

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

Fifteenth Edition

December, 2008
Prepared by the Office of the
Executive Vice President for Finance & Administration

PREFACE

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the fifteenth annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page, www.ttuhscc.edu.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

Statement of Accreditation

The Texas Tech University Health Sciences Center is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award bachelor's, master's, doctoral, and professional degrees. Questions about the accreditation status of Texas Tech University Health Sciences Center may be directed to the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033 (telephone 404-679-4500).

A member of the Texas Tech University System, TTUHSC has been accredited by the Commission on Colleges of the Southern Association of Colleges and Schools as an institution separate from Texas Tech University since 2004. Reaffirmation of SACS accreditation for TTUHSC is scheduled to occur in 2009, and every ten years thereafter.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

VISION STATEMENT

Texas Tech University Health Sciences Center will be recognized nationally as a top-ranked health sciences university.

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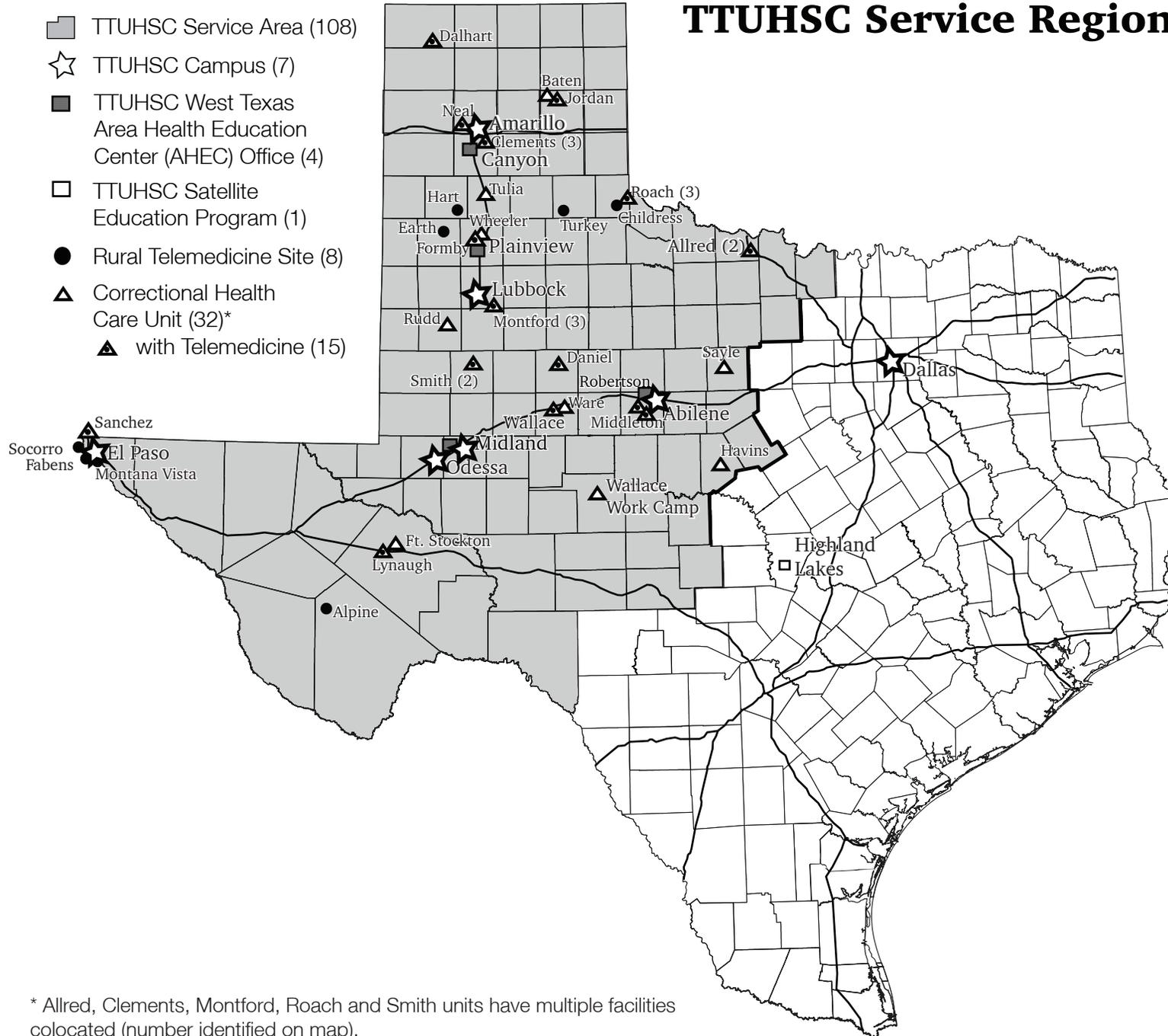
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HISTORY

TTUHSC Service Region



* Allred, Clements, Montford, Roach and Smith units have multiple facilities colocated (number identified on map).

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were also expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment for a four-year medical school in El Paso. The six schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 12% of the population of the total state. This 131,000 square mile service area and population of 2.6 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October 2003 establishing a new four-year medical school in El Paso. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Nursing celebrated the school's 25th anniversary in January 2007, and established the first endowed chairs in Nursing during AY 2007. The School of Pharmacy celebrated a decade of excellence in August 2006. The school's expansion continues with the establishment of a four-year pharmacy school in Abilene, which began classes in August 2007.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which sets overall policy for the Texas Tech University System, Texas Tech University, TTUHSC, and Angelo State University. The current members of the TTUS Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Larry K. Anders, Vice Chair	Jan. 31, 2011	Dallas
F. Scott Dueser, Chair	Jan. 31, 2009	Abilene
L. Frederick "Rick" Francis	Jan. 31, 2013	El Paso
Mark Griffin	Jan. 31, 2011	Lubbock
John F. Scovell	Jan. 31, 2013	Dallas
Daniel "Dan" T. Serna	Jan. 31, 2011	Arlington
Windy Sitton	Jan. 31, 2009	Lubbock
Dr. Bob L. Stafford	Jan. 31, 2009	Amarillo
Kelli Stumbo (Student)	May 31, 2009	Lubbock
Jerry E. Turner	Jan. 31, 2013	Blanco

The Deans of the Schools of Medicine, Nursing, Allied Health Sciences, Pharmacy, the Graduate School of Biomedical Sciences, and the Paul L. Foster School of Medicine report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo, El Paso (through 2012), and Odessa. The Regional Deans of Medicine at Amarillo, El Paso (through 2012), and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health Sciences utilize the same administrative mode. Regional Deans of Allied Health Sciences in Amarillo, Midland and Odessa, and the Regional Deans of Nursing in Odessa, El Paso, and Highland Lakes/Marble Falls report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo. The Founding Dean of the Paul L. Foster School of Medicine is located in El Paso, with no Regional Dean reporting to him.

In June of 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of compliance. There are various reporting mechanisms available to members of the TTUHSC community to report concerns of regulatory non-compliance, including the anonymous Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliance activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Committee and Institutional Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. The Chief Billing Compliance

Officer, based in Lubbock, provides management oversight of the Billing Compliance Program for the billing of health care items and services by the schools within TTUHSC. Each SOM regional campus has a Billing Compliance Director who reports directly to the Chief Billing Compliance Officer. The Institutional Privacy Officer, who is also in Lubbock, serves as the primary privacy official for the institution, and is the regional contact for the Lubbock and Abilene campuses. The other campuses each have a regional Privacy Officer who reports to the Institutional Privacy Officer. Both of these programs provide training and monitoring to ensure compliance with relevant federal and state laws, regulations, as well as TTUHSC operating policies.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from \$500 to \$1,500.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2009, general revenue is 25.2% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

SCHOOL OF MEDICINE

- Over the past five years, approximately 60% of graduates have remained in Texas to complete residency training, and an average of 21% of School of Medicine graduates have remained in a Texas Tech program for residency training.
- Over 20% percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.

- Over the past five years, an average of 48% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2008, 53% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The multi-campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas.
- In recent years, the School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. To date forty (40) students have completed this program. Most recently, a joint JD and MD program to be offered in collaboration with the TTU School of Law was approved by the Board of Regents. Students interested in future careers focusing on health care policy, bioterrorism, and medical law will be admitted into this program starting in the fall of 2009.
- The four campuses of the School of Medicine operate 29 individually accredited residency programs and ten (10) fellowship programs in West Texas. As of October, 2008, these programs had 536 total residents in training, which includes 19 fellows, of which 358 (67%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 358 total primary care residents in training, 96 are specifically in Family Practice. The 29 residency programs have 166 first year trainees, and will graduate approximately 172 residents and fellows in 2009.
- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (four campuses), pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2008, the combined campuses of the School of Medicine provided 631,012 clinical visits of care to 231,840 patients. The School also served 58,565 inpatients in its affiliated hospitals. The four campuses provided 312,704 clinical visits of charity care to 87,362 patients valued at \$70,050,037.

PAUL L. FOSTER SCHOOL OF MEDICINE

In 1998, TTUHSC at El Paso celebrated 25 years serving the El Paso community. The following year, then-Texas Tech System Chancellor John T. Montford shared with the Board of Regents a vision for a full-fledged four-year medical school in El Paso to help alleviate a severe shortage of physicians in the area. Currently, there are less than 110 physicians for every 100,000 people in El Paso. The national average is 198 physicians per 100,000 patients. The Texas average is only 150 per 100,000. Studies have shown that most medical students remain in the region in which they received their education to establish their practices. The addition of the first two years of the medical school will allow students from El Paso and nearby regions to complete their education near home, in hopes of retaining doctors in the area.

- In 2001, longtime community philanthropists J.O. and Marlene Stewart donated 10.2 acres of land near the HSC for the new medical campus. The Paso del Norte Foundation approved a \$1.25 million dollar scholarship grant program for local students contingent on the approval of the four-year medical school.
- During the 2001 Texas Legislative Session (77th), the El Paso legislative delegation successfully spearheaded an effort to secure \$40 million in tuition revenue bonds for the research facility, one of three buildings on the new campus, just a short walk from the Texas Tech Health Sciences Center—as well as an \$11 million dollar clinic expansion project that took about two years, and added a third floor on the present TTUHSC at El Paso Medical Center building.
- In 2002, the Paso del Norte Health Foundation announced a \$1.25 million scholarship/grant loan program for TTUHSC at El Paso students choosing to practice in El Paso. By working together with TTUHSC, the Foundation would help meet the demand for physicians and provide the perfect environment for area students to improve their medical education, while contributing to the health of our region.
- In 2003, Texas Governor Rick Perry visited the El Paso campus for a ceremonial signing of House Bill 28, article 10, which authorized Texas Tech to issue \$45 million in tuition revenue bonds for the construction of a classroom/office building for a four-year medical school at the El Paso campus. The governor also announced an additional \$2 million in funding to finance start-up costs and faculty salaries.
- TTUHSC at El Paso Regional Dean Jose Manuel de la Rosa, M.D., was also appointed by President George W. Bush to the United States-Mexico Border Health Commission, recognizing TTUHSC as a national leader in border health issues. The bi-national commission developed and coordinated actions to improve the health and quality of life along the United States-Mexico border and studied ways to solve the border's health problems, a mission that mirrors that of TTUHSC at El Paso.

- On December 9, 2003, the ground breaking for El Paso Medical Science Building I took place and two years later in January of 2006, a ribbon cutting followed. The 93,000 square-foot facility houses research on diabetes, cancer, environmental health and infectious diseases, as well as a repository dedicated to data on Hispanic health and a genomic facility to link hereditary diseases in families.
- In February 2008, the new school was provisionally accredited by the Liaison Committee for Medical Education (LCME).

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance our knowledge about normal and disease conditions in humans.
- Originally, as part of the School of Medicine, its first masters of science degree was awarded in 1975 in medical microbiology, followed by its first doctoral degree awarded in 1978 in physiology.
- The Graduate School of Biomedical Sciences (GSBS) currently has seven graduate programs: biochemistry and molecular genetics, biotechnology, cell and molecular biology, medical microbiology, pharmacology and neuroscience, pharmaceutical sciences, and physiology. Some graduates of these programs work in private industry, however, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- The philosophy of the GSBS is to provide each student with a broad understanding of biomedical research. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common first-year curriculum. The first-year curriculum consists of introductory courses in Biochemistry, Cell Structure & Function, Microbiology, Biotechnology, Human Physiology, Pharmacology and Cell & Molecular Immunology.
- The M.D./Ph.D. combined degree program has graduated six M.D./Ph.D. students and has six students currently enrolled. GSBS graduated their first husband and wife team in May, 2002, awarding both with an MD/PhD degree.
- Beginning Fall 2006, the GSBS initiated the Dean's Scholars program. Currently there are six students with the dean's scholar's designation and a total stipend of \$26,500.
- GSBS hit a target goal of 100 students for the Fall 2008 semester.

ANITA THIGPEN PERRY SCHOOL OF NURSING

The Anita Thigpen Perry School of Nursing (SON) continues to push beyond the limits of current norms with a mission core focused on people and values for achieving the organizational mission of education, practice, research and service. Our values adhere to the highest standards of integrity related to innovative education, practice, research and service. We value:

- ◆ Individual uniqueness
- ◆ A spirit of trust, caring, open communication, and team work
- ◆ Loyal, creative and culturally diverse students, faculty, and staff
- ◆ A dedicated community of stakeholders

The School of Nursing began in 1979 with the development and accreditation of the Continuing Nursing Education (CNE) Program. The CNE Program was the first nationally accredited program in the State of Texas and continues today to meet the needs of West Texas nurses with timely topics to support area nurses learning needs, including nurses in rural communities. Since inception, the School of Nursing has planned degree programs to meet the needs of Texas residents.

- *UNDERGRADUATE PROGRAMS:* Traditional baccalaureate students were admitted on the Lubbock campus in 1981, and four years later, RN-BSN students were admitted in the Permian Basin. The baccalaureate program is for traditional, licensed RN and second degree (individuals with a baccalaureate degree in another field) students. At the undergraduate level, the School offers:
 - Bachelor of Science in Nursing (BSN)
 - Registered Nurse to Bachelor of Science in Nursing (RN to BSN)
 - Second Degree Web-based BSN (Second Degree)

- *GRADUATE PROGRAMS:* The Master of Science in Nursing program enrolled the first students in 1988. Today, the Graduate Program offers teleconference classes in Lubbock, Tyler, Odessa, Fredericksburg and Highland Lakes. In 2008, the School of Nursing admitted the first cohort of doctoral students to the Doctorate of Nursing Practice program. The Doctor of Nursing Practice is similar in concept to practice doctorates in other professions, such as pharmacy (PharmD) and physical therapy (DPT). By using a variety of methods including interactive television and web-based technology, the Graduate Program has educational tracks in:
 - Leadership Studies
 - Master of Science in Nursing – Administration Track
 - Master of Science in Nursing – Education Track
 - Doctorate of Nursing (DNP)
 - PhD in Nursing
 - Nurse Practitioner Studies

- Master of Science in Nursing – Family Nurse Practitioner (FNP) and Post-Masters FNP Track
- Master of Science in Nursing – Acute Care Nurse Practitioner (ACNP) and Post-Masters ACNP Track
- Master of Science in Nursing – Pediatric Nurse Practitioner (PNP) and Post-Masters PNP Track
- Master of Science in Nursing – Geriatric Nurse Practitioner (GNP) and Post-Masters GNP Track

Three Centers of Excellence have been established at the School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of each Center are integrate into the strategic plan of the school.

Center for Innovation in Nursing Education: The CINI provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

Center for Excellence in Evidence-Based Practice: The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

Center for Patient Safety: This newly formed center is unique in that it will harness the talent of national experts representing more than 20 disciplines and specialties to improve patient safety. These experts make up the Transdisciplinary Research in Patient Safety (TRIPS) team that exists to form collaborations in research, education, and practice in order to develop “best practices” that ultimately improve the care and safety of patients.

The Anita Thigpen Perry School of Nursing has programs at the following TTUHSC locations:

- Lubbock
- Permian Basin
- Abilene
- Highland Lakes
- El Paso

SCHOOL OF ALLIED HEALTH SCIENCES

- The School of Allied Health Sciences offers fourteen different doctoral, masters and baccalaureate health professions degree programs in the rehabilitation sciences, clinical laboratory sciences, speech, language and hearing sciences, and disciplines related to primary care. With a Fall 2008 enrollment in excess of 930 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is the largest School of Allied Health Sciences in Texas, and one of the most diverse and fastest growing institutions of its kind in the nation. The School has successfully developed and implemented ten new

or upgraded academic degree programs since 1998. These programs are already producing their first cohorts of highly qualified allied health professionals who are serving the people of West Texas, the state and the nation.

- Academic degree programs offered include Ph.D. in Communication Science and Disorders, Doctor of Audiology (Au.D.), Doctor of Science in Physical Therapy (Sc.D./PT); Doctor of Physical Therapy (DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology and Clinical Practice Management; professional Masters' degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; and Clinical Services Management.
- The entry-level Master of Physical Therapy program transitioned to an entry-level clinical doctorate, Doctor of Physical Therapy (DPT) in the summer of 2008. This change reflects the ever-increasing clinical responsibilities of physical therapists. Students who were enrolled in the MPT program were given the opportunity to “bridge” their academic degree to the DPT by extending their course work by one semester.
- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The Sc.D., P.T. employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus, to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The M.S. in Clinical Practice Management provides an internet-based opportunity for PT's, OT's, SLP's, PA's and other health professionals to upgrade their knowledge and skills in clinical practice management, without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Services Management provides a web-based baccalaureate opportunity for graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- Six years ago, the School admitted its first cohort of students into its “first-in-the-nation” Master of Science in Molecular Pathology program. This program, which is supported by extensive institutional investments in a state-of-the-art “gene-testing” laboratory, offers students the theoretical knowledge and technical skills needed by molecular diagnostics and forensics laboratories within the state and throughout the country.
- In addition to its fourteen different degree programs, all of which are accredited for the maximum periods allowable by their respective accrediting bodies, the School operates two Centers that have been approved by the Board of Regents:

- The Center for Brain Mapping and Cortical Studies, within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplining efforts in research, teaching and patient care that are aimed at increased understanding of the human nervous system and enhanced treatment of neural pathology.
- The Center for Rehabilitation Research within the Department of Rehabilitation Sciences consists of five clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Cardiopulmonary Research Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences.
- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

M.S., Molecular Pathology

Master of Physician Assistant Studies (M.P.A.S.)

B.S., Clinical Laboratory Science

Rehabilitation Sciences

Doctor of Science (Sc.D.) in Physical Therapy

Doctor of Physical Therapy (D.P.T.)

Master of Athletic Training (M.A.T.)

Master of Occupational Therapy (M.O.T.)

Speech, Language and Hearing Sciences

Ph.D., Communication Sciences and Disorders

Doctor of Audiology (Au.D.)

M.S., Speech-Language Pathology

B.S., Speech, Language and Hearing Sciences

Clinic Administration and Rehab Counseling

M.S., Clinical Practice Management

Master of Rehabilitation Counseling (M.R.C.)

B.S., Clinical Services Management

SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. The founding class graduated in May, 2000. The SOP has conferred 652 Pharm.D. degrees through May 2008.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a Ph.D. program in the basic pharmaceutical sciences and a Graduate Pharmacy Education Program (residency program). Through the residency program, pharmacists gain advance practice skills leading to specialization beyond the entry professional degree.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external health care institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School manages three pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
 - Amarillo: Amarillo Pharmaceutical Care Center
 - Dallas: Texas Pharmacy at Central Dallas Ministries Clinic
 - Lubbock: TTUHSC Pharmacy (main campus)

- In addition to its direct patient care initiatives, the School supports a significant research program. The SOP building in Amarillo houses approximately 14,000 square feet of laboratory space, with 1,200 sq. ft. of new research laboratory space in Dallas/Fort Worth, 3,000 sq. ft. in Abilene, and 1,000 sq. ft. in Lubbock. The anticipated opening of the new Amarillo Research building in December 2009 will accommodate our ten cancer researchers. Current efforts include research targeted at drug delivery, drug metabolism, drug formulation, blood brain barrier, cancer, cardiovascular pharmacology, immunology, infectious disease, molecular biology, pharmaceuticals, pharmacokinetics/pharmacodynamics, and pharmacoeconomics. The School has received significant research grants and contracts. For FY 2008 (9/1/07-8/31/08), ongoing research is supported by over \$3.5 million in extramural funding, which includes 15 NIH grants. The annual Marsh Endowed Lectureship brings world-renowned research experts in neuroscience and addiction to visit the School to give lectures at the TTUHSC Amarillo campus. Research Days, also held annually, is an event which recognizes the research endeavors of faculty and students over the course of the previous year and fosters future collaborations on new projects.
- The School has four research centers - Vascular Biology, Pediatric Pharmacology Research and Development, Cancer Biology, Immunotherapeutics - and collaborates with the School of Medicine and local hospitals to fund research at the Women's Health Research Institute.
- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2008, the total call volume for the TPPC was 26,137 calls received from throughout their coverage area.
- The School's Dallas/Fort Worth campus is located at the North Texas Veterans Affairs Medical Center. The VA totally renovated a building to house the School. The 8,000 sq. ft. facility was designed and renovated to meet the SOP's needs, housing four case study rooms, one classroom, a student lounge and break room, and 15 faculty offices. Its location adjacent to the VA's clinic building has proven to be an exceptional affiliation for the Pharm.D. and residency program. A second Dallas/Fort Worth campus building located in the Dallas Medical Center was opened in August 2008. This new campus building has 10,000 sq. ft., a 57-seat classroom, five small group rooms, eight faculty offices, a student lounge, and the Dallas/Fort Worth Regional Dean's Administrative suite.
- Due to the generous support of the Abilene Community Partners, the School opened a new campus in Abilene in Fall 2007. The campus, made possible from a \$15.6M gift to the University, includes all four (4) years of the program. There will be 27 FTE faculty, nine staff members, and six (6) residents in Abilene to serve 40 students/year (160 additional students once fully enrolled). The campus currently has the first two professional years and will be adding new classes each year until all four years are enrolled in Abilene.

- The new 23,000 sq. ft. SOP Academic building for the Amarillo campus is currently under construction. This facility will be occupied in January 2010, and will contain two new classrooms, consolidated Student Services offices, and a state-of-the-art clinical simulation training and assessment center.

HEALTH SERVICES MANAGEMENT / CORRECTIONAL MANAGED HEALTH CARE

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 inmates housed in TDCJ facilities, the western sector has approximately 32,000 beds in 32 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility expanded by 44 beds in 2006, yielding a total of 92 medical/surgical, intensive care, and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. All sites are undergoing accreditation by the American Correctional Association.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added by the governor. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 15 of the 32 TDCJ prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

Another Correctional Managed Health Care key initiative is the maturation of an Electronic Medical Record system within TDCJ facilities.

F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH

The F. Marie Hall Institute for Rural and Community Health is a nationally renowned program dedicated to improvements in the health of West Texans. This talented and dedicated group of scholars, public health specialists, and community outreach professionals is the primary liaison of TTUHSC with rural communities throughout the region. Institute personnel collaborate widely with faculty at Texas Tech University, with academic experts statewide, and with leading corporations and non-profit research organizations across the United States. The Institute's programs derive funding from the State of Texas and from a variety of federal agencies including HRSA and the National Institutes of Health. The Institute also receives large-scale private philanthropic encouragement.

In February 2006, one of the largest private donations in TTUHSC history created the F. Marie Hall Institute for Rural and Community Health and expanded the Health Sciences Center's rural-focused outreach, workforce, and research initiatives.

From there, the Institute published its primary mission statement, which is to improve the health of West Texans by:

- Increasing the availability and quality of health services and education
- Promoting healthier living
- Serving as an information resource for communities and policy makers

As a result, the Institute directs much of its efforts in the areas of health care workforce development, enhanced access with technology, such as telemedicine and rural research.

To accomplish that, the Institute serves as a primary liaison to over 2.6 million residents (12% of the state's population) of communities across the vast 108-county TTUHSC service area equal to the size of the state of Arizona. Many of those communities are considered isolated and frontier by federal definition. Unlike East Texas, which has major urban centers and small towns that dot the highway every 10 to 12 miles, communities in West Texas are much more isolated. In fact, there are only seven metropolitan centers scattered across the 108 counties of West Texas: Abilene, Amarillo, El Paso, Lubbock, Midland and Odessa, San Angelo and Wichita Falls. These cities serve as the shopping and health care hubs for people living within the region, although access to such services can mean a two-to-four hour drive. As a result, the area presents many unique and exciting challenges for the Institute to include addressing demographic trends of aging populations, growing ethnic diversity, shrinking rural populations and border health issues.

To meet those challenges, the Institute develops and coordinates a wide range of rural health and community projects, which include assisting with the creation and implementation of sound rural health policies; focusing on health education and health workforce development; sponsoring and conducting applied research and policy analysis; and improving the health of communities through innovative research, health education and health care service delivery programs.

Core programs within the Institute include the Rural Health Research Group, the West Texas Area Health Education Center (AHEC) Program, and Telemedicine. These core programs are foundational components of efforts to develop comprehensive, sustainable programs that will improve the health status of residents of rural and underserved communities in West Texas.

Additionally, the Institute initiated the Rural Family Physician Project inviting physicians practicing family medicine in rural West Texas communities to participate in a program focused on establishing and strengthening community collaborations and partnerships. The goal is to know how TTUHSC can better assist rural physicians and how to work together towards the mutual goals of the best medical care for West Texans. To accomplish this project, the Institute will host a combination of collaborative meetings, discussions, access to TTUHSC literature, research, consultation and other resources, develop a website and TTUHSC-sponsored newsletters to share information, and form workshops and seminars. All are designed to form better partnerships that multiply the ability to improve health care, explore new ways to contribute ideas and lessons learned, and integrate those ideas for better access to health services and outcomes.

Rural Health Research Group: The Institute pursues a major emphasis in generating research projects. The three-year National Institutes of Health (NIH) EXPORT (**Ex**cellence in **P**artnerships for **C**ommunity **O**utreach **R**esearch and **T**raining) grant was successfully completed in January 2008. The grant and research focused on health disparities in West Texas to study the incidence, prevalence, mortality, and burden of disease drawn along the fault lines of age, race, ethnicity, disability status, income, educational level, and geographic location. Fourteen seed grants were provided during the year from the EXPORT project. In May 2008, the Institute redefined its research focus to maximize efforts by establishing all projects under a single major research project containing multiple aspects. The core project is the Cochran County Aging Study, which is a multi-disciplinary collaboration with other Texas Tech University institutes, colleges and departments. Concurrent with the study is the publication of multiple manuscripts, submission of NIH Research Project Grant Programs (R01) with a 5-year plan leading to an NIH Center Grant applications. The Institute has partnered with the first-ever TTUHSC/TTU Community Based Participatory Research (CBPR) collaborative group focused towards new research that will make a difference for improved healthcare for rural community residents. The research team is comprised of dedicated professionals from multiple disciplines to include biostatistics, mathematics, engineering, statistics, research, computer science, software development, media production and project management. The team is involved in multiple projects focused on rural health in addition to collaborative work with other educational institutions.

