabilitation Counseling (M.R.C.)

B.S., Clinical Services Management

SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. The founding class graduated in May, 2000. The SOP has conferred 568 Pharm.D. degrees through May 2007.

- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a Ph.D. program in the basic pharmaceutical sciences and a Graduate Pharmacy Education Program (residency program). Through the residency program, pharmacists gain advance practice skills leading to specialization beyond the entry professional degree.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external health care institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School manages three pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
 - Amarillo: Amarillo Pharmaceutical Care Center
 - Dallas: Texas Pharmacy at Central Dallas Ministries Clinic
 - Lubbock: TTUHSC Pharmacy (main campus)
- In addition to its direct patient care initiatives, the School supports a significant research program. The SOP building houses approximately 14,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, drug formulation, blood brain barrier, cancer, cardiovascular pharmacology, immunology, infectious disease, molecular biology, pharmaceuticals, pharmacokinetics/pharmacodynamics, and pharmacoeconomics. The School has received significant research grants and contracts. The ongoing research is supported by over \$4.1 million in extramural funding, which includes 11 NIH grants. The annual Marsh Endowed Lectureship brings world-renowned research experts in neuroscience and addiction to visit the School to give lectures at the TTUHSC Amarillo campus. Research Days, also held annually, is an event which recognizes the research endeavors of faculty and students over the course of the previous year and fosters future collaborations on new projects.
- The School has three research centers: Stroke, Pediatric Pharmacology, and Cancer; and collaborates with the School of Medicine and local hospitals to fund research at the Women's Health Research Institute.

- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas.
- The School's Dallas/Fort Worth campus is located at the North Texas Veterans Affairs Medical Center. The VA totally renovated a building to house the School. The 8,000 sq. ft. facility was designed and renovated to meet the SOP's needs, housing four case study rooms, one classroom, a student lounge and break room, and 15 faculty offices. Its location adjacent to the VA's clinic building has proven to be an exceptional affiliation for the Pharm.D. and residency program.
- The School has clinical affiliations with some of the leading chain and independent pharmacies and hospitals throughout its four-campus region.
- Due to the generous support of the Abilene Community Partners, the School opened a new campus in Abilene in fall 2007. The campus, made possible from a \$15.6M gift to the University, includes all four years of the program. There will be 27 FTE faculty, nine staff, and six residents in Abilene to serve 40 students/year (160 additional students once fully enrolled).

HEALTH SERVICES MANAGEMENT / CORRECTIONAL MANAGED HEALTH CARE

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 inmates housed in TDCJ facilities, the western sector has approximately 32,000 beds in 32 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility expanded by 44 beds in 2006, yielding a total of 92 medical/surgical, intensive care, and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. All sites are undergoing accreditation by the American Correctional Association with a goal of 100% certification by 2008.

During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, from September 1, 1995 to August 31, 2007, TTUHSC provided managed health care services to Texas Youth Commission (TYC) facilities located in seven West Texas facilities. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 15 of the 32 TDCJ prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

Other initiatives for Correctional Managed Health Care include provision of onsite health services for the 500-bed Ector County Detention Center and 48-bed Youth Center, and maturation of an Electronic Medical Record system within TDCJ facilities.

F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH

The F. Marie Hall Institute for Rural and Community Health is a nationally renowned program dedicated to improvements in the health of West Texans. This talented and dedicated group of scholars, public health specialists and community outreach professionals is the primary liaison of TTUHSC with rural communities throughout the region. Institute personnel collaborate widely with faculty at Texas Tech University, with academic experts statewide, and with leading corporations and non-profit research organizations across the United States. The Institute's programs derive funding from the State of Texas and from a variety of federal agencies including HRSA and the National Institutes of Health. The Institute also receives large-scale private philanthropic encouragement.

In February 2006, one of the largest private donations in TTUHSC history created the F. Marie Hall Institute for Rural and Community Health and expanded the Health Sciences Center's rural-focused outreach, workforce, and research initiatives.

From there, the Institute published its primary mission statement, which is to improve the health of West Texans by:

- Increasing the availability and quality of health services and education
- Promoting healthier living
- Serving as an information resource for communities and policy makers

As a result, the Institute directs much of its efforts in the areas of health care workforce development, enhanced access with technology, such as telemedicine and rural research.

To accomplish that, the Institute serves as a primary liaison to over 2.6 million residents (12% of the state's population) of communities across the vast 108-county TTUHSC service area equal to the size of the state of Arizona. Many of those communities are considered isolated and frontier by federal definition. Unlike East Texas, which has major urban centers and small towns that dot the highway every ten to twelve miles, communities in West Texas are much more isolated. In fact, there are only seven metropolitan centers scattered across the 108 counties of West Texas: Abilene, Amarillo, El Paso, Lubbock, Midland/Odessa, San Angelo and Wichita Falls. These cities serve as the shopping and health care hubs for people living within the region, although access to such services can mean a two-to-four hour drive. As a result, the area presents many unique and exciting challenges for the Institute to include addressing demographic trends of aging populations, growing ethnic diversity, shrinking rural populations and border health issues.

To meet those challenges, the Institute develops and coordinates a wide range of rural health and community projects, which include assisting with the creation and implementation of sound rural health policies; focusing on health education and health workforce development; sponsoring and conducting applied research and policy analysis; and improving the health of communities through innovative research, health education and health care service delivery programs.

Core programs within the Institute include the Rural Health Research Group, the West Texas Area Health Education Center (AHEC) Program, and Telemedicine. These core programs are foundational components of efforts to develop comprehensive, sustainable programs that will improve the health status of residents of rural and underserved communities in West Texas.

Rural Health Research Group: The Institute pursues a major emphasis in generating research projects and completed the third year of a three-year National Institutes of Health (NIH) grant called EXPORT (**Ex**cellence in **Part**nerships for **Com**munity **O**utreach **R**esearch and **T**raining) in 2007. The grant and research focused on health disparities in West Texas to study the incidence, prevalence, mortality, and burden of disease drawn along the fault lines of age, race, ethnicity, disability status, income, educational level, and geographic location. Fourteen seed grants were provided during the year from the EXPORT project. In July 2007, the Institute entered into a collaborative partnership with a number of key partner entities within Texas who have an interest in and are dedicated to addressing and preventing childhood obesity. The research team is comprised of dedicated professionals from multiple disciplines to include biostatistics, mathematics, engineering, statistics, research, computer science, software development, media production and project management. The team is involved in multiple projects focused on rural health in addition to collaborative work with other educational institutions.

Health Care Workforce Development and Education: Generating young peoples' interest in health care careers at an early age is one of the strategies of the West Texas Area Health Education Centers (AHEC). Our experiences have shown that health care providers most likely to practice in rural West Texas come from rural West Texas. Thus, significant efforts and investments are geared towards encouraging young West Texans to consider the possibility of a career in health care. From these investments in the youth of the region will come future health care workers for rural West Texas. To get there, the West Texas AHEC staff and the four AHECs concluded a very successful year of activities in 2007, including:

- Continuing education activities to 2,603 health care professionals through 93 separate regional events.

- Placed 237 TTUHSC students in area rural communities for more than 67,314 hours of training.
- Provided health careers information and experiential learning opportunities to 25,917 students. 417 students participated in summer camps, mentoring programs and hands-on science events.
- Provided CATCH (Coordinated Approach to Children's Health) curriculum, training and PE equipment to 64 rural school districts in 95 rural elementary schools, benefiting more than 26,000 elementary students. The Texas Council on Cardiovascular Disease and Stroke (TCCDS) awarded the West Texas AHEC their Outstanding Cardiovascular Health Promotion Award in April 2007 citing commitment to the prevention of cardiovascular disease in Texas through implementation of an innovative and effective program.
- Developed the statewide Texas *Hot Jobs: Health Careers Manual* and website resource printing 50,000 books, 10,000 interactive CDs and an interactive website, www.texashotjobs.org

Reinforcing these efforts is an extensive scholarship program for undergraduate and health professions students. In 2007, this program provided nearly \$150,000 in scholarships and stipend support for rural clinical rotations to the TTUHSC schools. The program has been a major funding contributor to TTUHSC, and since Spring 2002, has provided \$876,215 to the schools.

The Institute partnered with the University of Texas Medical Branch in Galveston and the University of Texas Health Science Center in San Antonio to provide Regional Health Workforce Diversity Conferences in 2007. Held in Lubbock, El Paso, McAllen, Dallas, Houston and Austin, the conferences addressed healthcare workforce diversity issues encountered by target audiences such as education, business and industry, and governmental agencies, as well as those issues experienced by underrepresented populations.

Telemedicine: The Institute manages one of the longest continuously operating telemedicine programs in the nation to address one of our priorities to overcome distance and isolation. Telemedicine's two components, Rural Telemedicine and Correctional Telemedicine, continually provide outstanding service throughout the region. Telemedicine provided support to eight West Texas communities in FY07, including Hart, Turkey, Childress, Alpine, Montana Vista, Fabens, Earth, and El Paso (where consults are conducted for medical specialties and to burn patients). In 2007, a very successful project was initiated with Fox Rural Health Clinic in Childress for Oncology patients. Through video-conferencing technology, patients can be connected with healthcare providers hundreds of miles away. With more than 25,000 telemedicine consults since 1990, the Institute is currently expanding next-generation approaches to shorten the "distance" between rural communities and major healthcare centers.

INFORMATION TECHNOLOGY

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects TTUHSC's campuses and clinics together as a system, and extends the institution's

outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, and HealthNet departments. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, networking, programming support, data management, systems management, video teleconferencing, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting an ATM-wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting a high-speed ATM or Gigabit Ethernet network infrastructure at all campus locations;
- ▶ Providing institutional support for over 5,000 personal computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage, printing services, and e-mail services;
- ▶ Providing essential backup services of institutional data;
- ▶ Providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, dial-up services and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications; and
- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities.

- **Digital Network**

The existing digital network infrastructure consists of an ATM or Gigabit Ethernet campus LAN environment with core speeds of 625 or 1,000 megabits per second, and ATM OC-3 (155 megabits per second) connectivity to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at a 1 Gigabit (1,000 Mbits) transmission speeds. Network connectivity for faculty, staff and students is available at 10/100 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout our campuses. Access to the Internet 2 national network is available in collaboration with Texas Tech University (TTU).

- **Information Systems**

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used

by the Schools to support their educational programs. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers to store and access peer tutoring and other educational materials compiled by students. TechLink services used to support instruction include interactive multimedia classrooms and web-based material/communications. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience.

The enterprise level student and administrative information systems are shared by TTUHSC and TTU. In collaboration with TTU System, TTUHSC and TTU are in the process of deploying an integrated portfolio of new student and administrative applications that will be also shared by TTUHSC and TTU. Additionally, the branding and integration of the web environments of the components of Texas Tech have been developed collaboratively to ensure users of our websites find the information or services they seek in an intuitive and efficient manner.

- **Educational Support**

The TechLink network connects 36 distance learning classrooms and 14 conference rooms on all HSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching and other educational support activities. Carrying nearly 12,000 event hours in fiscal year 2007, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and
- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters reducing the need for frequent travel.

- **Healthcare Services**

The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campus, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. A recent upgrade expanded the Healthcare Services network to include live, interactive video facilities to train and support regional law enforcement personnel in Forensic Science applications. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Health.edu**

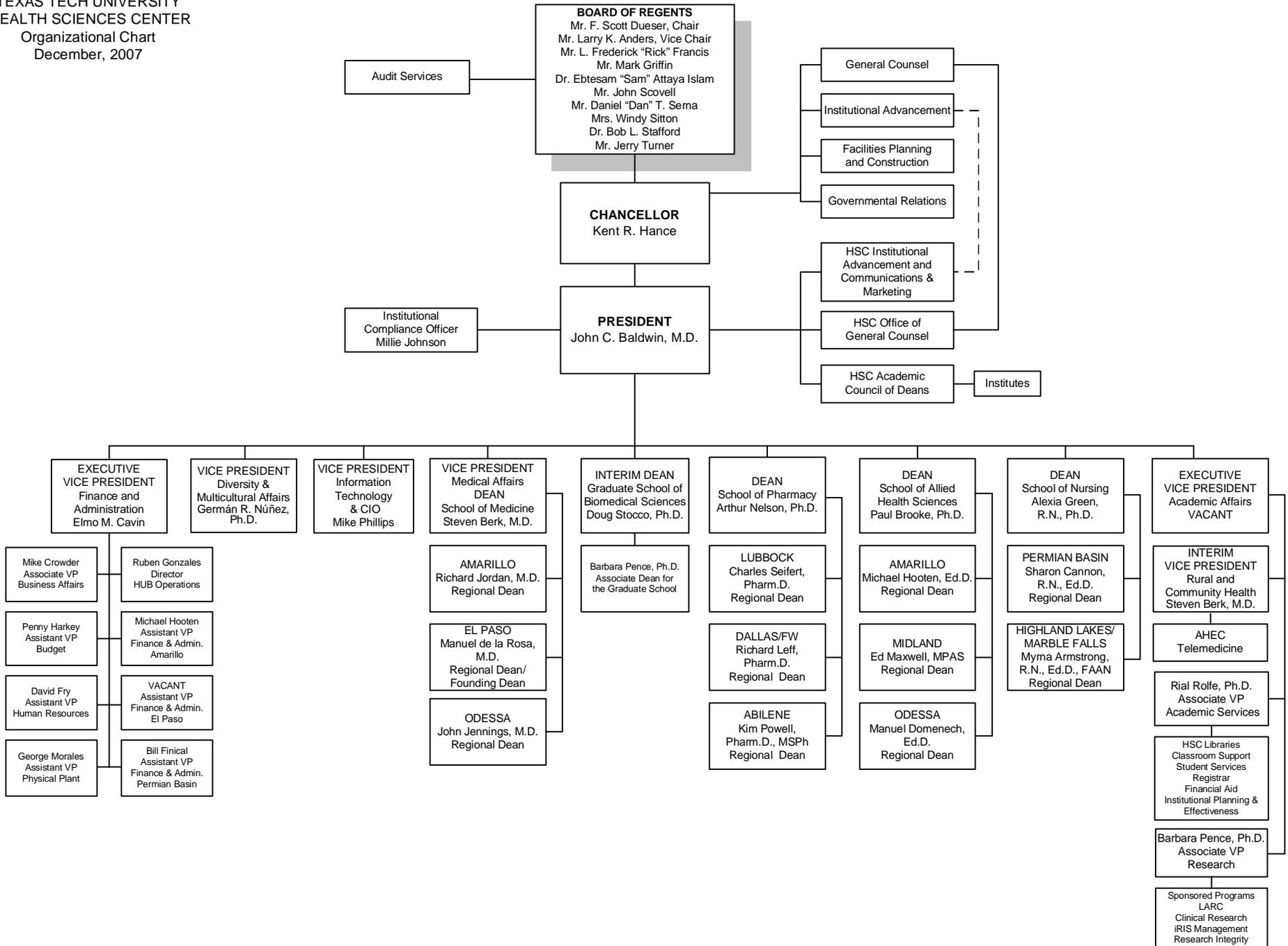
Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 200 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at more than 200 hospitals and clinics in all regions of Texas, including 75 fragile Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the F. Marie Hall Institute for Rural and Community Health. In addition to the facilities in Texas, Health.edu provides education services to over 750 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for healthcare professional disciplines to over 525 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

LIBRARIES OF THE HEALTH SCIENCES

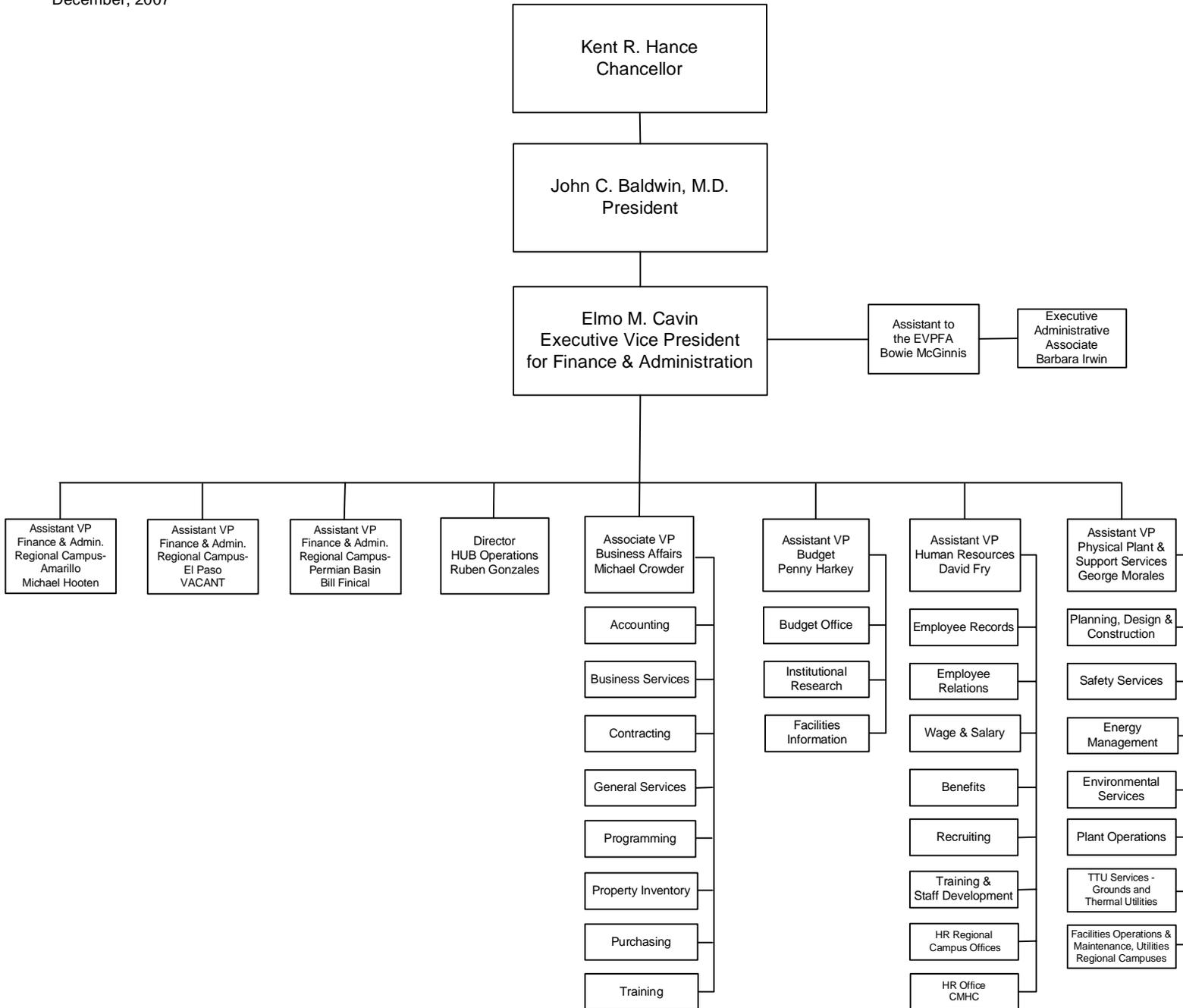
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these four campuses, are staffed by 21 professional librarians, two administrative staff, and 27 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to over 15,000 electronic journals and over 38,000 electronic books, and 150 electronic databases. Through a proxy server, users may access this material from off-site locations as well. All four libraries have an electronic document reserve system and an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 37 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week (the mean average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 97.75, which is a significant decline from the previous year's 99). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 29 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the summer of 2000, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences. In 2008, that library will open a new 6,000 sq. ft. addition on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. In 2006, the number of answered reference questions at the libraries was 26,090 (the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 15,894). During the last SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance.