Health Care Workforce Development and Education: Generating young peoples' interest in health care careers at an early age is one of the strategies of the West Texas Area Health Education Centers (AHEC). Experience has shown that health care providers most likely to practice in rural West Texas come from rural West Texas. Thus, significant efforts and investments are geared towards encouraging young West Texans to consider the possibility of a career in health care. From these investments in the youth of the region will come future health care workers for rural West Texas. To get there, the WTAHEC staff and the four centers concluded a very successful year of activities in 2008, including:

- Received \$1.271M Health Resources and Services Administration (HRSA) funding for FY09; \$270K more than the previous year
- Exploring the establishment, partnerships and key contacts for a Big Country EHEC in El Paso which will become the fifth WTAHEC center and complete the AHEC coverage for Texas.
 - Continuing education activities to 2,500 health care professionals through 93 separate regional events.
 - Placed 237 TTUHSC students in area rural communities for more than 67,314 hours of training.
 - Provided health careers information and experiential learning opportunities to 25,917 students. 417 students participated in summer camps, mentoring programs and hands-on science events.
 - Provided CATCH (Coordinated Approach to Children’s Health) curriculum, training and PE equipment to 64 rural school districts in 95 rural elementary schools, benefiting more than 26,000 elementary students. The Texas Council on Cardiovascular Disease and Stroke (TCCDS) awarded the West Texas AHEC their Outstanding Cardiovascular Health Promotion Award in April 2007 citing commitment to the prevention of cardiovascular disease in Texas through implementation of an innovative and effective program.
 - Developed the statewide Texas *Hot Jobs: Health Careers Manual* and website resource printing 50,000 books, 10,000 interactive CDs and an interactive website, www.texashotjobs.org

Reinforcing these efforts is an extensive scholarship program for undergraduate and health professions students. In 2007, this program provided nearly \$150,000 in scholarships and stipend support for rural clinical rotations to the TTUHSC schools. The program has been a major funding contributor to TTUHSC, and since Spring 2002, has provided \$876,215 to the schools.

The Institute partnered with the TTUHSC School of Pharmacy and was awarded a two-year, \$342K grant from the Texas Higher Education Coordinating Board (THECB) to develop an interactive health careers website that will be available throughout the state. The website will include a parents and families section, Financial Aid 101, a Spanish language version, health professional role model feature, interactive career exploration modules, and a podcast feature.

Telemedicine: The Institute manages one of the longest continuously operating telemedicine programs in the nation to address one of our priorities to overcome distance and isolation. Telemedicine’s two components, Rural Telemedicine and Correctional Telemedicine, continually provide outstanding service throughout the region. Telemedicine provides support to seven West Texas communities including Hart, Turkey, Childress, Alpine, Montana Vista, Fabens, and El Paso (where consults are conducted for medical specialties and to burn patients), and a very successful project with Fox Rural Health Clinic in Childress, Texas for Oncology patients. Through video-conferencing technology, patients can be connected with healthcare providers hundreds of miles away. With more than 25,000 telemedicine consults since 1990, the Institute is currently expanding next-generation approaches to shorten the “distance” between rural communities and major healthcare centers by:

- Entered into a partnership at the end of the fiscal year with the Texas Office of Rural Community Affairs (ORCA) following acceptance of their grant application to the Health Resources Services Administration to increase access to health care demands by two rural Critical Access hospitals (Parmer County Hospital, Collingsworth Memorial Hospital). Through a \$183K grant,

Telemedicine is providing technical expertise to connect the two hospitals with specialized care at campuses in Amarillo and Lubbock.

- In partnership with the School of Pharmacy, activated a Telepharmacy service for the community of Earth, Texas. Earth is a rural community supported by a small medical clinic with the nearest pharmacy support via an 80-mile round trip.
- Pursuing a program called “Advancing Telemedicine in West Texas” to take Telemedicine to higher levels of accomplishment and service in the region. Technological advancements and data transmission alternatives have been reviewed to ensure the latest in Telemedicine capabilities are understood. Concurrently, community assessments are conducted to determine where and how Telemedicine can be best used in addition to conducting physician assessments to determine how to best use talents and time.

INFORMATION TECHNOLOGY

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects TTUHSC’s campuses and clinics together as a system, and extends the institution’s outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, and Health.edu departments. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, networking, programming support, data management, systems management, video teleconferencing, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting an ATM-wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting a high-speed ATM or Gigabit Ethernet network infrastructure at all campus locations;
- ▶ Providing institutional support for over 7,000 personal computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage, printing services, and e-mail services;
- ▶ Providing essential backup services of institutional data;
- ▶ Providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, dial-up services and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications; and

- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities.

- **Digital Network**

The existing digital network infrastructure consists of a 2 to 4 Gigabit Ethernet campus LAN environment with core speeds of 625 or 1,000 megabits per second, and ATM OC-3 (155 megabits per second) connectivity to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 20 Gigabit transmission speeds. Network connectivity for faculty, staff and students is available at 10/10/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to Internet 2. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

- **Information Systems**

The Information Technology Division of TTUHSC provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers to store and access peer tutoring and other educational materials compiled by students. TechLink services used to support instruction include interactive multimedia classrooms and web-based material/communications. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience.

- **Educational Support**

The TechLink network connects 35 distance learning classrooms and 14 conference rooms on all TTUHSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying over 12,500 event hours in FY 2008, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and
- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters reducing the need for frequent travel.

- **Healthcare Services**

The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campus, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. A recent upgrade expanded the Healthcare Services network to include live, interactive video facilities to train and support regional law enforcement personnel in Forensic Science applications. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Health.edu**

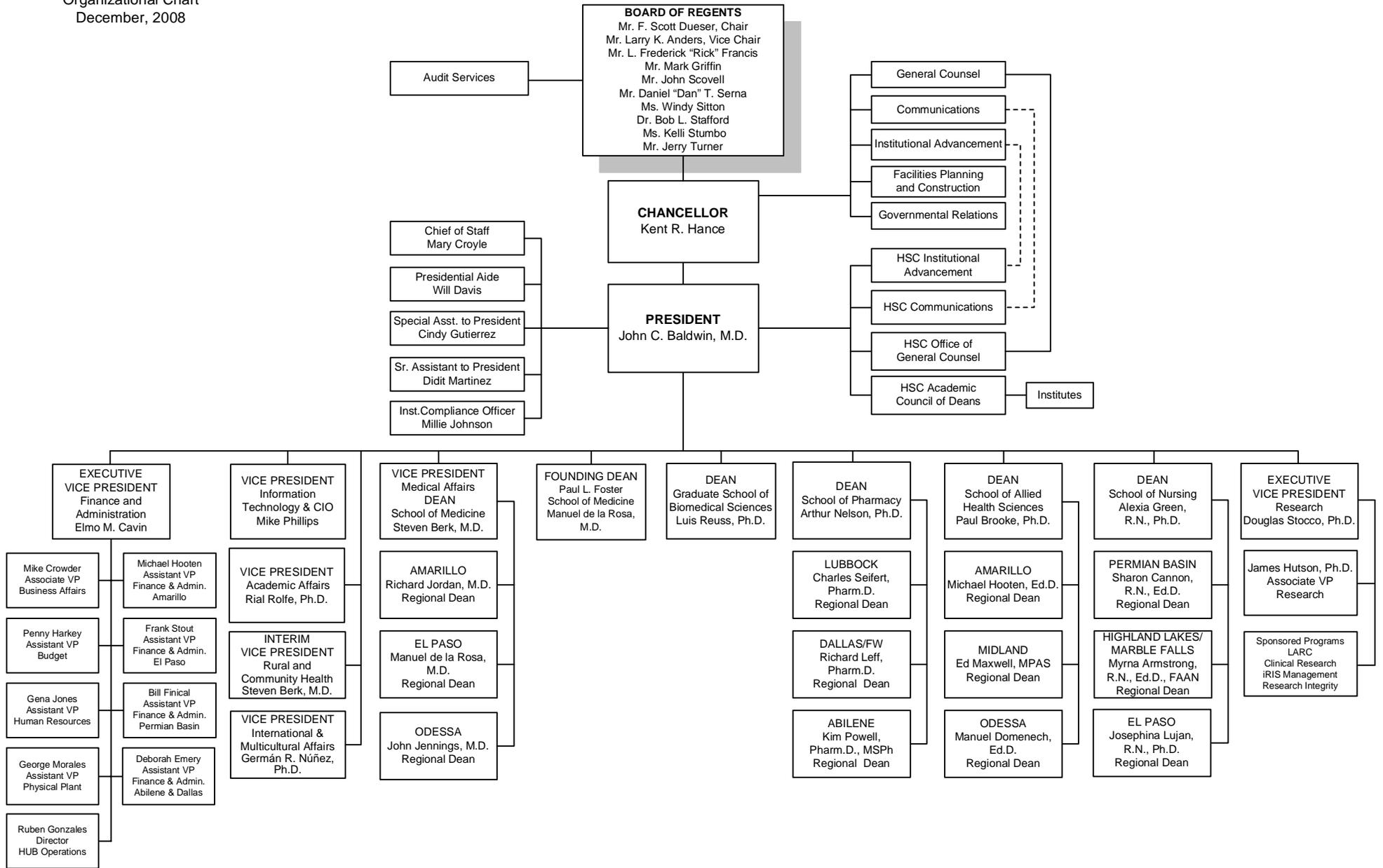
Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at more than 200 hospitals and clinics in all regions of Texas, including 77 Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the F. Marie Hall Institute for Rural and Community Health. In addition to the facilities in Texas, Health.edu provides education services to over 500 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. Health.edu issues more than 780,000 contact hours and awards over 650,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

LIBRARIES OF THE HEALTH SCIENCES

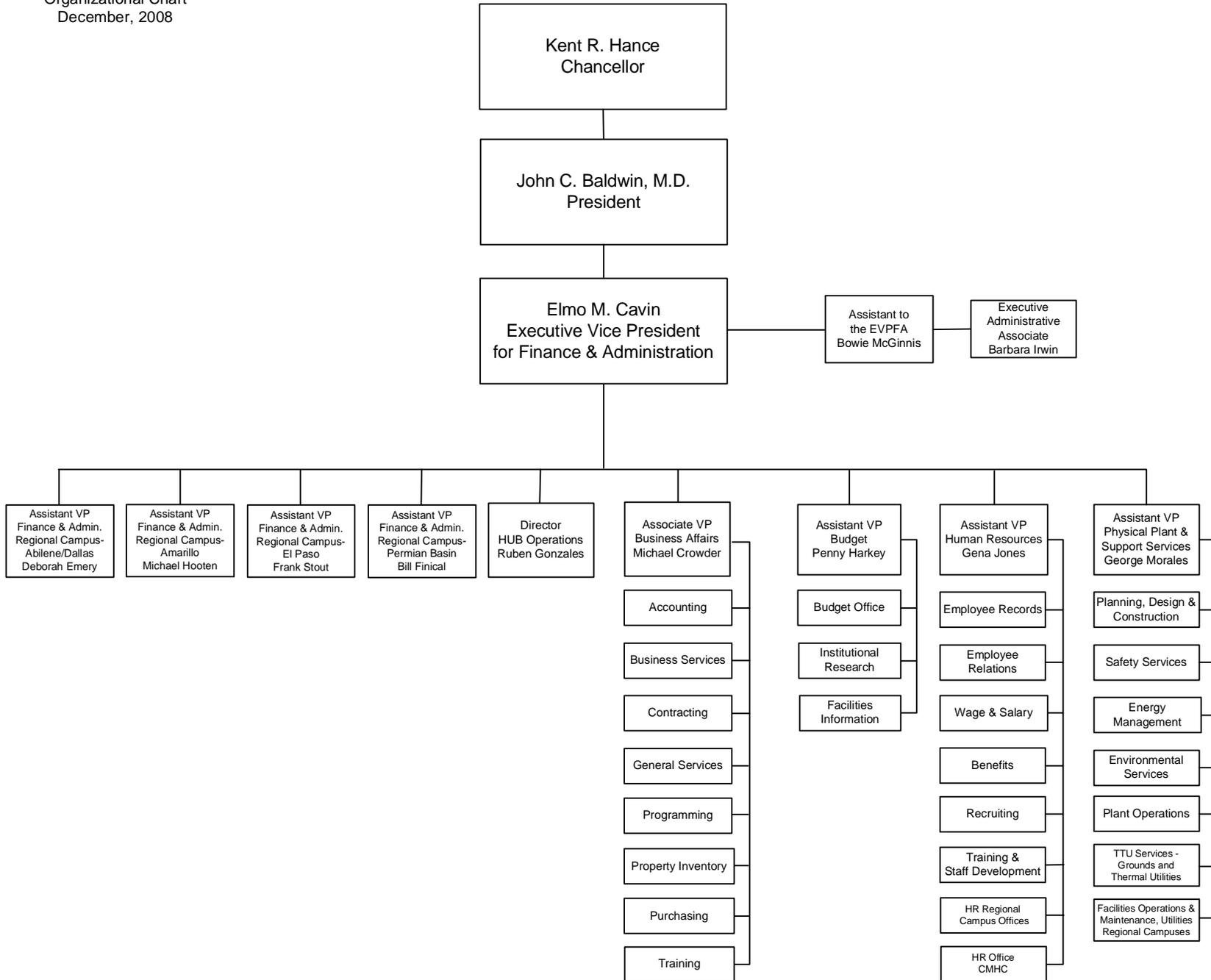
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these four campuses, are staffed by 21 professional librarians, two administrative staff, and 27 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 18,727 electronic journals, 35,678 electronic books, and 519 electronic databases. Through a proxy server, users may access this material from off-site locations as well. All four libraries have an electronic document reserve system and an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 25 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week (the mean average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 98). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 29 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences. In the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. In 2007, the number of answered reference questions at the libraries was 21,236 (the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 14,257). During the last SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance.

ORGANIZATIONAL CHARTS

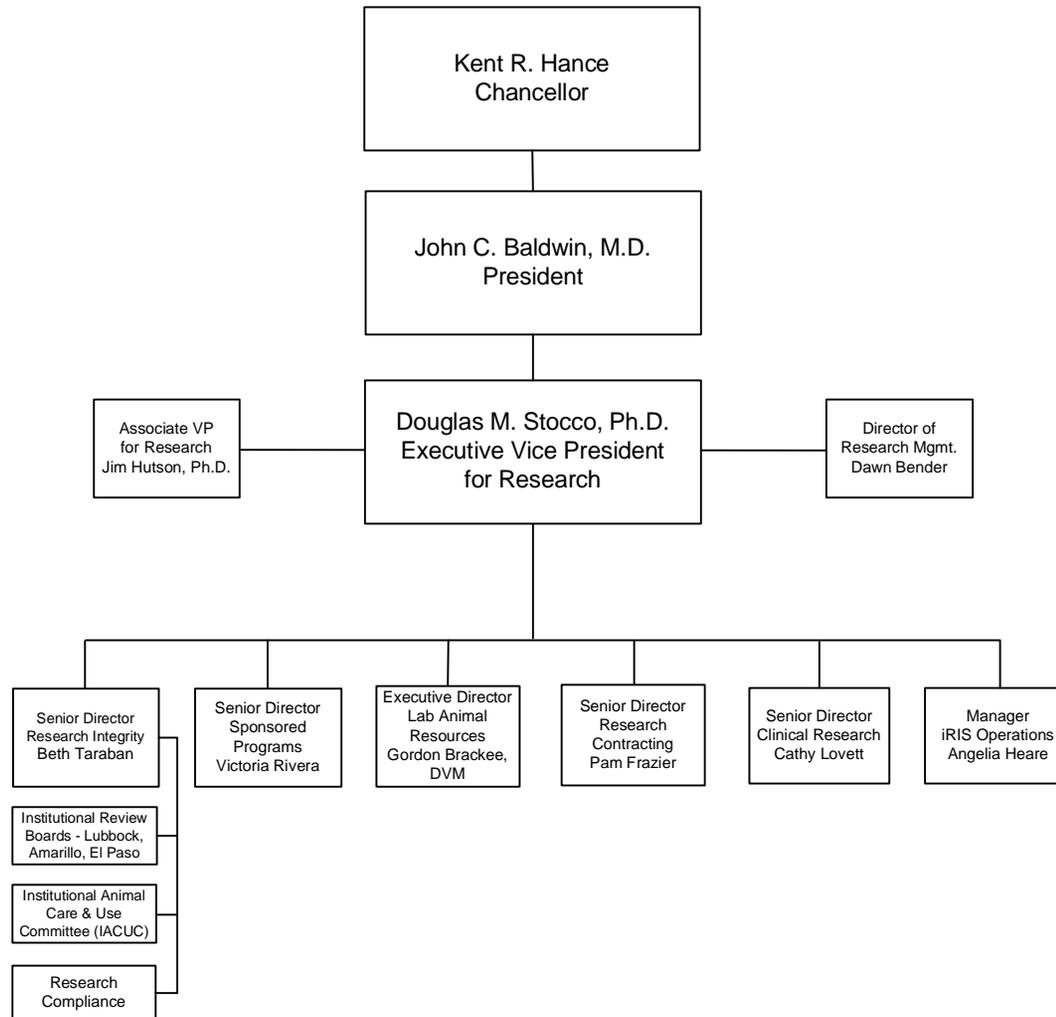
TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
December, 2008



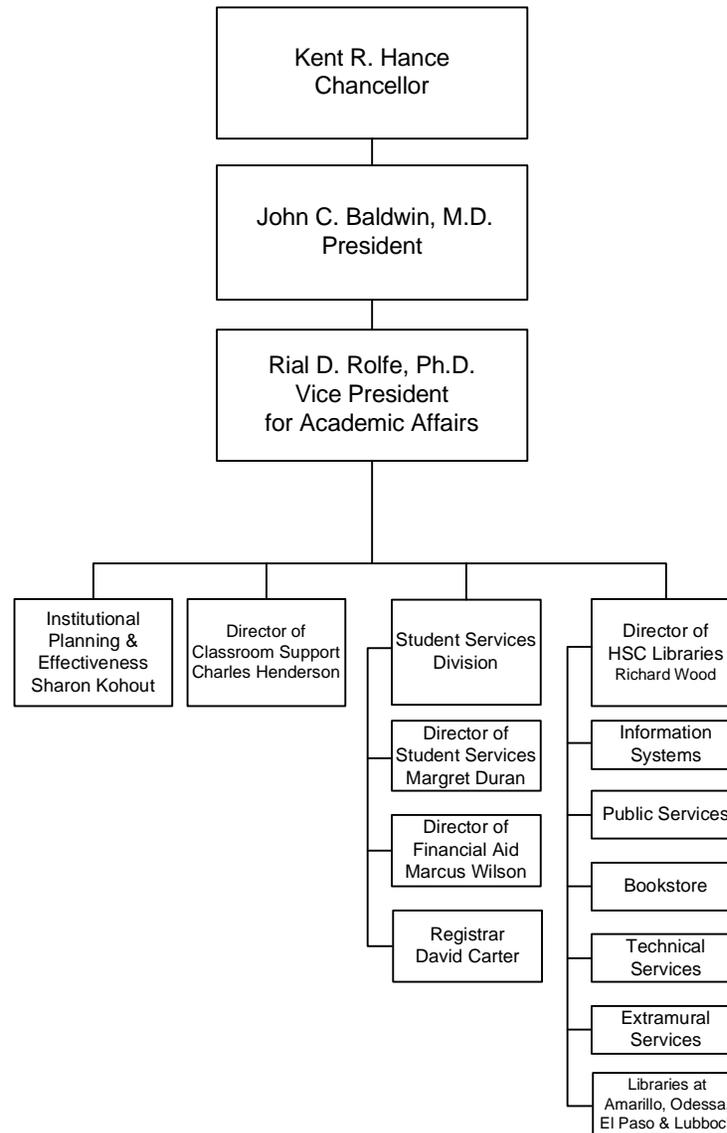
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Finance & Administration
 Organizational Chart
 December, 2008



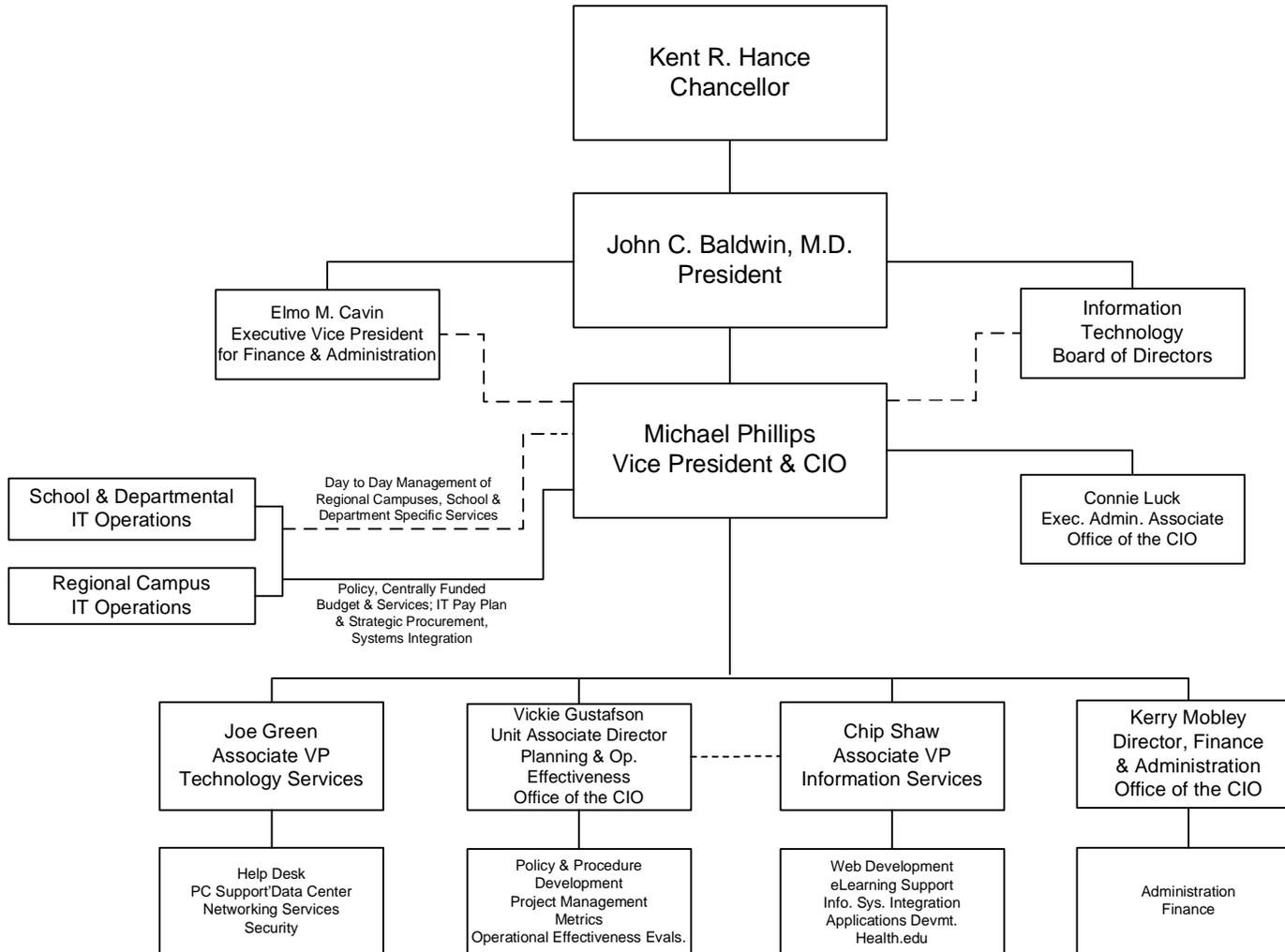
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Research
Organizational Chart
December, 2008



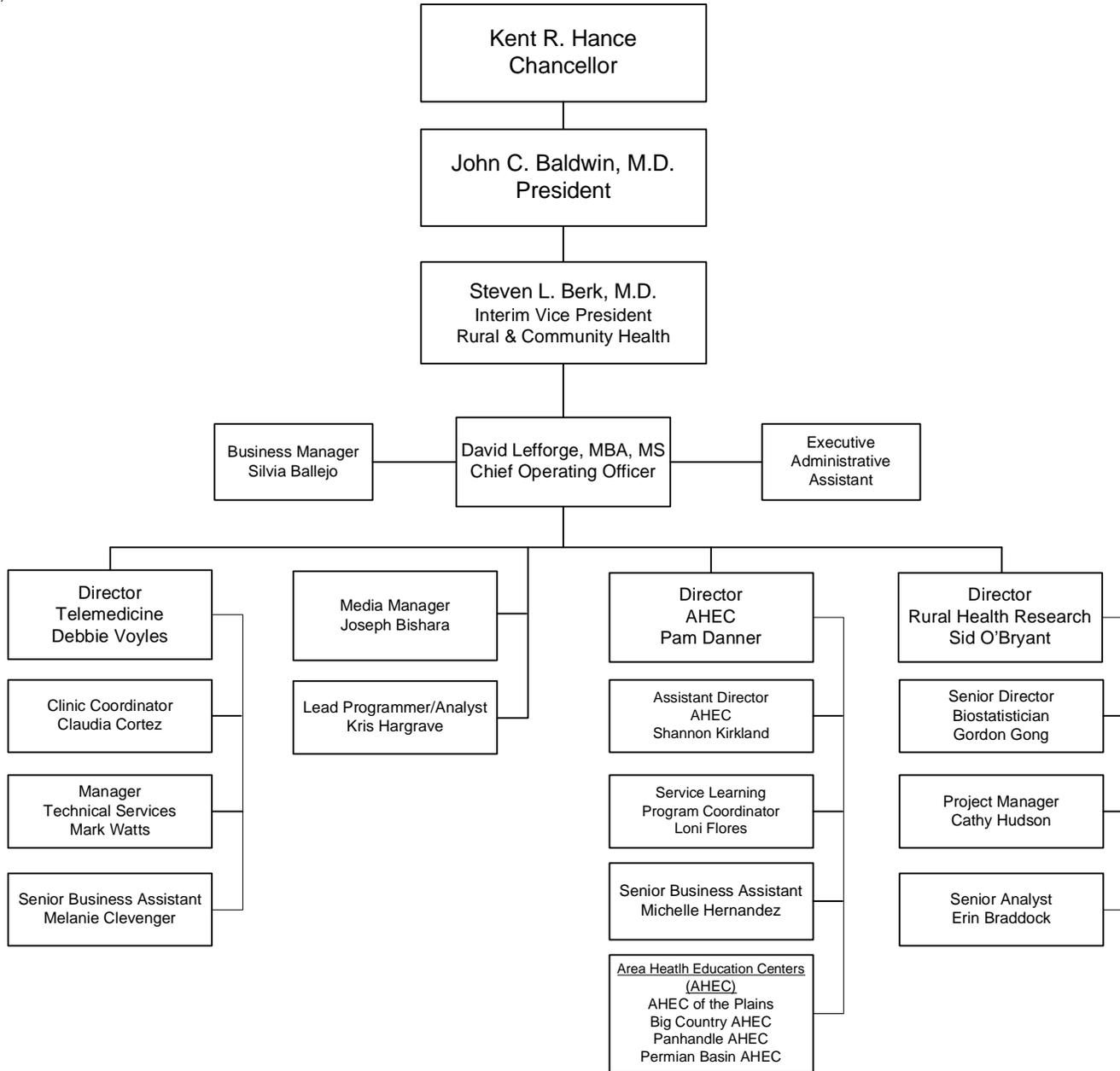
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Academic Affairs
Organizational Chart
December, 2008



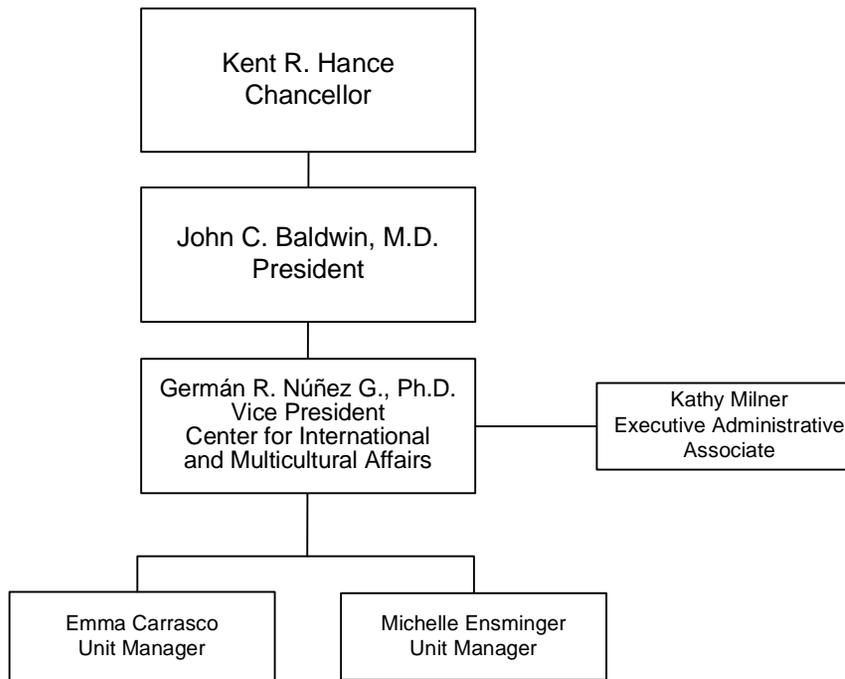
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Information Technology
 Organizational Chart
 December, 2008



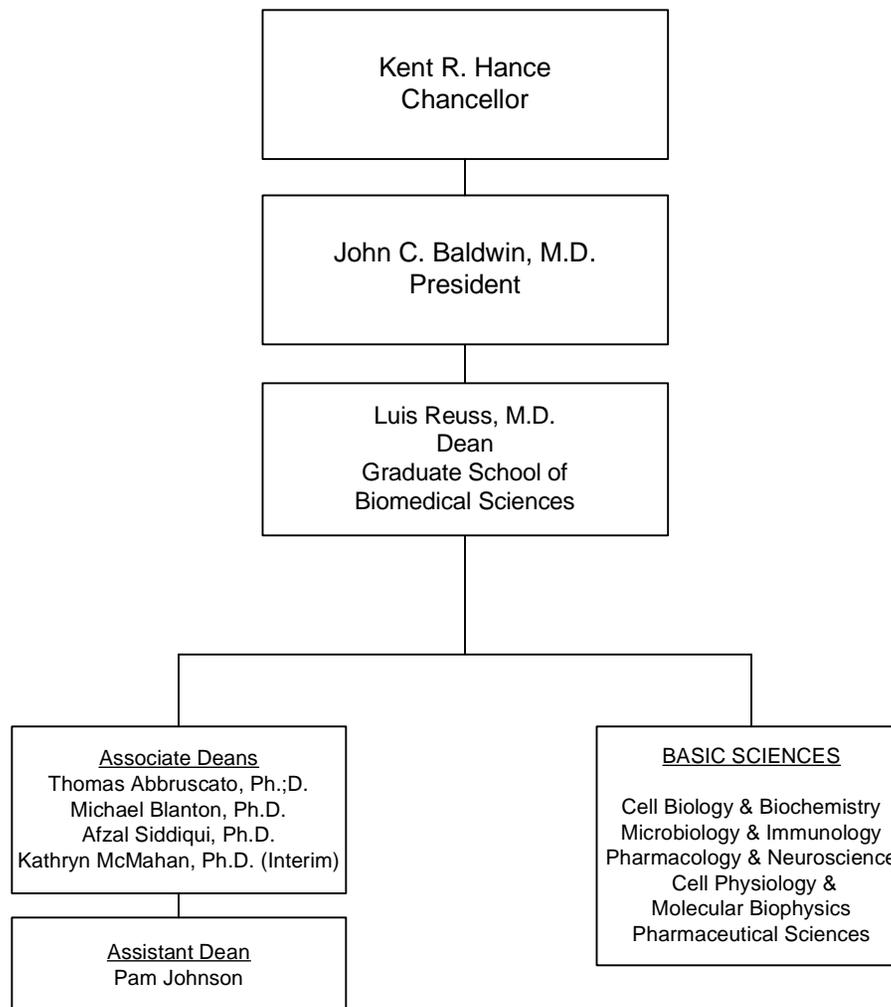
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
 December, 2008



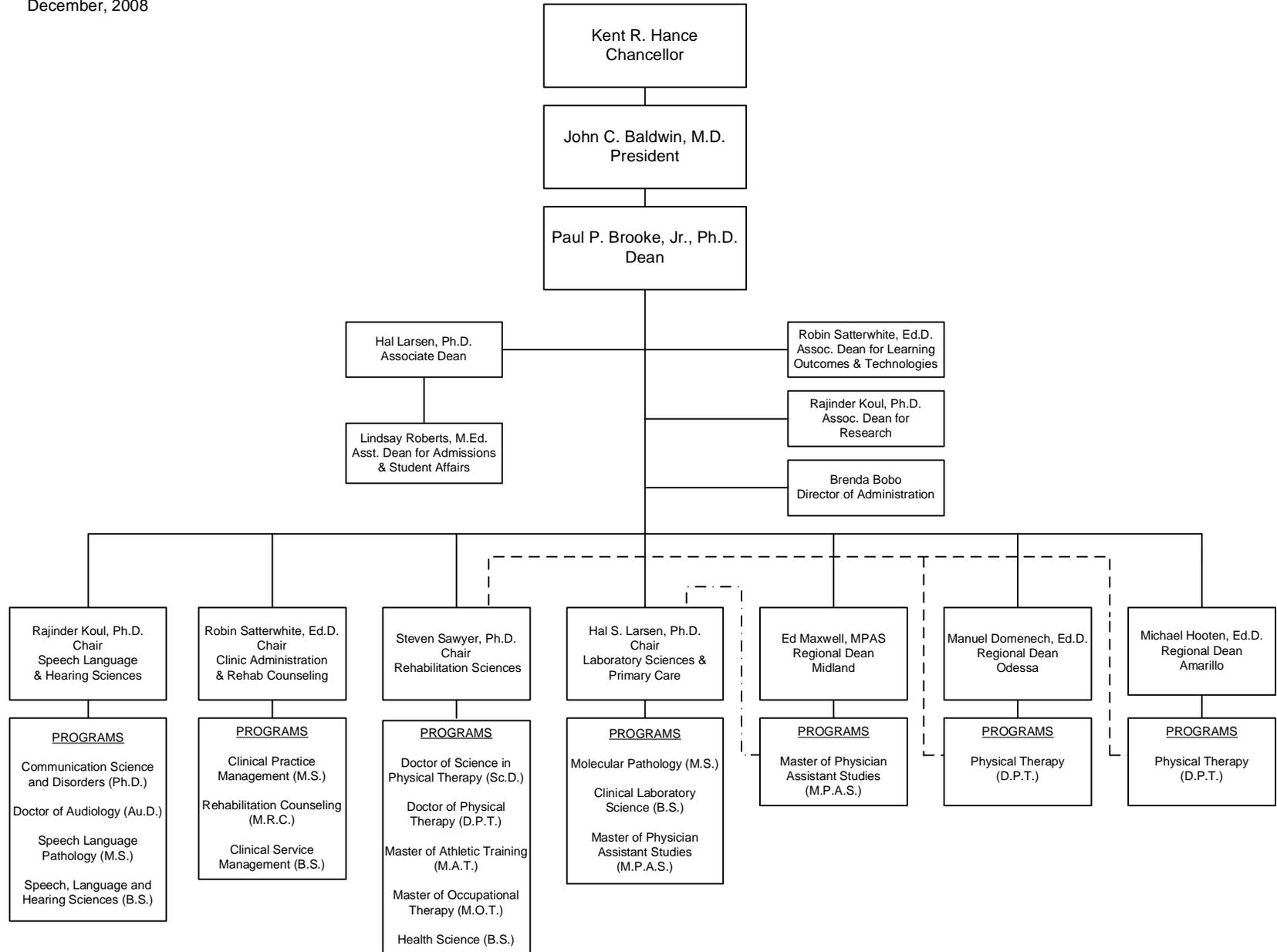
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
International and Multicultural Affairs
Organizational Chart
December, 2008



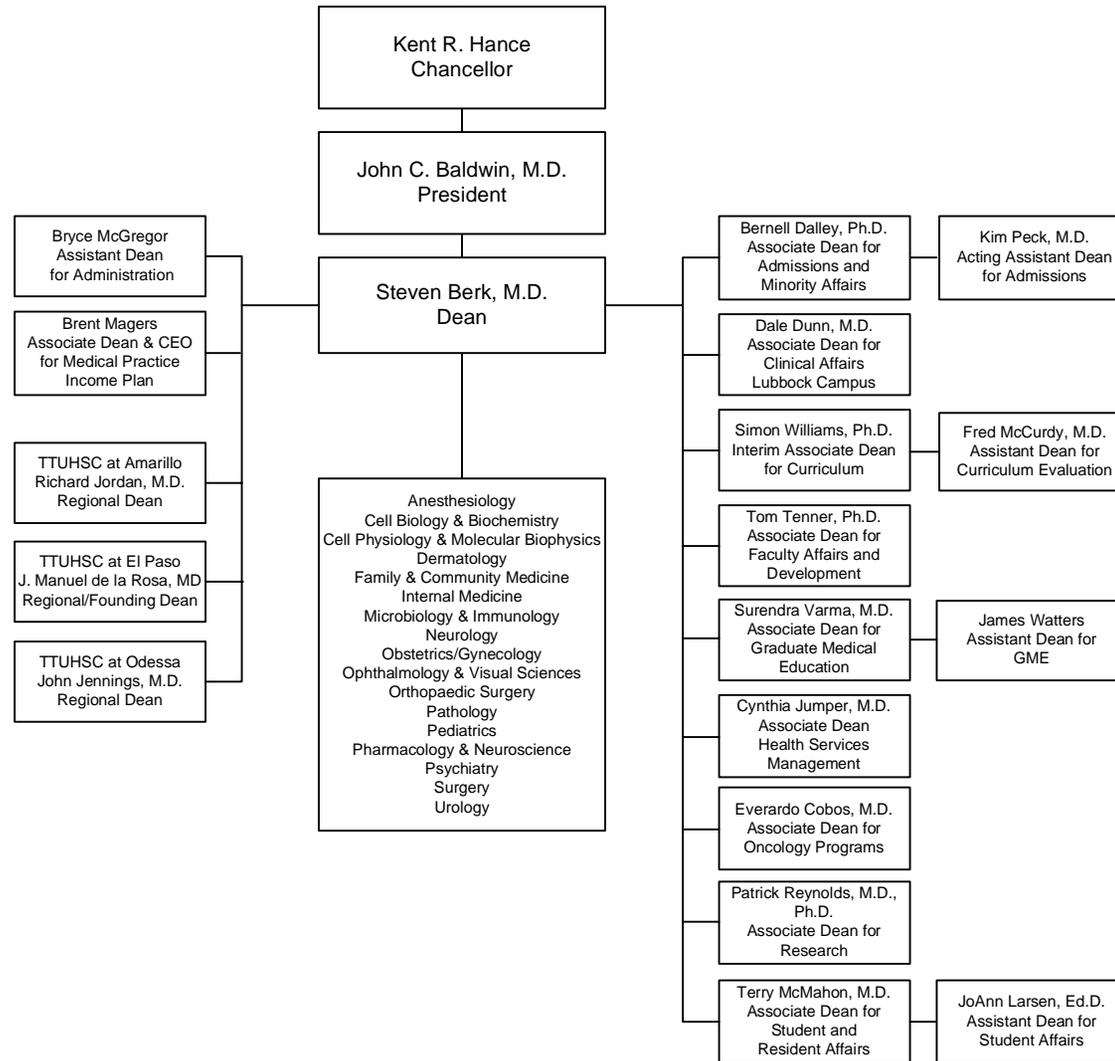
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Graduate School of Biomedical Sciences
Organizational Chart
December, 2008



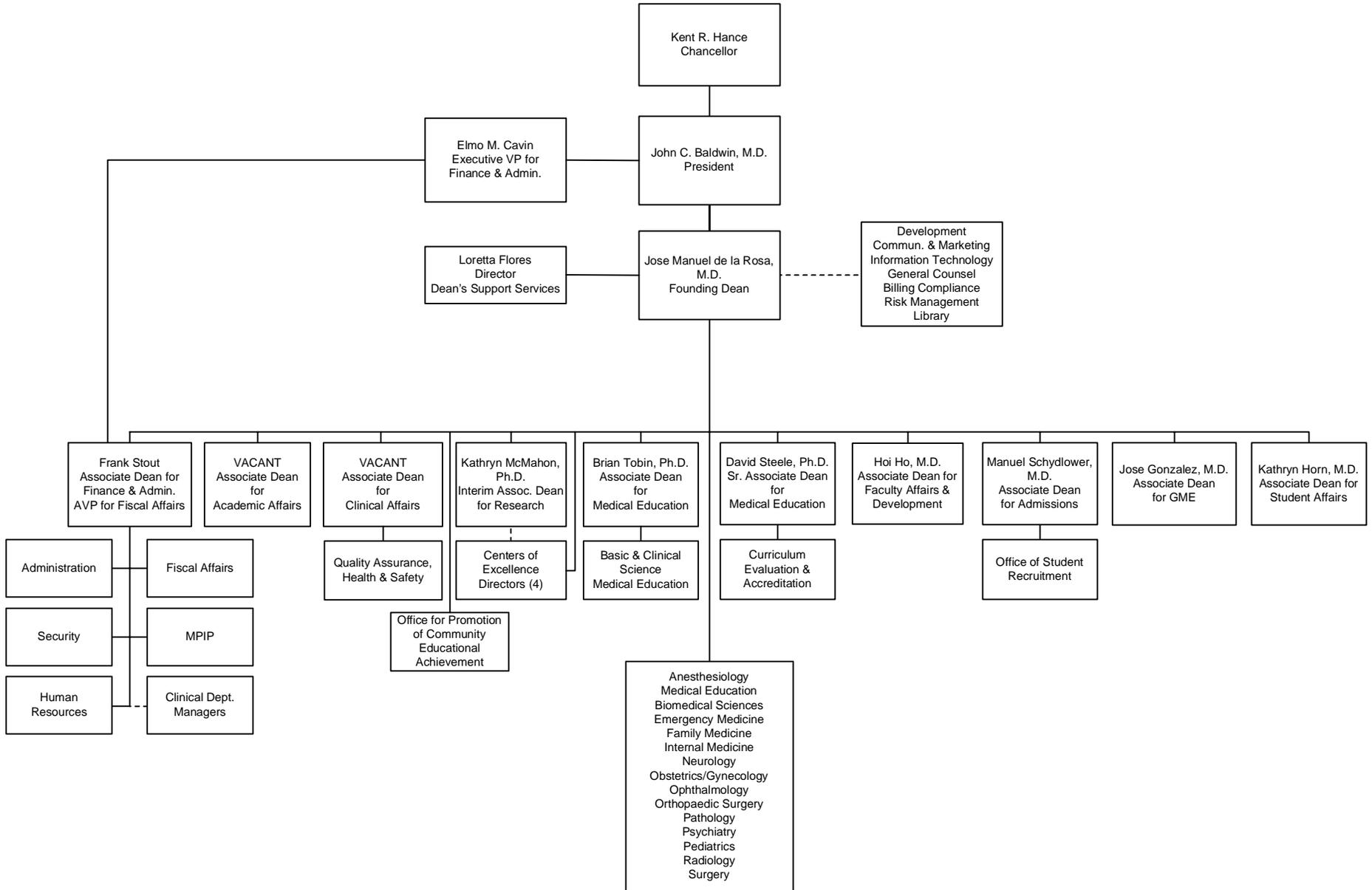
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Allied Health Sciences
 Organizational Chart
 December, 2008



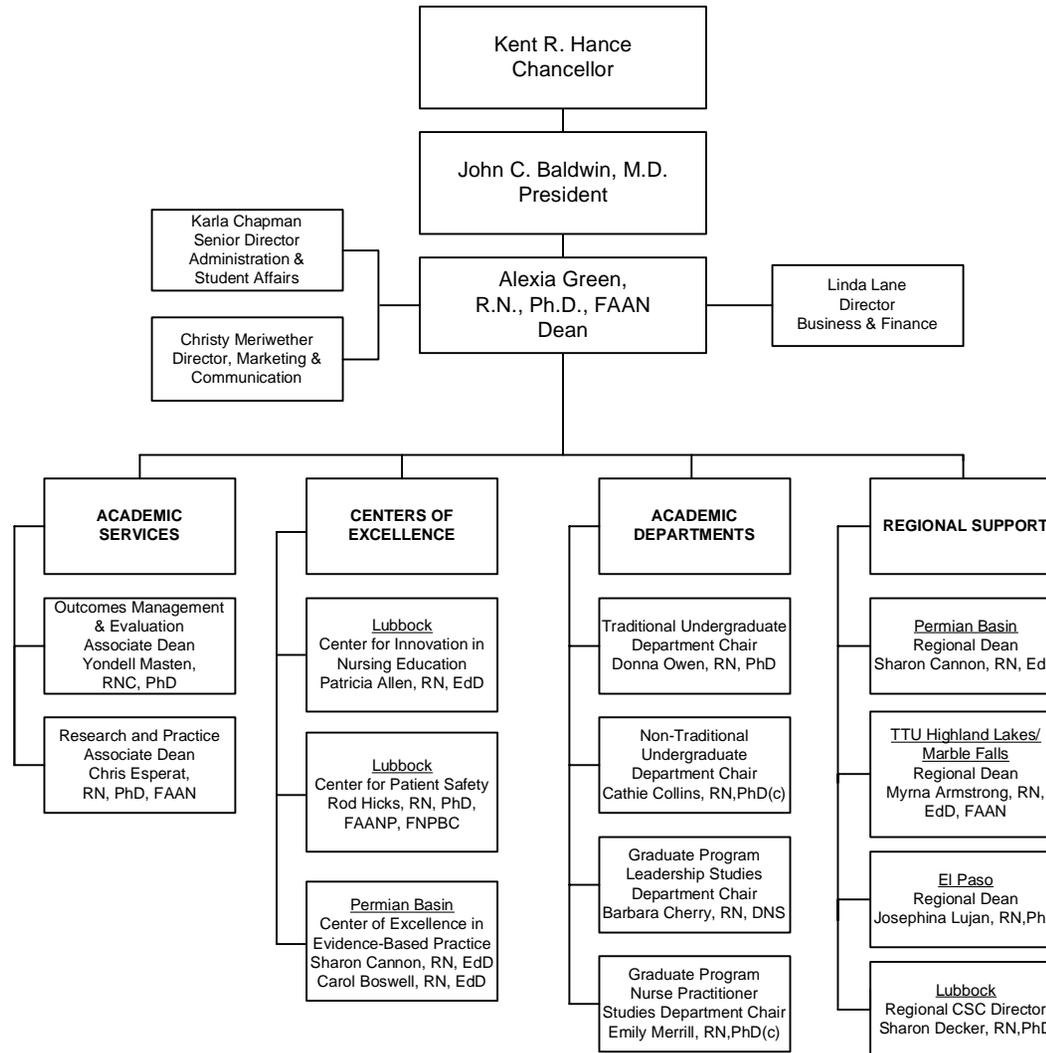
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2008



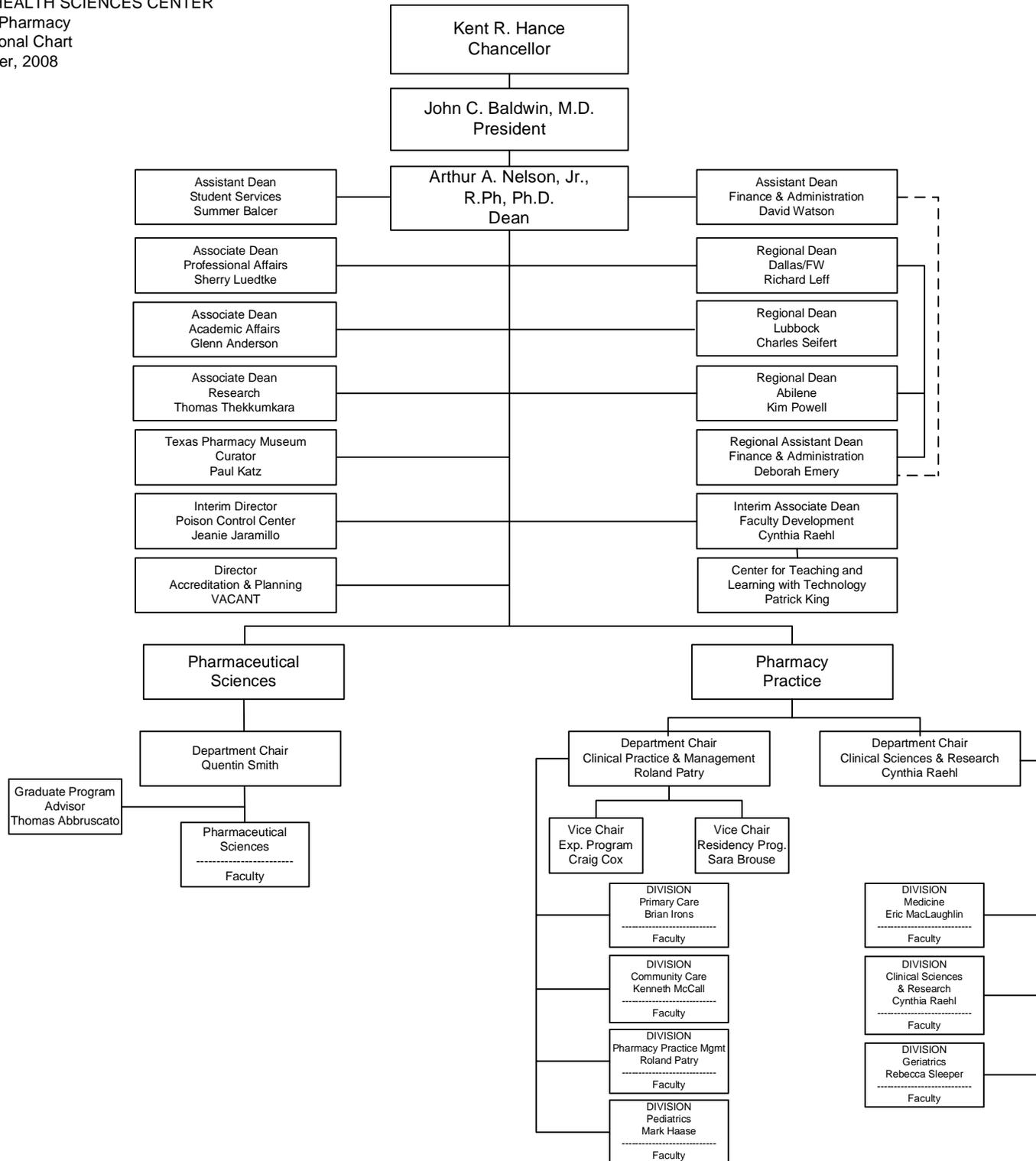
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Paul L. Foster School of Medicine
 Organizational Chart
 December, 2008



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2008



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Pharmacy
 Organizational Chart
 December, 2008



PROGRAMS

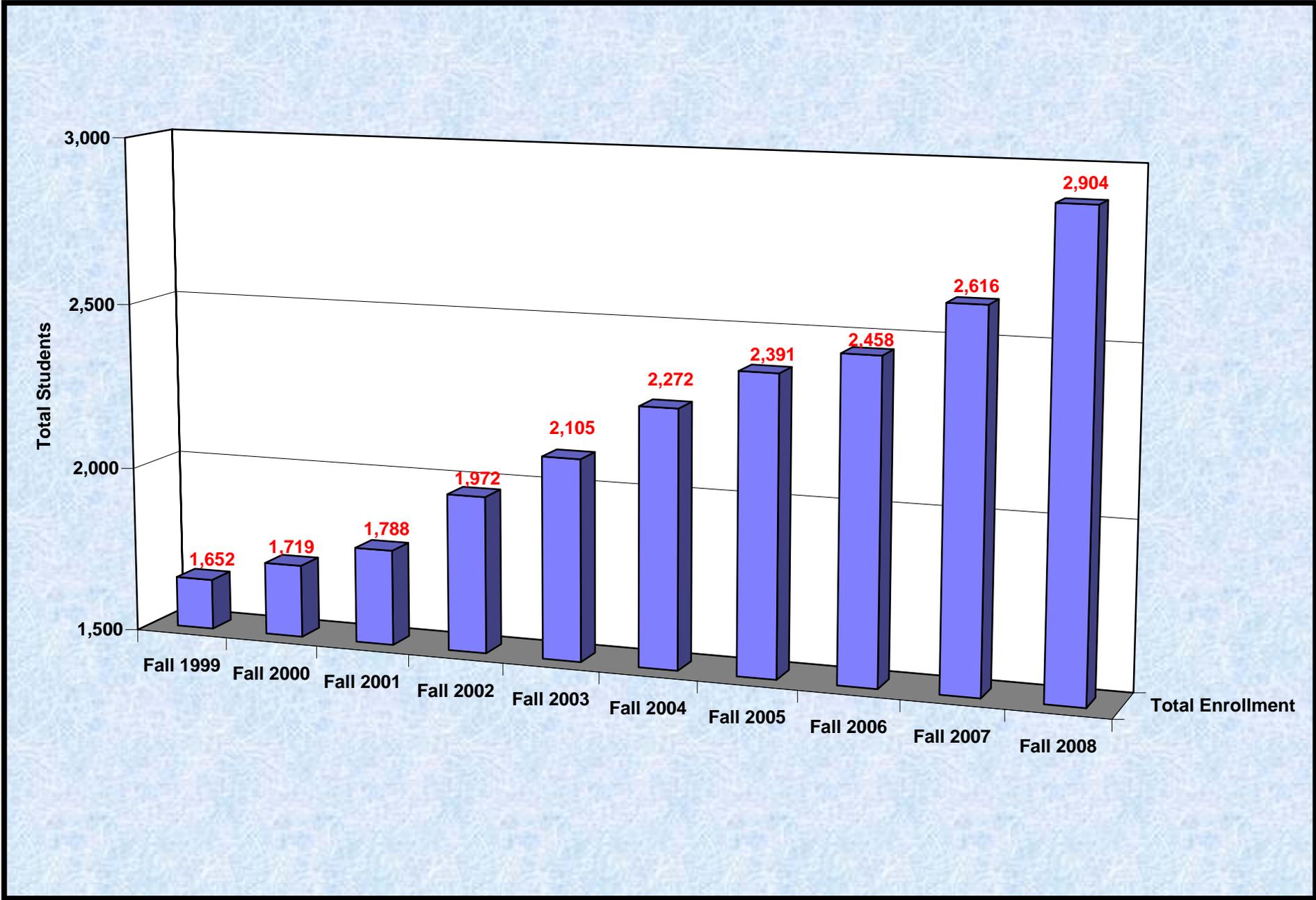
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ACADEMIC AND PROFESSIONAL PROGRAMS BY CAMPUS**