ORGANIZATIONAL CHARTS

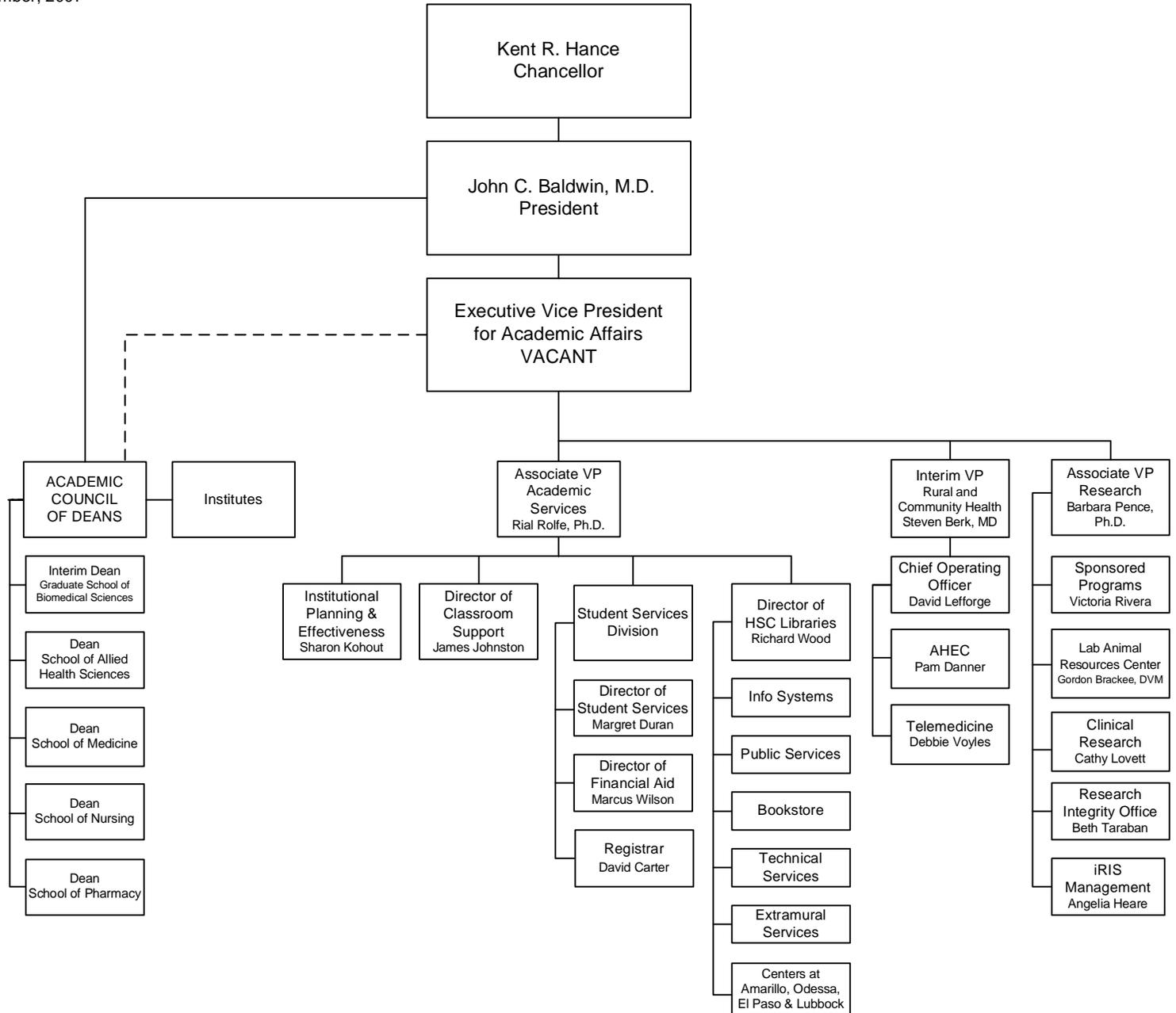
TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
December, 2007



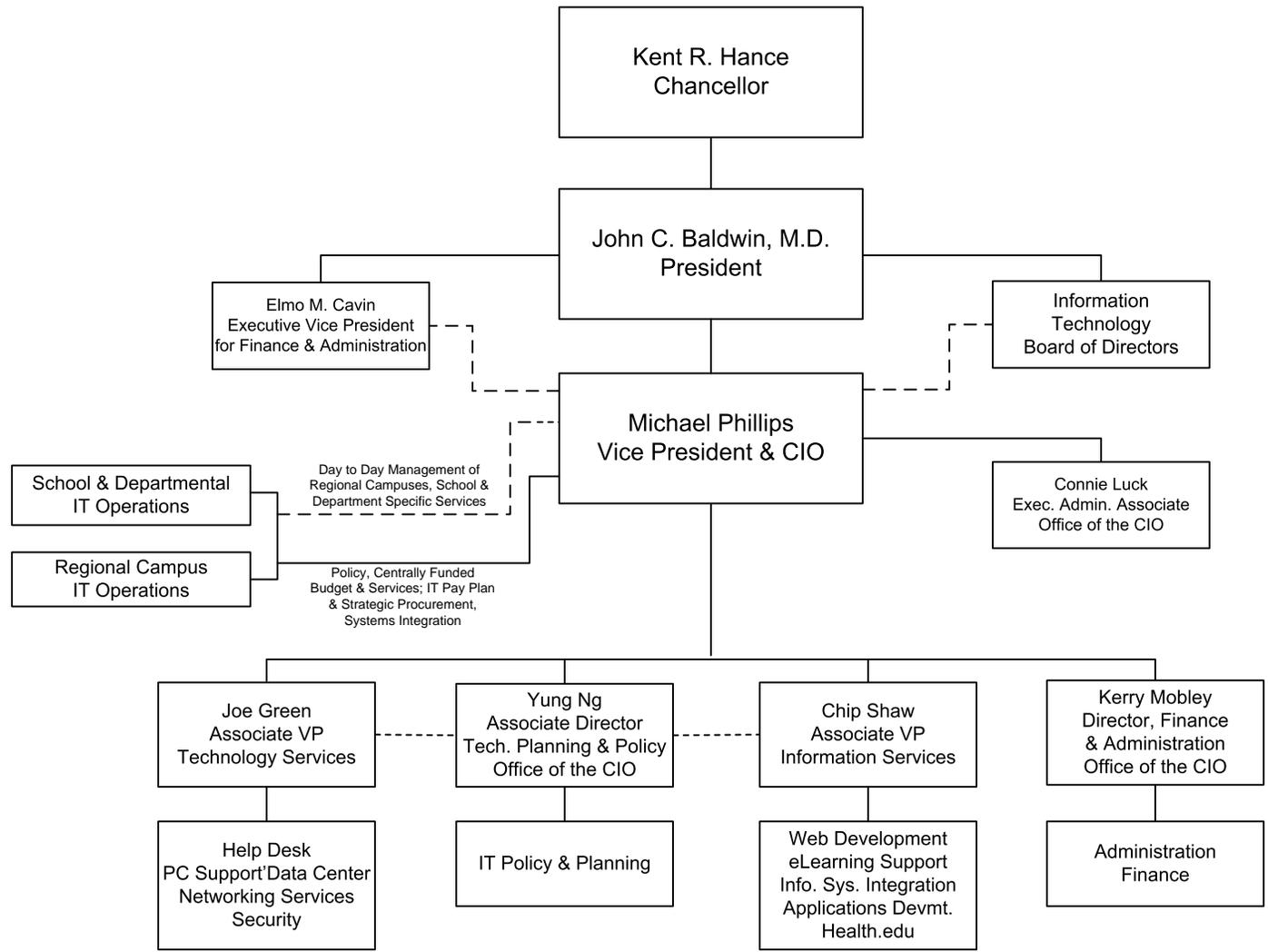
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Finance & Administration
 Organizational Chart
 December, 2007



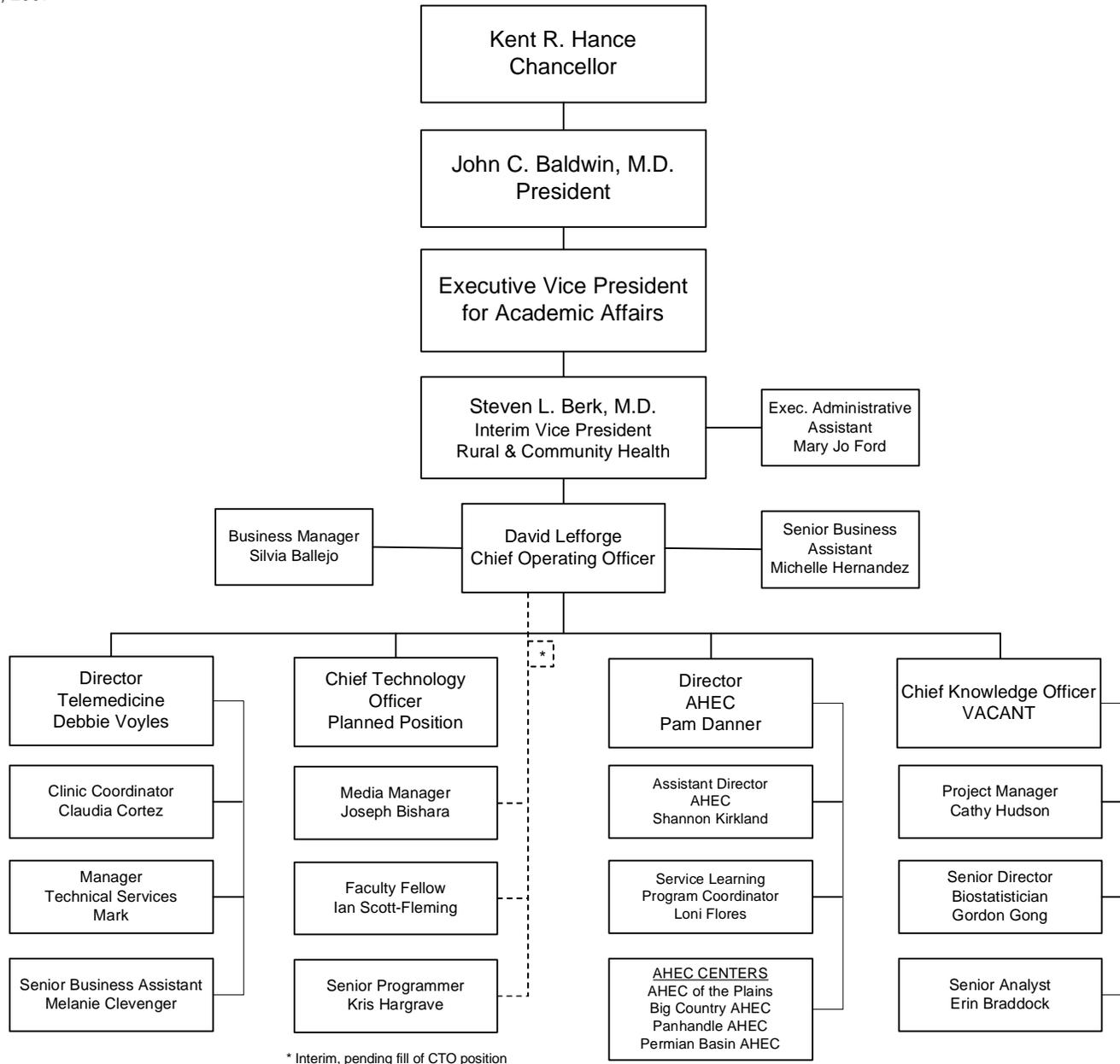
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Academic Affairs
 Organizational Chart
 December, 2007



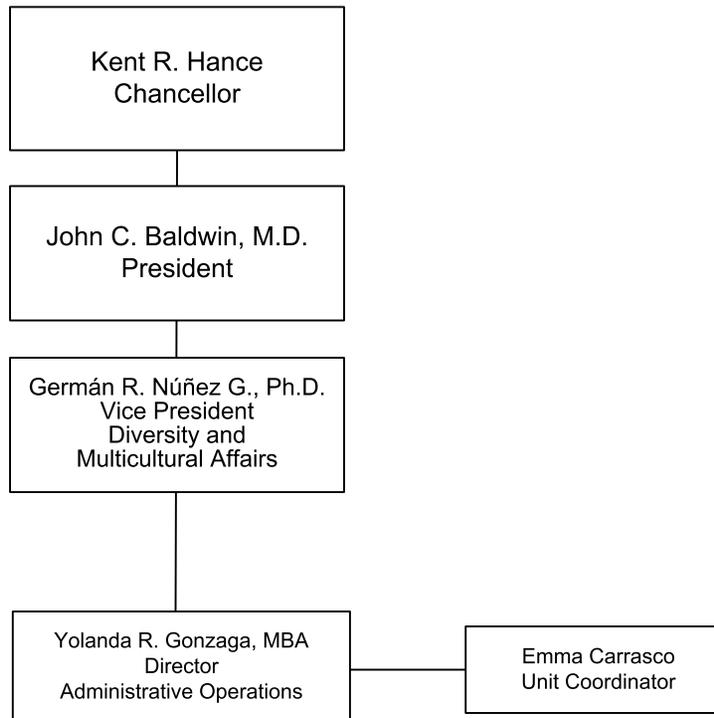
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Information Technology
 Organizational Chart
 December, 2007



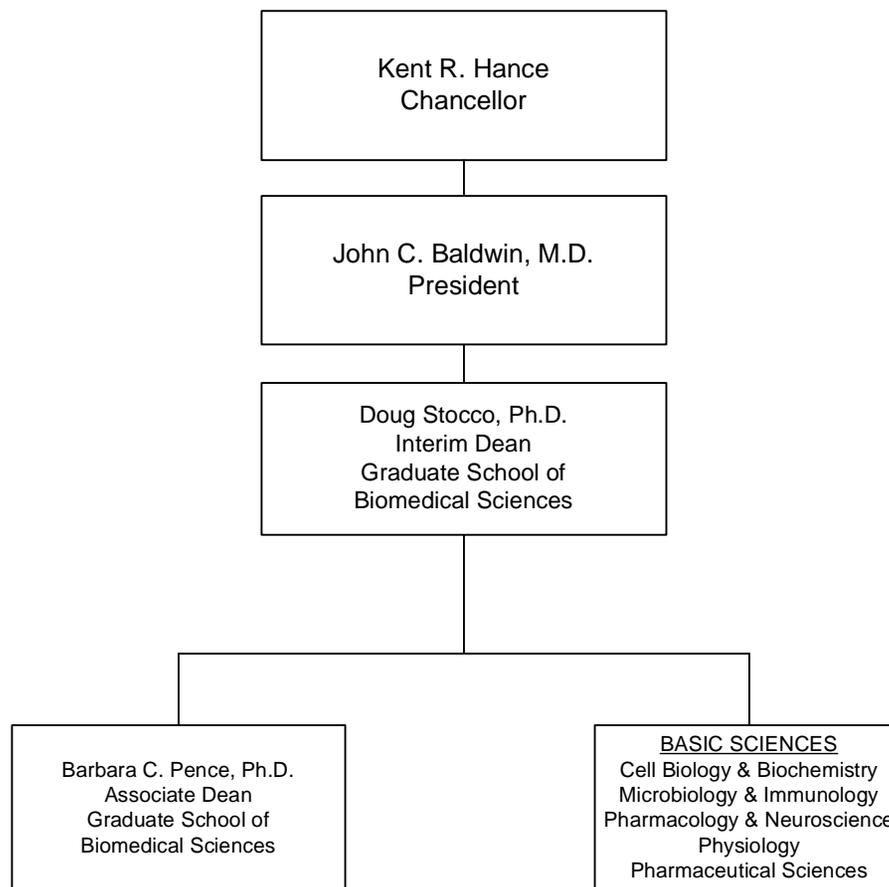
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
 December, 2007



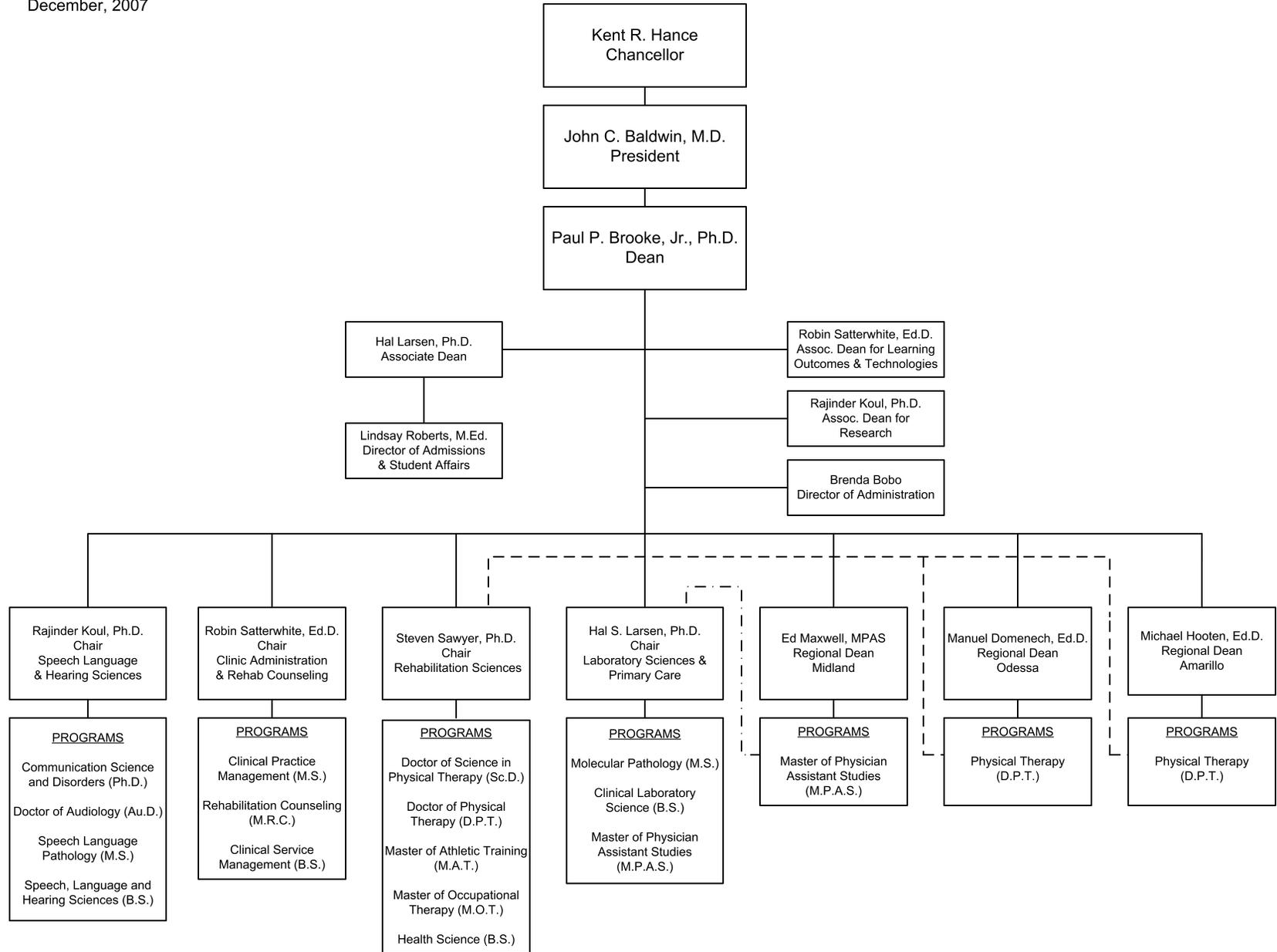
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Diversity and Multicultural Affairs
Organizational Chart
December, 2007



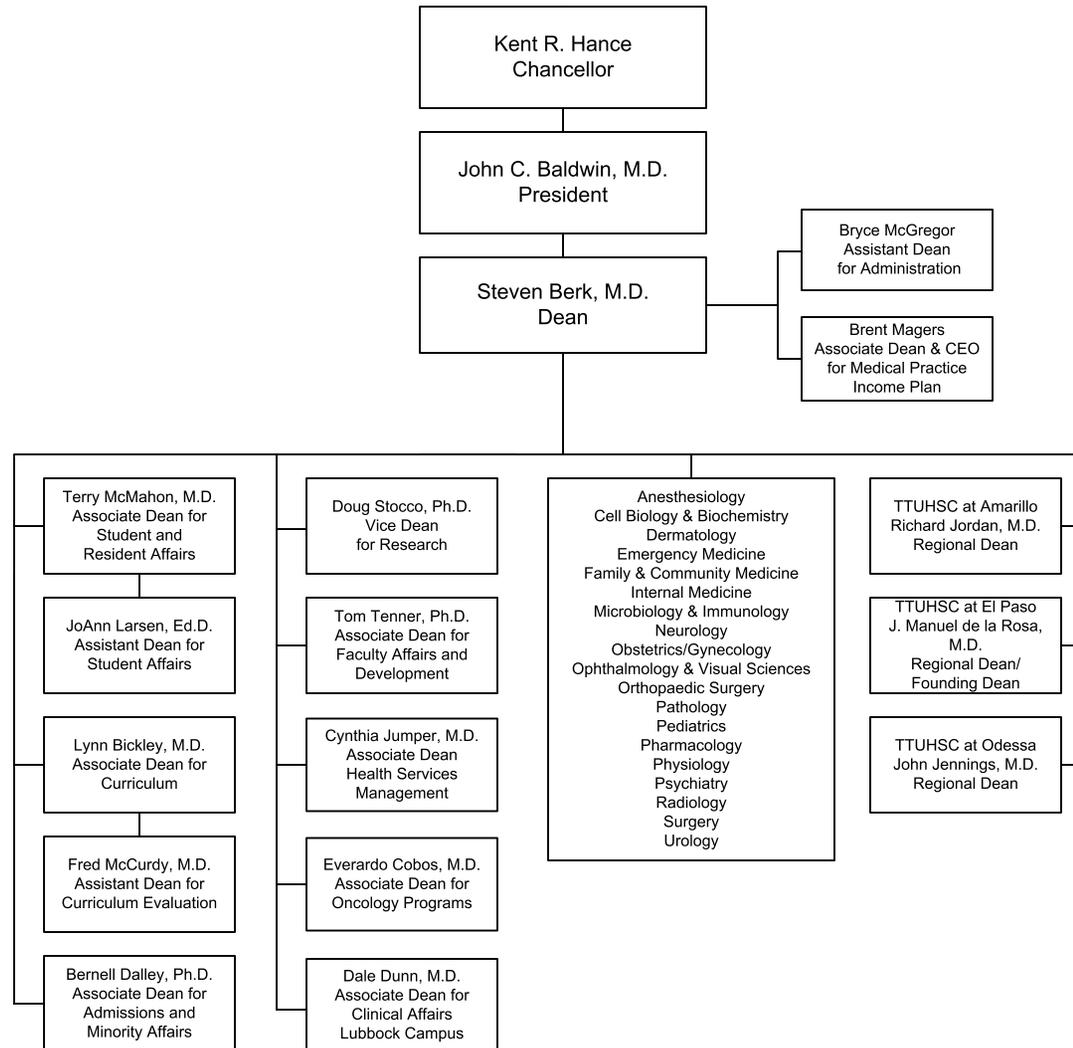
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Graduate School of Biomedical Sciences
Organizational Chart
December, 2007



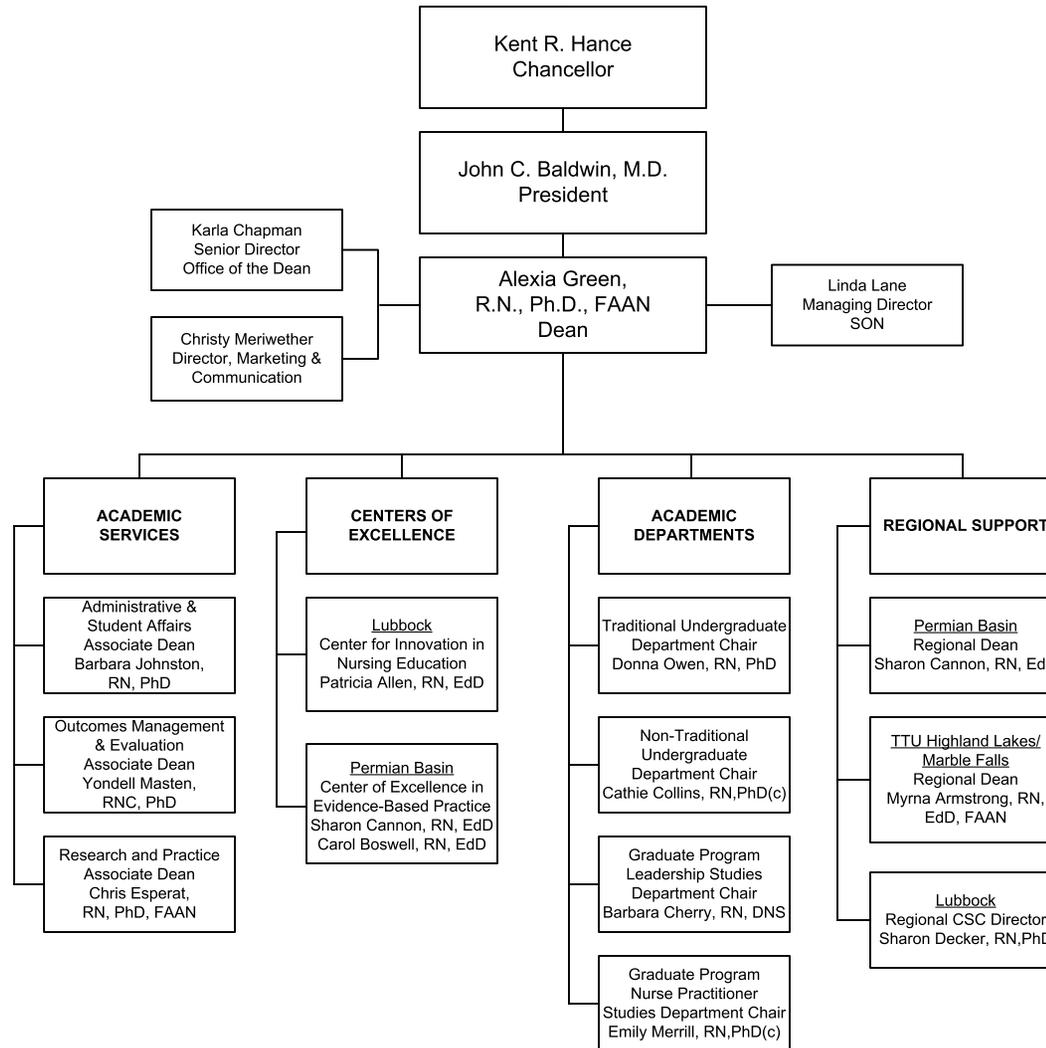
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Allied Health Sciences
 Organizational Chart
 December, 2007



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2007

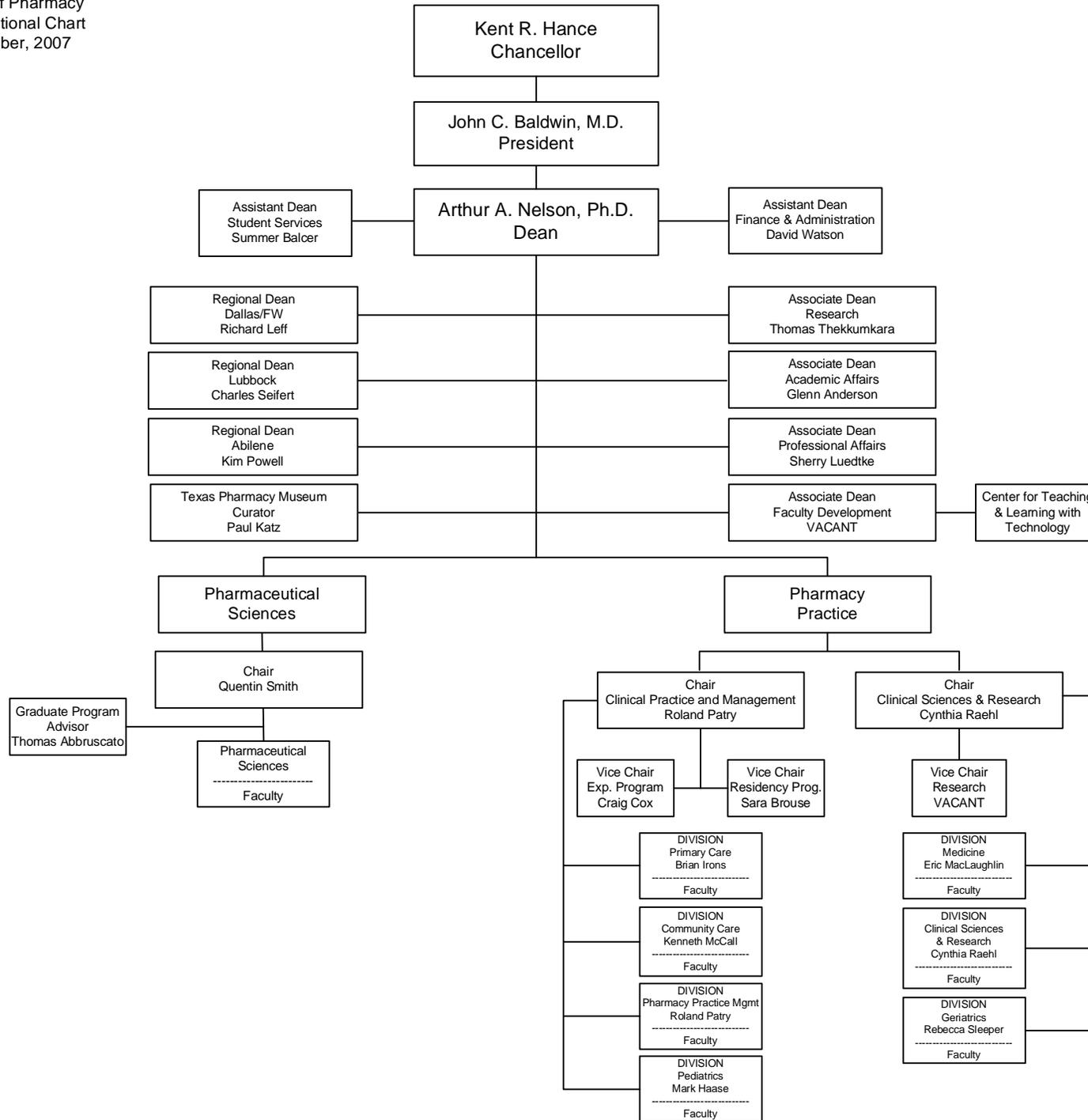


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2007



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

School of Pharmacy
Organizational Chart
December, 2007



PROGRAMS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ACADEMIC AND PROFESSIONAL PROGRAMS BY CAMPUS**

Location	School of Medicine	School of Allied Health Sciences	School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
AMARILLO	MD Students (MSIII, MSIV) Graduate Medical Education	Physical Therapy (DPT)	No Program	Pharmaceutical Sciences	PharmD Students (P1, P2, P3, P4) Graduate Pharmacy Education
EL PASO	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	No Program	No Program	No Program
LUBBOCK	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	Communication Sciences & Disorders Occupational Therapy Physical Therapy (DPT&ScD) Rehabilitation Counseling Speech, Language & Hearing Sciences Athletic Training Speech-Language Pathology Audiology Clinical Laboratory Science Molecular Pathology Clinical Services Management Clinical Practice Management	BSN 2nd Degree (also Marble Falls) RN to BSN RN to MSN MSN-Administration, Education, CRM Advanced Practice Prog. (FNP, ANP, PNP, GNP) Post Master's-Advanced Practice (FNP, ANP, PNP, GNP, CRM) Collaborative Programs- Adv. Practice Programs w/UT, TWU, TTU/COBA	Cell & Molecular Biology Biochemistry & Molecular Genetics Medical Microbiology Pharmacology & Neuroscience Physiology Biotechnology	PharmD Students (P3, P4) Graduate Pharmacy Education
MIDLAND	No Program	Physician Assistant Studies	No Program	No Program	No Program
ODESSA	Graduate Medical Education	Physical Therapy (DPT)	BSN 2nd Degree RN to BSN RN to MSN MSN-Administration, Education, CRM Advanced Practice Prog. (FNP, ANP, PNP, GNP) Post Master's-Advanced Practice (FNP, ANP, PNP, GNP, CRM) Coll. w/UT, TWU, TTU	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	PharmD Students (P3, P4) Graduate Pharmacy Education
ABILENE	Graduate Medical Education	No Program	2nd Degree (in development)	No Program	PharmD Students (P1, P2, P3, P4) Graduate Pharmacy Education (begin 7/08)

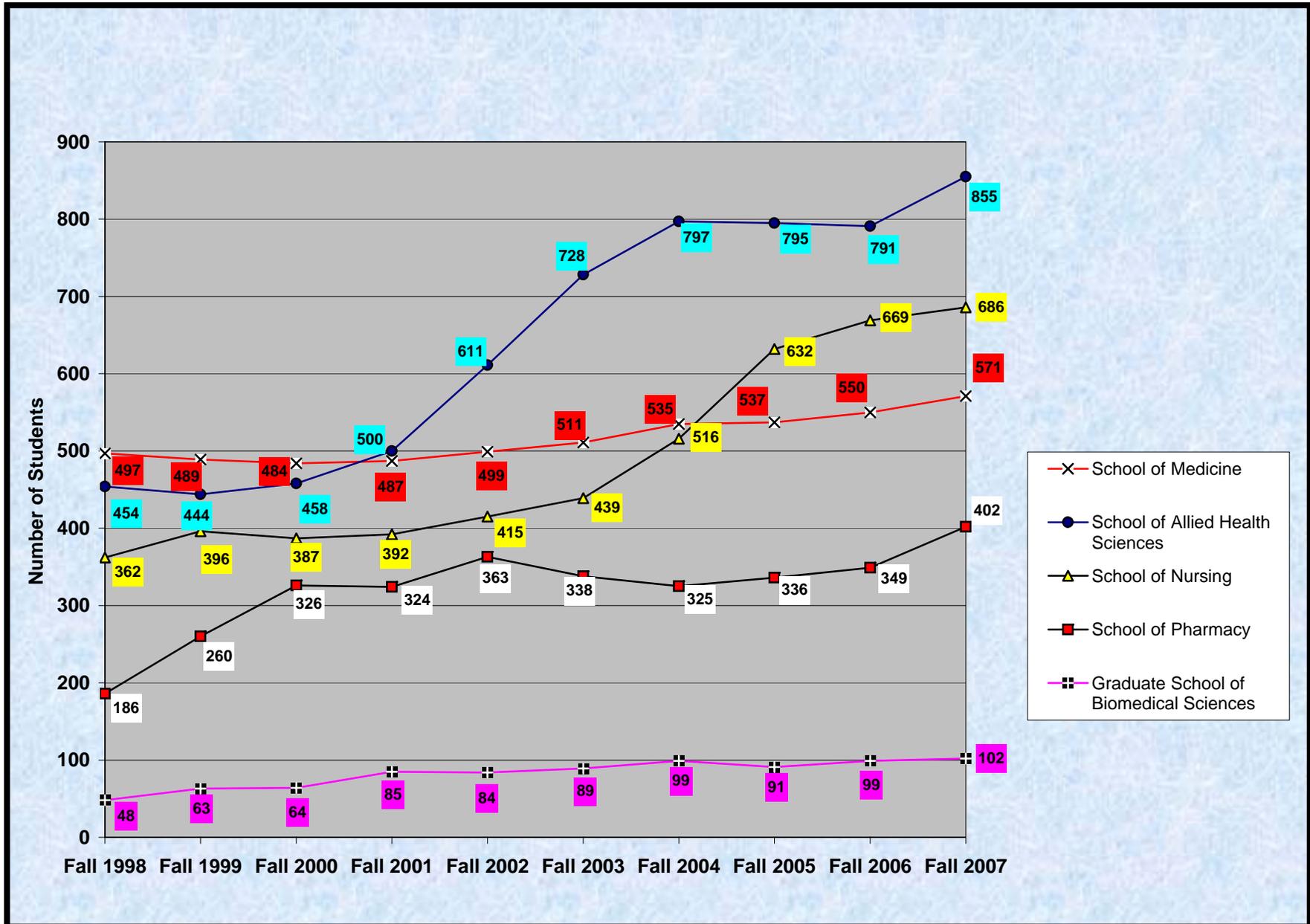
STUDENTS

TTUHSC Enrollment Trends

Fall 1998 - Fall 2007

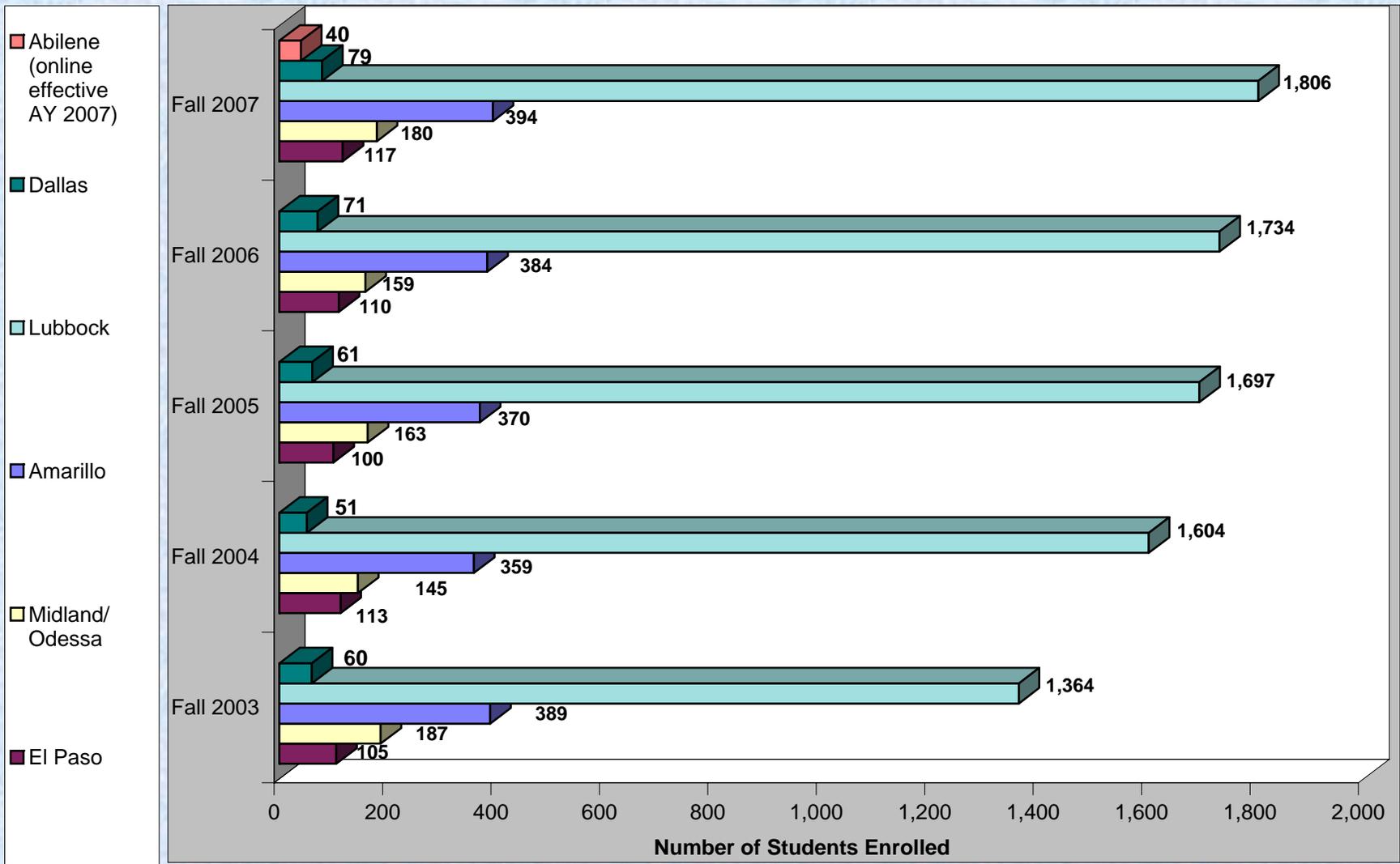


TTUHSC Enrollment Trends by School Fall 1998 - Fall 2007



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

TTUHSC Enrollment by Campus Fall 2003 - Fall 2007



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	7	19	6	21	5	25	8	29	12	40	15	43	24	64	32	90	33	93	36	98
American Indian	4	4	7	5	2	7	3	7	5	12	2	14	5	12	5	7	6	9	9	10
Asian	71	50	75	68	94	86	99	75	100	89	106	96	100	109	109	127	104	143	120	158
Hispanic	70	66	79	69	80	92	79	108	100	125	104	134	106	150	103	185	106	193	125	201
Non-Resident Alien	8	7	18	11	14	17	29	21	23	23	23	22	25	21	25	20	39	27	42	36
Other	0	2	2	0	3	2	11	8	19	16	18	25	17	38	23	41	24	57	27	78
White	489	750	470	821	450	842	450	861	490	918	490	1013	502	1099	500	1124	502	1122	511	1165
Total Enrollment	649	898	657	995	648	1071	679	1109	749	1223	758	1347	779	1493	797	1594	814	1644	870	1746

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	1	0	0	0	1	0	0	1	0	0	0	0	1	0	1	0	0	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	1	0
Asian	3	3	2	6	6	5	1	1	1	1	2	5	2	3	3	2	1	3	1	3
Hispanic	3	0	2	1	1	1	2	0	1	0	1	1	2	1	1	1	1	1	1	2
Non-Resident Alien	7	6	11	8	10	9	26	15	21	18	22	17	22	17	23	12	31	17	37	22
Other	0	2	1	0	0	1	1	1	1	2	1	1	1	3	3	1	1	0	0	1
White	16	7	19	13	13	17	24	14	24	14	18	21	21	26	24	19	18	25	20	14
Total Enrollment	29	19	35	28	30	34	54	31	49	35	44	45	48	51	55	36	53	46	60	42

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF ALLIED HEALTH SCIENCES

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	5	3	9	1	11	3	9	6	13	9	18	12	25	13	32	10	32	13	38
American Indian	2	1	2	1	0	3	0	3	1	6	1	8	1	7	0	4	0	5	0	6
Asian	4	6	3	7	4	11	6	7	6	10	11	16	11	18	10	14	8	26	11	27
Hispanic	17	19	22	18	19	27	19	41	35	53	42	63	44	69	32	77	29	78	33	74
Non-Resident Alien	0	0	1	0	1	1	0	2	1	3	1	3	1	1	1	1	5	2	4	4
Other	0	0	0	0	0	0	2	0	5	2	6	11	5	14	8	12	7	9	7	16
White	125	273	106	272	107	273	111	297	126	344	137	402	144	445	154	437	158	422	153	469
Total Enrollment	150	304	137	307	132	326	141	359	180	431	207	521	218	579	218	577	217	574	221	634

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF MEDICINE

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	1	1	1	0	3	0	5	0	7	1	7	3	9	7	9	10	8	10	8
American Indian	2	0	4	0	2	0	2	0	2	1	0	1	1	1	1	1	2	1	3	0
Asian	47	16	56	25	58	33	59	37	57	41	62	42	63	51	70	65	71	66	74	71
Hispanic	31	13	30	11	27	13	27	15	29	13	29	14	31	14	37	23	40	23	41	27
Non-Resident Alien	0	0	0	0	0	0	1	1	1	1	0	2	0	2	0	2	0	2	0	0
Other	0	0	0	0	2	0	5	4	7	6	9	5	8	7	8	3	8	9	8	11
White	261	124	234	127	213	133	208	123	214	120	207	132	212	133	184	127	176	134	188	130
Total Enrollment	343	154	325	164	302	182	302	185	310	189	308	203	318	217	307	230	307	243	324	247

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF NURSING

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	11	0	10	1	8	3	12	2	15	1	15	5	22	7	39	8	40	4	37
American Indian	0	1	1	2	0	2	0	1	0	3	0	3	0	2	0	2	0	3	1	4
Asian	3	7	0	5	0	10	3	8	3	8	2	6	3	11	7	14	7	16	5	20
Hispanic	6	28	8	30	6	30	7	28	9	33	11	37	11	51	13	64	18	67	24	68
Non-Resident Alien	1	1	2	3	2	5	1	2	0	1	0	0	1	0	0	2	2	5	0	8
Other	0	0	0	0	0	0	0	0	0	1	0	3	0	9	1	20	5	35	3	43
White	37	266	34	301	28	295	29	298	41	299	45	316	44	357	52	411	56	407	52	417
Total Enrollment	48	314	45	351	37	350	43	349	55	360	59	380	64	452	80	552	96	573	89	597

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF PHARMACY

	1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	1	2	1	3	2	2	3	3	5	4	3	4	7	5	9	5	13	9	15
American Indian	0	2	0	2	0	2	1	3	2	2	1	2	3	2	3	0	3	0	4	0
Asian	14	18	14	25	26	27	30	22	33	29	29	27	21	26	19	32	17	32	29	37
Hispanic	13	6	17	9	27	21	24	24	26	26	21	19	18	15	20	20	18	24	26	30
Non-Resident Alien	0	0	4	0	1	2	1	1	0	0	0	0	1	1	1	3	1	1	1	2
Other	0	0	1	0	1	1	3	3	6	5	2	5	3	5	3	5	3	4	9	7
White	50	80	77	108	89	124	78	129	85	141	83	142	81	138	86	130	94	134	98	135
Total Enrollment	79	107	115	145	147	179	139	185	155	208	140	198	131	194	137	199	141	208	176	226

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Graduate School of Biomedical Sciences	73	80	66	67	71
School of Allied Health Sciences	510	642	631	621	679
School of Medicine	343	360	376	375	384
School of Nursing	401	482	589	633	636
School of Pharmacy	37	40	35	38	36
TOTAL Lubbock	1,364	1,604	1,697	1,734	1,806

Amarillo	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Graduate School of Biomedical Sciences	16	19	25	32	31
School of Allied Health Sciences	69	44	44	47	46
School of Medicine	63	62	61	65	70
School of Pharmacy	241	234	240	240	247
TOTAL Amarillo	389	359	370	384	394

Midland/Odessa	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
School of Allied Health Sciences	149	111	120	123	130
School of Nursing	38	34	43	36	50
TOTAL Midland/Odessa	187	145	163	159	180

El Paso	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
School of Medicine	105	113	100	110	117
TOTAL El Paso	105	113	100	110	117

Dallas	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
School of Pharmacy	60	51	61	71	79
TOTAL Dallas	60	51	61	71	79

Abilene	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
School of Pharmacy	-	-	-	-	40
TOTAL Dallas	-	-	-	-	40

TTUHSC Fall Semester Totals	2,105	2,272	2,391	2,458	2,616
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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st

RESIDENCIES IN TEXAS							
DESCRIPTION	2001	2002	2003	2004	2005	2006	2007
Total Graduates	119	116	110	113	127	118	114
Primary Care (% of Total Graduates)	33 (27.7%)	35 (30.2%)	35 (31.8%)	29 (25.6%)	41 (32.3%)	35 (29.7%)	44 (39.0%)
Family Medicine	10	10	10	6	8	13	9
Internal Medicine *	13	11	10	7	11	9	9
Pediatrics	7	6	9	8	15	8	14
Med/Pediatrics	0	1	1	0	0	1	0
Ob/Gyn	3	7	5	8	7	4	12

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2001	2002	2003	2004	2005	2006	2007
Total Graduates	119	116	110	113	127	118	114
Primary Care (% of Total Graduates)	59 (49.6%)	54 (46.6%)	52 (47.3%)	50 (44.2%)	63 (49.6%)	53 (45.0%)	62 (54.4%)
Family Medicine	13	17	11	10	14	16	13
Internal Medicine *	24	18	18	15	19	17	16
Pediatrics	15	8	13	12	16	13	19
Med/Pediatrics	0	2	1	1	1	2	0
Ob/Gyn	7	9	9	12	13	5	14

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
CLINICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%
2002	90%	84%
2003	100%	78%
2004	88%	78%
2005	92%	79%
2006	92%	79%
2007	88%	79%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
OCCUPATIONAL THERAPY**

YEAR	PASS RATE
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%
2002	100%
2003	82%
2004	85%
2005	100%
2006	93%
2007	78%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICAL THERAPY***

YEAR	PASS RATE
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%
2002	93%
2003	62%
2004	62%
2005	77%
2006	88%
2007	93%

* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
SPEECH-LANGUAGE PATHOLOGY ***

YEAR	PASS RATE
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%
2002	92%
2003	90%
2004	85%
2005	93%
2006	100%
2007	95%