Location	School of Medicine	School of Allied Health Sciences	School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
AMARILLO	MD Students (MSIII, MSIV) Graduate Medical Education	Physical Therapy (DPT)	No Program	Pharmaceutical Sciences	PharmD Students (P1,P2,P3,P4) Graduate Pharmacy Education
EL PASO	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	2 nd Degree MSN – Admin, Education Advanced Practice Prog. (FNP, ACNP, PNP, GNP) Post Master’s Adv. Practice (FNP, ACNP, PNP, GNP) Collaborative Programs- Adv. Practice Programs w/ ASU, TWU	No Program	No Program
LUBBOCK	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	Communication Sciences & Disorders Occupational Therapy Physical Therapy (DPT&ScD) Rehabilitation Counseling Speech, Language & Hearing Sciences Athletic Training Speech-Language Pathology Audiology Clinical Laboratory Science Molecular Pathology Clinical Services Management Clinical Practice Management	BSN 2nd Degree (and Highland Lakes) RN to BSN RN to MSN MSN-Admin., Education (&HL) Advanced Practice Prog. (FNP, ACNP, PNP, GNP) (&HL) Post Master’s Adv. Practice (FNP, ACNP, PNP, GNP) (&HL) Collaborative Programs- Adv. Practice Programs w/ ASU, TWU	Cell & Molecular Biology Biochemistry & Molecular Genetics Medical Microbiology Pharmacology & Neuroscience Physiology Biotechnology	PharmD Students (P3, P4) Graduate Pharmacy Education
MIDLAND	No Program	Physician Assistant Studies	No Program	No Program	No Program
ODESSA	Graduate Medical Education	Physical Therapy (DPT)	BSN 2nd Degree RN to BSN RN to MSN MSN-Admin., Education Advanced Practice Prog.- (FNP, ACNP, PNP, GNP) Post Master’s Advanced Practice (FNP, ACNP, PNP, GNP) Coll. Prog. w/TWU	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	PharmD Students (P3, P4) Graduate Pharmacy Education
ABILENE	No Program	No Program	2nd Degree	No Program	PharmD Students (P1, P2, P3, P4) Graduate Pharmacy Education

STUDENTS

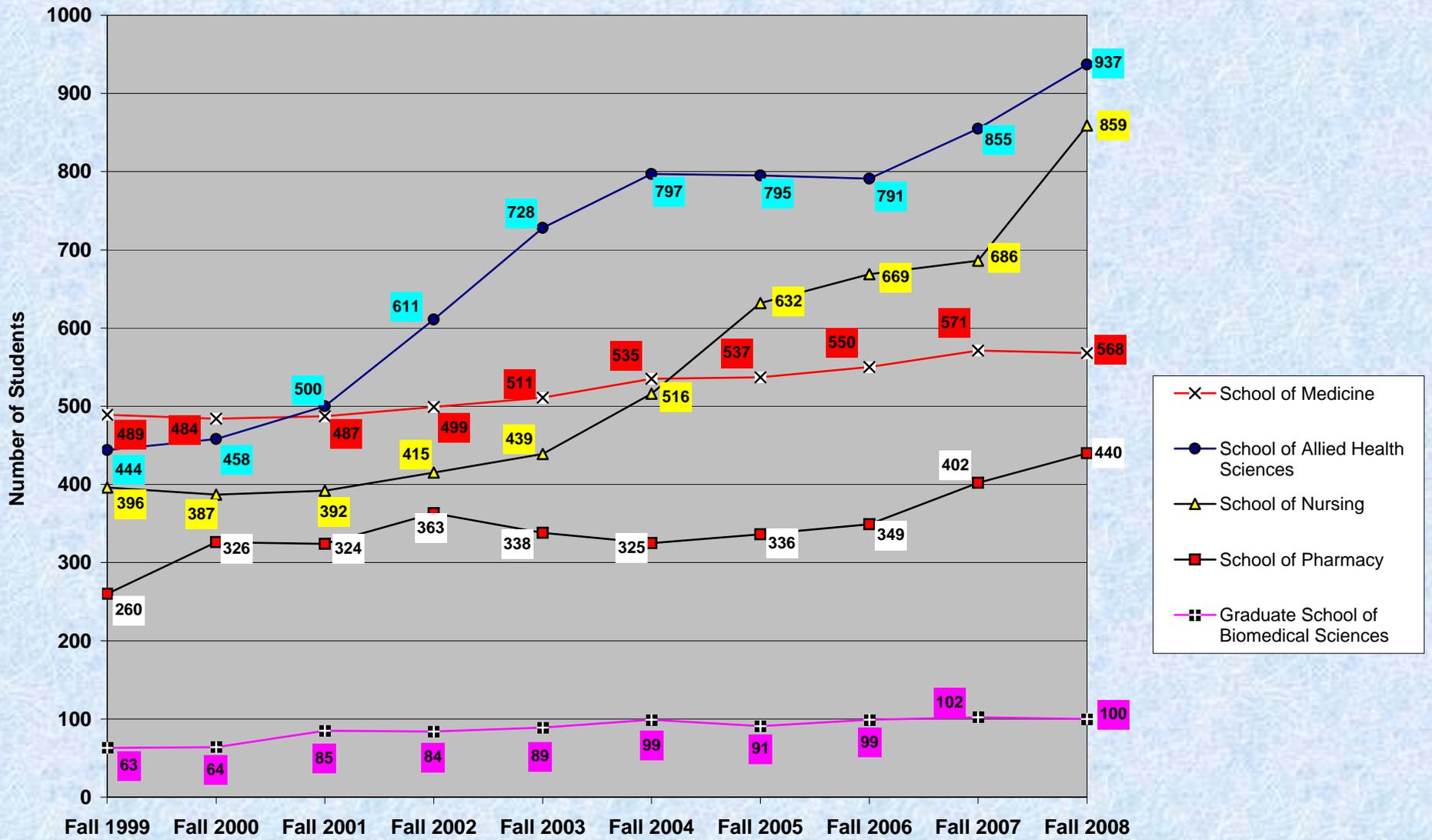
TTUHSC Enrollment Trends

Fall 1999 - Fall 2008



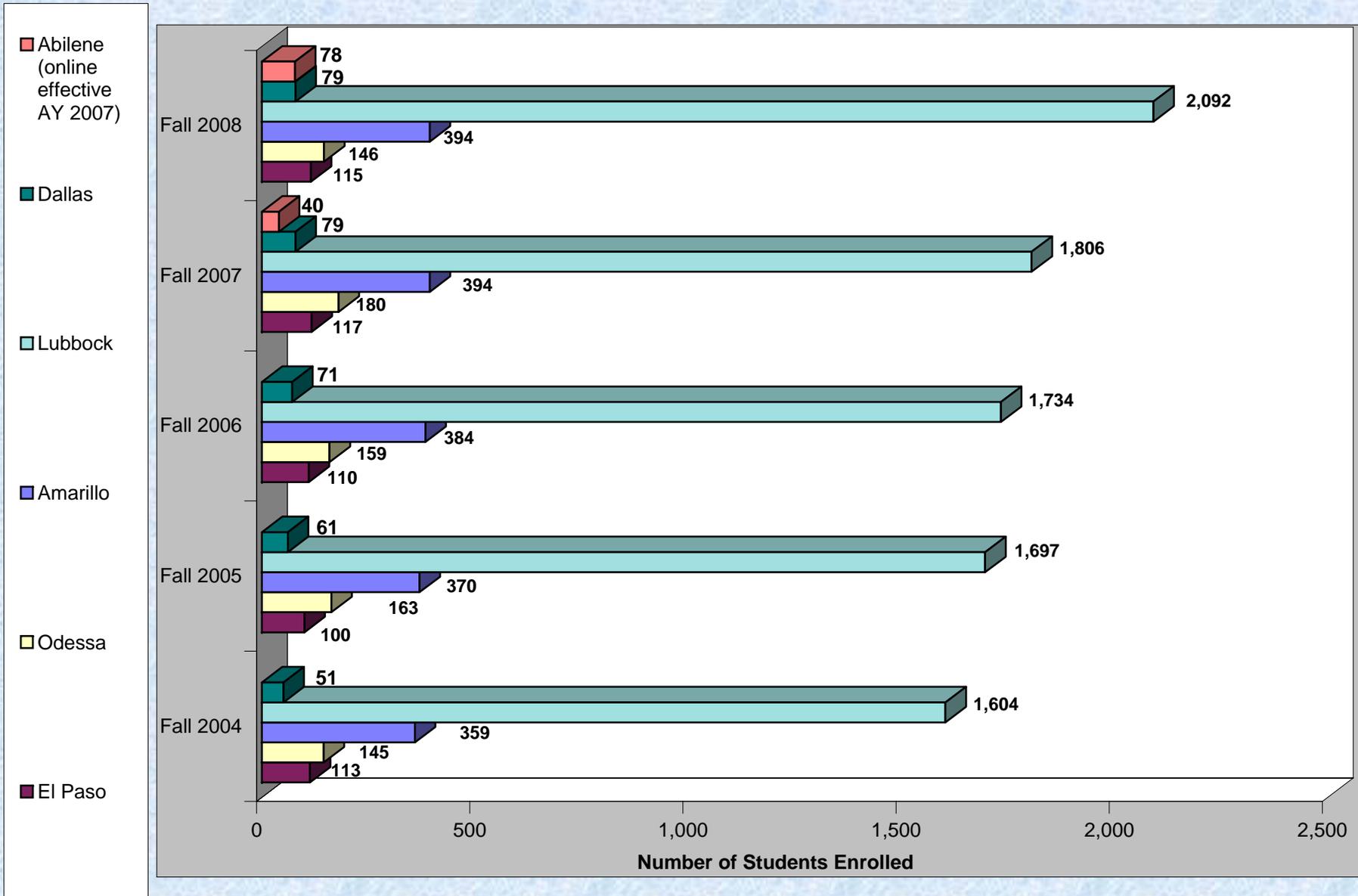
Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

TTUHSC Enrollment Trends by School Fall 1999 - Fall 2008



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

TTUHSC Enrollment by Campus Fall 2004 - Fall 2008



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	6	21	5	25	8	29	12	40	15	43	24	64	32	90	33	93	36	98	51	114
American Indian	7	5	2	7	3	7	5	12	2	14	5	12	5	7	6	9	9	10	7	13
Asian	75	68	94	86	99	75	100	89	106	96	100	109	109	127	104	143	120	158	139	167
Hispanic	79	69	80	92	79	108	100	125	104	134	106	150	103	185	106	193	125	201	132	209
Non-Resident Alien	18	11	14	17	29	21	23	23	23	22	25	21	25	20	39	27	42	36	49	34
Other	2	0	3	2	11	8	19	16	18	25	17	38	23	41	24	57	27	78	42	119
White	470	821	450	842	450	861	490	918	490	1013	502	1099	500	1124	502	1122	511	1165	546	1282
Total Enrollment	657	995	648	1071	679	1109	749	1223	758	1347	779	1493	797	1594	814	1644	870	1746	966	1938

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	1	0	0	1	0	0	0	0	1	0	1	0	0	0	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	1	0	1	0
Asian	2	6	6	5	1	1	1	1	2	5	2	3	3	2	1	3	1	3	1	2
Hispanic	2	1	1	1	2	0	1	0	1	1	2	1	1	1	1	1	1	2	1	1
Non-Resident Alien	11	8	10	9	26	15	21	18	22	17	22	17	23	12	31	17	37	22	37	23
Other	1	0	0	1	1	1	1	2	1	1	1	3	3	1	1	0	0	1	2	0
White	19	13	13	17	24	14	24	14	18	21	21	26	24	19	18	25	20	14	16	15
Total Enrollment	35	28	30	34	54	31	49	35	44	45	48	51	55	36	53	46	60	42	58	42

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF ALLIED HEALTH SCIENCES

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	3	9	1	11	3	9	6	13	9	18	12	25	13	32	10	32	13	38	12	40
American Indian	2	1	0	3	0	3	1	6	1	8	1	7	0	4	0	5	0	6	1	7
Asian	3	7	4	11	6	7	6	10	11	16	11	18	10	14	8	26	11	27	15	21
Hispanic	22	18	19	27	19	41	35	53	42	63	44	69	32	77	29	78	33	74	35	73
Non-Resident Alien	1	0	1	1	0	2	1	3	1	3	1	1	1	1	5	2	4	4	7	4
Other	0	0	0	0	2	0	5	2	6	11	5	14	8	12	7	9	7	16	18	52
White	106	272	107	273	111	297	126	344	137	402	144	445	154	437	158	422	153	469	156	496
Total Enrollment	137	307	132	326	141	359	180	431	207	521	218	579	218	577	217	574	221	634	244	693

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF MEDICINE

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	1	0	3	0	5	0	7	1	7	3	9	7	9	10	8	10	8	9	8
American Indian	4	0	2	0	2	0	2	1	0	1	1	1	1	1	2	1	3	0	3	2
Asian	56	25	58	33	59	37	57	41	62	42	63	51	70	65	71	66	74	71	76	74
Hispanic	30	11	27	13	27	15	29	13	29	14	31	14	37	23	40	23	41	27	44	24
Non-Resident Alien	0	0	0	0	1	1	1	1	0	2	0	2	0	2	0	2	0	0	1	0
Other	0	0	2	0	5	4	7	6	9	5	8	7	8	3	8	9	8	11	8	11
White	234	127	213	133	208	123	214	120	207	132	212	133	184	127	176	134	188	130	186	122
Total Enrollment	325	164	302	182	302	185	310	189	308	203	318	217	307	230	307	243	324	247	327	241

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF NURSING

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	10	1	8	3	12	2	15	1	15	5	22	7	39	8	40	4	37	21	52
American Indian	1	2	0	2	0	1	0	3	0	3	0	2	0	2	0	3	1	4	0	4
Asian	0	5	0	10	3	8	3	8	2	6	3	11	7	14	7	16	5	20	10	25
Hispanic	8	30	6	30	7	28	9	33	11	37	11	51	13	64	18	67	24	68	26	82
Non-Resident Alien	2	3	2	5	1	2	0	1	0	0	1	0	0	2	2	5	0	8	0	6
Other	0	0	0	0	0	0	0	1	0	3	0	9	1	20	5	35	3	43	6	48
White	34	301	28	295	29	298	41	299	45	316	44	357	52	411	56	407	52	417	75	504
Total Enrollment	45	351	37	350	43	349	55	360	59	380	64	452	80	552	96	573	89	597	138	721

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF PHARMACY

	1999		2000		2001		2002		2003		2004		2005		2006		2007		2008	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	1	3	2	2	3	3	5	4	3	4	7	5	9	5	13	9	15	9	13
American Indian	0	2	0	2	1	3	2	2	1	2	3	2	3	0	3	0	4	0	2	0
Asian	14	25	26	27	30	22	33	29	29	27	21	26	19	32	17	32	29	37	37	45
Hispanic	17	9	27	21	24	24	26	26	21	19	18	15	20	20	18	24	26	30	26	29
Non-Resident Alien	4	0	1	2	1	1	0	0	0	0	1	1	1	3	1	1	1	2	4	1
Other	1	0	1	1	3	3	6	5	2	5	3	5	3	5	3	4	9	7	8	8
White	77	108	89	124	78	129	85	141	83	142	81	138	86	130	94	134	98	135	113	145
Total Enrollment	115	145	147	179	139	185	155	208	140	198	131	194	137	199	141	208	176	226	199	241

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
Graduate School of Biomedical Sciences	80	66	67	71	69
School of Allied Health Sciences	642	631	621	679	750
School of Medicine	360	376	375	384	381
School of Nursing	482	589	633	636	855
School of Pharmacy	40	35	38	36	37
TOTAL Lubbock	1,604	1,697	1,734	1,806	2,092

Amarillo	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
Graduate School of Biomedical Sciences	19	25	32	31	31
School of Allied Health Sciences	44	44	47	46	45
School of Medicine	62	61	65	70	72
School of Pharmacy	234	240	240	247	246
TOTAL Amarillo	359	370	384	394	394

Midland/Odessa	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
School of Allied Health Sciences	111	120	123	130	142
School of Nursing	34	43	36	50	4
TOTAL Midland/Odessa	145	163	159	180	146

El Paso	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
School of Medicine	113	100	110	117	115
TOTAL El Paso	113	100	110	117	115

Dallas	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
School of Pharmacy	51	61	71	79	79
TOTAL Dallas	51	61	71	79	79

Abilene	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
School of Pharmacy	-	-	-	40	78
TOTAL Abilene	-	-	-	40	78

TTUHSC Fall Semester Totals	2,272	2,391	2,458	2,616	2,904
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**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2002	2003	2004	2005	2006	2007	2008
Total Graduates	116	110	113	127	118	114	135
Primary Care (% of Total Graduates)	35 (30.2%)	35 (31.8%)	29 (25.6%)	41 (32.3%)	35 (29.7%)	44 (39.0%)	52 (38.5%)
Family Medicine	10	10	6	8	13	9	12
Internal Medicine *	11	10	7	11	9	9	17
Pediatrics	6	9	8	15	8	14	18
Med/Pediatrics	1	1	0	0	1	0	0
Ob/Gyn	7	5	8	7	4	12	5

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2002	2003	2004	2005	2006	2007	2008
Total Graduates	116	110	113	127	118	114	135
Primary Care (% of Total Graduates)	54 (46.6%)	52 (47.3%)	50 (44.2%)	63 (49.6%)	53 (45.0%)	62 (54.4%)	69 (51.1%)
Family Medicine	17	11	10	14	16	13	14
Internal Medicine *	18	18	15	19	17	16	21
Pediatrics	8	13	12	16	13	19	23
Med/Pediatrics	2	1	1	1	2	0	0
Ob/Gyn	9	9	12	13	5	14	11

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
CLINICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%
2002	90%	84%
2003	100%	78%
2004	88%	78%
2005	92%	79%
2006	92%	79%
2007	88%	79%
2008	86%	83%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
OCCUPATIONAL THERAPY**

YEAR	PASS RATE
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%
2002	100%
2003	82%
2004	85%
2005	100%
2006	93%
2007	78%
2008	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICAL THERAPY***

YEAR	PASS RATE
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%
2002	93%
2003	62%
2004	62%
2005	77%
2006	88%
2007	93%
2008 **	100%

* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. However, most do, but we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

** The DPT degree was approved July 2007, and the first MPT/DPT bridge program was implemented FY 2008. DPT bridge students did not complete requirements until August, 2008. They sat for certification after September 1, 2008.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
SPEECH-LANGUAGE PATHOLOGY ***

YEAR	PASS RATE
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%
2002	92%
2003	90%
2004	85%
2005	93%
2006	100%
2007	95%
2008	100%

*Students sitting for the professional examination in Speech-Language Pathology and Audiology are not required to report their scores to the department, however, most do. We only have data for those who choose on the score report to have their "home department" receive a copy. We have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
AUDIOLOGY ***

YEAR	PASS RATE
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. No graduating class and no one sat for exam.)
2002	100%
2003	100%
2004	89%
2005	100%
2006	100%
2007	100%
2008	88%

*Students sitting for the professional examination in Speech-Language Pathology and Audiology are not required to report their scores to the department, however, most do. We only have data for those who choose on the score report to have their "home department" receive a copy. We have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICIAN ASSISTANT PROGRAM**

YEAR	PASS RATE
2002	88%
2003	75%
2004	75%
2005	95%
2006	90%
2007	100%
2008	98%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
MOLECULAR PATHOLOGY PROGRAM**

YEAR	PASS RATE	NATIONAL MEAN
2003	100%	--
2004	100%	--
2005	75%	77%
2006	82%	77%
2007	85%	71%
2008	N/A *	79%

* The Molecular Pathology program rearranged their curriculum FY 2008. The class of 2008 did not complete requirements until August 18, 2008. They sat for certification after September 1, 2008.

**SCHOOL OF ALLIED HEALTH SCIENCES
ATHLETIC TRAINING PROGRAM**

YEAR	PASS RATE
2004	80%
2005	83%
2006	100%
2007	100%
2008	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	96.9%
2002	92.8%
2003	94.7%
2004	86.2%
2005	86.8%
2006	88.2%
2007	87.2%
2008	85.2%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2000	100%
2001	98.3%
2002	100%
2003	93.85%
2004	97.67%
2005	94.74%
2006	93.24%
2007	98.57%
2008	96.2%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS
SCHOOL OF MEDICINE**

United States Medical Licensing Examination (USMLE)

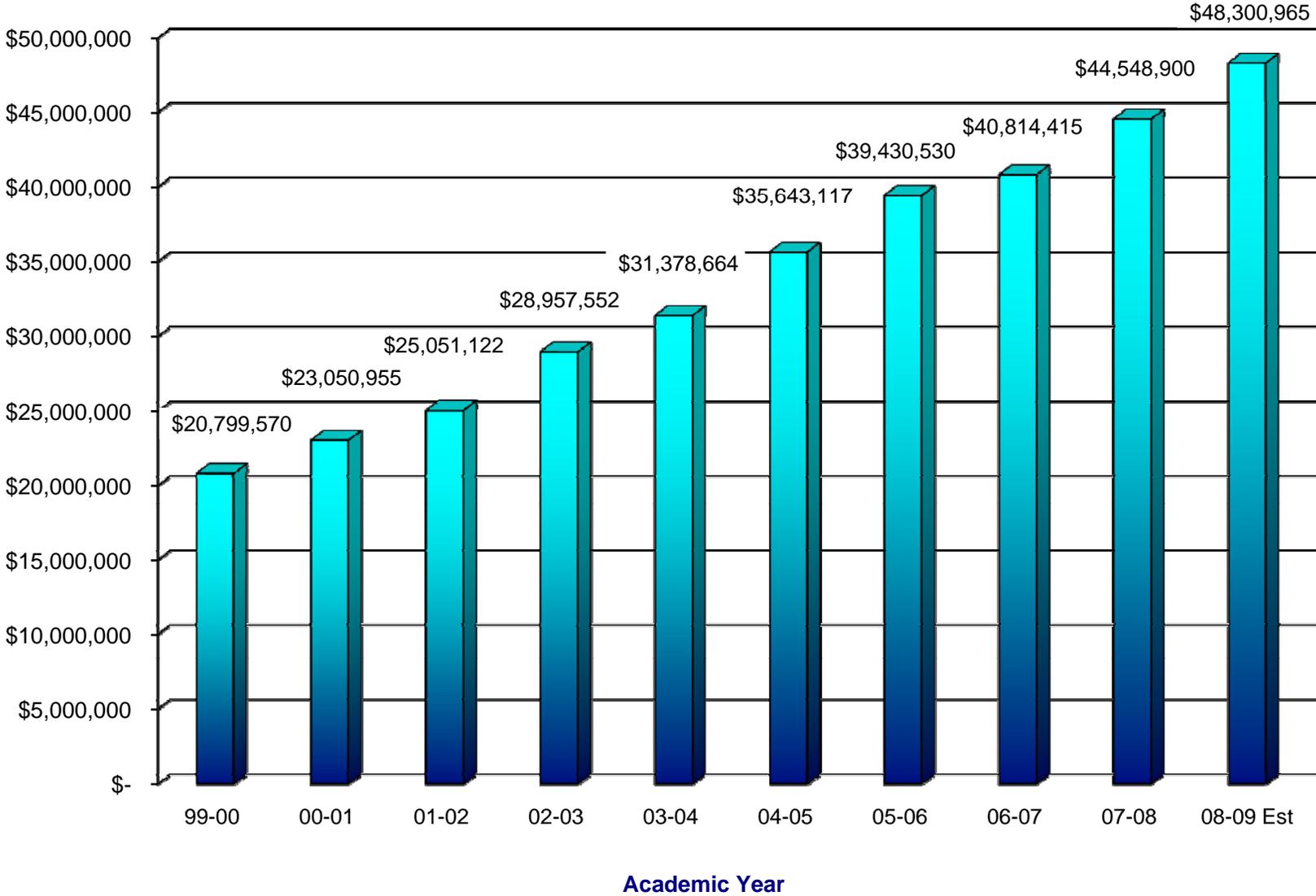
<i>TEST GROUP</i>	<i>STEP I Pass Rate</i>	<i>STEP II Pass Rate*</i>	
Class of 1997	95%	94%	
Class of 1998	97%	98%	
Class of 1999	96%	95%	
Class of 2000	96%	92%	
Class of 2001	87%	97%	
Class of 2002	91%	96%	
Class of 2003	88%	96%	
Class of 2004	86%	93%	
		<i>Clinical Knowledge</i>	<i>Clinical Skills</i>
Class of 2005	90%	93%	89%
Class of 2006	88%	93%	98%
Class of 2007	82%	91%	96%
Class of 2008	85%	90%	95%

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

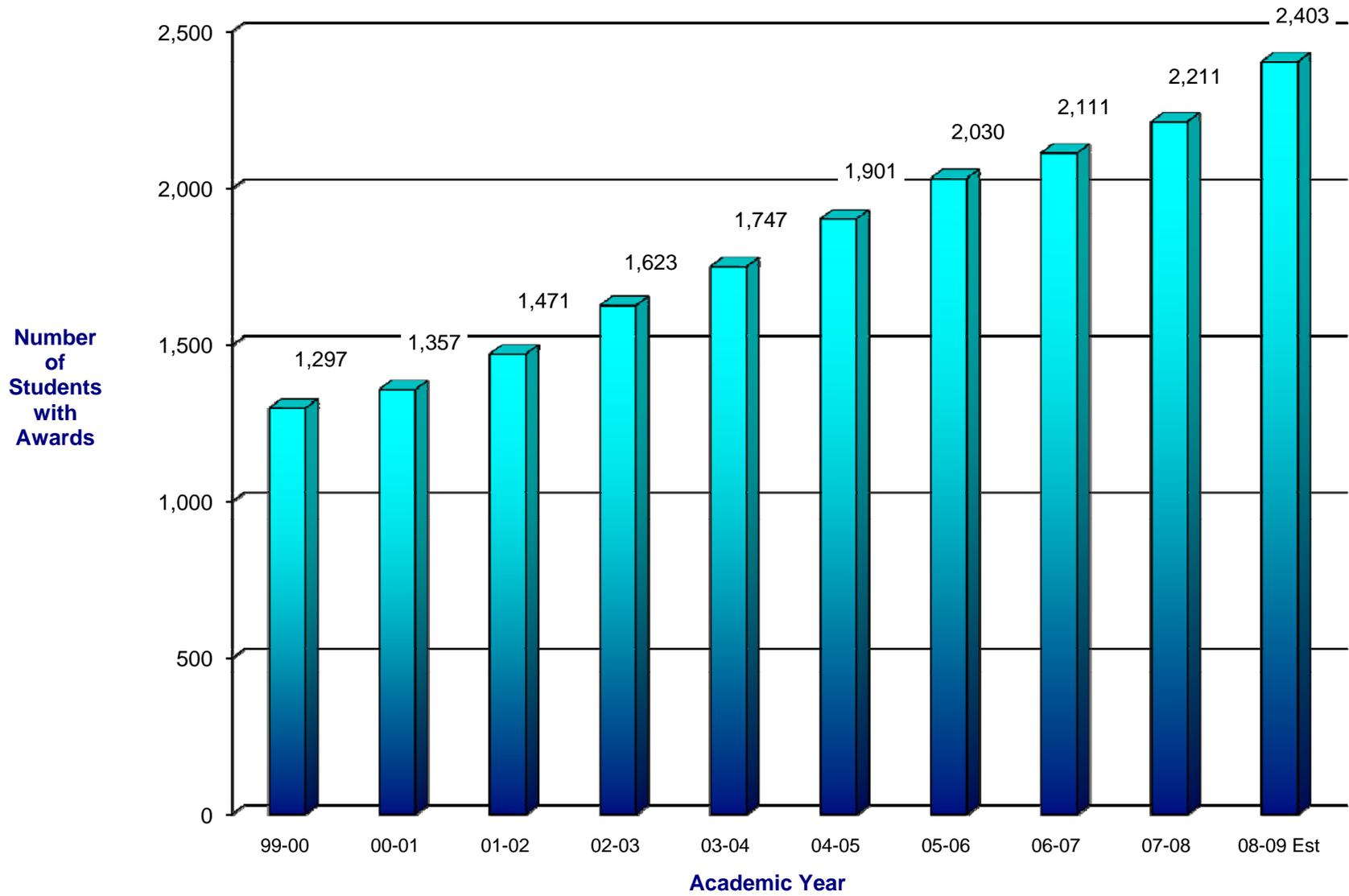
* Beginning with the Class of 2005, the Step 2 exam was divided into two separate examinations: Clinical Knowledge and Clinical Skills

Financial Aid Dollars Awarded to Students 1999-00 through 2008-09 est.

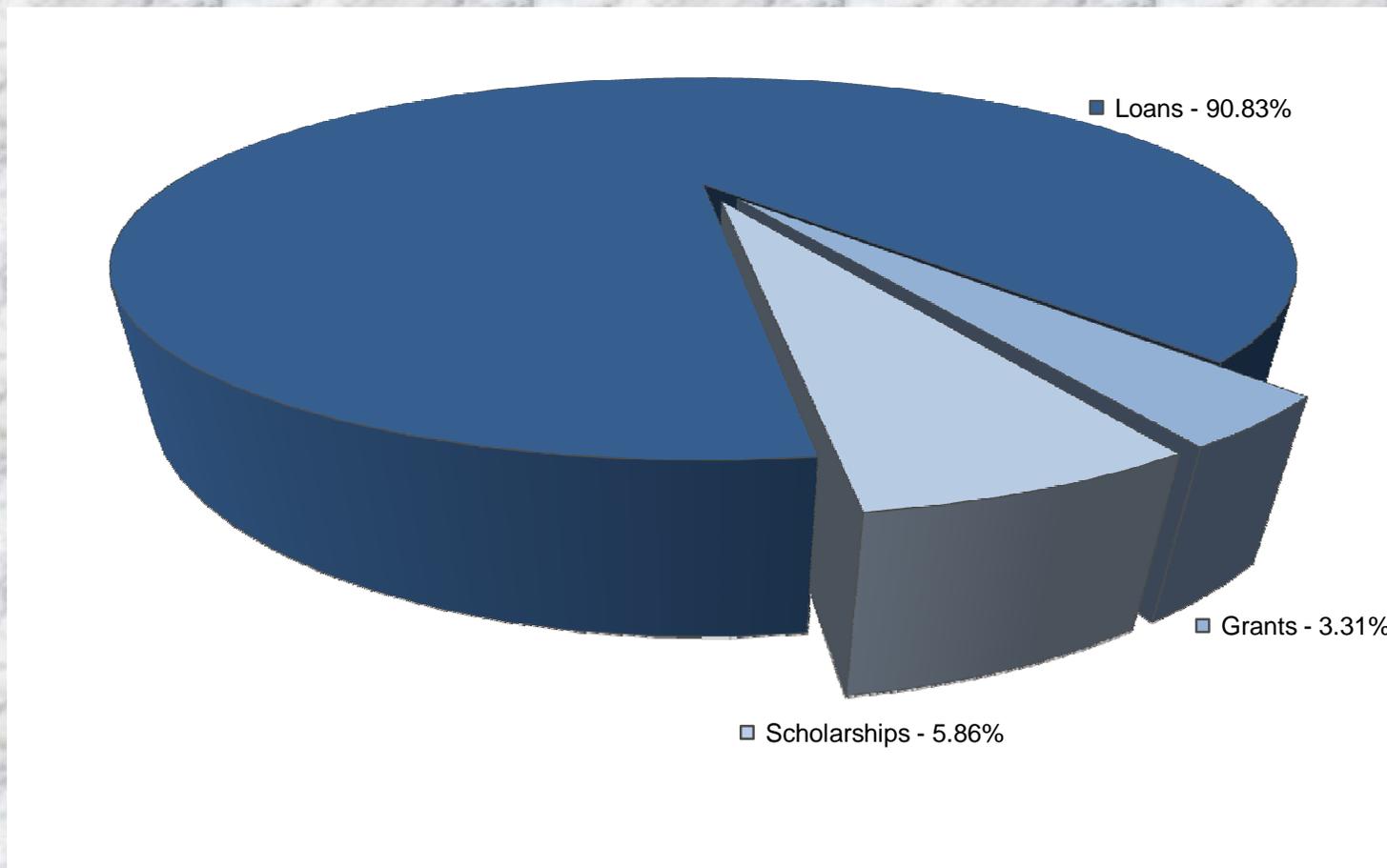


Source: Office of Student Financial Aid

Number of Students Awarded Financial Aid 1999-00 through 2008-09 est.

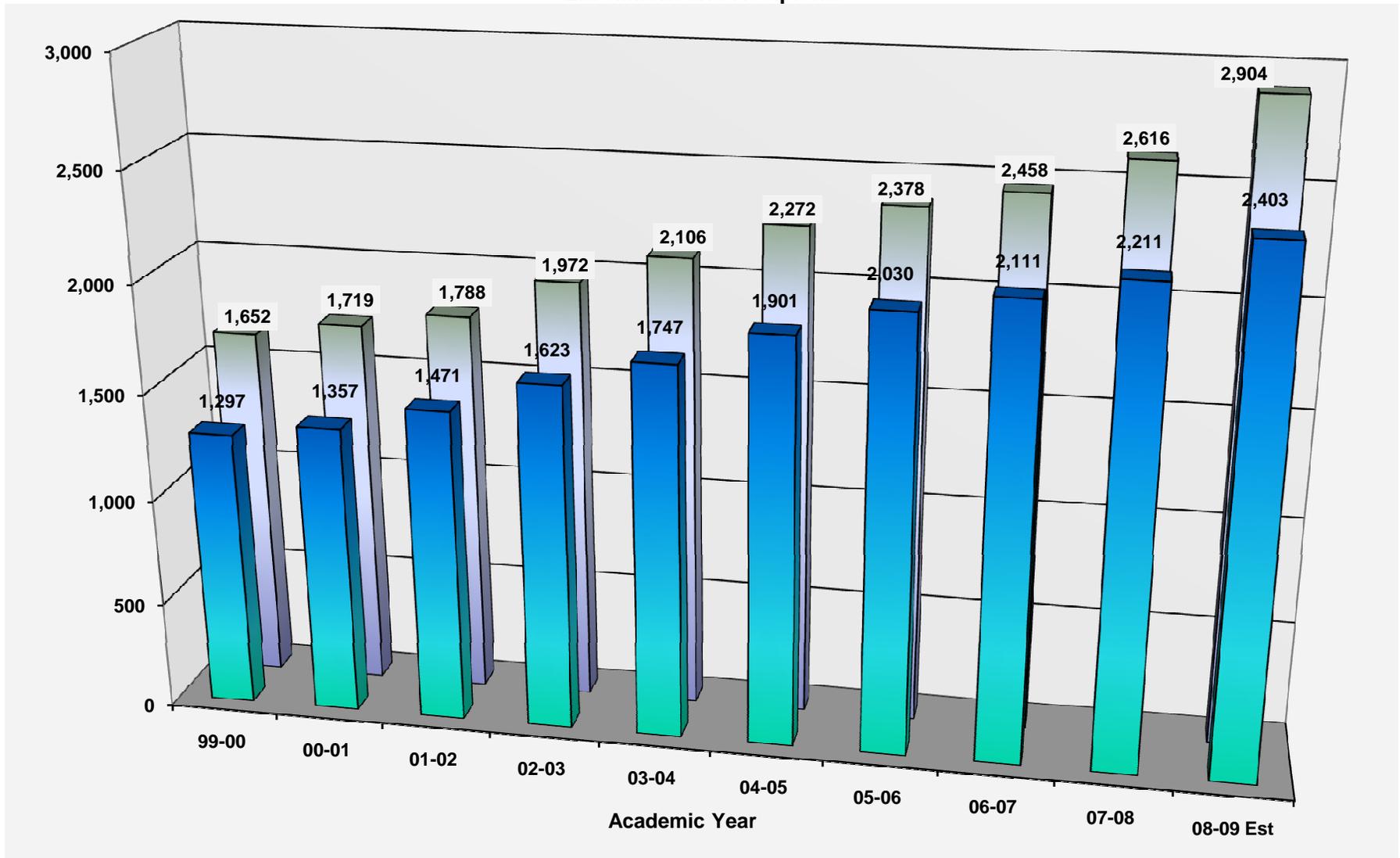


Financial Aid Awarded by Category 2008-2009 est. Academic Year



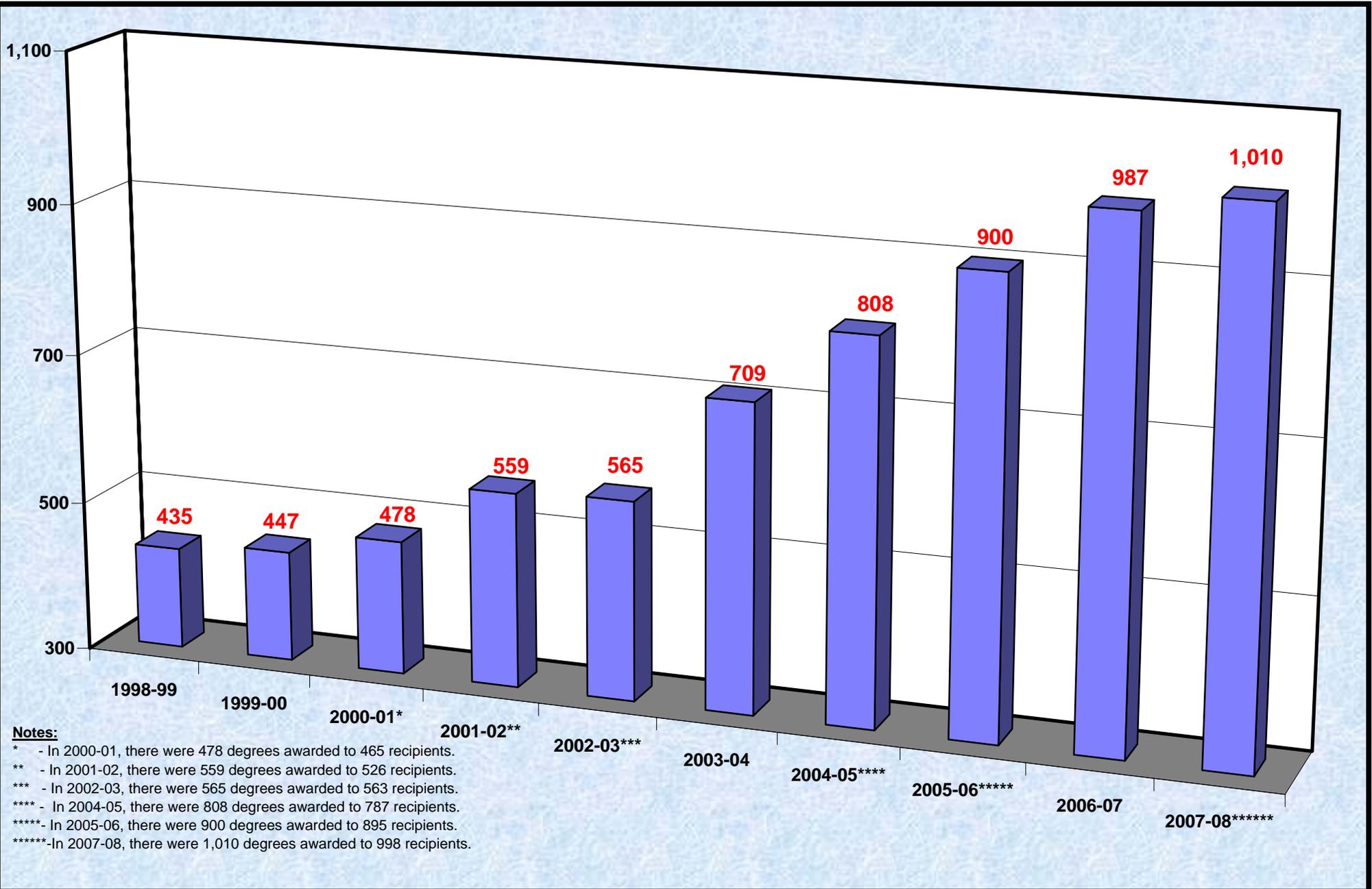
GRANTS	-	SCHOLARSHIPS	-	LOANS
\$1,600,000		\$2,829,739		\$43,871,226

Financial Aid Enrollment and Recipients

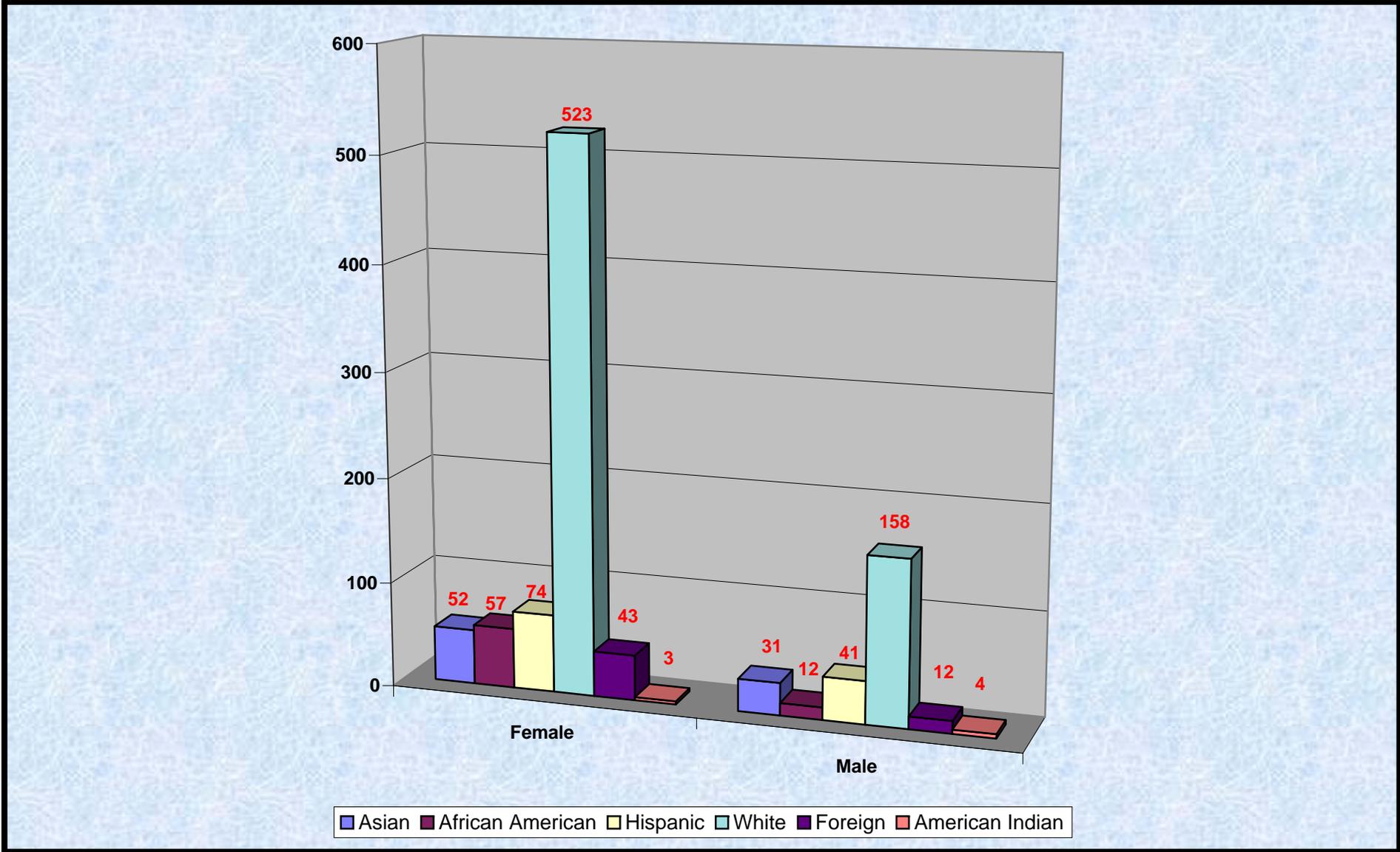


Number of Students Enrolled (Top)
Number of Students Receiving Financial Aid (Bottom)

TTUHSC Degrees Awarded by Academic Year 1999 - 2008



TTUHSC Degree Recipients by Sex/Ethnicity 2007 - 2008



Source:
TTUHSC Office of Institutional Research

RESIDENTS

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF MEDICINE
As of September 1st

	2004					2005					2006					2007*					2008*				
Ethnicity	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	21	57	130	8	216	21	49	117	9	196	22	34	127	8	191	29	44	125	6	204	25	45	121	6	197
Black	9	10	4	5	28	9	10	6	3	28	7	10	4	3	24	6	7	7	2	22	7	9	10	2	28
American Indian	0	1	0	0	1	0	3	1	0	4	0	0	1	0	1	0	0	1	0	1	0	0	1	0	1
Hispanic	5	66	19	9	99	4	65	25	9	103	4	79	26	6	115	7	77	26	8	118	6	79	32	15	132
Asian/Pac Islander	42	45	31	29	147	45	56	37	26	164	46	36	36	36	154	38	42	39	48	167	43	50	44	40	177
Other	0	0	0	0	0	0	0	0	4	4	0	0	1	0	1	0	0	0	0	0	0	1	0	0	1
TOTAL	77	179	184	51	491	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512	81	184	208	63	536
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	41	103	123	30	297	42	106	125	31	304	38	95	122	27	282	43	100	119	33	295	42	109	129	34	314
Female	36	76	61	21	194	37	77	61	20	195	41	64	73	26	204	37	70	79	31	217	39	75	79	29	222
TOTAL	77	179	184	51	491	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512	81	184	208	63	536

* As reported in the CBM00R – Resident/Fellows Report to the Texas Higher Education Board (THECB)

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF PHARMACY
As of September 1st

Ethnicity	2004						2005						2006						2007						2008						
	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	AB	EP	LB	OD	DA	Total
White	2	0	2	0	4	8	2	0	3	0	7	12	2	0	3	0	5	10	2	0	3	0	8	13	3	2	0	2	0	5	12
Black	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	3	3	0	0	0	0	2	2	2	0	0	1	0	4	7
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	1	2	0	0	3	6	1	0	0	0	1	2	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	1	1
Asian/Pac Islander	0	0	0	0	2	2	0	0	0	0	2	2	0	0	0	0	6	6	0	0	1	0	3	4	0	0	0	1	0	2	3
Other	0	0	0	0	0	0	1	0	0	0	3	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	3	2	2	0	9	16	4	0	3	0	14	21	2	0	4	0	14	20	2	0	5	0	13	20	5	2	0	4	0	12	23
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	AB	EP	LB	OD	DA	Total
Male	2	0	2	0	4	8	3	0	1	0	0	4	0	0	1	0	1	2	2	0	0	0	3	5	2	0	0	0	0	2	4
Female	1	2	0	0	5	8	1	0	2	0	14	17	2	0	3	0	13	18	0	0	5	0	10	15	3	2	0	4	0	10	19
TOTAL	3	2	2	0	9	16	4	0	3	0	14	21	2	0	4	0	14	20	2	0	5	0	13	20	5	2	0	4	0	12	23

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2008**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	0	19	0	19
Pain Management	0	0	5	0	5
Dermatology	0	0	9	0	9
Emergency Medicine	0	24	0	0	24
Family Medicine	20	25	29	22	96
Geriatric Medicine	0	0	0	1	1
Sports Medicine	0	0	2	0	2
Internal Medicine	36	40	32	34	142
Cardiology	0	0	6	0	6
Nephrology	0	0	4	0	4
Psychiatry	0	13	16	0	29
Obstetrics/Gynecology	11	16	13	6	46
Ophthalmology	0	0	10	0	10
Orthopaedics	0	0	15	0	15
Sports Medicine	0	0	1	0	1
Pathology	0	0	8	0	8
Forensic Pathology	0	0	0	0	0
Pediatrics	14	40	20	0	74
Radiology	0	4	0	0	4
Surgery	0	18	17	0	35
Transitional	0	4	0	0	4
Urology	0	0	2	0	2
TOTALS	81	184	208	63	536

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF PHARMACY - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2008**

DESCRIPTION	ABILENE	AMARILLO	LUBBOCK	EL PASO	DALLAS/FW	TOTAL
Pharmacotherapy	0	2	2	0	0	4
Ambulatory Care	0	0	0	0	1	1
Pediatrics	0	1	0	0	0	1
Pharmacy Practice	2	0	2	0	7	11
Internal Medicine	0	0	0	0	0	0
Community Practice	0	2	0	0	0	2
Psychiatry	0	0	0	0	1	1
Geriatrics	0	0	0	0	1	1
Critical Care	0	0	0	0	2	2
TOTALS	2	5	4	0	12	23

PERSONNEL

TEXAS TECH UNIVERSITY HEALTH SCIENCES CETNER
 FULL-TIME FACULTY AND STAFF HISTORY
 DEMOGRAPHICS
 FALL 2004 to Fall 2008

		Fall 2004		Fall 2005		Fall 2006		Fall 2007		Fall 2008	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		2,917	100.00%	3,061	100.00%	3,128	100.00%	3,197	100.00%	3,414	100.00%
Gender	Male	670	22.97%	693	22.64%	707	22.60%	743	23.24%	791	23.17%
	Female	2,247	77.03%	2,368	77.36%	2,421	77.40%	2,454	76.76%	2,623	76.83%
Ethnicity	White	1,727	59.20%	1,797	58.71%	1,821	58.22%	1,831	57.27%	1,881	55.10%
	Black	94	3.22%	106	3.46%	103	3.29%	114	3.57%	116	3.40%
	Hispanic	1,004	34.42%	1,049	34.27%	1,094	34.97%	1,142	35.72%	1,288	37.73%
	Asian / Pacific Islander	70	2.40%	81	2.65%	82	2.62%	87	2.72%	108	3.16%
	American Indian / Alaskan Native	22	0.75%	28	0.91%	28	0.90%	23	0.72%	21	0.62%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		596	100.00%	621	100.00%	679	100.00%	704	100.00%	753	100.00%
Gender	Male	385	64.60%	393	63.29%	429	63.18%	418	59.38%	430	57.10%
	Female	211	35.40%	228	36.71%	250	36.82%	286	40.63%	323	42.90%
Ethnicity	White	440	73.83%	459	73.91%	487	71.72%	494	70.17%	533	70.78%
	Black	16	2.68%	17	2.74%	18	2.65%	21	2.98%	24	3.19%
	Hispanic	71	11.91%	68	10.95%	83	12.22%	93	13.21%	94	12.48%
	Asian / Pacific Islander	68	11.41%	76	12.24%	90	13.25%	93	13.21%	100	13.28%
	American Indian / Alaskan Native	1	0.17%	1	0.16%	1	0.15%	2	0.28%	2	0.27%

Source: Texas Tech TechHRIS Automated Information System , October 2, 2008.

NOTE: Full-time faculty count excludes Academic Administrators (Deans) with faculty titles.

TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
Fall 2004 to Fall 2008

FACULTY		Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
Campus	Amarillo	111	123	118	127	112
	Abilene	-	-	-	-	11
	Dallas	-	-	-	-	15
	El Paso	126	134	156	145	168
	Lubbock	309	323	355	382	389
	Odessa	50	41	50	50	58
Faculty Totals		596	621	679	704	753

STAFF		Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
Campus	Amarillo	683	697	699	720	745
	Abilene	-	-	-	-	13
	Dallas	-	-	-	-	8
	El Paso	563	602	621	628	732
	Lubbock	1,468	1,549	1,592	1,617	1,674
	Odessa	203	213	216	232	242
Staff Totals		2,917	3,061	3,128	3,197	3,414

FACULTY & STAFF		Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008
Campus	Amarillo	794	820	817	847	857
	Abilene	-	-	-	-	24
	Dallas	-	-	-	-	23
	El Paso	689	736	777	773	900
	Lubbock	1,777	1,872	1,947	1,999	2,063
	Odessa	253	254	266	282	300
Faculty & Staff Totals		3,513	3,682	3,807	3,901	4,167

NOTE: Fall 2008 figures were taken from Texas Tech's TechHRIS system on October 2, 2008.

The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2008**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Academic Affairs	2	1	1	2	0	0	0	0
School of Allied Health Sciences	68	36	32	58	0	3	7	0
School of Medicine	520	350	170	344	18	77	80	1
School of Nursing	88	4	84	75	3	8	1	1
School of Pharmacy	75	39	36	54	3	6	12	0
<i>Full-time Faculty Totals:</i>	753	430	323	533	24	94	100	2

NOTE: Full-time faculty count excludes 45 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2008**

All CAMPUSES	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty - OVERALL TOTALS	753	430	323	533	24	94	100	2

AMARILLO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	4	2	2	4	0	0	0	0
School of Medicine	67	47	20	43	6	3	15	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	41	27	14	30	1	0	10	0
<i>Amarillo Campus Totals</i>	112	76	36	77	7	3	25	0

ABILENE CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	11	3	8	9	0	2	0	0
<i>Amarillo Campus Totals</i>	11	3	8	9	0	2	0	0

DALLAS CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	15	5	10	9	2	3	1	0
<i>Amarillo Campus Totals</i>	15	5	10	9	2	3	1	0

EL PASO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	168	106	62	90	4	53	20	1
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>El Paso Campus Totals</i>	168	106	62	90	4	53	20	1

LUBBOCK CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	54	27	27	47	0	1	6	0
School of Medicine	246	166	80	187	3	18	38	0
School of Nursing	79	4	75	67	2	8	1	1
School of Pharmacy	8	4	4	6	0	1	1	0
Academic Affairs	2	1	1	2	0	0	0	0
<i>Lubbock Campus Totals</i>	389	202	187	309	5	28	46	1

ODESSA CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	10	7	3	7	0	2	1	0
School of Medicine	39	31	8	24	5	3	7	0
School of Nursing	9	0	9	8	1	0	0	0
School of Pharmacy								
<i>Odessa Campus Total</i>	58	38	20	39	6	5	8	0

NOTE: Full-time faculty count excludes 45 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan. Health Care Systems faculty are not shown.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2008**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	745	157	588	586	27	98	31	3
ABILENE CAMPUS	13	6	7	10	0	1	2	0
DALLAS CAMPUS	8	2	6	5	3	0	0	0
EL PASO CAMPUS	732	150	582	56	6	656	8	6
LUBBOCK CAMPUS	1,674	446	1,228	1,127	69	403	65	10
ODESSA CAMPUS	242	30	212	97	11	130	2	2
Full-time Staff Totals:	3,414	791	2,623	1,881	116	1,288	108	21

NOTES:

1. The breakout above includes the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan (AAP). There are 45 Academic Administrators (Deans) this Fall, 2008.
2. Health Care Systems staff are included in either Amarillo and Lubbock totals due to the organization's administrative structure, although the actual work locations of these staff vary.
3. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan and are not reflected in the above totals.