*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
AUDIOLOGY ***

YEAR	PASS RATE
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. No graduating class and no one sat for exam.
2002	100%
2003	100%
2004	89%
2005	100%
2006	100%
2007	100%

*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICIAN ASSISTANT PROGRAM**

YEAR	PASS RATE
2002	88%
2003	75%
2004	75%
2005	95%
2006	90%
2007	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
MOLECULAR PATHOLOGY PROGRAM**

YEAR	PASS RATE	NATIONAL MEAN
2003	100%	--
2004	100%	--
2005	75%	77%
2006	82%	77%
2007	85%	71%

**SCHOOL OF ALLIED HEALTH SCIENCES
ATHLETIC TRAINING PROGRAM**

YEAR	PASS RATE
2004	80%
2005	83%
2006	100%
2007	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	96.9%
2002	92.8%
2003	94.7%
2004	86.2%
2005	86.8%
2006	88.2%
2007	87.2%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2000	100%
2001	98.3%
2002	100%
2003	93.85%
2004	97.67%
2005	94.74%
2006	93.24%
2007	98.57%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS
SCHOOL OF MEDICINE**

United States Medical Licensing Examination (USMLE)

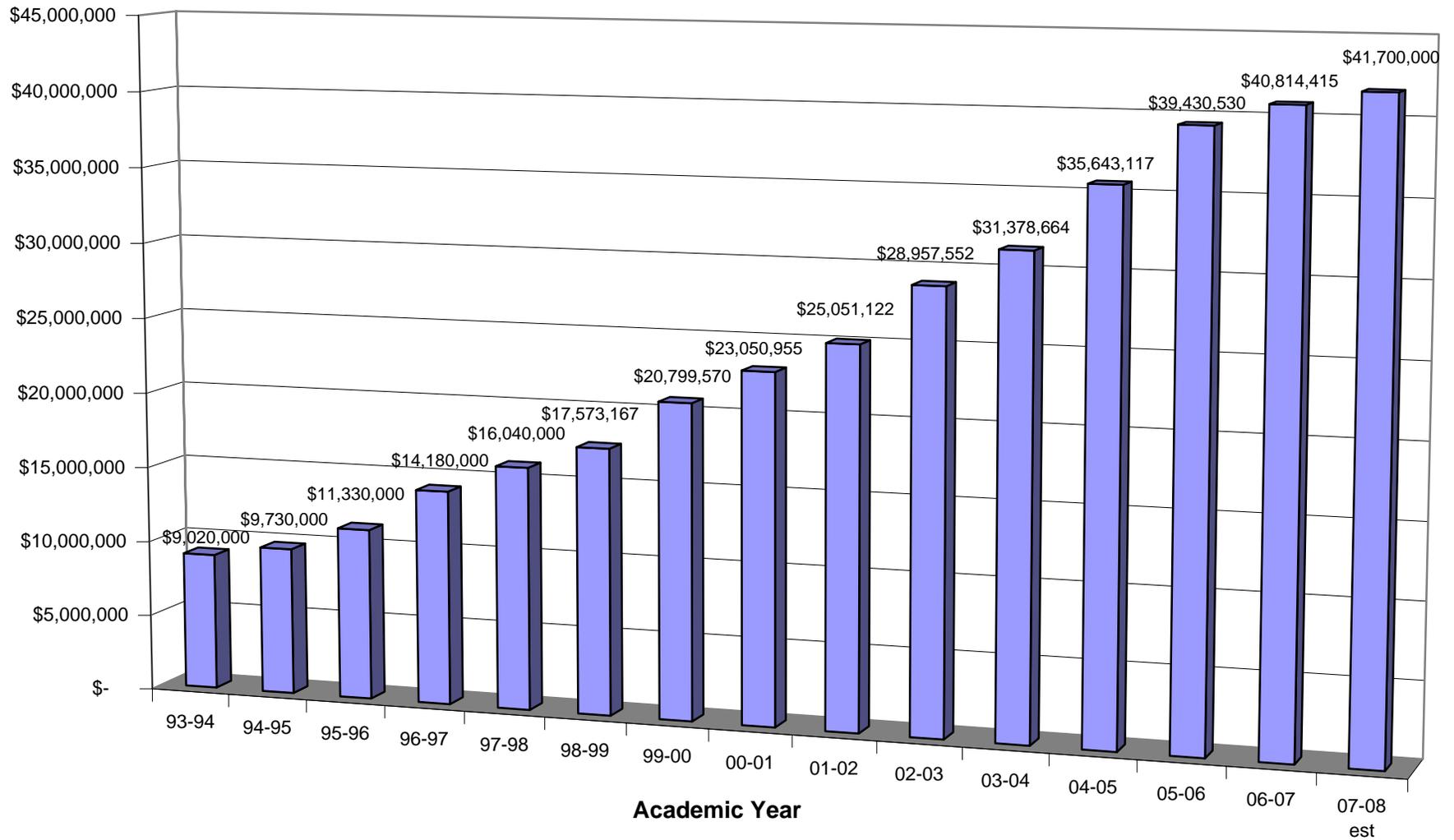
<i>TEST GROUP</i>	<i>STEP I Pass Rate</i>	<i>STEP II Pass Rate*</i>	
Class of 1996	94%	96%	
Class of 1997	95%	94%	
Class of 1998	97%	98%	
Class of 1999	96%	95%	
Class of 2000	96%	92%	
Class of 2001	87%	97%	
Class of 2002	91%	96%	
Class of 2003	88%	96%	
Class of 2004	86%	93%	
		<i>Clinical Knowledge</i>	<i>Clinical Skills</i>
Class of 2005	90%	93%	89%
Class of 2006	88%	93%	98%
Class of 2007	82%	91%	96%

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

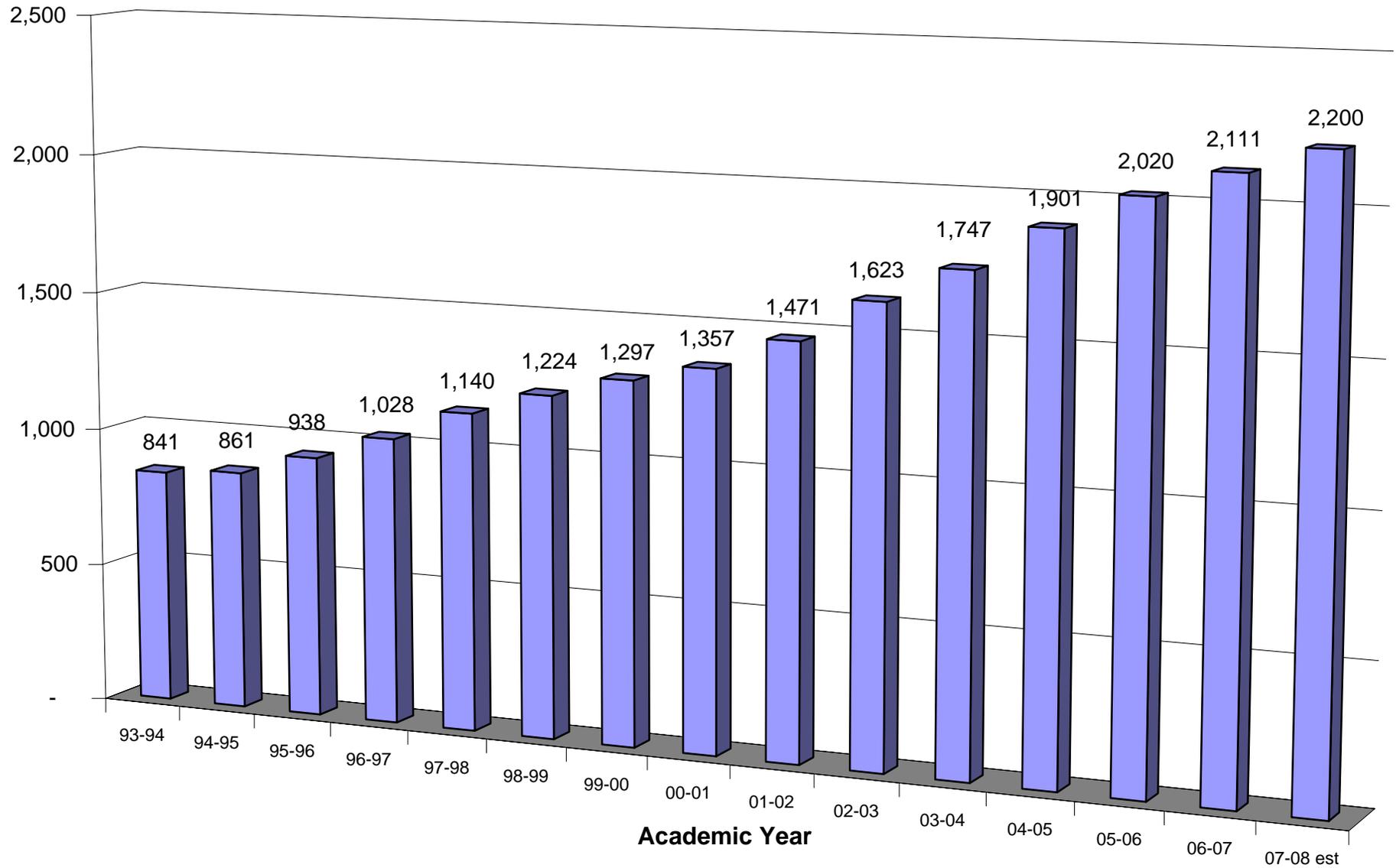
- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

* Beginning with the Class of 2005, the Step 2 exam was divided into two separate examinations: Clinical Knowledge and Clinical Skills

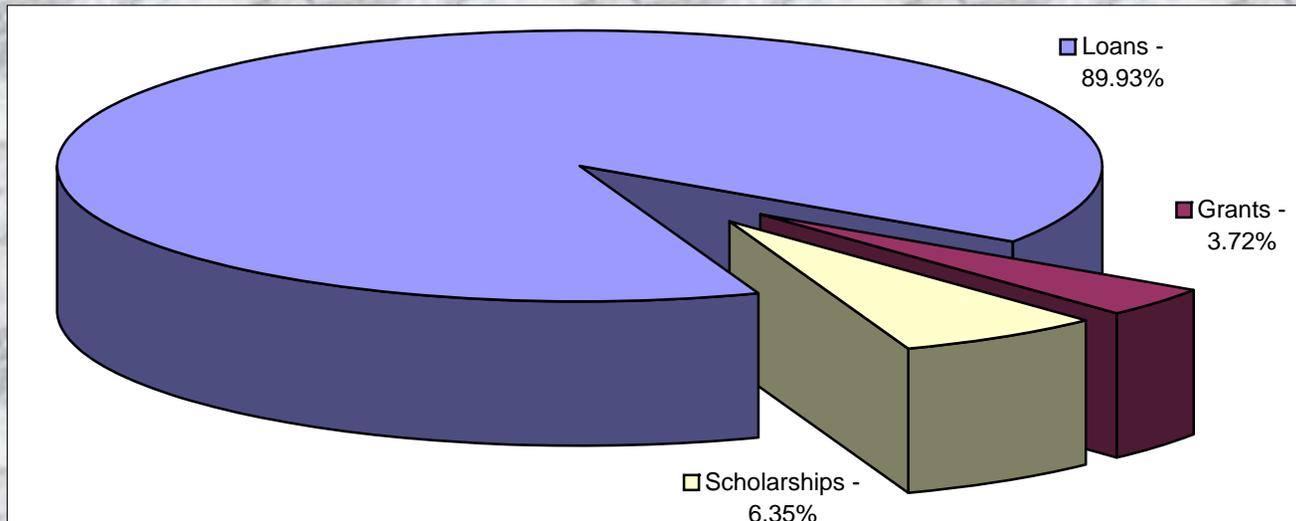
Financial Aid Dollars Awarded to Students 1993-94 through 2007-08 est.



Number of Students Awarded Financial Aid 1993-94 through 2007-08 est.

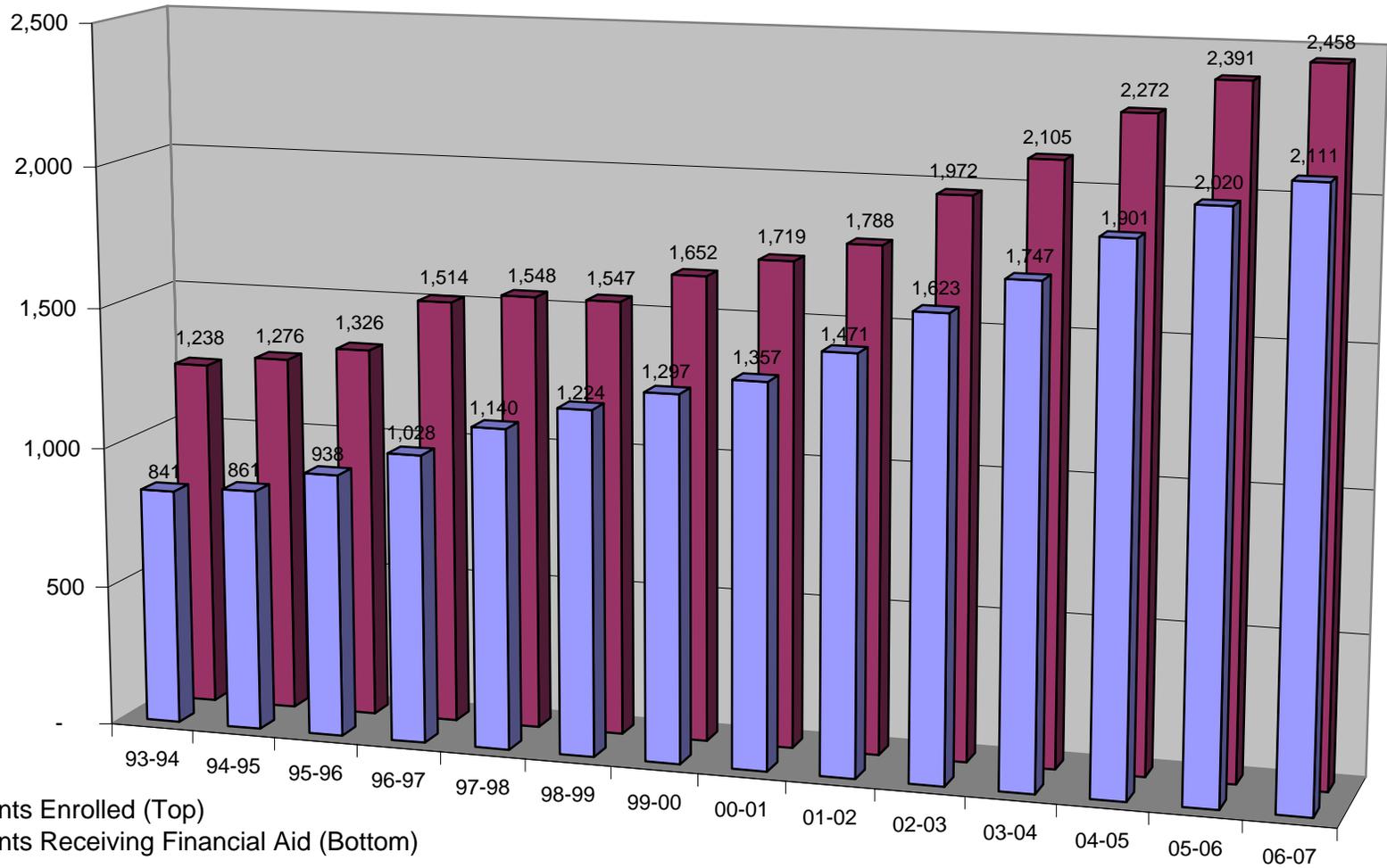


Financial Aid Awarded by Category 2007-2008 est. Academic Year



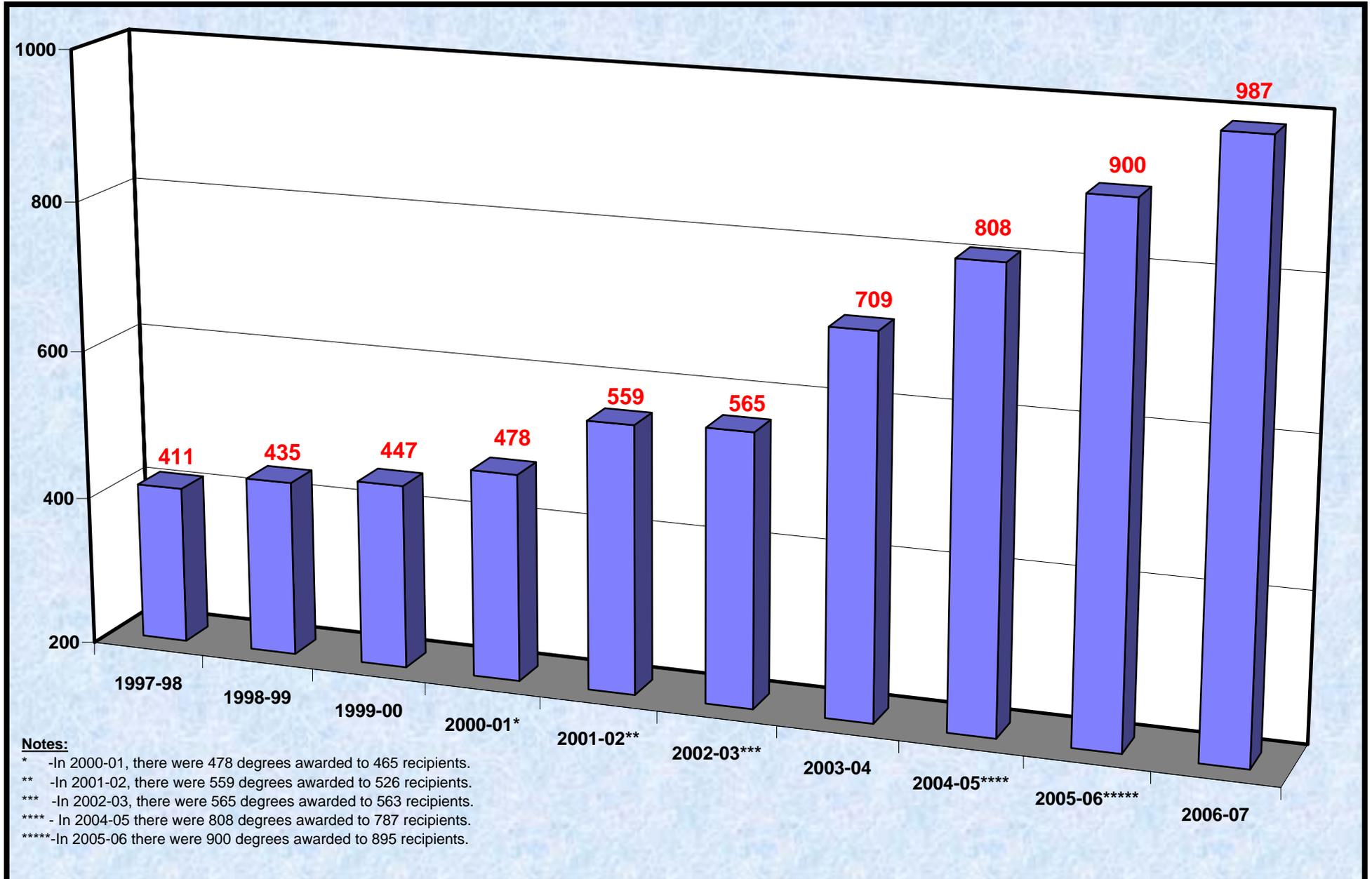
Loans - \$37,500,000 Grants - \$1,550,000 Scholarships - \$2,650,000

Financial Aid Enrollment and Recipients

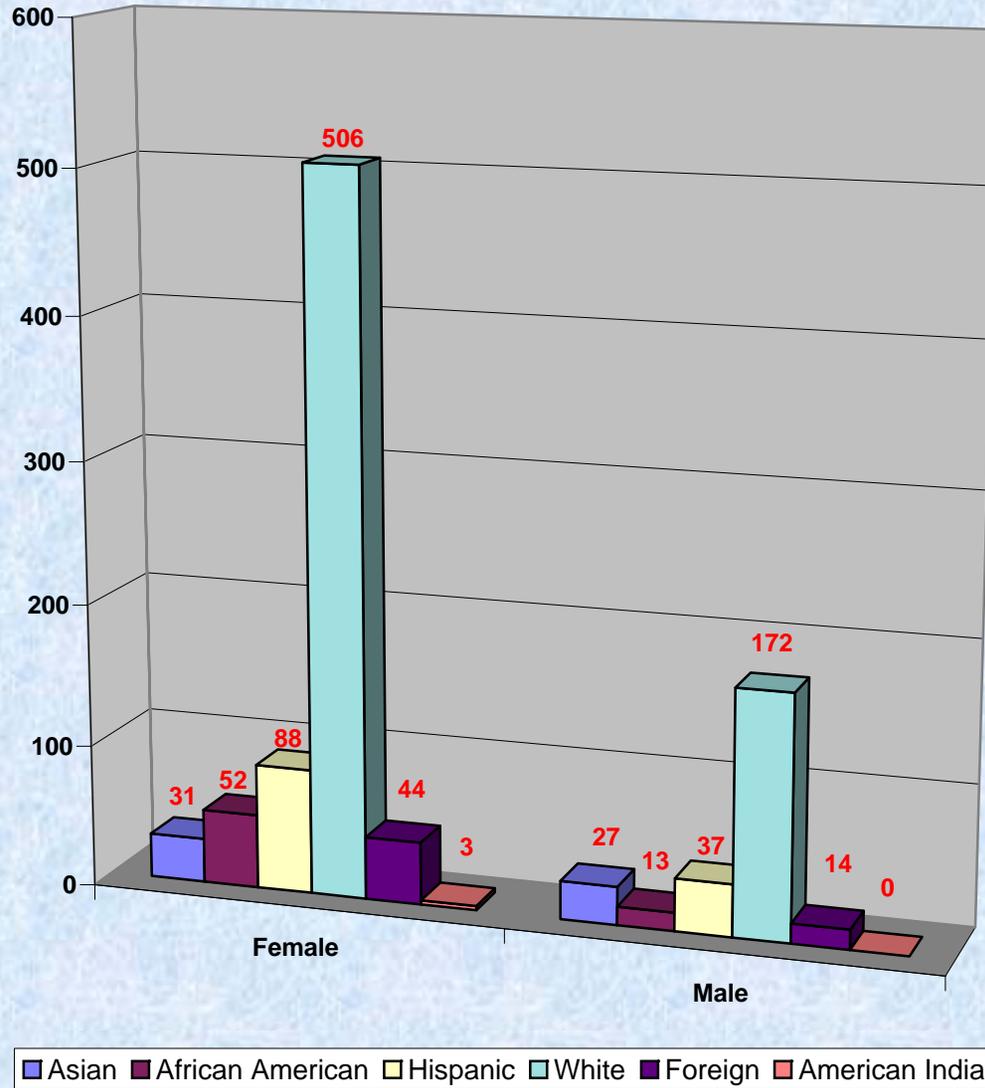


Number of Students Enrolled (Top)
 Number of Students Receiving Financial Aid (Bottom)

TTUHSC Degrees Awarded by Academic Year 1997 - 2007



TTUHSC Degree Recipients by Sex/Ethnicity 2006 - 2007



RESIDENTS

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF MEDICINE
As of September 1st

	2003					2004					2005					2006					2007				
Ethnicity	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	30	73	150	5	258	21	57	130	8	216	21	49	117	9	196	22	34	127	8	191	29	44	125	6	204
Black	8	10	4	8	30	9	10	4	5	28	9	10	6	3	28	7	10	4	3	24	6	7	7	2	22
American Indian	0	0	0	0	0	0	1	0	0	1	0	3	1	0	4	0	0	1	0	1	0	0	1	0	1
Hispanic	6	62	24	8	100	5	66	19	9	99	4	65	25	9	103	4	79	26	6	115	7	77	26	8	118
Asian/Pac Islander	35	45	15	29	124	42	45	31	29	147	45	56	37	26	164	46	36	36	36	154	38	42	39	48	167
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	4	4	0	0	1	0	1	0	0	0	0	0
TOTAL	79	190	193	50	512	77	179	184	51	491	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	43	116	133	28	320	41	103	123	30	297	42	106	125	31	304	38	95	122	27	282	43	100	119	33	295
Female	36	74	60	22	192	36	76	61	21	194	37	77	61	20	195	41	64	73	26	204	37	70	79	31	217
TOTAL	79	190	193	50	512	77	179	184	51	491	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF PHARMACY
As of September 1st

Ethnicity	2003						2004						2005						2006						2007					
	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
White	3	0	2	0	3	8	2	0	2	0	4	8	2	0	3	0	7	12	2	0	3	0	5	10	2	0	3	0	8	13
Black	0	1	0	0	1	2	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	3	3	0	0	0	0	2	2
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	1	0	0	0	3	4	1	2	0	0	3	6	1	0	0	0	1	2	0	0	1	0	0	1	0	0	1	0	0	1
Asian/Pac Islander	0	0	0	0	3	3	0	0	0	0	2	2	0	0	0	0	2	2	0	0	0	0	6	6	0	0	1	0	3	4
Other	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	3	4	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	4	1	2	0	10	17	3	2	2	0	9	16	4	0	3	0	14	21	2	0	4	0	14	20	2	0	5	0	13	20
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
Male	2	0	2	0	4	8	2	0	2	0	4	8	3	0	1	0	0	4	0	0	1	0	1	2	2	0	0	0	3	5
Female	2	1	0	0	6	9	1	2	0	0	5	8	1	0	2	0	14	17	2	0	3	0	13	18	0	0	5	0	10	15
TOTAL	4	1	2	0	10	17	3	2	2	0	9	16	4	0	3	0	14	21	2	0	4	0	14	20	2	0	5	0	13	20

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2007**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	0	19	0	19
Pain Management	0	0	5	0	5
Dermatology	0	0	8	0	8
Emergency Medicine	0	23	0	0	23
Family Medicine	18	23	24	24	89
Geriatric Medicine	2	0	0	0	2
Sports Medicine	0	0	2	0	2
Family Medicine – Abilene	0	0	6	0	6
Internal Medicine	34	35	32	32	133
Cardiology	0	0	6	0	6
Nephrology	0	0	4	0	4
Med/Peds	1	0	0	0	1
Neuropsychiatry	0	13	13	0	26
Obstetrics/Gynecology	13	15	12	8	48
Ophthalmology	0	0	10	0	10
Orthopaedics	0	0	14	0	14
Pathology	0	0	8	0	8
Forensic Pathology	0	0	0	0	0
Pediatrics	12	38	18	0	68
Surgery	0	17	16	0	33
Transitional	0	6	0	0	6
Urology	0	0	1	0	1
TOTALS	80	170	198	64	512

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF PHARMACY - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2007**

DESCRIPTION	AMARILLO	LUBBOCK	DALLAS/FW	TOTAL
Pharmacotherapy	2	2	1	5
Ambulatory Care	0	0	1	1
Hematology/Oncology	0	0	1	1
Pharmacy Practice	0	3	7	10
Internal Medicine	0	0	1	1
Critical Care	0	0	2	2
TOTALS	2	5	13	20

PERSONNEL

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
Fall 2003 to Fall 2007

		Fall 2003		Fall 2004		Fall 2005		Fall 2006		Fall 2007	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		2,865	100.00%	2,917	100.00%	3,061	100.00%	3,128	100.00%	3,197	100.00%
Gender	Male	684	23.87%	670	22.97%	693	22.64%	707	22.60%	743	23.24%
	Female	2,181	76.13%	2,247	77.03%	2,368	77.36%	2,421	77.40%	2,454	76.76%
Ethnicity	White	1,710	59.69%	1,727	59.20%	1,797	58.71%	1,821	58.22%	1,831	57.27%
	Black	92	3.21%	94	3.22%	106	3.46%	103	3.29%	114	3.57%
	Hispanic	981	34.24%	1,004	34.42%	1,049	34.27%	1,094	34.97%	1,142	35.72%
	Asian / Pacific Islander	63	2.20%	70	2.40%	81	2.65%	82	2.62%	87	2.72%
	American Indian / Alaskan Native	19	0.66%	22	0.75%	28	0.91%	28	0.90%	23	0.72%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		563	100.00%	596	100.00%	621	100.00%	679	100.00%	704	100.00%
Gender	Male	364	64.65%	385	64.60%	393	63.29%	429	63.18%	418	59.38%
	Female	199	35.35%	211	35.40%	228	36.71%	250	36.82%	286	40.63%
Ethnicity	White	421	74.78%	440	73.83%	459	73.91%	487	71.72%	494	70.17%
	Black	15	2.66%	16	2.68%	17	2.74%	18	2.65%	21	2.98%
	Hispanic	62	11.01%	71	11.91%	68	10.95%	83	12.22%	94	13.35%
	Asian / Pacific Islander	63	11.19%	68	11.41%	76	12.24%	90	13.25%	93	13.21%
	American Indian / Alaskan Native	2	0.36%	1	0.17%	1	0.16%	1	0.15%	2	0.28%

Source: Texas Tech TechHRIS Automated Information System, October 2, 2007.

NOTE: Full-time faculty count excludes Academic Administrators (Deans) with faculty titles.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
Fall 2003 to Fall 2007

FACULTY		Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Campus	Amarillo	101	111	123	118	127
	El Paso	117	126	134	156	145
	Lubbock	307	309	323	355	382
	Permian Basin	38	50	41	50	50
<i>Faculty Totals:</i>		563	596	621	679	704

STAFF		Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Campus	Amarillo	647	683	697	699	720
	El Paso	532	563	602	621	628
	Lubbock	1,498	1,468	1,549	1,592	1,617
	Permian Basin	188	203	213	216	232
<i>Staff Totals:</i>		2,865	2,917	3,061	3,128	3,197

FACULTY & STAFF		Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Campus	Amarillo	748	794	820	817	847
	El Paso	649	689	736	777	773
	Lubbock	1,805	1,777	1,872	1,947	1,999
	Permian Basin	226	253	254	266	282
<i>Faculty and Staff Totals:</i>		3,428	3,513	3,682	3,807	3,901

NOTE: Fall 2007 figures were taken from Texas Tech's TechHRIS system on October 2, 2007.

The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2007**

	GENDER		ETHNICITY					
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	64	34	30	57	0	1	6	0
School of Medicine	498	344	154	328	15	78	75	2
School of Nursing	74	4	70	62	3	8	1	0
School of Pharmacy	67	35	32	46	3	7	11	0
Rural Health	1	1	0	1	0	0	0	0
<i>Full-time Faculty Totals:</i>	<i>704</i>	<i>418</i>	<i>286</i>	<i>494</i>	<i>21</i>	<i>94</i>	<i>93</i>	<i>2</i>

NOTE: Full-time faculty count excludes 38 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2007**

ALL CAMPUSES	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty - OVERALL TOTALS	704	418	286	494	21	94	93	2

AMARILLO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	4	2	2	4	0	0	0	0
School of Medicine	63	45	18	41	4	3	15	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy*	60	33	27	41	3	6	10	0
<i>Amarillo Campus Totals:</i>	<i>127</i>	<i>80</i>	<i>47</i>	<i>86</i>	<i>7</i>	<i>9</i>	<i>25</i>	<i>0</i>

EL PASO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	145	92	53	74	5	48	16	2
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>El Paso Campus Totals:</i>	<i>145</i>	<i>92</i>	<i>53</i>	<i>74</i>	<i>5</i>	<i>48</i>	<i>16</i>	<i>2</i>

LUBBOCK CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	52	27	25	45	0	1	6	0
School of Medicine	255	178	77	194	2	22	37	0
School of Nursing	67	4	63	56	2	8	1	0
School of Pharmacy	7	2	5	5	0	1	1	0
Rural Health	1	1	0	1	0	0	0	0
<i>Lubbock Campus Totals:</i>	<i>382</i>	<i>212</i>	<i>170</i>	<i>301</i>	<i>4</i>	<i>32</i>	<i>45</i>	<i>0</i>

PERMIAN BASIN CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	8	5	3	8	0	0	0	0
School of Medicine	35	29	6	19	4	5	7	0
School of Nursing	7	0	7	6	1	0	0	0
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Permian Basin Campus Totals:</i>	<i>50</i>	<i>34</i>	<i>16</i>	<i>33</i>	<i>5</i>	<i>5</i>	<i>7</i>	<i>0</i>

NOTE: Full-time faculty count excludes 38 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan. Correctional Managed Health Care faculty are not shown.

* Includes Dallas and Abilene campus faculty - 16 SOP faculty shown in Amarillo data are actually located at the Dallas SOP site, and 10 are located at the Abilene SOP site.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2007**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	720	161	559	583	26	75	32	4
EL PASO CAMPUS	628	107	521	48	6	563	4	7
LUBBOCK CAMPUS	1,617	443	1,174	1,103	74	381	49	10
PERMIAN BASIN CAMPUS	232	32	200	97	8	123	2	2
<i>Full-time Staff Totals:</i>	<i>3,197</i>	<i>743</i>	<i>2,454</i>	<i>1,831</i>	<i>114</i>	<i>1,142</i>	<i>87</i>	<i>23</i>

NOTES:

1. The headcount breakout above includes the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan (AAP). There are 38 Academic Administrators (Deans) this Fall, 2007.
2. Correctional Managed Health Care staff are included in either Amarillo and Lubbock totals due to the organization's administrative structure, although the actual work locations of these staff vary.
3. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan. They are not reflected in the above totals.

SOURCE: Texas Tech University, TecHRIS automated personnel system, October, 2, 2007.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Lubbock	1,960	1,947	1,972	2,045	2,146
Amarillo	606	636	650	660	707
El Paso	986	986	1,014	1,059	1,228
Permian Basin	315	339	369	369	382
Correctional MHC	787	782	796	792	809
TOTAL	4,654	4,690	4,801	4,925	5,272

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2008**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	CORRECTIONAL	TOTAL
Institutional	480.42	83.07	90.48	31.41		685.38
Correctional MHC	23.58				809.09	832.67
Rural Health	16.13					16.13
Allied Health Sciences	86.85	8.91		14.17		109.93
Graduate School	83.91	2.47				86.38
Medicine *	1,313.69	433.22	1,137.65	328.05		3,212.61
Nursing	120.14			8.00		128.14
Pharmacy **	21.22	179.45				200.67
TOTAL	2,145.94	707.12	1,228.13	381.63	809.09	5,271.91

* Medicine Lubbock total includes Abilene SOM FTE's.

** Pharmacy Amarillo total includes Dallas and Abilene SOP FTE's.

**EMPLOYEE HEADCOUNT BY CAMPUS
As of October 1st**

CAMPUS	Fall 2007
Lubbock	2,352
Amarillo	798
El Paso	1,057
Permian Basin	392
Correctional MHC	642
TOTAL	5,241

**Note: This is a count of employees by location. TECHRIS is the official source of the data.
Included in this count is full-time and part-time faculty, staff, residents and students.
(Non-salaried employees are not included.)**

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK

	Fall 2004		Fall 2005		Fall 2006		Fall 2007	
Bound Volumes	169,500	\$12,726,310.40	172,124	\$13,599,986.90	175,562	\$14,936,731.31	176,610	\$16,273,475.72
A-V Material	7,522	469,493.76	7,769	477,802.88	8,000	483,140.59	8,044	489,431.02
TOTAL		\$13,195,804.16		\$14,077,789.78		\$15,419,871.90		\$16,762,906.74

LIBRARY OF THE HEALTH SCIENCES, AMARILLO

	Fall 2004		Fall 2005		Fall 2006		Fall 2007	
Bound Volumes	50,413	\$3,648,574.53	51,523	\$4,040,464.27	52,814	\$4,572,997.75	52,920	\$4,665,605.53
A-V Material	2,924	155,217.87	2,933	150,207.38	3,001	152,694.43	2,947	148,631.25
TOTAL		\$3,803,792.40		\$4,190,671.65		\$4,725,692.18		\$4,814,236.78

DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO

	Fall 2004		Fall 2005		Fall 2006		Fall 2007	
Bound Volumes	43,796	\$2,792,611.88	44,020	\$2,879,110.51	44,784	\$2,959,900.72	45,219	\$3,019,300.59
A-V Material	2,199	72,041.29	2,430	78,351.27	2,545	82,190.27	2,549	81,847.94
TOTAL		\$2,864,653.17		\$2,957,461.78		\$3,042,090.99		\$3,101,148.53

LIBRARY OF THE HEALTH SCIENCES, ODESSA

	Fall 2004		Fall 2005		Fall 2006		Fall 2007	
Bound Volumes	28,680	\$1,814,236.56	29,747	\$1,984,650.32	30,561	\$2,138,665.97	30,687	\$2,222,637.21
A-V Material	2,264	103,234.19	2,333	105,810.29	2,468	109,229.82	2,603	115,166.32
TOTAL		\$1,917,470.75		\$2,090,460.61		\$2,247,895.79		\$2,337,803.53

The four libraries subscribe to over 15,000 electronic journals and to over 38,000 electronic books, which are available at all sites and offices of the TTUHSC programs, as well as at home for distance students and faculty via a proxy server.

FINANCIAL

Texas Tech University Health Sciences Center
Current Funds Revenues *
Fiscal Years 2004 - 2007

	FY 2004	FY 2005	FY 2006	FY 2007
Tuition/Fees	\$ 14,195,250	\$ 16,458,607	\$ 20,543,190	\$ 21,730,230
State Appropriations	129,641,789	111,060,082	143,421,263	145,031,931
Legislative Transfers In		5,758,716		
Gifts, Grants, Contracts				
Federal	15,503,151	14,183,175	16,595,669	15,451,200
State	79,907,236	78,139,601	81,839,468	10,344,839
Local	60,432,826	62,717,290	61,833,655	69,267,095
Private	41,416,609	46,021,208	52,222,944	49,445,880
Endowment Income	3,587,922	3,431,558	3,967,652	4,682,654
Sales/Services from Educational Activities	2,984,358	3,263,258	3,590,848	3,777,883
Sales/Services from Auxiliary Enterprises	65,054	180,471	62,660	60,572
Professional Fees	96,297,798	94,798,999	111,540,789	224,402,046
Other Revenues	16,461,359	18,799,842	16,307,540	22,928,249
TOTAL REVENUES *	\$ 460,493,352	\$ 454,812,807	\$ 511,925,678	\$ 567,122,579

* Revenue data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

** Per the Comptroller's office, beginning in FY 2007, TDCJ revenue is reported as Professional Fees rather than State Contracts.

**Texas Tech University Health Sciences Center
Current Funds Expenditures By Function *
Fiscal Years 2004 - 2007**

	FY 2004	FY 2005	FY 2006	FY 2007
Instruction	\$ 164,965,686	\$ 177,460,047	\$ 199,740,961	\$ 222,892,255
Research	17,570,385	16,073,568	19,035,401	18,076,573
Public Service	98,595,384	102,102,354	104,987,443	111,502,555
Academic Support	98,051,981	98,873,949	106,134,371	121,334,045
Student Services	6,250,235	6,694,348	7,206,631	8,308,039
Institutional Support	19,717,946	19,659,026	17,860,957	19,066,980
Operation and Maintenance of Plant	15,178,969	15,613,920	16,768,750	16,136,240
Scholarships and Fellowships	3,466,189	3,956,251	4,602,040	4,900,538
Auxiliary Enterprises	330,844	351,416	313,377	378,008
TOTAL EXPENDITURES *	\$ 424,127,619	\$ 440,784,879	\$ 476,649,931	\$ 522,595,233

* Expenditure data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Odessa	HEAF / TRB	Correctional	Total
2008**	\$229,150,029	\$64,861,265	\$127,349,833	\$35,891,098	\$31,211,045	\$97,609,369	\$586,072,639
2007	\$204,138,036	\$52,745,445	\$92,846,008	\$28,306,241	\$22,926,841	\$87,107,034	\$488,069,605
2006	\$184,809,571	\$54,789,810	\$83,157,924	\$29,977,883	\$22,792,844	\$85,908,933	\$461,436,965
2005	\$173,838,609	\$49,616,720	\$76,097,971	\$24,351,027	\$12,815,569	\$84,384,874	\$421,104,770
2004	\$167,588,955	\$44,549,294	\$75,878,051	\$23,818,167	\$12,716,796	\$84,281,758	\$408,833,021
2003	\$164,050,336	\$44,403,460	\$73,040,811	\$22,826,350	\$14,848,239	\$79,916,218	\$399,085,414
2002	\$154,903,978	\$41,604,826	\$71,208,406	\$22,680,716	\$10,225,502	\$79,393,606	\$380,017,034
2001	\$142,803,489	\$35,447,024	\$64,795,890	\$22,412,934	\$10,570,057	\$74,100,000	\$350,129,394
2000*	\$134,791,944	\$33,283,030	\$59,992,822	\$22,002,897	\$10,576,762	\$74,100,000	\$334,747,455
1999	\$132,606,706	\$40,003,669	\$56,773,488	\$19,687,736	\$9,031,236	\$52,914,894	\$311,017,729
1998	\$133,786,397	\$39,135,877	\$55,639,611	\$17,957,601	\$7,884,211	\$50,000,000	\$304,403,697
1997	\$114,692,377	\$33,740,170	\$52,931,791	\$17,210,069	\$7,868,914	\$51,335,328	\$277,778,649
1996	\$109,150,648	\$31,567,730	\$48,363,699	\$15,533,314	\$7,872,476	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

* In FY 2000, Correctional represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

** FY 2008, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

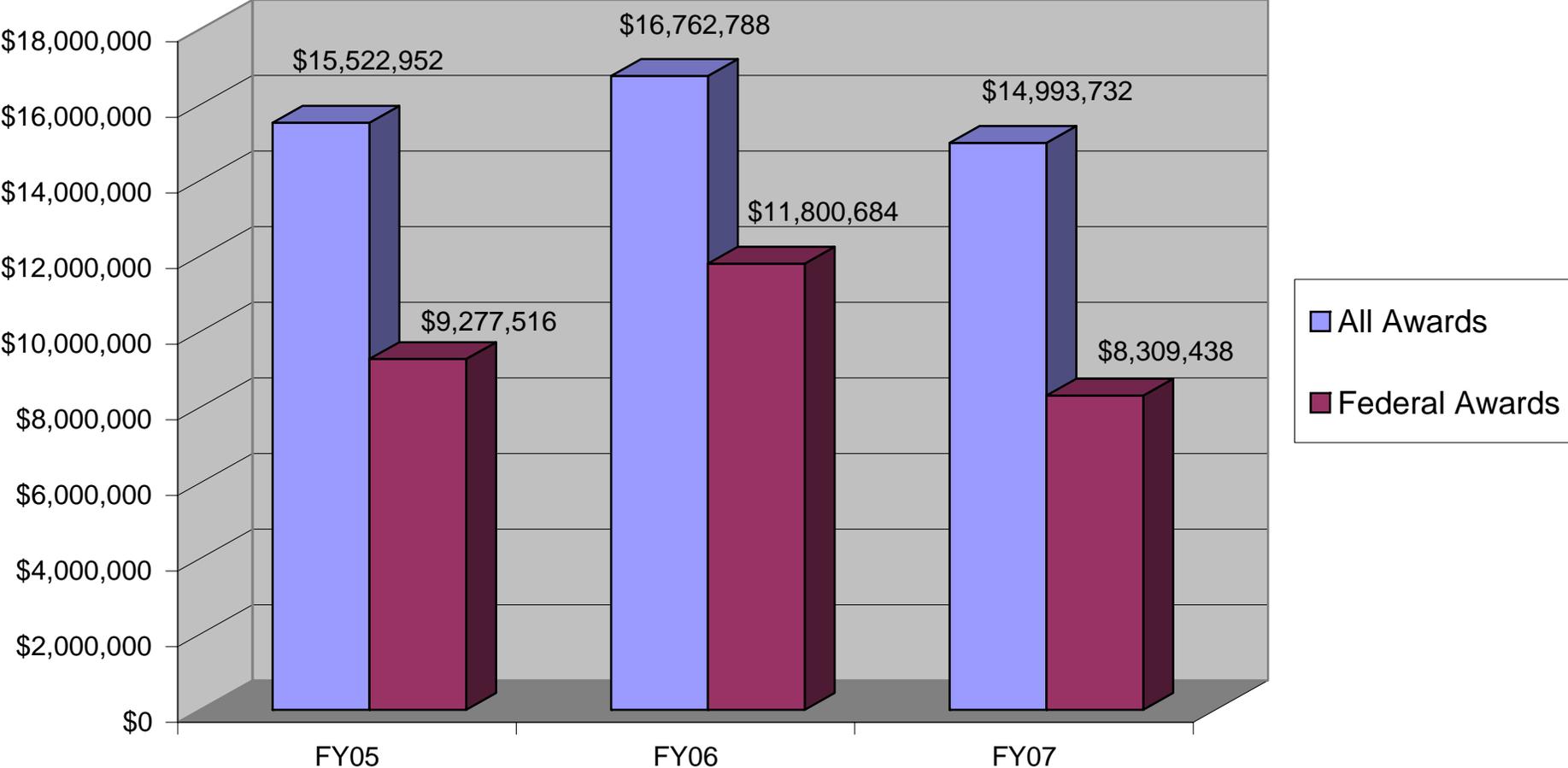
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2008**