SOURCE: Texas Tech University, TechHRIS automated personnel system, October 2, 2008.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Lubbock	1,947	1,972	2,045	2,146	2,246
Amarillo	636	650	660	707	697
El Paso	986	1,014	1,059	1,228	1,262
Permian Basin	339	369	369	382	407
Dallas *					25
Abilene *					28
Correctional MHC	782	796	792	809	845
TOTAL	4,690	4,801	4,925	5,272	5,510

* Prior to FY 2009, Abilene and Dallas are included in Amarillo.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2009**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	503.34	93.06	102.80	32.25				731.45
Correctional MHC	22.52						844.83	867.35
Rural Health	11.83							11.83
Research	36.46	1.83						38.29
Allied Health Sciences	90.54	8.90		12.11				111.55
Graduate School	24.97							24.97
Medicine	1,397.00	462.61	1,159.33	352.84				3,371.78
Nursing	141.48			10.00				151.48
Pharmacy	18.00	130.21			25.25	28.25		201.71
TOTAL	2,246.14	696.61	1,262.13	407.20	25.25	28.25	844.83	5,510.41

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS**

As of October 1st

CAMPUS	Fall 2008
Lubbock	2,370
Amarillo	756
El Paso	1,178
Permian Basin	413
Abilene	35
Dallas	27
Correctional MHC	704
TOTAL	5,483

**Note: This is a count of employees by location. TECHRIS is the official source of the data.
Included in this count is full-time and part-time faculty, staff, residents and students.
(Non-salaried employees are not included.)**

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK

	Fall 2005		Fall 2006		Fall 2007		Fall 2008	
Bound Volumes	172,124	\$13,599,986.90	175,562	\$14,936,731.31	176,610	\$16,273,475.72	178,413	\$17,027,742.33
A-V Material	7,769	\$477,802.88	8,000	\$483,140.59	8,044	\$489,431.02	8,202	\$498,725.86
TOTAL		\$14,077,789.78		\$15,419,871.90		\$16,762,906.74		\$17,526,468.19

HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO

	Fall 2005		Fall 2006		Fall 2007		Fall 2008	
Bound Volumes	51,523	\$4,040,464.27	52,814	\$4,572,997.75	52,920	\$4,665,605.53	54,048	\$5,371,175.56
A-V Material	2,933	150,207.38	3,001	152,694.43	2,947	148,631.25	3,080	165,688.47
TOTAL		\$4,190,671.65		\$4,725,692.18		\$4,814,236.78		\$5,536,864.03

DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO

	Fall 2005		Fall 2006		Fall 2007		Fall 2008	
Bound Volumes	44,020	\$2,879,110.51	44,784	\$2,959,900.72	45,219	\$3,019,300.59	46,418	\$3,344,072.63
A-V Material	2,430	78,351.27	2,545	82,190.27	2,549	81,847.94	2,721	100,595.19
TOTAL		\$2,957,461.78		\$3,042,090.99		\$3,101,148.53		\$3,444,667.82

LIBRARY OF THE HEALTH SCIENCES, ODESSA

	Fall 2005		Fall 2006		Fall 2007		Fall 2008	
Bound Volumes	29,747	\$1,984,650.32	30,561	\$2,138,665.97	30,687	\$2,222,637.21	31,046	\$2,250,311.71
A-V Material	2,333	105,810.29	2,468	109,229.82	2,603	115,166.32	2,671	117,402.41
TOTAL		\$2,090,460.61		\$2,247,895.79		\$2,337,803.53		\$2,367,714.12

The four libraries subscribe to 18,727 e-journals, 35,646 e-books, and 519 e-databases, all of which are available at all TTUHSC sites, as well as at home for TTUHSC students and personnel via a proxy server.

FINANCIAL

Texas Tech University Health Sciences Center
Current Funds Revenues *
Fiscal Years 2005 - 2008

	FY 2005	FY 2006	FY 2007	FY 2008
Tuition/Fees	\$ 16,458,607	\$ 20,543,190	\$ 21,730,230	\$ 25,443,385
State Appropriations	111,060,082	143,421,263	145,031,931	202,503,760
Legislative Transfers In	5,758,716			
Gifts, Grants, Contracts				
Federal	14,183,175	16,595,669	15,451,200	17,778,896
State	78,139,601	81,839,468	10,344,839	6,445,266
Local	62,717,290	61,833,655	69,267,095	76,958,698
Private	46,021,208	52,222,944	49,445,880	57,904,680
Endowment Income	3,431,558	3,967,652	4,682,654	5,683,358
Sales/Services from Educational Activities	3,263,258	3,590,848	3,777,883	3,975,568
Sales/Services from Auxiliary Enterprises	180,471	62,660	60,572	56,118
Professional Fees	94,798,999	111,540,789	224,402,046	212,502,936
Other Revenues	18,799,842	16,307,540	22,928,249	14,186,573
TOTAL CURRENT FUNDS REVENUES *	\$ 454,812,807	\$ 511,925,678	\$ 567,122,579	\$ 623,439,238

* Revenue data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

** Per the Comptroller's office, beginning in FY 2007, TDCJ revenue is reported as Professional Fees rather than State Contracts.

**Texas Tech University Health Sciences Center
Current Funds Expenditures By Function *
Fiscal Years 2005 - 2008**

	FY 2005	FY 2006	FY 2007	FY 2008
Instruction	\$ 177,460,047	\$ 199,740,961	\$ 222,892,255	\$ 238,871,426
Research	16,073,568	19,035,401	18,076,573	21,501,143
Public Service	102,102,354	104,987,443	111,502,555	116,744,622
Academic Support	98,873,949	106,134,371	121,334,045	126,214,899
Student Services	6,694,348	7,206,631	8,308,039	8,885,434
Institutional Support	19,659,026	17,860,957	19,066,980	20,985,931
Operation and Maintenance of Plant	15,613,920	16,768,750	16,136,240	19,279,788
Scholarships and Fellowships	3,956,251	4,602,040	4,900,538	5,401,687
Auxiliary Enterprises	351,416	313,377	378,008	341,490
TOTAL CURRENT FUNDS EXPENDITURES *	\$ 440,784,879	\$ 476,649,931	\$ 522,595,233	\$ 558,226,420

* Expenditure data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Odessa	Abilene	Dallas	HEAF / TRB	Correctional	Total
2009 *	\$241,040,793	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$29,373,840	\$100,396,218	\$610,011,794
2008	\$229,150,029	\$64,861,265	\$127,349,833	\$35,891,098			\$31,211,045	\$97,609,369	\$586,072,639
2007	\$204,138,036	\$52,745,445	\$92,846,008	\$28,306,241			\$22,926,841	\$87,107,034	\$488,069,605
2006	\$184,809,571	\$54,789,810	\$83,157,924	\$29,977,883			\$22,792,844	\$85,908,933	\$461,436,965
2005	\$173,838,609	\$49,616,720	\$76,097,971	\$24,351,027			\$12,815,569	\$84,384,874	\$421,104,770
2004	\$167,588,955	\$44,549,294	\$75,878,051	\$23,818,167			\$12,716,796	\$84,281,758	\$408,833,021
2003	\$164,050,336	\$44,403,460	\$73,040,811	\$22,826,350			\$14,848,239	\$79,916,218	\$399,085,414
2002	\$154,903,978	\$41,604,826	\$71,208,406	\$22,680,716			\$10,225,502	\$79,393,606	\$380,017,034
2001	\$142,803,489	\$35,447,024	\$64,795,890	\$22,412,934			\$10,570,057	\$74,100,000	\$350,129,394
2000	\$134,791,944	\$33,283,030	\$59,992,822	\$22,002,897			\$10,576,762	\$74,100,000	\$334,747,455
1999	\$132,606,706	\$40,003,669	\$56,773,488	\$19,687,736			\$9,031,236	\$52,914,894	\$311,017,729
1998	\$133,786,397	\$39,135,877	\$55,639,611	\$17,957,601			\$7,884,211	\$50,000,000	\$304,403,697
1997	\$114,692,377	\$33,740,170	\$52,931,791	\$17,210,069			\$7,868,914	\$51,335,328	\$277,778,649
1996	\$109,150,648	\$31,567,730	\$48,363,699	\$15,533,314			\$7,872,476	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974			\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643			\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796			\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594			\$4,333,333	\$5,076,612	\$145,332,069

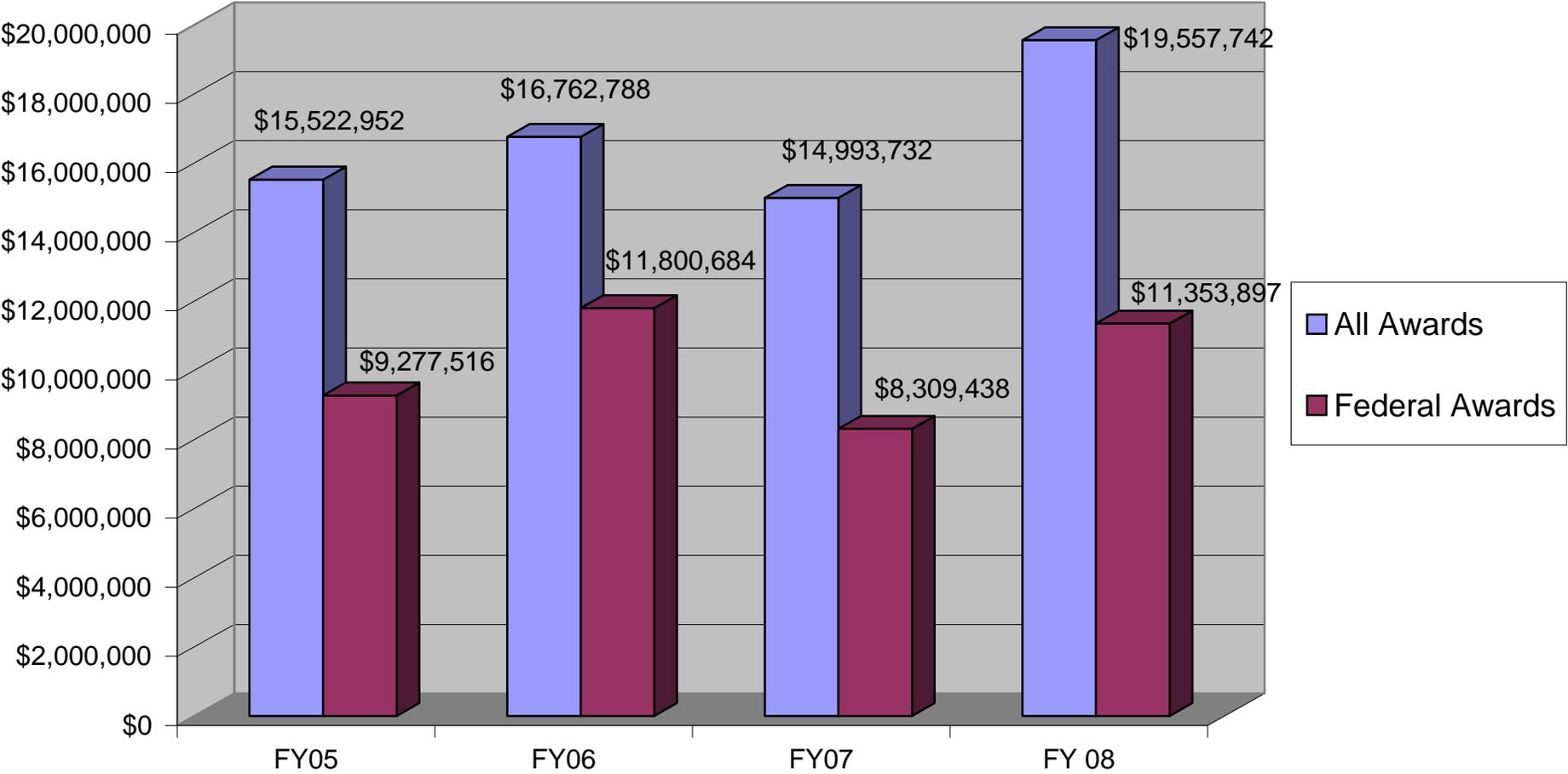
* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2009**

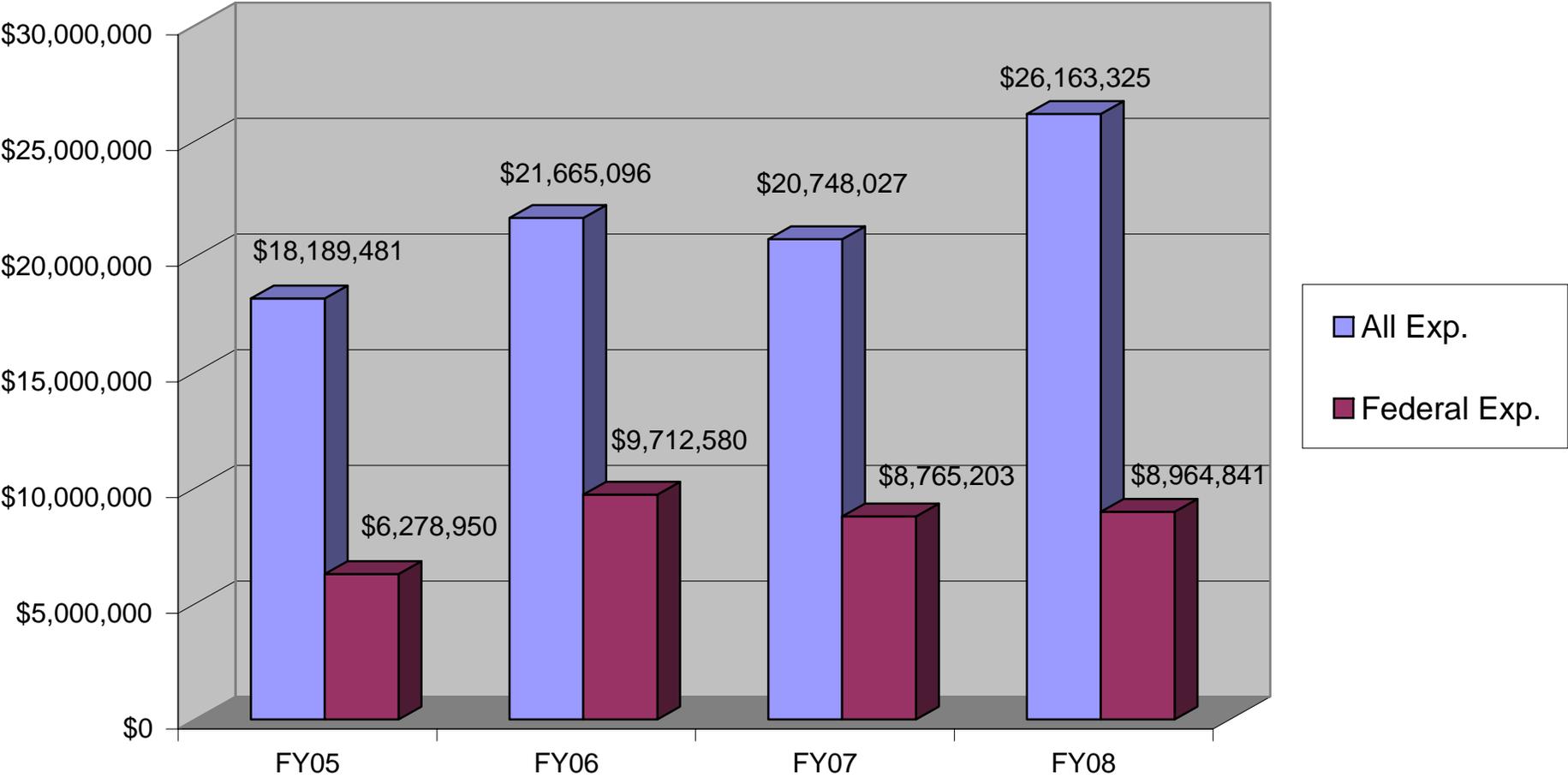
School/Campus	Lubbock	Amarillo	Permian Basin	El Paso	Abilene	Dallas	HEAF/TRB	Correctional	Total
Institutional	56,506,521	4,268,077	1,731,346	5,872,836	15,041	0	0	0	68,393,821
HEAF	0	0	0	0	0	0	29,373,840	0	29,373,840
Correctional MHC	4,428,147	0	786,221	0	0	0	0	100,396,218	105,610,586
Research	5,814,867	173,404	0	0	0	0	0	0	5,988,271
Rural Health	2,453,320	0	0	0	0	0	0	0	2,453,320
Allied Health	7,792,463	695,913	1,791,911	0	0	0	0	0	10,280,287
Grad School	1,335,006	0	0	0	0	0	0	0	1,335,006
Medicine	148,277,768	43,464,411	34,775,206	123,174,426	0	0	0	0	349,691,811
Nursing	12,283,925	0	1,001,696	0	0	0	0	0	13,285,621
Pharmacy	2,148,776	15,544,082	0	0	3,438,446	2,467,927	0	0	23,599,231
TOTAL	241,040,793	64,145,887	40,086,380	129,047,262	3,453,487	2,467,927	29,373,840	100,396,218	610,011,794

RESEARCH

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH AWARDS



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH EXPENDITURES



SPACE

**Texas Tech University Health Sciences Center
Facilities Inventory Report (Owned Buildings)
Fall 2008**

Campus / Site	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	898,269
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	HSC Physicians Medical Pavilion	142,711
Lubbock	1004	HSC Crematory / Incinerator Building	1,512
Lubbock	1005	International Pain Center	12,742
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - former IPI (renovation in progress)	7,152
Lubbock	1204	Texas Tech Medical Center SW - Forensic Sciences Institute	16,335
Lubbock	1205	Texas Tech Medical Center SW - Maintenance & Operations Building *	6,162
Lubbock	1301	Larry Combest Community Wellness Center	6,541
Amarillo	2000	School of Medicine and Allied Health Building **	168,439
Amarillo	2001	School of Pharmacy Building	105,256
Amarillo	2002	Women's Health Research Institute	72,684
Amarillo	2004	Facilities / Operations Building	3,659
Amarillo	2005	Coulter Research Building	46,589
Amarillo	2006	Amarillo SOP Expansion ***	24,129
El Paso	3000	Texas Tech University Health Sciences Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	TTUHSC-El Paso Warehouse	3,037
El Paso	3003	Archer Building I	14,260
El Paso	3004	Archer Building II	3,079
El Paso	3005	Medical Sciences Building 1	95,118
El Paso	3006	Medical Education Building	119,489
Odessa	4000	Texas Tech University Health Sciences Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Monahans	4050	Monahans WIC Clinic	1,832
Odessa	4051	Storage Building	2,449
Midland	5001	Dorothy & Todd Aaron Medical Science Building (on Midland College campus)****	14,750
Midland	5002	Internal Medicine & OB/GYN Facility *****	Approx. 28,588
Abilene	6000	School of Pharmacy Building	39,837

* Expected completion: Spring 2009

** Current expansion of 25,408sf in progress; estimated completion: Fall 2009

*** Estimated completion: December 2009

**** Current expansion of 12,800sf in progress

***** Currently mothballed; renovation and expansion in progress

LEASE OF SPACE REPORT
As of November 1, 2008

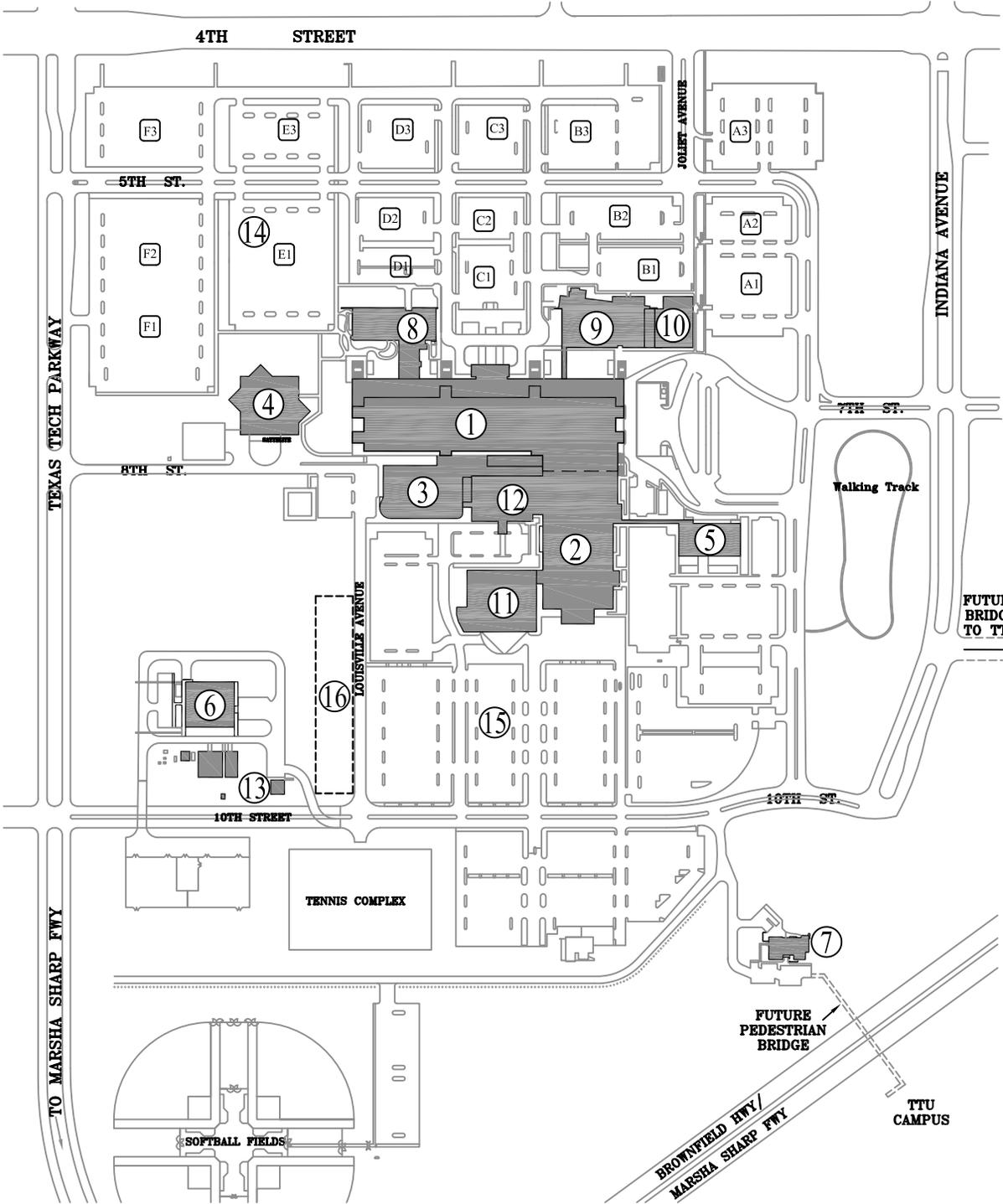
Managing Dept Location	Space Location	Department	Function	Square Footage
Amarillo	Amarillo	Correctional Managed Health Care	Office	4,378
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Pediatrics	Clinic	6,968
Amarillo	Dallas	School of Pharmacy	Classroom	9,063
Amarillo	Amarillo	SOP Museum	Storage	600
Amarillo	Amarillo	Managed Health Care	Storage	50
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
		Amarillo	Sub-Total	23,897
El Paso	El Paso	Family Medicine	Clinic	3,955
El Paso	El Paso	NeuroPsychiatry	Clinic	11,446
El Paso	Fabens	Family Medicine	Clinic	3,600
El Paso	Horizon City	Pediatrics	Horizon City	2,922
El Paso	El Paso	OB/GYN	Clinic	1,000
El Paso	Socorro	Family Medicine	Clinic	5,835
El Paso	El Paso	Family Medicine	Clinic	18,013
El Paso	El Paso	Pediatrics	Clinic	6,000
El Paso	El Paso	Pediatrics	Clinic	8,862
El Paso	El Paso	Surgery	Clinic	1,200
El Paso	Socorro	Family Medicine	Storage	200
El Paso	El Paso	Pediatrics	Storage	100
El Paso	El Paso	Family Medicine	Storage	150
		El Paso	Sub-Total	63,283
Lubbock	Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	School of Pharmacy	Office	8,448
Lubbock	Lubbock	OBGYN	Classroom	1,369
Lubbock	Lubbock	Pediatrics	Clinic	2,388
Lubbock	Lubbock	OB/GYN	Clinic	1,711
Lubbock	Abilene	Correctional Managed Health Care	Storage	150
Lubbock	Lubbock	Correctional Managed Health Care	Storage	150
Lubbock	Lubbock	Correctional Managed Health Care	Storage	250

LEASE OF SPACE REPORT
As of November 1, 2008

Managing Dept Location	Space Location	Department	Function	Square Footage
Lubbock	Lubbock	Internal Medicine	Storage	100
Lubbock	Lubbock	Garrison Institute on Aging	Storage	100
Lubbock	Lubbock	Garrison Institute on Aging	Storage	200
Lubbock	Lubbock	Microbiology	Storage	200
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Neuro/Psychiatry	Storage	500
Lubbock	Lubbock	Orthopaedic Surger	Storage	250
Lubbock	Lubbock	Ophthalmology	Storage	240
Lubbock	Lubbock	Garrison Institute on Aging	Storage	50
		Lubbock	Sub-Total	29,413
Odessa	Midland	Internal Medicine	Clinic	6,168
Odessa	Odessa	WIC	Clinic	4,777
Odessa	Odessa	WIC	Clinic	3,615
Odessa	Stanton	WIC	Clinic	1,614
Odessa	Midland	OB/GYN	Clinic	4,025
Odessa	Midland		Heart Inst	10,717
Odessa	Fort Stockton	WIC	Clinic	1,634
Odessa	Andrews	OB/GYN	Clinic	1,370
Odessa	Odessa	OB/GYN	Clinic	4,151
Odessa	Odessa	OB/GYN	Clinic	6,634
Odessa	Crane	WIC	Clinic	2,400
Odessa	Midland	WIC	Clinic	7,219
Odessa	Kermit	WIC	Clinic	1,800
Odessa	Odessa	Central Coding	Storage	60
Odessa	Odessa	Internal Medicine	Storage	240
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Research	Storage	75
Odessa	Odessa	Internal Medicine	Storage	200
		Odessa	Sub-Total	57,549
			Total	174,142

Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE 



1. Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library / Conference Center
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. International Pain Center
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-F
15. UMC Parking
16. Future Lot (Under Construction)