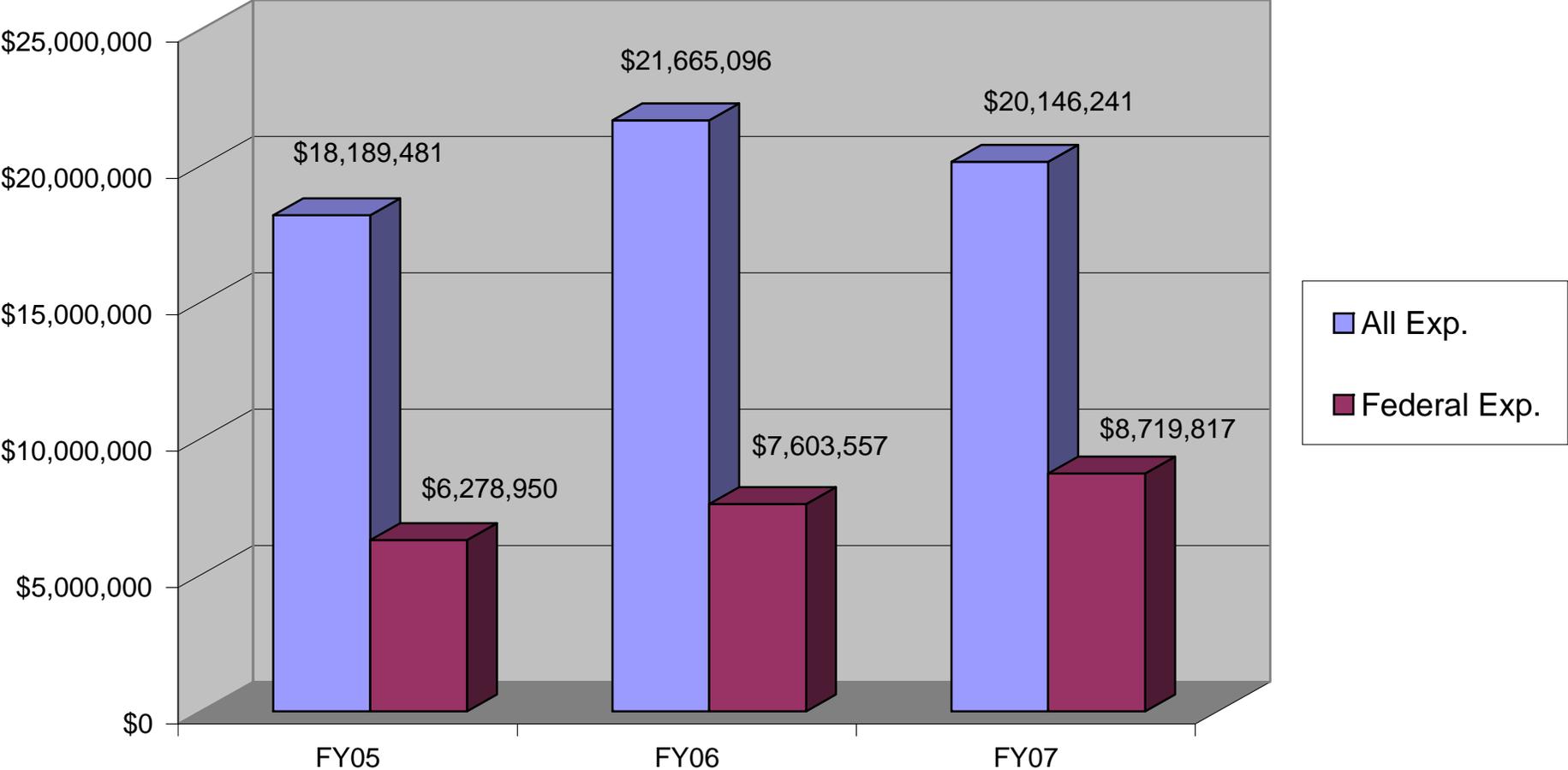
<u>School/Campus</u>	Lubbock	Amarillo	Permian Basin	El Paso	Abilene	Dallas	HEAF/TRB	Correctional	Total
Institutional	63,125,069	2,891,635	1,623,080	6,533,164	6,050	0			74,178,998
HEAF	0	0	0	0	0	0	31,211,045		31,211,045
Correctional MHC	2,545,677	0	672,168	0	0	0		97,609,369	100,827,214
Rural Health	2,696,429	0	0	0	0	0			2,696,429
Allied Health Sci.	7,800,301	673,080	2,291,129	0	0	0			10,764,510
Grad School	3,066,535	169,112	0	0	0	0			3,235,647
Medicine	135,497,858	41,216,183	30,427,175	120,816,669	1,482,386	0			329,440,271
Nursing	11,073,106	0	877,546	0	0	0			11,950,652
Pharmacy	1,862,668	14,230,483	0	0	3,433,075	2,241,647			21,767,873
TOTAL	227,667,643	59,180,493	35,891,098	127,349,833	4,921,511	2,241,647	31,211,045	97,609,369	586,072,639

RESEARCH

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH AWARDS



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH EXPENDITURES



SPACE

**Texas Tech University Health Sciences Center
Facilities Inventory Report (Owned Buildings)
Fall 2007**

Campus / Site	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	898,269
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	HSC Physicians Medical Pavilion	142,711
Lubbock	1004	HSC Crematory / Incinerator Building	1,512
Lubbock	1005	Messer/Racz International Pain Center (<i>future building</i>) *	Under Construction
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - International Pain Institute	7,152
Lubbock	1204	Texas Tech Medical Center SW - Forensic Sciences Institute	16,335
Lubbock	1301	Larry Combest Community Wellness Center	6,541
Amarillo	2000	Medicine and Allied Health Building	168,439
Amarillo	2001	School of Pharmacy Building	105,256
Amarillo	2002	Laura Bush Institute for Women's Health	72,684
Amarillo	2004	Facilities / Operations Building	3,659
Amarillo	2005	Future Research Facility	Approx. 48,012
El Paso	3000	Regional Academic Health Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	TTUHSC-El Paso Warehouse	3,037
El Paso	3003	Archer Building I	14,260
El Paso	3004	Archer Building II	3,079
El Paso	3005	Medical Sciences Building 1	95,118
El Paso	3006	Medical Education Building	126,673
Odessa	4000	Regional Academic Health Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Monahans	4050	Monahans WIC Clinic	1,872
Odessa	4051	Old Church Building - Storage	2,449
Midland	5001	Aaron Medical Science Building (<i>on Midland College campus</i>)	14,750
Midland	5002	Internal Medicine & OB/GYN Facility **	Approx. 28,588
Abilene	6000	School of Pharmacy Building	39,837

* Expected completion: May 2008

** Currently mothballed; in design phase for complete remodel (old Allison Cancer Center)

LEASE OF SPACE REPORT
As of November 1, 2007

Managing Dept Location	Space Location	Department	Function	Square Footage
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Pediatrics	Clinic	6,968
Amarillo	Amarillo	Internal Medicine	Lab	3,571
Amarillo	Amarillo	Managed Health Care	Office	4,378
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Managed Health Care	Storage	50
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	School of Pharmacy	Storage	600
Amarillo	Amarillo	School of Pharmacy	Storage	150
		Amarillo	Sub-Total	26,085
El Paso	El Paso	Family Medicine	Clinic	18,013
El Paso	El Paso	Neuropsychiatry	Clinic	11,446
El Paso	El Paso	Surgery	Clinic	1,200
El Paso	El Paso	Pediatrics	Clinic	6,000
El Paso	El Paso	Pediatrics	Clinic	5,968
El Paso	Fabens	Family Medicine	Clinic	3,600
El Paso	El Paso	Pediatrics	Clinic	8,862
El Paso	Clint	Family Medicine	Clinic	3,955
El Paso	Horizon City	Pediatrics	Clinic	2,922
El Paso	Socorro	Family Medicine	Clinic	5,835
El Paso	El Paso	Office of Billing Compliance	Office	1,250
El Paso	El Paso	Facilities and Operations	Storage	1,980
El Paso	El Paso	Family Medicine	Storage	150
El Paso	El Paso	Pediatrics	Storage	100
		El Paso	Sub-Total	71,281

LEASE OF SPACE REPORT
As of November 1, 2007

Managing Dept Location	Space Location	Department	Function	Square Footage
Odessa	Midland	Internal Medicine	Clinic	6,168
Odessa	Stanton	WIC	Clinic	1,614
Odessa	Odessa	WIC	Clinic	4,050
Odessa	Crane	WIC	Clinic	2,400
Odessa	Ft. Stockton	WIC	Clinic	1,634
Odessa	Odessa	Heart Institute	Clinic	10,717
Odessa	Andrews	WIC	Clinic	1,370
Odessa	Midland	WIC	Clinic	5,419
Odessa	Odessa	WIC	Clinic	3,615
Odessa	Odessa	Obstetrics & Gynecology	Clinic	4,151
Odessa	Odessa	WIC	Clinic	1,800
Odessa	Odessa	Obstetrics & Gynecology	Clinic	6,634
Odessa	Odessa	Internal Medicine	Storage	240
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Business Office	Storage	720
Odessa	Odessa	Obstetrics & Gynecology	Storage	200
Odessa	Odessa	Obstetrics & Gynecology	Storage	200
Odessa	Odessa	Facilities and Operations	Storage	476
Odessa	Odessa	Facilities and Operations	Storage	476
Odessa	Odessa	Administration	Storage	75
Odessa	Odessa	Obstetrics & Gynecology	Storage	150
Odessa	Odessa	Administration	Storage	300
Odessa	Odessa	Central Coding	Storage	60
		Odessa	Sub-Total	52,669

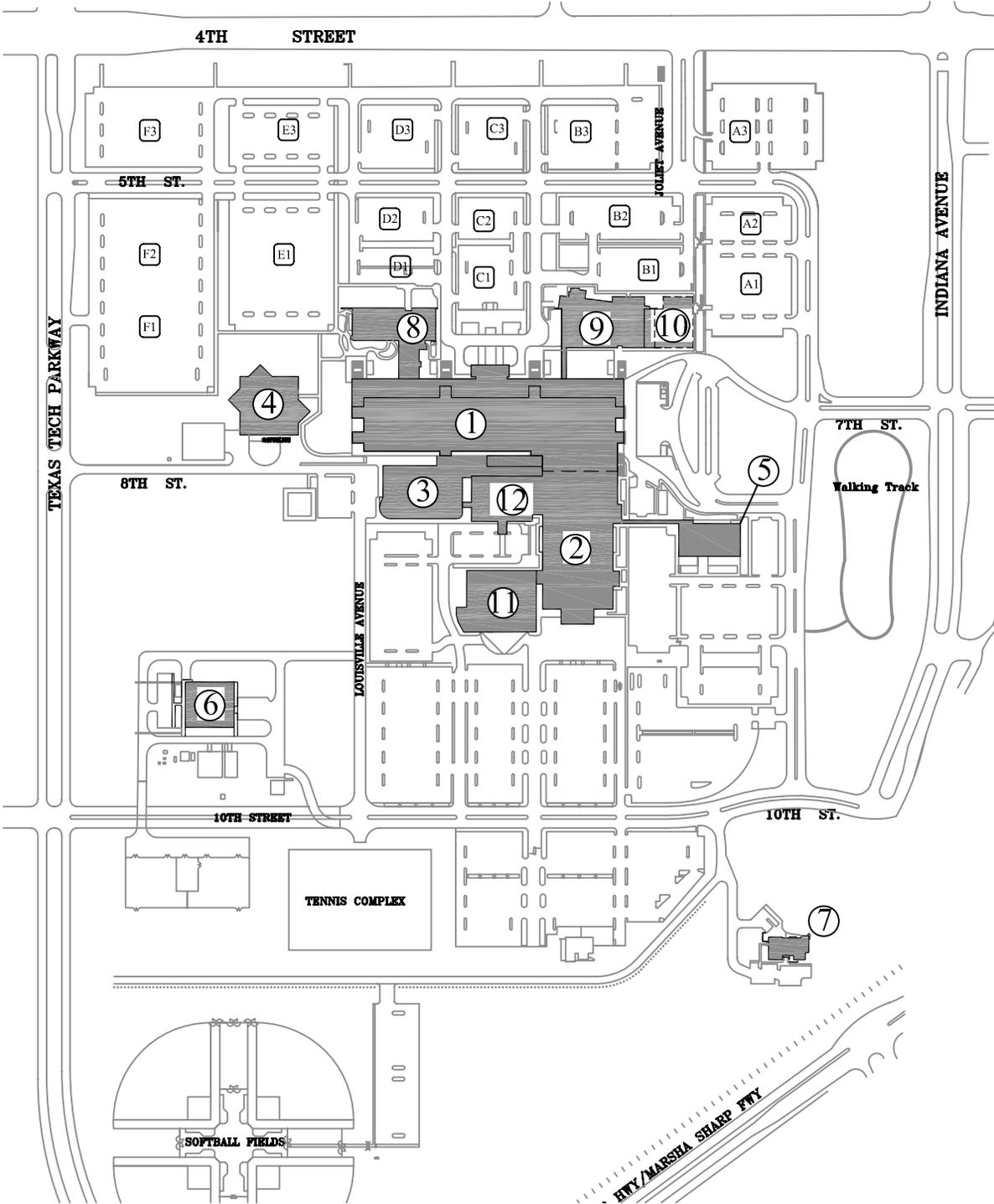
LEASE OF SPACE REPORT
As of November 1, 2007

Managing Dept Location	Space Location	Department	Function	Square Footage
Lubbock	Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Lubbock	Pediatrics	Clinic	2,388
Lubbock	Lubbock	Urology	Clinic	4,446
Lubbock	Lubbock	Obstetrics & Gynecology	Clinic	3,580
Lubbock	Lubbock	Obstetrics & Gynecology	Clinic	1,369
Lubbock	Lubbock	Obstetrics & Gynecology	Clinic	1,711
Lubbock	Lubbock	Nursing	Clinic	6,541
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Abilene	Family Medicine	Office	11,335
Lubbock	Lubbock	Microbiology	Storage	200
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Neuropsychiatry	Storage	500
Lubbock	Lubbock	Internal Medicine	Storage	200
Lubbock	Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Lubbock	Ophthalmology	Storage	240
Lubbock	Lubbock	Neuropsychiatry	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Correctional Managed Health Care	Storage	650
Lubbock	Lubbock	Internal Medicine	Storage	100
		Lubbock	Sub-Total	48,355
			TOTAL	198,390

Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE 

1. Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Messer/Racz International Pain Center (Under Construction)
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic

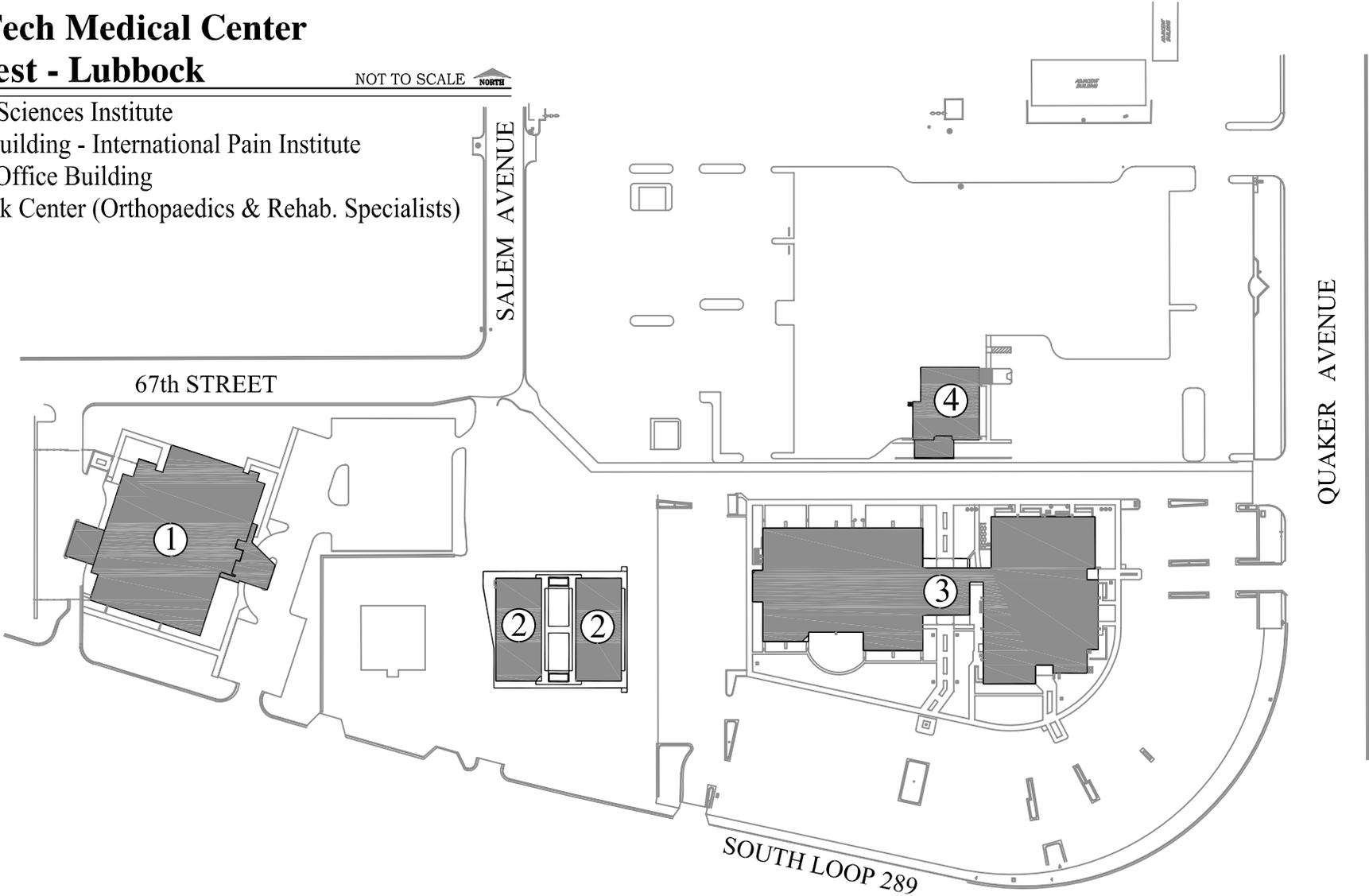


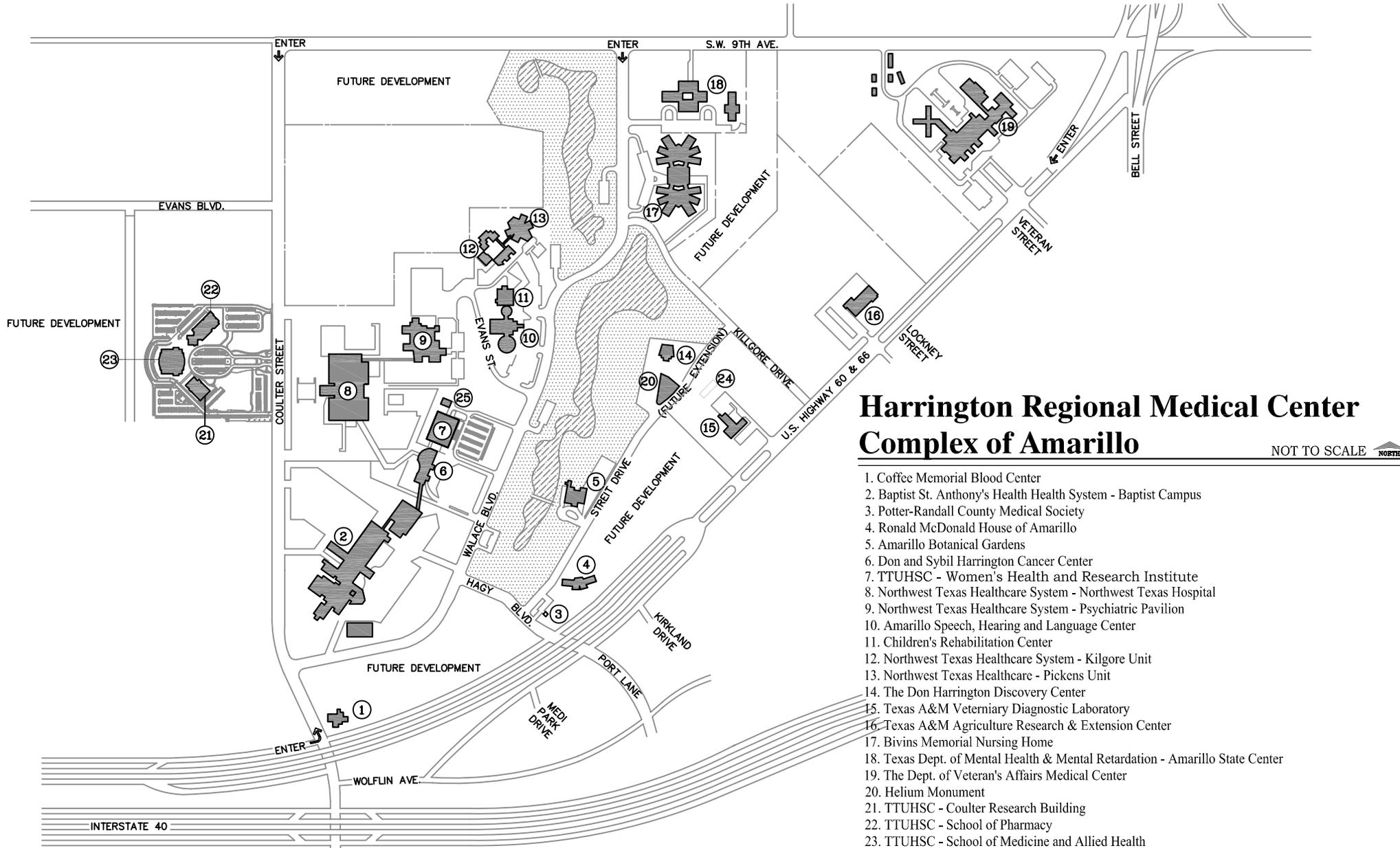
Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE



- 1. Forensic Sciences Institute
- 2. Averitt Building - International Pain Institute
- 3. Medical Office Building
- 4. Fast Track Center (Orthopaedics & Rehab. Specialists)





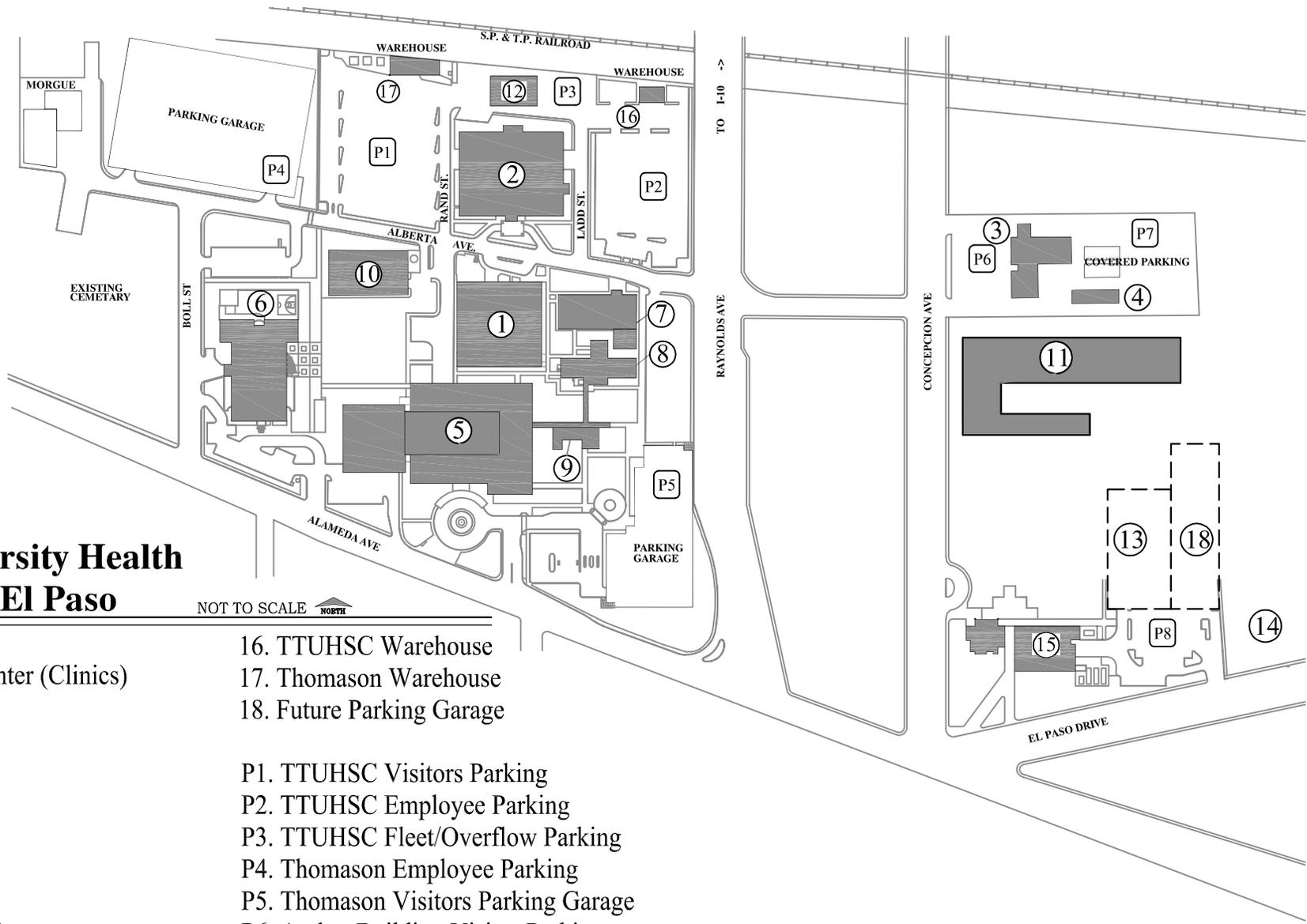
Harrington Regional Medical Center Complex of Amarillo

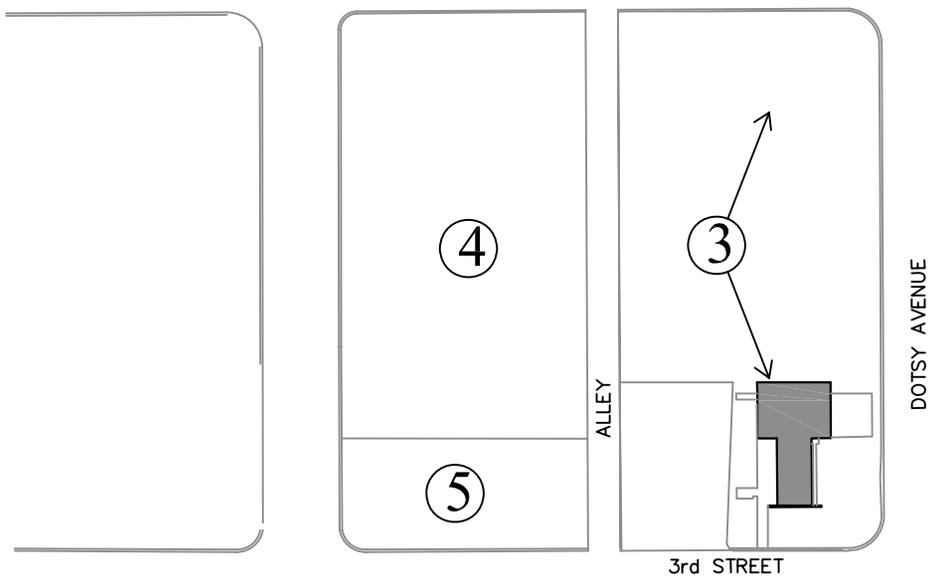
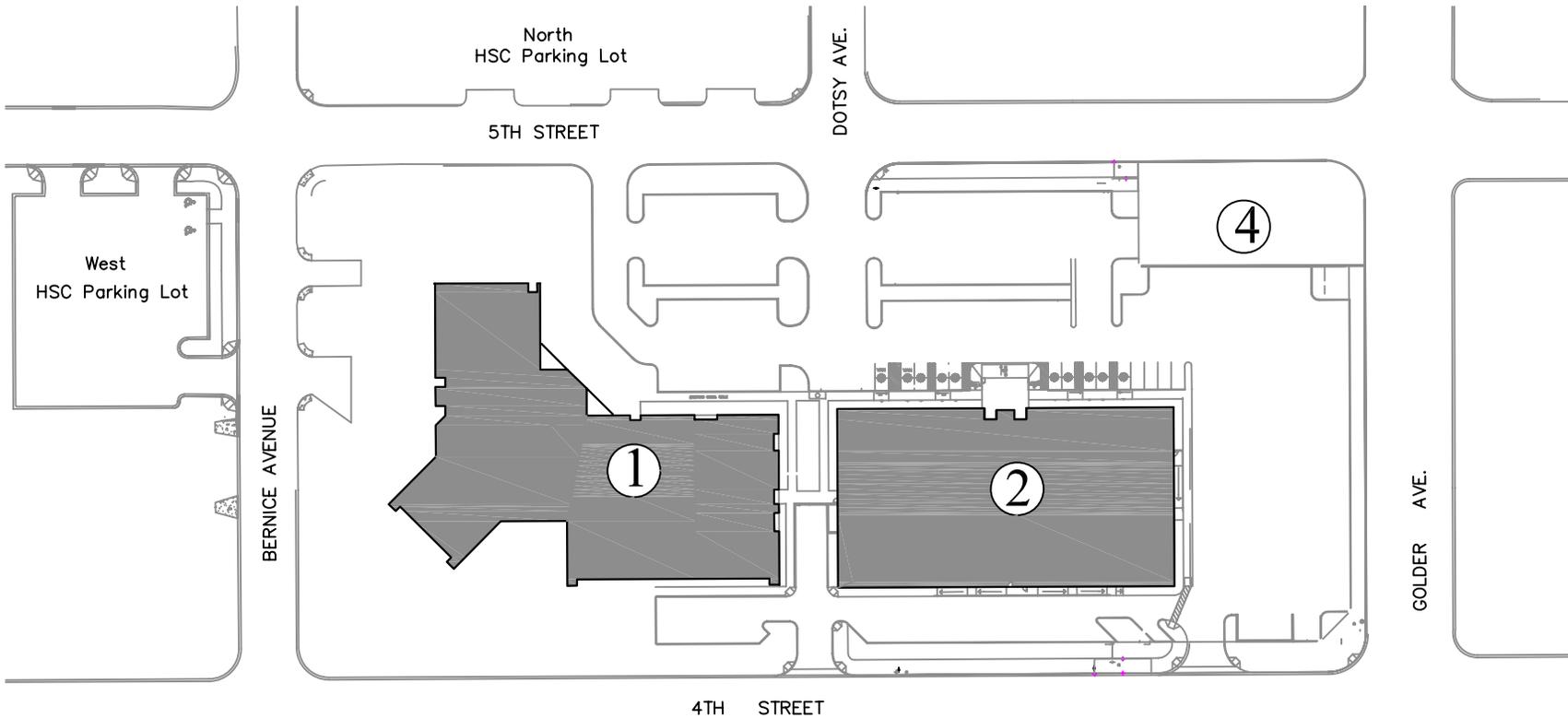
NOT TO SCALE 

1. Coffee Memorial Blood Center
2. Baptist St. Anthony's Health Health System - Baptist Campus
3. Potter-Randall County Medical Society
4. Ronald McDonald House of Amarillo
5. Amarillo Botanical Gardens
6. Don and Sybil Harrington Cancer Center
7. TTUHSC - Women's Health and Research Institute
8. Northwest Texas Healthcare System - Northwest Texas Hospital
9. Northwest Texas Healthcare System - Psychiatric Pavilion
10. Amarillo Speech, Hearing and Language Center
11. Children's Rehabilitation Center
12. Northwest Texas Healthcare System - Kilgore Unit
13. Northwest Texas Healthcare - Pickens Unit
14. The Don Harrington Discovery Center
15. Texas A&M Vetemiary Diagnostic Laboratory
16. Texas A&M Agriculture Research & Extension Center
17. Bivins Memorial Nursing Home
18. Texas Dept. of Mental Health & Mental Retardation - Amarillo State Center
19. The Dept. of Veteran's Affairs Medical Center
20. Helium Monument
21. TTUHSC - Coulter Research Building
22. TTUHSC - School of Pharmacy
23. TTUHSC - School of Medicine and Allied Health
24. Lawrence R. Hagy Child Care Center
25. TTUHSC - Facilites Operations & Maintenance

Texas Tech University Health Sciences Center - El Paso

- | | |
|--|--------------------------------------|
| 1. TTUHSC - RAHC | 16. TTUHSC Warehouse |
| 2. Texas Tech Medical Center (Clinics) | 17. Thomason Warehouse |
| 3. Archer Building I | 18. Future Parking Garage |
| 4. Archer Building II | |
| 5. Thomason Hospital | |
| 6. Psychiatric Center | |
| 7. Thomason Annex | |
| 8. Thomason Clinic | |
| 9. Thomason Outpatient | |
| 10. Thomason Central Plant | |
| 11. Medical Education Building | |
| 12. Clinic Building Central Plant | |
| 13. Future Medical Science Building II | |
| 14. City/County Health Department | |
| 15. Medical Science Building I | |
| | P1. TTUHSC Visitors Parking |
| | P2. TTUHSC Employee Parking |
| | P3. TTUHSC Fleet/Overflow Parking |
| | P4. Thomason Employee Parking |
| | P5. Thomason Visitors Parking Garage |
| | P6. Archer Building Visitor Parking |
| | P7. Archer Building Employee Parking |
| | P8. MSB1 Parking |





Texas Tech University Health Sciences Center- Odessa

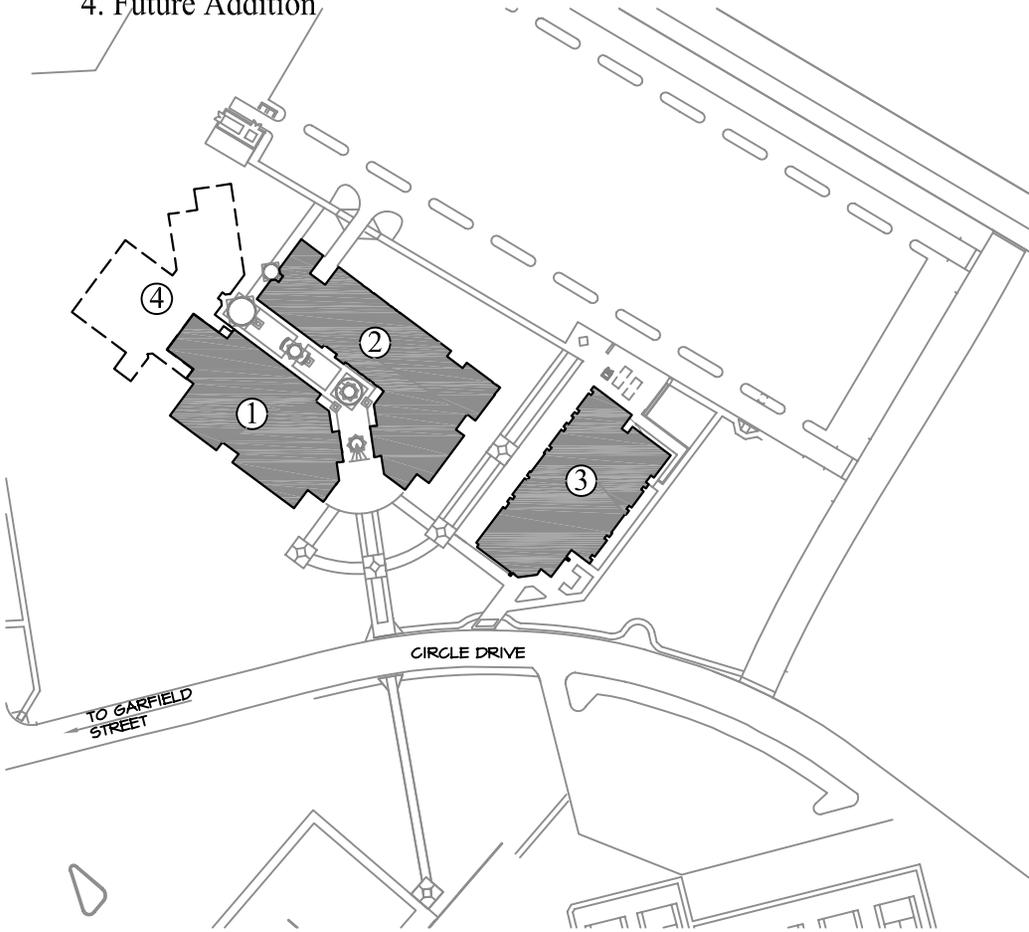
NOT TO SCALE 

1. Texas Tech Health Sciences Center
2. Texas Tech Health Center (Clinics)
3. TTUHSC Property With Storage Building
4. Private Property - Not under TTUHSC ownership
5. TTUHSC Property (vacant)

Texas Tech University Health Sciences Center (Midland College Campus)

NOT TO SCALE 

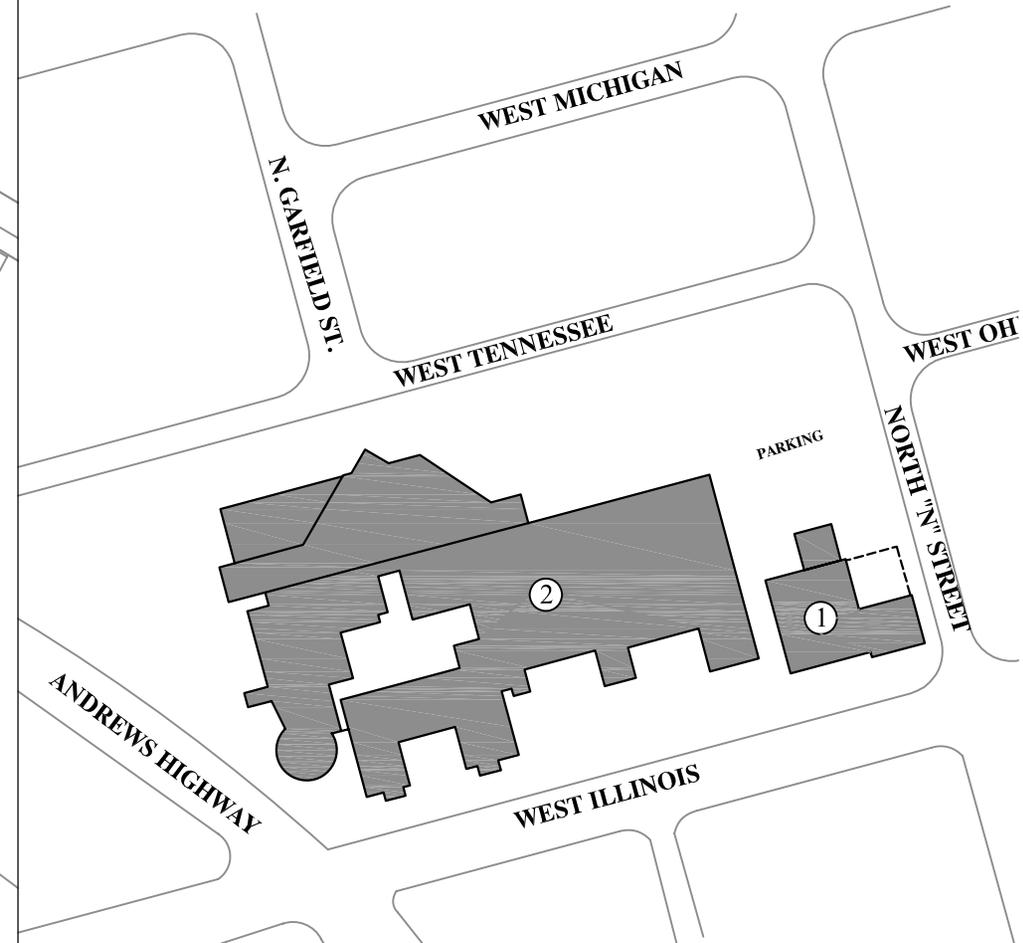
1. Aaron Science Building - TTUHSC
2. Aaron Science Building - Midland College
3. Fox Science Building - Midland College
4. Future Addition



(Midland Memorial Hospital)

NOT TO SCALE 

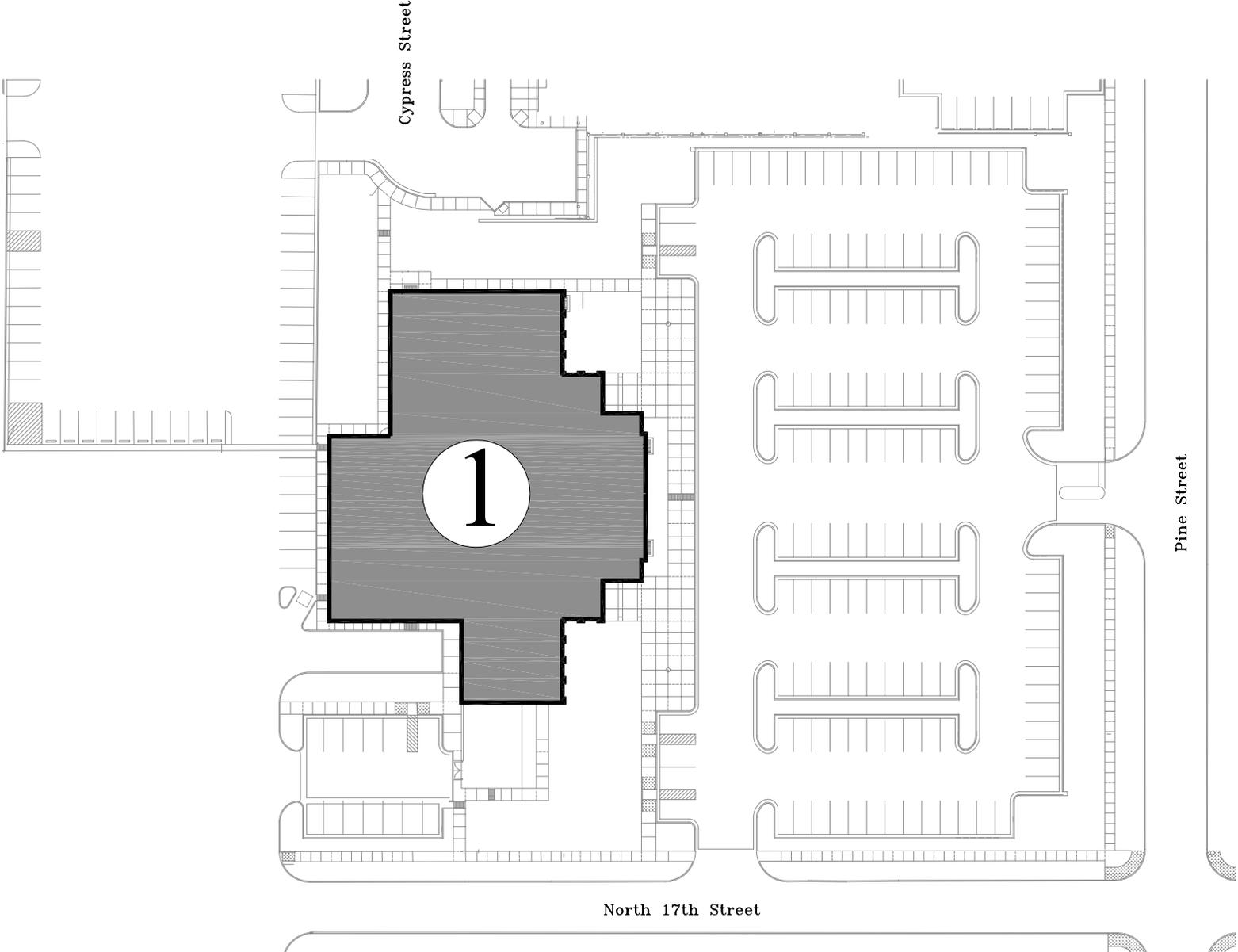
1. Internal Medicine & OB/GYN Programs
(former Allison Cancer Center - Under Renovation)
2. Midland Memorial Hospital