Acreage Information

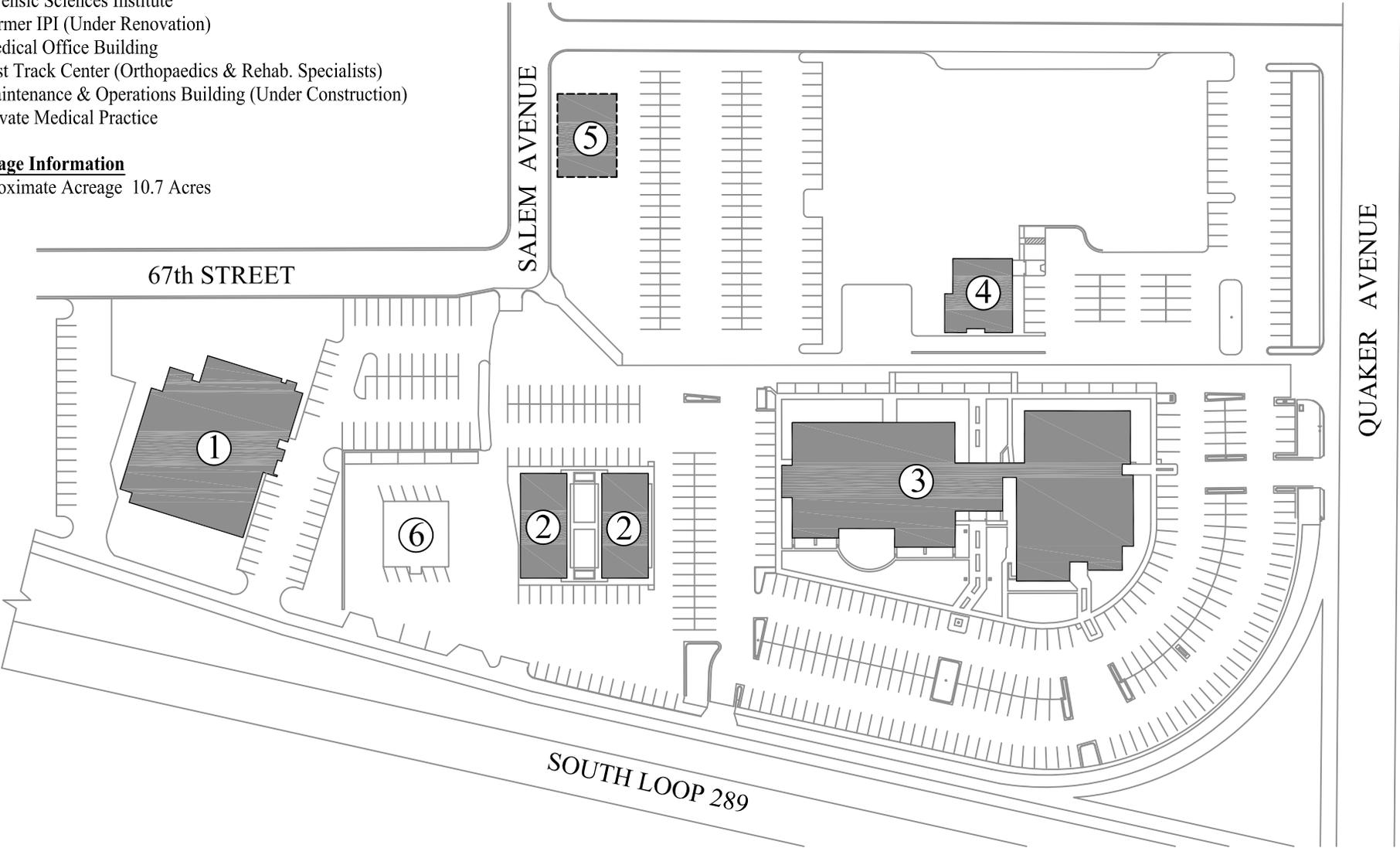
Original TTUHSC Land Tract 116 Acres
 TTUHSC (Current) 81.3 Acres
 UMC (Deeded) 12.4 Acres
 UMC (Leased) 22.3 Acres
 UMC (Leased-TTU) 4.5 Acres

Texas Tech Medical Center Southwest - Lubbock

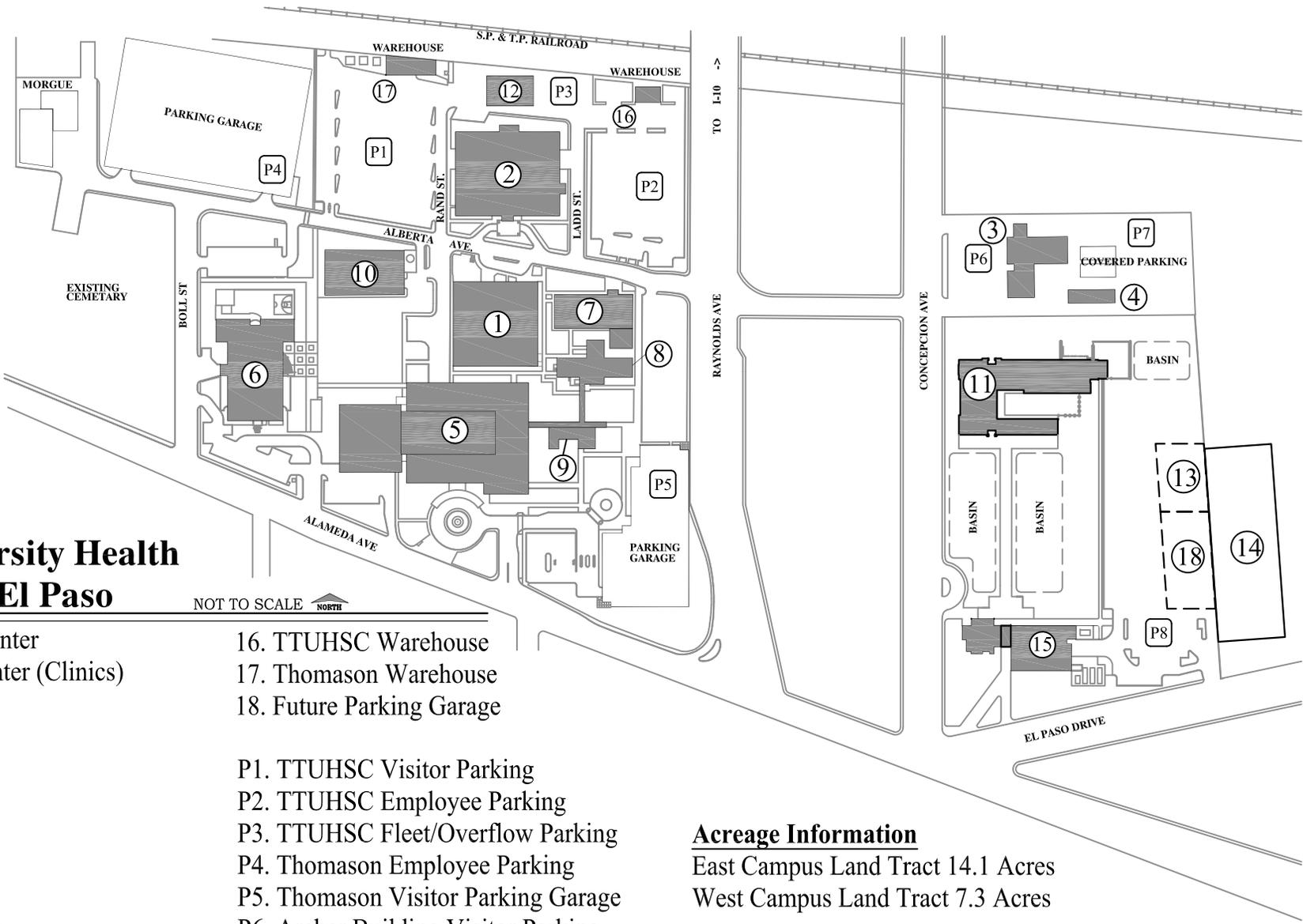
NOT TO SCALE 

- 1. Forensic Sciences Institute
- 2. Former IPI (Under Renovation)
- 3. Medical Office Building
- 4. Fast Track Center (Orthopaedics & Rehab. Specialists)
- 5. Maintenance & Operations Building (Under Construction)
- 6. Private Medical Practice

Acree Information
Approximate Acree 10.7 Acres

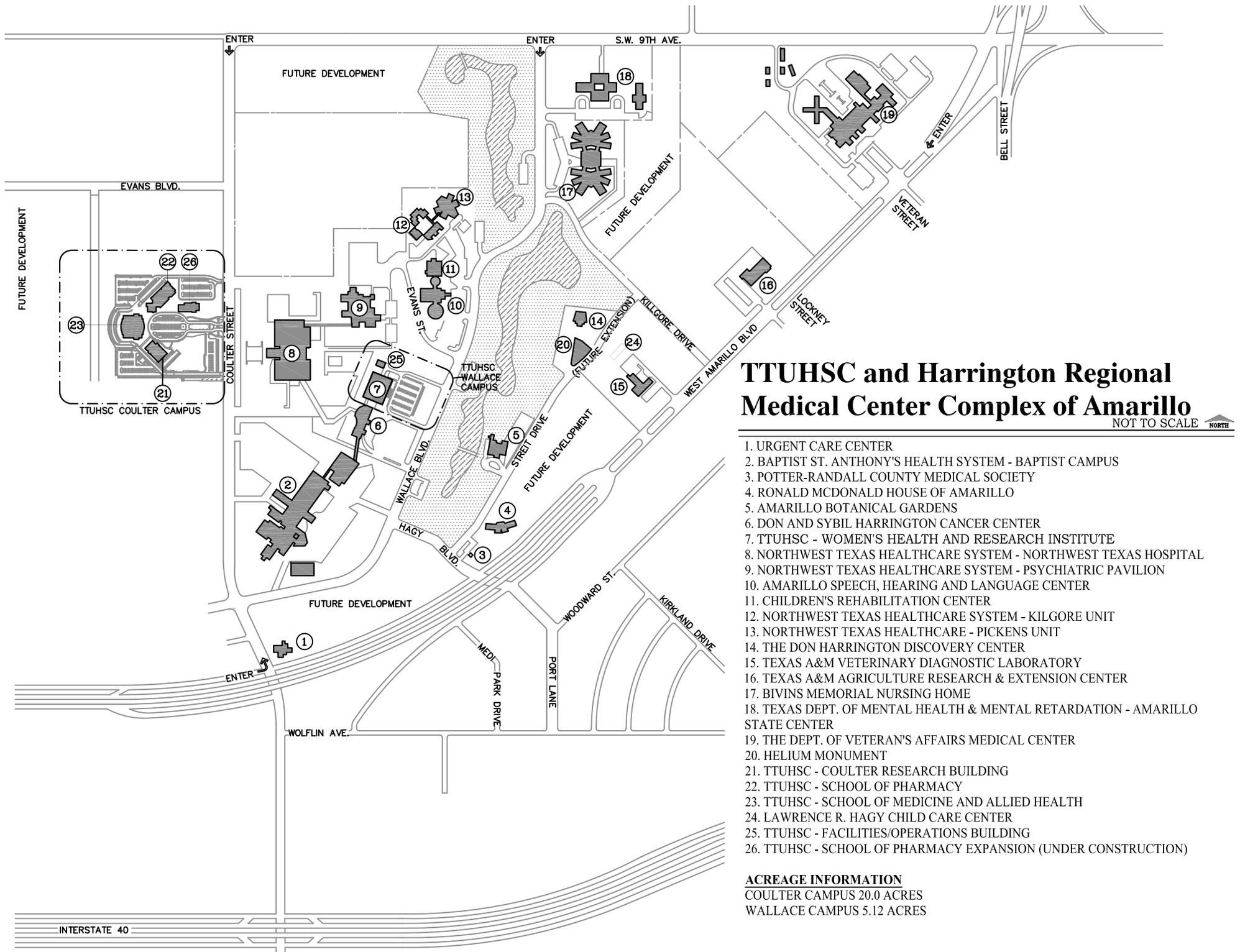


Texas Tech University Health Sciences Center - El Paso



- 1. TTU Health Sciences Center
- 2. Texas Tech Medical Center (Clinics)
- 3. Archer Building I
- 4. Archer Building II
- 5. Thomason Hospital
- 6. Psychiatric Center
- 7. Thomason Annex
- 8. Thomason Clinic
- 9. Thomason Outpatient
- 10. Thomason Central Plant
- 11. Medical Education Building
- 12. Clinic Building Central Plant
- 13. Future Medical Science Building II
- 14. City/County Health Department
- 15. Medical Science Building I
- 16. TTUHSC Warehouse
- 17. Thomason Warehouse
- 18. Future Parking Garage
- P1. TTUHSC Visitor Parking
- P2. TTUHSC Employee Parking
- P3. TTUHSC Fleet/Overflow Parking
- P4. Thomason Employee Parking
- P5. Thomason Visitor Parking Garage
- P6. Archer Building Visitor Parking
- P7. Archer Building Employee Parking
- P8. MSB1 Parking

Acreege Information
 East Campus Land Tract 14.1 Acres
 West Campus Land Tract 7.3 Acres



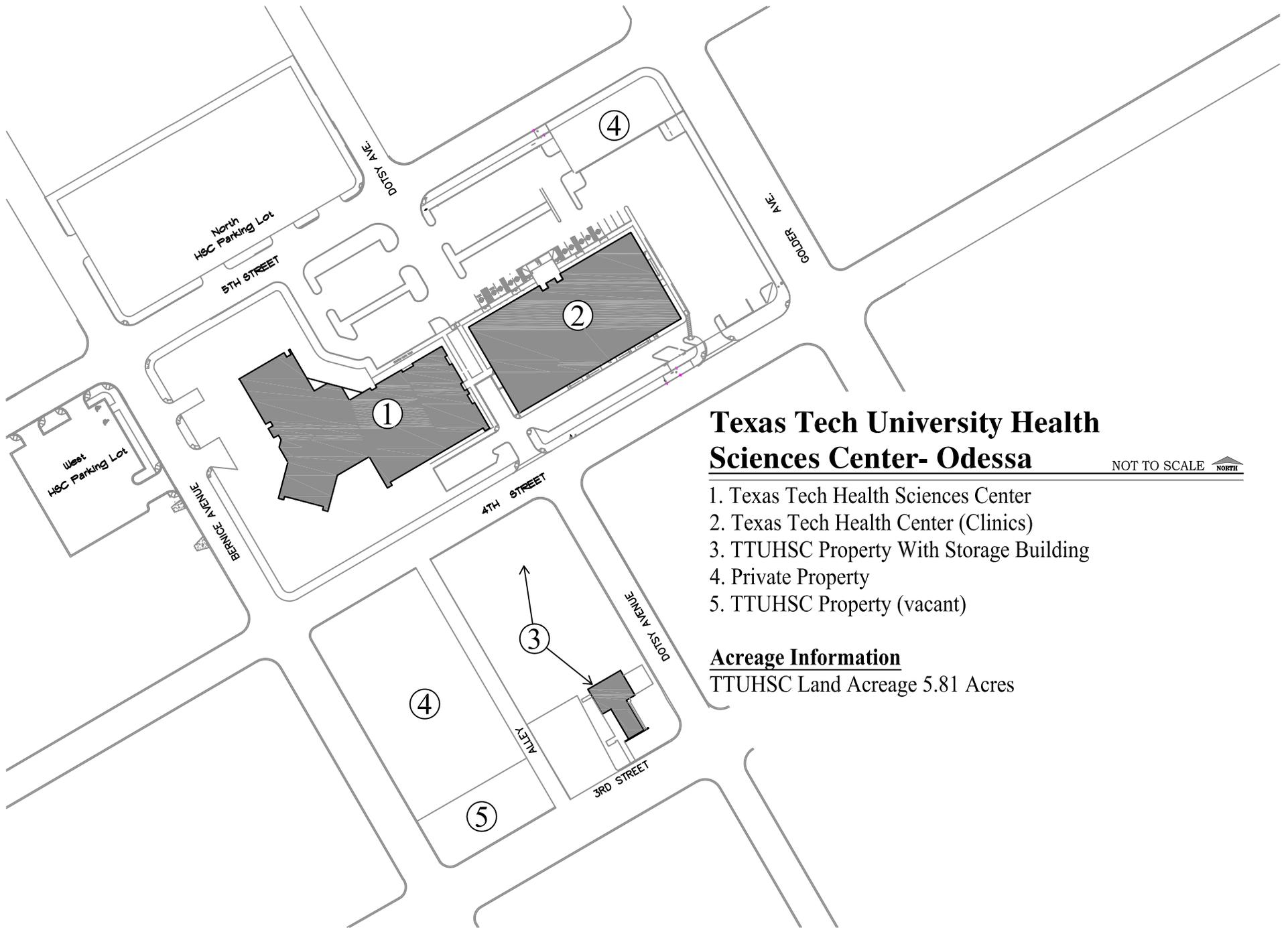
TTUHSC and Harrington Regional Medical Center Complex of Amarillo

NOT TO SCALE 

1. URGENT CARE CENTER
2. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
3. POTTER-RANDALL COUNTY MEDICAL SOCIETY
4. RONALD MCDONALD HOUSE OF AMARILLO
5. AMARILLO BOTANICAL GARDENS
6. DON AND SYBIL HARRINGTON CANCER CENTER
7. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
8. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
9. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
10. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
11. CHILDREN'S REHABILITATION CENTER
12. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
13. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
14. THE DON HARRINGTON DISCOVERY CENTER
15. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
16. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
17. BIVINS MEMORIAL NURSING HOME
18. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
19. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
20. HELIUM MONUMENT
21. TTUHSC - COULTER RESEARCH BUILDING
22. TTUHSC - SCHOOL OF PHARMACY
23. TTUHSC - SCHOOL OF MEDICINE AND ALLIED HEALTH
24. LAWRENCE R. HAGY CHILD CARE CENTER
25. TTUHSC - FACILITIES/OPERATIONS BUILDING
26. TTUHSC - SCHOOL OF PHARMACY EXPANSION (UNDER CONSTRUCTION)

ACREAGE INFORMATION

COULTER CAMPUS 20.0 ACRES
 WALLACE CAMPUS 5.12 ACRES



Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE 

1. Texas Tech Health Sciences Center
2. Texas Tech Health Center (Clinics)
3. TTUHSC Property With Storage Building
4. Private Property
5. TTUHSC Property (vacant)

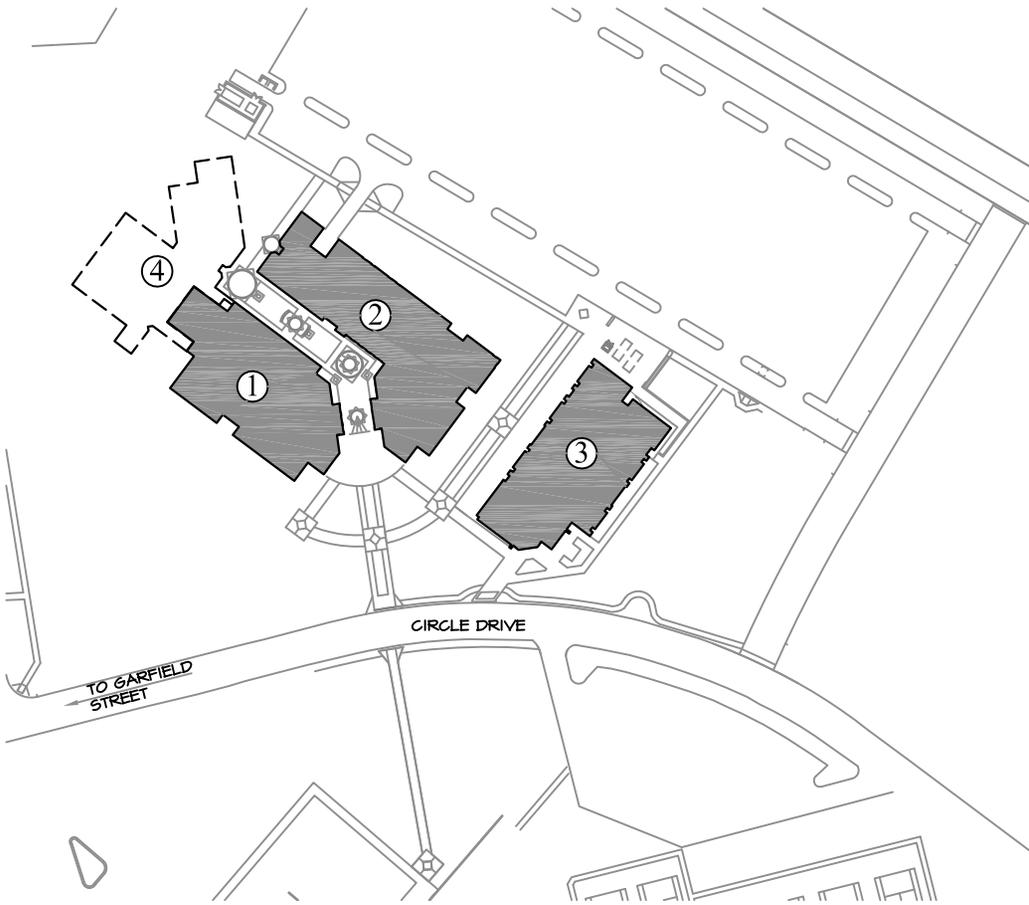
Acreeage Information

TTUHSC Land Acreeage 5.81 Acres

Texas Tech University Health Sciences Center (Midland College Campus)

NOT TO SCALE 

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Dorothy & Todd Aaron Medical Science Building Addition - TTUHSC (Under Construction)



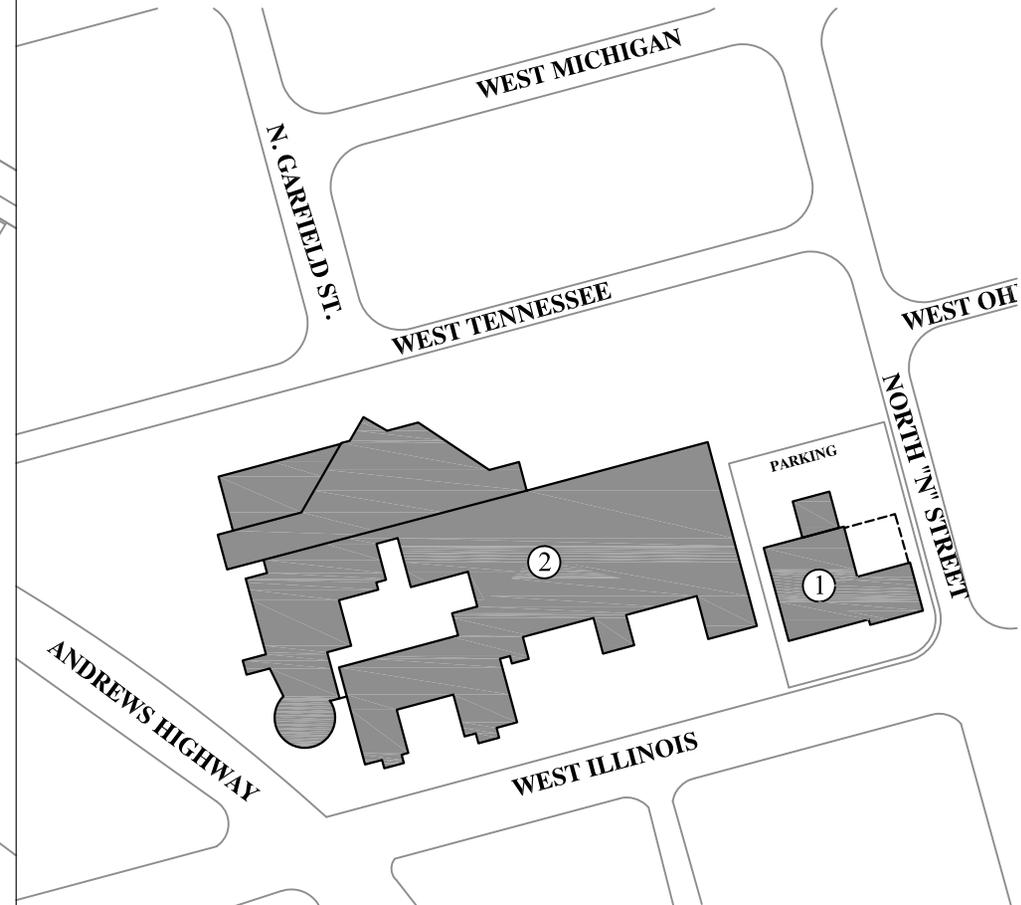
Texas Tech University Health Sciences Center (Midland Memorial Hospital)

NOT TO SCALE 

1. Internal Medicine & OB/GYN Facility - (Under Renovation)
2. Midland Memorial Hospital

Acreage Information

TTUHSC Acreage 1.21 Acres

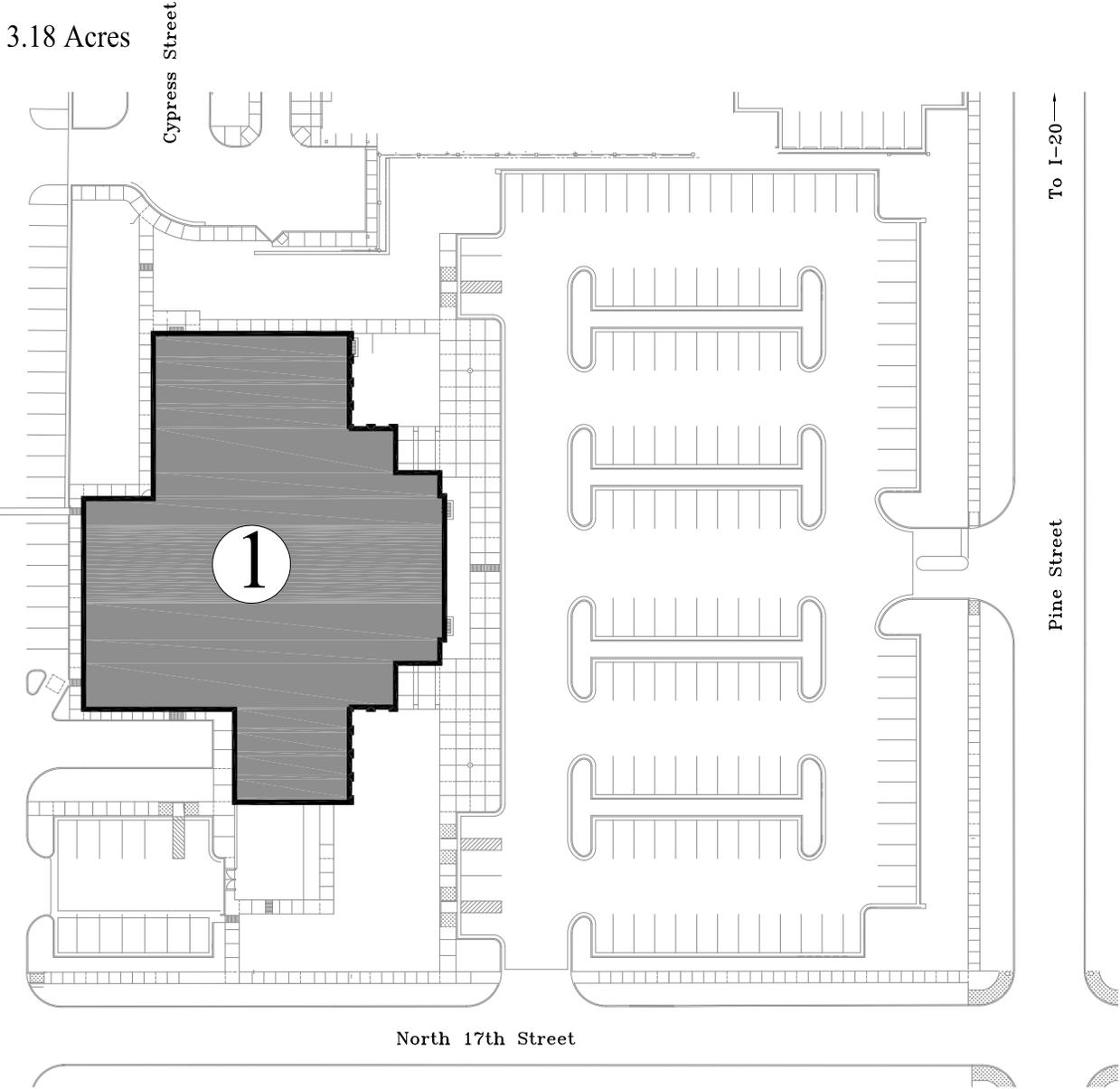


Texas Tech University Health Sciences Center- Abilene

NOT TO SCALE 

1. School of Pharmacy

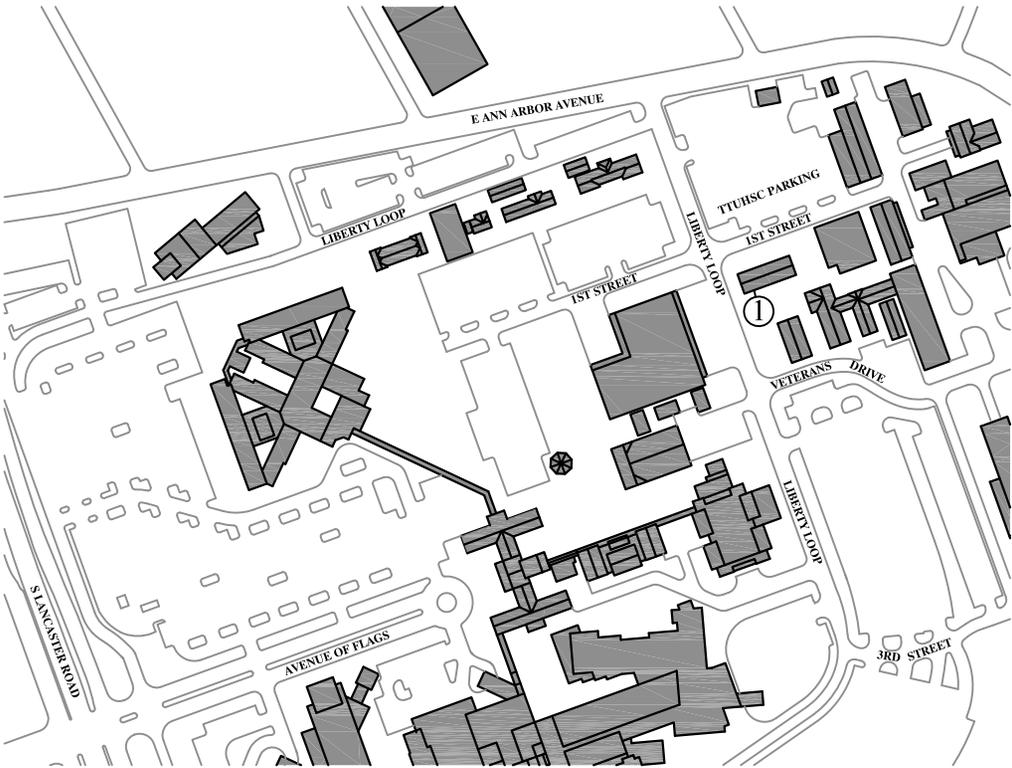
Acreage Information
TTUHSC Land Acreage 3.18 Acres