Texas Tech University Health Sciences Center- Abilene

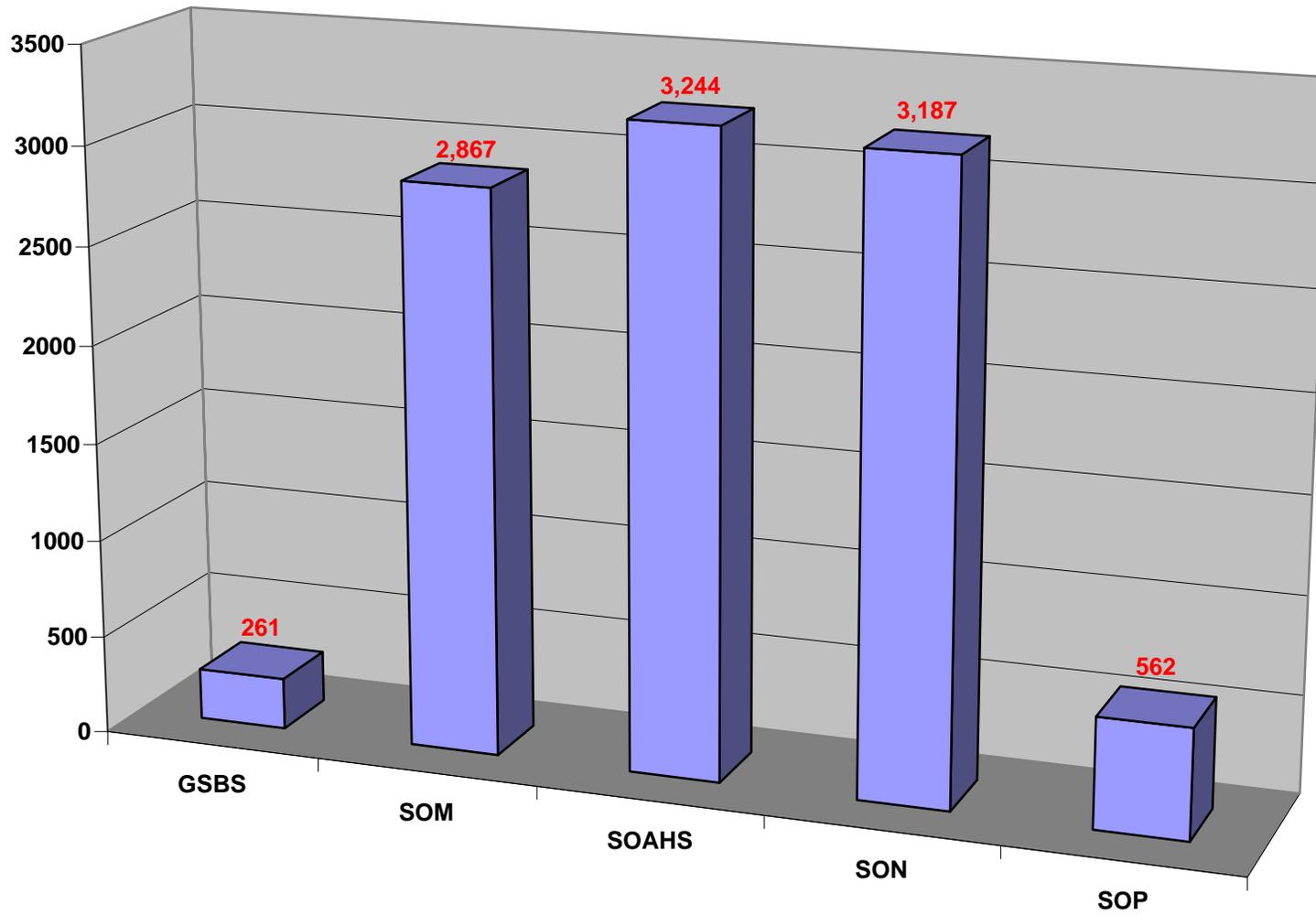
NOT TO SCALE 

1. School of Pharmacy

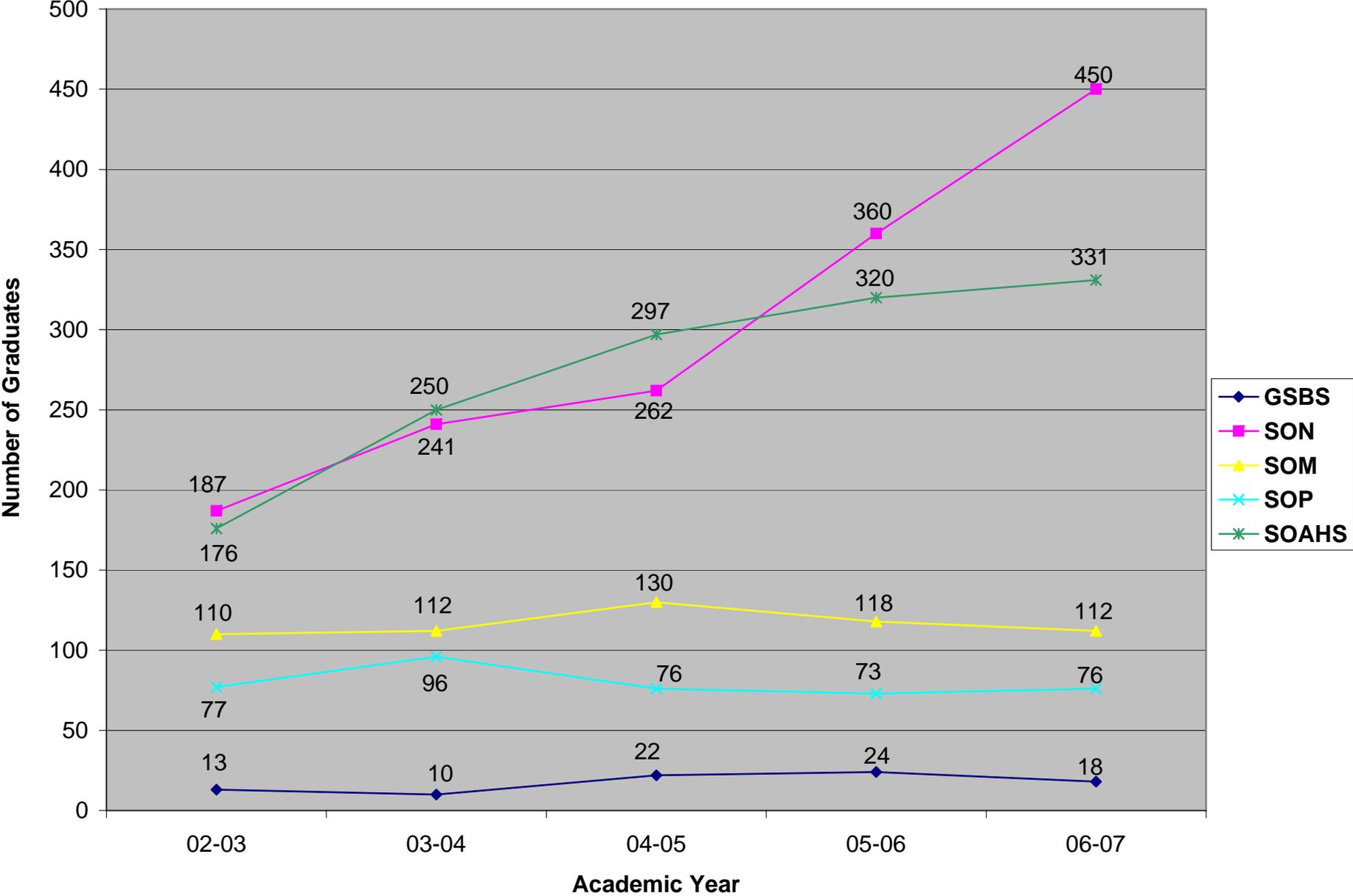


ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2007)



TTUHSC Alumni Number of Graduates by School



Source: TTUHSC Office of Institutional Research

**MEDICAL
PRACTICE
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	Total
1. PROVIDER PLAN INCOME: 1998-2007											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	71,353,642	75,092,413	81,746,294	90,490,008	96,890,873	86,567,220	106,285,567	108,824,588	122,492,309	135,645,348	975,388,262
Amarillo	18,928,988	18,975,774	22,268,767	26,539,271	30,617,461	34,426,817	38,396,280	40,501,711	47,114,391	44,908,979	322,678,439
El Paso	59,452,051	62,502,138	74,178,421	71,471,912	79,348,883	86,272,611	97,277,560	98,363,609	108,516,586	107,440,329	844,824,100
Odessa	9,181,321	9,391,212	10,176,776	10,857,356	12,119,640	12,425,911	15,254,173	16,861,256	17,615,077	17,930,948	131,813,670
Total	158,916,002	165,961,537	188,370,258	199,358,547	218,976,857	219,692,559	257,213,580	264,551,164	295,738,363	305,925,604	2,274,704,471
2. Net Collections											
Lubbock	31,179,260	30,984,450	34,089,390	35,857,127	37,896,914	33,164,939	33,373,129	36,305,808	42,807,956	45,906,185	361,565,158
Amarillo	9,773,522	9,429,714	10,216,273	11,396,074	13,011,048	14,879,180	15,171,336	16,790,737	17,782,142	15,891,173	134,341,199
El Paso	20,919,316	21,510,122	24,733,218	25,088,013	29,107,966	30,102,963	29,194,259	30,523,907	33,021,869	33,977,120	278,178,753
Odessa	4,250,689	4,296,203	4,590,822	4,669,718	5,239,859	5,328,292	6,934,464	6,686,452	6,589,707	6,729,600	54,231,806
Total	66,122,787	66,220,489	73,629,703	77,010,932	85,255,787	83,475,374	83,589,188	90,306,904	100,201,674	102,504,078	828,316,916
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	36,462,038	35,202,069	40,899,196	44,973,963	53,073,235	51,623,926	61,413,078	65,389,979	68,758,626	78,358,731	536,154,841
Amarillo	8,427,939	8,066,199	9,569,663	12,233,963	13,360,348	17,623,041	20,172,694	22,529,277	26,101,531	24,555,688	162,640,343
El Paso	29,411,177	29,878,499	35,915,773	35,395,155	40,791,260	44,582,856	52,006,408	54,532,902	57,547,598	55,906,178	435,967,806
Odessa	4,088,689	3,886,223	4,512,236	4,476,608	5,301,332	5,641,706	6,934,853	7,888,864	8,488,925	8,308,017	59,527,454
Total	78,389,844	77,032,990	90,896,868	97,079,689	112,526,175	119,471,529	140,527,033	150,341,022	160,896,680	167,128,614	1,194,290,444
2. Non-Indigent Adjustments											
Lubbock	18,756,646	21,335,363	24,821,728	27,542,638	31,916,183	29,701,626	35,755,340	38,930,154	43,936,873	52,002,238	324,698,789
Amarillo	2,115,952	2,215,606	2,955,537	4,434,076	4,907,045	6,440,667	6,935,069	7,263,860	10,009,918	9,059,457	56,337,187
El Paso	5,647,579	6,468,593	8,421,899	12,634,633	11,544,493	12,611,085	15,312,118	10,302,481	11,777,934	12,161,176	106,881,991
Odessa	793,613	1,074,929	1,513,507	1,650,473	1,870,432	1,783,766	1,991,507	2,508,142	2,670,845	3,011,890	18,869,104
Total	27,313,790	31,094,491	37,712,671	46,261,820	50,238,153	50,537,144	59,994,034	59,004,637	68,395,570	76,234,761	506,787,071
C. BAD DEBT AMOUNT											
Lubbock	7,621,187	6,748,517	7,836,577	7,696,097	6,301,066	4,411,978	9,730,455	8,446,166	9,028,872	9,987,531	77,808,446
Amarillo	755,626	1,423,710	1,414,994	1,054,772	2,309,323	5,149,324	2,646,582	2,936,604	1,472,827	3,340,725	22,504,487
El Paso	10,929,500	11,122,735	12,532,844	11,483,439	10,127,779	11,370,265	16,624,425	15,188,653	16,050,783	16,339,367	131,769,790
Odessa	871,039	1,437,042	1,298,179	1,352,790	1,380,863	1,405,422	2,360,588	2,367,276	2,498,665	2,078,286	17,050,150
Total	20,177,352	20,732,004	23,082,594	21,587,098	20,119,031	22,336,989	31,362,050	28,938,699	29,051,147	31,745,909	249,132,873
D. UNCOMPENSATED CHARITY CARE											
1. Charges (Measure of actual effort)											
Lubbock	23,287,415	23,739,455	26,575,567	27,564,874	29,347,593	28,275,857	34,434,794	34,121,193	37,394,669	39,832,707	304,574,124
Amarillo	10,810,563	10,990,884	12,229,229	13,265,879	15,603,119	17,909,230	19,080,241	17,412,102	22,472,888	23,326,447	163,100,582
El Paso	29,829,439	33,181,399	39,354,117	38,076,352	40,408,915	41,975,317	48,017,486	50,632,262	52,663,464	49,922,960	424,061,711
Odessa	5,410,228	4,923,093	5,031,268	5,292,739	5,465,643	6,200,077	8,291,823	8,054,060	8,736,960	8,010,512	65,416,403
Total	69,337,645	72,834,831	83,190,181	84,199,844	90,825,270	94,360,481	109,824,344	110,219,617	121,267,981	121,092,626	957,152,820
2. Unreimbursed Charity Care											
Lubbock	17,705,392	13,866,706	16,077,468	17,431,325	19,683,599	19,922,300	23,657,738	24,793,158	24,821,754	24,534,952	202,494,392
Amarillo	6,311,987	5,850,593	6,614,126	7,799,887	8,453,303	11,182,374	13,237,624	14,018,921	14,286,899	11,381,761	99,137,475
El Paso	23,763,598	23,409,906	27,493,874	22,760,522	26,475,091	28,878,404	33,386,784	39,642,087	40,883,766	37,146,323	303,840,355
Odessa	3,295,077	2,811,294	2,998,729	2,826,135	3,430,900	3,857,940	4,893,346	5,330,722	5,652,208	4,098,950	39,195,301
Total	51,076,054	45,938,499	53,184,197	50,817,869	58,042,893	63,841,018	75,175,492	83,784,888	85,644,627	77,161,986	644,667,523

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	193,400	199,716	212,812	221,847	218,726	203,994	215,162	214,031	232,016	245,689	2,157,393
Amarillo	86,035	85,400	96,899	106,645	107,521	91,890	88,890	99,448	107,171	110,701	980,600
El Paso	212,133	206,485	210,813	206,926	232,462	233,503	214,134	220,395	224,179	220,312	2,181,342
Odessa	38,028	38,880	37,997	40,122	48,616	48,416	53,910	60,670	57,291	54,532	478,462
Total	529,596	530,481	558,521	575,540	607,325	577,803	572,096	594,544	620,657	631,234	5,797,797
2. Number of Patients Served											
Lubbock	76,293	78,558	84,918	92,854	93,602	75,661	72,643	72,228	75,717	83,558	806,032
Amarillo	35,402	32,208	33,766	33,843	33,645	33,582	33,888	37,418	38,089	39,355	351,196
El Paso	73,889	73,536	75,369	77,411	86,058	89,894	86,788	88,234	90,791	87,638	829,608
Odessa	13,912	14,539	14,312	15,181	15,511	15,810	17,307	21,134	19,951	19,883	167,540
Total	199,496	198,841	208,365	219,289	228,816	214,947	210,626	219,014	224,548	230,434	2,154,376
3. Number of Inpatients Served											
Lubbock	12,974	13,218	14,435	14,897	15,136	14,421	14,994	14,898	16,249	18,097	149,319
Amarillo	8,837	9,879	8,290	9,779	9,769	10,461	9,719	11,045	11,546	12,114	101,439
El Paso	17,201	16,244	17,358	17,234	19,351	20,596	18,787	20,943	20,625	20,253	188,592
Odessa	5,385	6,095	5,382	5,506	5,012	4,912	5,938	6,210	5,610	5,690	55,740
Total	44,397	45,436	45,465	47,416	49,268	50,390	49,438	53,096	54,030	56,154	495,090
2. INDIGENT PATIENTS: 1998-2007											
A. NUMBER SERVED											
1. Number of Indigent Visits											
Lubbock	70,662	71,607	73,343	81,062	83,371	79,694	88,763	84,758	94,333	98,691	826,284
Amarillo	57,387	62,526	41,392	51,154	54,844	49,722	50,363	53,691	58,946	54,695	534,720
El Paso	91,150	101,102	125,318	127,837	146,907	146,453	133,174	150,119	144,466	144,690	1,311,216
Odessa	21,758	21,094	20,657	19,665	23,094	26,028	27,213	32,311	31,158	27,708	250,686
Total	240,957	256,329	260,710	279,718	308,216	301,897	299,513	320,879	328,903	325,784	2,922,906
2. Number of Indigents Served											
Lubbock	19,110	19,299	21,530	23,665	25,304	24,070	22,995	21,169	23,043	24,427	224,612
Amarillo	22,047	14,309	10,704	11,113	12,679	13,774	14,985	16,675	16,754	15,560	148,600
El Paso	26,134	27,018	34,720	40,378	42,511	43,204	41,930	45,163	41,696	41,170	383,924
Odessa	6,408	6,144	6,231	5,563	6,367	7,406	7,395	9,047	8,551	7,246	70,358
Total	73,699	66,770	73,185	80,719	86,861	88,454	87,305	92,054	90,044	88,403	827,494

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	Total
3. MEDICAID REIMBURSEMENT: 1998-2007											
A. TOTAL BILLINGS											
Lubbock	19,217,459	19,070,906	21,349,309	21,582,157	22,997,452	21,770,858	25,738,222	26,019,938	30,018,868	32,868,903	240,634,072
Amarillo	10,042,340	10,219,609	11,284,500	11,877,959	14,082,990	16,265,793	17,587,475	19,403,573	21,214,896	22,183,964	154,163,099
El Paso	23,172,510	24,848,146	28,835,204	28,066,965	31,295,710	32,327,440	32,983,633	31,511,676	33,927,051	32,591,900	299,560,235
Odessa	4,942,695	4,588,880	4,491,407	4,867,208	4,925,172	5,590,480	7,093,718	6,657,843	7,633,871	6,855,148	57,646,422
Total	57,375,004	58,727,541	65,960,420	66,394,289	73,301,324	75,954,571	83,403,048	83,593,030	92,794,686	94,499,915	752,003,828
B. AMOUNT RECEIVED*											
Lubbock	7,320,239	7,260,325	8,558,875	8,068,655	8,032,084	7,574,508	6,973,841	7,578,183	8,584,682	10,575,814	80,527,206
Amarillo	4,424,560	4,470,035	4,765,541	4,604,725	5,125,574	5,705,630	5,309,958	6,222,071	6,723,234	9,094,061	56,445,389
El Paso	9,410,166	9,833,393	10,895,311	11,269,212	12,066,011	12,472,092	10,449,891	10,255,285	10,385,673	11,283,194	108,320,228
Odessa	2,086,656	2,089,226	1,914,866	1,944,252	2,199,768	2,244,980	2,380,331	2,583,214	2,701,784	3,613,417	23,758,494
Total	23,241,621	23,652,979	26,134,593	25,886,844	27,423,437	27,997,210	25,114,021	26,638,753	28,395,373	34,566,486	269,051,317
C. NUMBER OF MEDICAID CLIENTS											
1. Number of Medicaid Visits											
Lubbock	59,643	59,493	61,726	66,129	66,252	62,494	70,573	68,269	79,283	83,454	677,316
Amarillo	35,723	55,895	38,401	45,740	47,779	44,952	47,195	50,525	57,180	53,591	476,981
El Paso	78,155	81,899	88,928	87,016	98,328	91,847	78,445	88,807	109,913	85,813	889,152
Odessa	20,515	19,806	18,538	18,716	18,909	22,845	20,976	23,941	25,122	21,893	211,261
Total	194,036	217,093	207,593	217,601	231,268	222,138	217,189	231,543	271,498	244,751	2,254,710
2. Number of Medicaid Served											
Lubbock	16,398	16,816	18,738	20,293	21,009	20,141	19,219	17,861	19,806	21,064	191,346
Amarillo	18,290	10,725	9,528	9,451	10,527	11,733	13,594	15,309	15,803	15,106	130,066
El Paso	22,961	22,994	27,975	28,494	29,318	29,840	28,085	28,214	32,735	26,120	276,736
Odessa	5,943	5,958	5,627	5,199	4,762	6,179	5,772	6,813	7,322	6,004	59,578
Total	63,592	56,493	61,868	63,437	65,616	67,893	66,670	68,197	75,666	68,294	657,726

*Includes UPL dollars received for service dates of 7/1/06-3/31/07

PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	91.00%	91.39%	90.63%	89.00%	90.00%
Percent of graduates entering a primary care residency	47.00%	44.64%	48.06%	43.22%	54.87%
Percent of graduates practicing primary care in Texas	30.18%	38.89%	40.63%	40.69%	6.62%
Percent of graduates practicing primary care in a Texas under-served area	1.82%	4.51%	3.82%	3.79%	1.98%
Percent of residency completers practicing in Texas	50.38%	41.03%	42.95%	47.57%	32.41%
Total gross charges for un-sponsored charity care provided by faculty	63,841,018	75,175,492	83,784,888	85,644,627	77,161,986
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	155,851,541	182,038,088	180,766,276	210,093,736	207,025,177
Outpatient-related charges as a percent of all charges by faculty	53.97%	56.00%	57.00%	55.90%	54.30%
Percent of charges to managed care contracts by faculty	19.71%	20.00%	19.00%	20.30%	21.70%
Medical School enrollment	499	511	535	N/A	N/A
Minority admissions as a percent of total M.D./D.O. admissions	7.69%	10.08%	13.87%	24.82%	11.97%
Total number of residents	514	485	511	516	512
Minority residents as a percent of total residents	25.29%	25.77%	26.95%	29.07%	27.54%
Minority Graduates as a percent of total M.D./D.O. graduates	10.91%	9.82%	12.31%	8.47%	10.71%
Total number of outpatient visits	715,557	726,305	741,549	783,028	793,973
Total number of inpatient days	204,575	196,017	233,169	273,553	291,510
Graduate School of Biomedical Sciences					
Graduate School Enrollment	97	100	120	N/A	N/A
School of Allied Health Sciences					
Percent of graduates passing the certification / licensure examination on the first attempt	79.25%	80.17%	86.70%	91.25%	92.31%
Percent of graduates who are licensed or certified in Texas	86.32%	84.77%	74.80%	89.31%	79.53%
Allied Health Sciences School enrollment	680	768	832	N/A	N/A
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	94.74%	86.24%	86.79%	88.19%	87.18%
Percent of BSN graduates who are licensed in Texas	96.23%	97.48%	95.65%	96.55%	96.58%
Percent of MSN graduates granted Advanced Practice Status in Texas	84.62%	76.92%	73.08%	57.89%	75.00%
Nursing School enrollment	480	506	616	N/A	N/A
School of Pharmacy					
Percent of graduates passing the national licensing exam on the first attempt	93.85%	97.67%	94.74%	93.24%	98.57%
Percent of graduates who are licensed in Texas	91.67%	98.21%	94.87%	88.78%	85.53%
Pharmacy School enrollment	363	338	325	N/A	N/A
Research					
Total external research expenditures	11,965,506	10,928,144	\$9,226,537	\$12,787,670	\$12,590,050
Research expenditures as a percent of state appropriated expenditures	13.01%	11.94%	10.08%	10.94%	11.68%
Research expenditures as a percent of state appropriations for research	509.92%	213.46%	176.19%	728.58%	615.86%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Institutional Support					
Administrative Cost	3.59%	3.99%	4.24%	4.12%	3.90%
Institutional Unique Measures					
Rural admissions as a percent of total admissions to degree programs	N/A	N/A	N/A	N/A	N/A
Annual event hours of distance education	99,368	190,492	308,549	391,000	480,320
Total value of lost or stolen property	\$14,045.28	\$12,103	\$14,003	\$4,924	\$8,027
Lost or stolen property as a percent of total inventory	0.0552%	0.0492%	0.0559%	0.0201%	0.0321%
Percentage change in revenue from competitive federal and state research grants	N/A	N/A	N/A	N/A	N/A
All Schools - Total					
Total number of post-doctoral research trainees.	33	40	24	N/A	N/A
Minority admissions as a percent of total first-year admissions	15.50%	15.49%	19.65%	20.93%	19.46%
Total number of degrees or certificates awarded	565	709	808	900	987
Minority graduates a percent of total graduates	13.50%	18.34%	17.15%	16.87%	19.55%