**Texas Tech University
Health Sciences Center
(Dallas VA Medical Center)**

NOT TO SCALE 

1. School of Pharmacy (Leased Facility)



**Texas Tech University
Health Sciences Center
(Dallas 5920 Forest Park Road)**

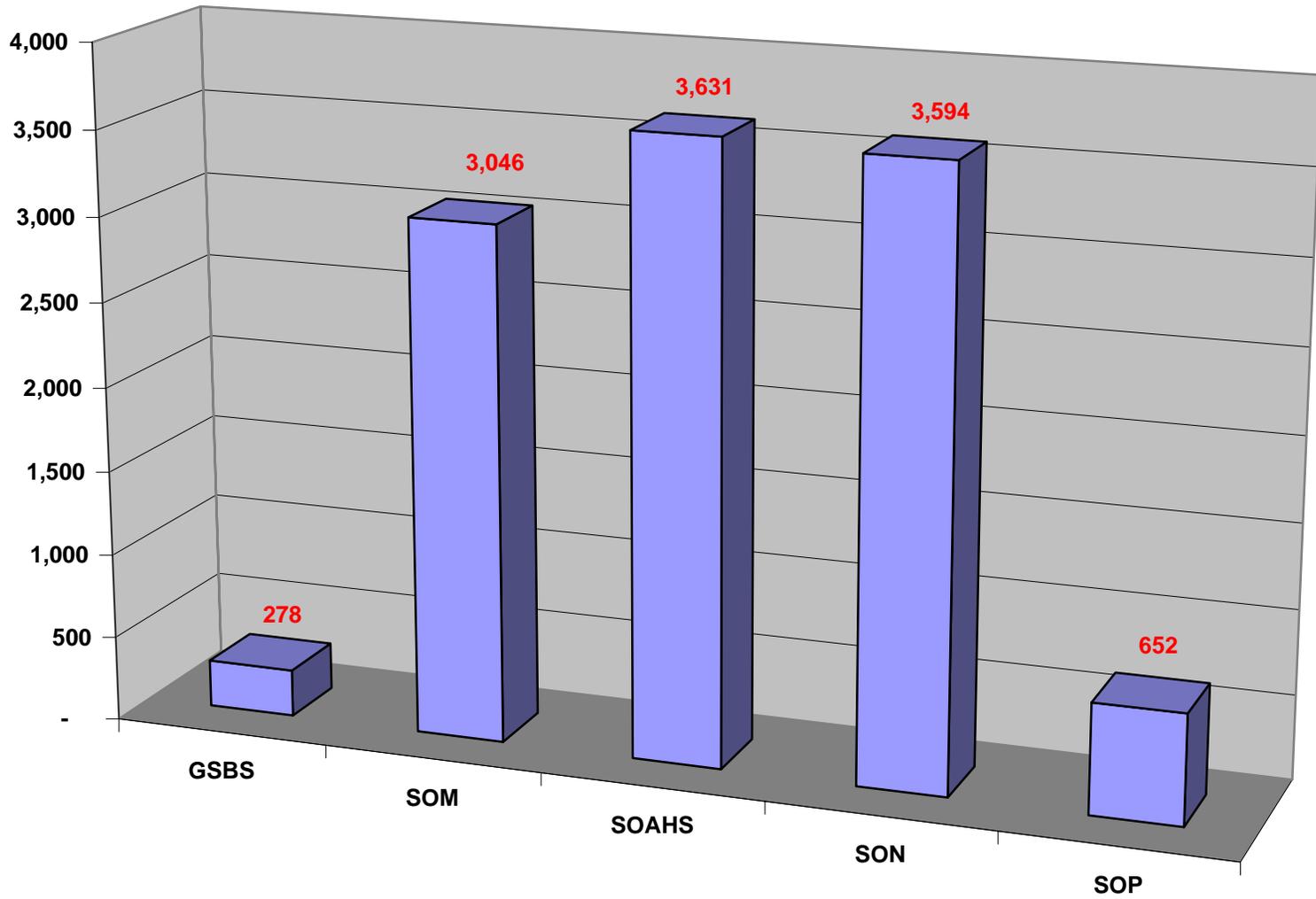
NOT TO SCALE 

1. Southwest Professional Building - School of Pharmacy (Leased Facility)

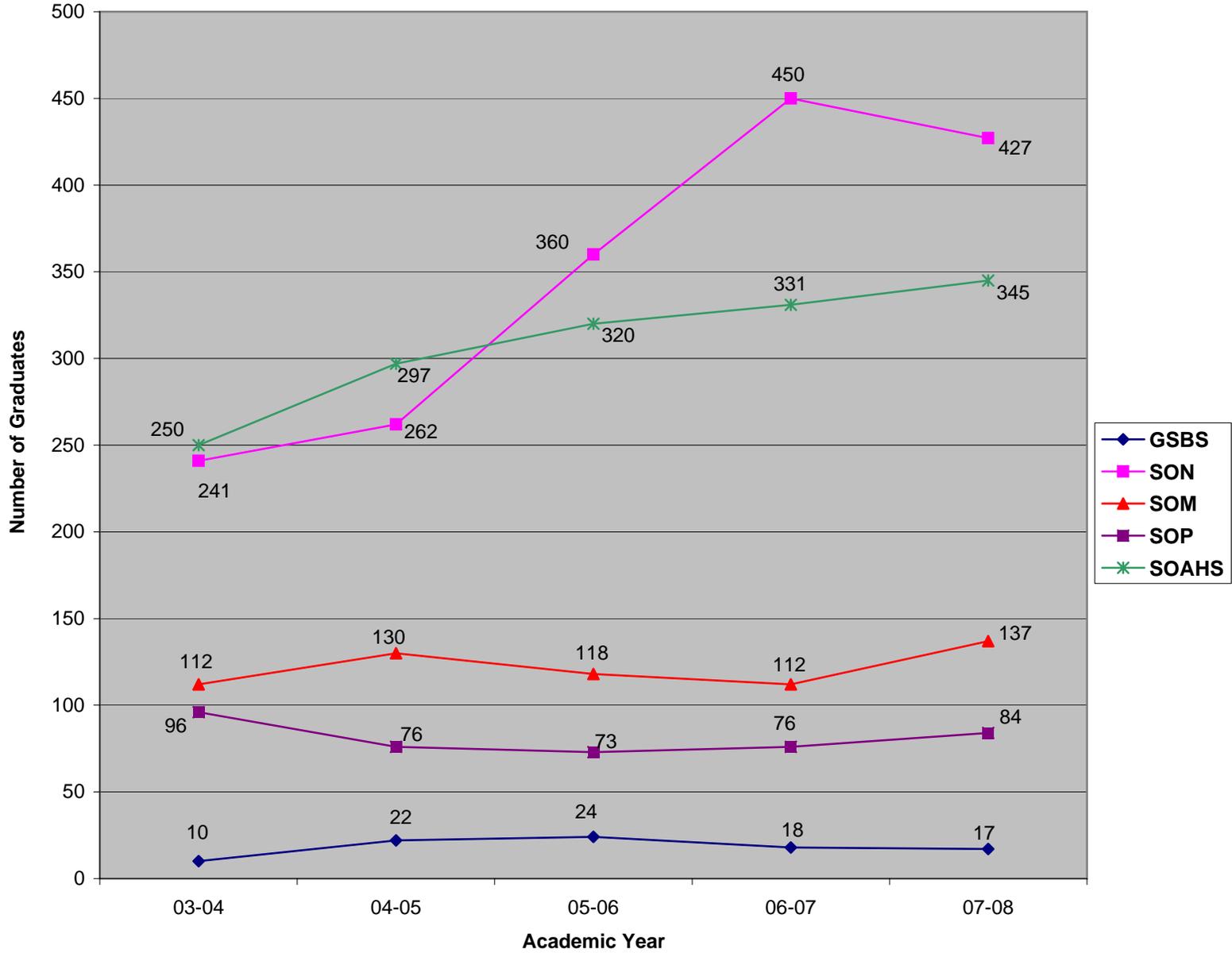


ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2008)



TTUHSC ALUMNI Number of Graduates by School



**MEDICAL
PRACTICE
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	Total
1. PROVIDER PLAN INCOME: 1999-2008											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	75,092,413	81,746,294	90,490,008	96,890,873	86,567,220	106,285,567	108,824,588	122,492,309	135,645,348	137,269,479	1,041,304,099
Amarillo	18,975,774	22,268,767	26,539,271	30,617,461	34,426,817	38,396,280	40,501,711	47,114,391	44,908,979	45,658,168	349,407,619
El Paso	62,502,138	74,178,421	71,471,912	79,348,883	86,272,611	97,277,560	98,363,609	108,516,586	107,440,329	111,215,741	896,587,790
Odessa	9,391,212	10,176,776	10,857,356	12,119,640	12,425,911	15,254,173	16,861,256	17,615,077	17,930,948	19,387,747	142,020,096
Total	165,961,537	188,370,258	199,358,547	218,976,857	219,692,559	257,213,580	264,551,164	295,738,363	305,925,604	313,531,135	2,429,319,604
2. Net Collections											
Lubbock	30,984,450	34,089,390	35,857,127	37,896,914	33,164,939	33,373,129	36,305,808	42,807,956	45,906,185	48,702,555	379,088,453
Amarillo	9,429,714	10,216,273	11,396,074	13,011,048	14,879,180	15,171,336	16,790,737	17,782,142	15,891,173	17,688,258	142,255,935
El Paso	21,510,122	24,733,218	25,088,013	29,107,966	30,102,963	29,194,259	30,523,907	33,021,869	33,977,120	37,296,208	294,555,645
Odessa	4,296,203	4,590,822	4,669,718	5,239,859	5,328,292	5,850,464	6,686,452	6,589,707	6,729,600	8,063,139	58,044,256
Total	66,220,489	73,629,703	77,010,932	85,255,787	83,475,374	83,589,188	90,306,904	100,201,674	102,504,078	111,750,160	873,944,289
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	35,202,069	40,899,196	44,973,963	53,073,235	51,623,926	61,413,078	65,389,979	68,758,626	78,358,731	77,396,421	577,089,224
Amarillo	8,066,199	9,569,663	12,233,963	13,360,348	17,623,041	20,172,694	22,529,277	26,101,531	24,555,688	28,255,592	182,467,996
El Paso	29,878,499	35,915,773	35,395,155	40,791,260	44,582,856	52,006,408	54,532,902	57,547,598	55,906,178	57,254,717	463,811,346
Odessa	3,886,223	4,512,236	4,476,608	5,301,332	5,641,706	6,934,853	7,888,864	8,488,925	8,308,017	8,756,070	64,194,834
Total	77,032,990	90,896,868	97,079,689	112,526,175	119,471,529	140,527,033	150,341,022	160,896,680	167,128,614	171,662,800	1,287,563,400
2. Non-Indigent Adjustments											
Lubbock	21,335,363	24,821,728	27,542,638	31,916,183	29,701,626	35,755,340	38,930,154	43,936,873	52,002,238	53,801,234	359,743,377
Amarillo	2,215,606	2,955,537	4,434,076	4,907,045	6,440,667	6,935,069	7,263,860	10,009,918	9,059,457	11,581,966	65,803,201
El Paso	6,468,593	8,421,899	12,634,633	11,544,493	12,611,085	15,312,118	10,302,481	11,777,934	12,161,176	15,372,922	116,607,334
Odessa	1,074,929	1,513,507	1,650,473	1,870,432	1,783,766	1,991,507	2,508,142	2,670,845	3,011,890	3,776,248	21,851,739
Total	31,094,491	37,712,671	46,261,820	50,238,153	50,537,144	59,994,034	59,004,637	68,395,570	76,234,761	84,532,370	564,005,651
C. BAD DEBT AMOUNT											
Lubbock	6,748,517	7,836,577	7,696,097	6,301,066	4,411,978	9,730,455	8,446,166	9,028,872	9,987,531	9,761,294	79,948,553
Amarillo	1,423,710	1,414,994	1,054,772	2,309,323	5,149,324	2,646,582	2,936,604	1,472,827	3,340,725	1,397,424	23,146,285
El Paso	11,122,735	12,532,844	11,483,439	10,127,779	11,370,265	16,624,425	15,188,653	16,050,783	16,339,367	15,447,554	136,287,844
Odessa	1,437,042	1,298,179	1,352,790	1,380,863	1,405,422	2,360,588	2,367,276	2,498,665	2,078,286	3,188,890	19,368,001
Total	20,732,004	23,082,594	21,587,098	20,119,031	22,336,989	31,362,050	28,938,699	29,051,147	31,745,909	29,795,162	258,750,683
D. UNSPONSORED CHARITY CARE											
1. Charges (Measure of actual effort)											
Lubbock	23,739,455	26,575,567	27,564,874	29,347,593	28,275,857	34,434,794	34,121,193	37,394,669	39,832,707	37,689,866	318,976,575
Amarillo	10,990,884	12,229,229	13,265,879	15,603,119	17,909,230	19,080,241	17,412,102	22,472,888	23,326,447	23,980,054	176,270,073
El Paso	33,181,399	39,354,117	38,076,352	40,408,915	41,975,317	48,017,486	50,632,262	52,663,464	49,922,960	51,038,588	445,270,860
Odessa	4,923,093	5,031,268	5,292,739	5,465,643	6,200,077	8,291,823	8,054,060	8,736,960	8,010,512	8,483,075	68,489,250
Total	72,834,831	83,190,181	84,199,844	90,825,270	94,360,481	109,824,344	110,219,617	121,267,981	121,092,626	121,191,583	1,009,006,758
2. Un-sponsored Charity Care											
Lubbock	13,866,706	16,077,468	17,431,325	19,683,599	19,922,300	23,657,738	24,793,158	24,821,754	24,534,952	20,408,090	205,197,090
Amarillo	5,850,593	6,614,126	7,799,887	8,453,303	11,182,374	13,237,624	14,018,921	14,286,899	11,381,761	11,926,204	104,751,692
El Paso	23,409,906	27,493,874	22,760,522	26,475,091	28,878,404	33,386,784	39,642,087	40,883,766	37,146,323	34,986,873	315,063,630
Odessa	2,811,294	2,998,729	2,826,135	3,430,900	3,857,940	4,893,346	5,330,722	5,652,208	4,098,950	2,728,870	38,629,094
Total	45,938,499	53,184,197	50,817,869	58,042,893	63,841,018	75,175,492	83,784,888	85,644,627	77,161,986	70,050,037	663,641,506

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 Total

E. TOTAL NUMBER OF PATIENTS SERVED

1. Number of Clinic Visits

Lubbock	199,716	212,812	221,847	218,726	203,994	215,162	214,031	232,016	245,689	244,256	2,208,249
Amarillo	85,400	96,899	106,645	107,521	91,890	88,890	99,448	107,171	110,701	108,953	1,003,518
El Paso	206,485	210,813	206,926	232,462	233,503	214,134	220,395	224,179	220,312	217,356	2,186,565
Odessa	38,880	37,997	40,122	48,616	48,416	53,910	60,670	57,291	54,532	60,447	500,881
Total	530,481	558,521	575,540	607,325	577,803	572,096	594,544	620,657	631,234	631,012	5,899,213

2. Number of Patients Served

Lubbock	78,558	84,918	92,854	93,602	75,661	72,643	72,228	75,717	83,558	85,746	815,485
Amarillo	32,208	33,766	33,843	33,645	33,582	33,888	37,418	38,089	39,355	38,548	354,342
El Paso	73,536	75,369	77,411	86,058	89,894	86,788	88,234	90,791	87,638	86,025	841,743
Odessa	14,539	14,312	15,181	15,511	15,810	17,307	21,134	19,951	19,883	21,521	175,149
Total	198,841	208,365	219,289	228,816	214,947	210,626	219,014	224,548	230,434	231,840	2,186,720

3. Number of Inpatients Served

Lubbock	13,218	14,435	14,897	15,136	14,421	14,994	14,898	16,249	18,097	19,038	155,383
Amarillo	9,879	8,290	9,779	9,769	10,461	9,719	11,045	11,546	12,114	13,048	105,650
El Paso	16,244	17,358	17,234	19,351	20,596	18,787	20,943	20,625	20,253	20,423	191,814
Odessa	6,095	5,382	5,506	5,012	4,912	5,938	6,210	5,610	5,690	6,056	56,411
Total	45,436	45,465	47,416	49,268	50,390	49,438	53,096	54,030	56,154	58,565	509,258

2. INDIGENT PATIENTS: 1999-2008

A. NUMBER SERVED

1. Number of Indigent Visits

Lubbock	71,607	73,343	81,062	83,371	79,694	88,763	84,758	94,333	98,691	93,219	848,841
Amarillo	62,526	41,392	51,154	54,844	49,722	50,363	53,691	58,946	54,695	53,451	530,784
El Paso	101,102	125,318	127,837	146,907	146,453	133,174	150,119	144,466	144,690	136,525	1,356,591
Odessa	21,094	20,657	19,665	23,094	26,028	27,213	32,311	31,158	27,708	29,509	258,437
Total	256,329	260,710	279,718	308,216	301,897	299,513	320,879	328,903	325,784	312,704	2,994,653

2. Number of Indigents Served

Lubbock	19,299	21,530	23,665	25,304	24,070	22,995	21,169	23,043	24,427	24,134	229,636
Amarillo	14,309	10,704	11,113	12,679	13,774	14,985	16,675	16,754	15,560	16,019	142,572
El Paso	27,018	34,720	40,378	42,511	43,204	41,930	45,163	41,696	41,170	39,408	397,197
Odessa	6,144	6,231	5,563	6,367	7,406	7,395	9,047	8,551	7,246	7,801	71,752
Total	66,770	73,185	80,719	86,861	88,454	87,305	92,054	90,044	88,403	87,362	841,158

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	Total
3. MEDICAID REIMBURSEMENT: 1999-2008											
A. TOTAL BILLINGS											
Lubbock	19,070,906	21,349,309	21,582,157	22,997,452	21,770,858	25,738,222	26,019,938	30,018,868	32,868,903	31,196,340	252,612,953
Amarillo	10,219,609	11,284,500	11,877,959	14,082,990	16,265,793	17,587,475	19,403,573	21,214,896	22,183,964	21,601,615	165,722,374
El Paso	24,848,146	28,835,204	28,066,965	31,295,710	32,327,440	32,983,633	31,511,676	33,927,051	32,591,900	30,562,690	306,950,415
Odessa	4,588,880	4,491,407	4,867,208	4,925,172	5,590,480	7,093,718	6,657,843	7,633,871	6,855,148	7,222,596	59,926,323
Total	58,727,541	65,960,420	66,394,289	73,301,324	75,954,571	83,403,048	83,593,030	92,794,686	94,499,915	90,583,241	785,212,065
B. AMOUNT RECEIVED*											
Lubbock	7,260,325	8,558,875	8,068,655	8,032,084	7,574,508	6,973,841	7,578,183	8,584,682	10,575,814	12,517,018	85,723,985
Amarillo	4,470,035	4,765,541	4,604,725	5,125,574	5,705,630	5,309,958	6,222,071	6,723,234	9,094,061	10,709,287	62,730,116
El Paso	9,833,393	10,895,311	11,269,212	12,066,011	12,472,092	10,449,891	10,255,285	10,385,673	11,283,194	13,201,083	112,111,145
Odessa	2,089,226	1,914,866	1,944,252	2,199,768	2,244,980	2,380,331	2,583,214	2,701,784	3,613,417	5,118,867	26,790,705
Total	23,652,979	26,134,593	25,886,844	27,423,437	27,997,210	25,114,021	26,638,753	28,395,373	34,566,486	41,546,255	287,355,951
C. NUMBER OF MEDICAID CLIENTS											
1. Number of Medicaid Visits											
Lubbock	59,493	61,726	66,129	66,252	62,494	70,573	68,269	79,283	83,454	79,089	696,762
Amarillo	55,895	38,401	45,740	47,779	44,952	47,195	50,525	57,180	53,591	51,323	492,581
El Paso	81,899	88,928	87,016	98,328	91,847	78,445	88,807	109,913	106,481	96,677	928,342
Odessa	19,806	18,538	18,716	18,909	22,845	20,976	23,941	25,122	21,893	24,456	215,202
Total	217,093	207,593	217,601	231,268	222,138	217,189	231,543	271,498	265,419	251,544	2,332,886
2. Number of Medicaid Served											
Lubbock	16,816	18,738	20,293	21,009	20,141	19,219	17,861	19,806	21,064	20,834	195,782
Amarillo	10,725	9,528	9,451	10,527	11,733	13,594	15,309	15,803	15,106	15,207	126,983
El Paso	22,994	27,975	28,494	29,318	29,840	28,085	28,214	32,735	30,854	27,568	286,077
Odessa	5,958	5,627	5,199	4,762	6,179	5,772	6,813	7,322	6,004	6,806	60,441
Total	56,493	61,868	63,437	65,616	67,893	66,670	68,197	75,666	73,028	70,415	669,283

* 2007 Includes UPL dollars received for service dates of 7/1/06-3/31/07

**2008 Includes UPL dollars received for service dates of 4/1/2007 - 3/31/08

PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	91.39%	90.63%	89.00%	90.00%	89.00%
Percent of graduates entering a primary care residency	44.64%	48.06%	43.22%	54.87%	53.03%
Percent of graduates practicing primary care in Texas	38.89%	40.63%	40.69%	41.58%	39.75%
Percent of graduates practicing primary care in a Texas under-served area	4.51%	3.82%	3.79%	1.98%	4.66%
Percent of residency completers practicing in Texas	41.03%	42.95%	47.57%	32.41%	44.14%
Total gross charges for un-sponsored charity care provided by faculty	75,175,492	83,784,888	85,644,627	77,161,986	70,050,037
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	182,038,088	180,766,276	210,093,736	207,025,177	214,408,678
Outpatient-related charges as a percent of all charges by faculty	56.00%	57.00%	55.90%	54.30%	54.19%
Percent of charges to managed care contracts by faculty	20.00%	19.00%	20.30%	21.70%	26.27%
Medical school enrollment	511	535	N/A	N/A	N/A
Minority admissions as a percent of total M.D./D.O. admissions	10.08%	13.87%	24.82%	11.97%	12.59%
Total number of residents	485	511	516	512	536
Minority residents as a percent of total residents	25.77%	26.95%	29.07%	27.54%	29.85%
Minority Graduates as a percent of total M.D./D.O. graduates	9.82%	12.31%	8.47%	10.71%	12.41%
Total number of outpatient visits	726,305	741,549	783,028	793,973	811,400
Total number of inpatient days	196,017	233,169	273,553	291,510	299,442
Graduate School of Biomedical Sciences					
Graduate School Enrollment	100	120	N/A	N/A	N/A
School of Allied Health Sciences					
Percent of graduates passing the certification / licensure examination on the first attempt	80.17%	86.70%	91.25%	92.31%	96.79%
Percent of graduates who are licensed or certified in Texas	84.77%	74.80%	89.31%	79.53%	82.32%
Allied Health enrollment	768	832	N/A	N/A	N/A
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	86.24%	86.79%	88.19%	87.18%	85.00%
Percent of BSN graduates who are licensed in Texas	97.48%	95.65%	96.55%	96.58%	95.85%
Percent of MSN graduates granted Advanced Practice Status in Texas	76.92%	73.08%	57.89%	75.00%	63.83%
Nursing school enrollment	506	616	N/A	N/A	N/A
School of Pharmacy					
Percent of graduates passing the national licensing exam on the first attempt	97.67%	94.74%	93.24%	98.57%	96.20%
Percent of graduates who are licensed in Texas	98.21%	94.87%	88.78%	85.53%	82.19%
Pharmacy school enrollment	338	325	N/A	N/A	N/A
Research					
Total external research expenditures	10,928,144	\$9,226,537	\$12,787,670	\$12,590,050	\$13,224,139
Research expenditures as a percent of state appropriated expenditures	11.94%	10.08%	10.94%	11.68%	8.11%
Research expenditures as a percent of state appropriations for research	213.46%	176.19%	728.58%	615.86%	193.52%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

Institutional Support					
Administrative Cost	3.99%	4.24%	4.12%	3.90%	4.01%
Institutional Unique Measures					
Annual event hours of distance education	190,492	308,549	391,000	480,320	787,990
Total value of lost or stolen property	\$12,103	\$14,003	\$4,924	\$8,027	\$4,251
Lost or stolen property as a percent of total inventory	0.0492%	0.0559%	0.0201%	0.0321%	0.0135%
All Schools - Total					
Total number of post-doctoral research trainees.	40	24	N/A	N/A	N/A
Minority admissions as a percent of total first-year admissions	15.49%	19.65%	20.93%	19.46%	18.79%
Total number of degrees or certificates awarded	709	808	900	987	1,010
Minority graduates a percent of total graduates	18.34%	17.15%	16.87%	19.55%	19.04%