

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

Sixteenth Edition

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December, 2009  
Prepared by the Office of the  
Executive Vice President for Finance & Administration

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## **PREFACE**

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the sixteenth annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page, [www.ttuhscc.edu](http://www.ttuhscc.edu).

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

## **Statement of Accreditation**

The Texas Tech University Health Sciences Center is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award bachelor's, master's, doctoral, and professional degrees. Questions about the accreditation status of Texas Tech University Health Sciences Center may be directed to the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033 (telephone 404-679-4500).

A member of the Texas Tech University System, TTUHSC has been accredited by the Commission on Colleges of the Southern Association of Colleges and Schools as an institution separate from Texas Tech University since 2004.

# MISSION AND VISION STATEMENTS

## **MISSION STATEMENT**

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

## **VISION STATEMENT**

Texas Tech University Health Sciences Center will be recognized nationally as a top-ranked health sciences university.

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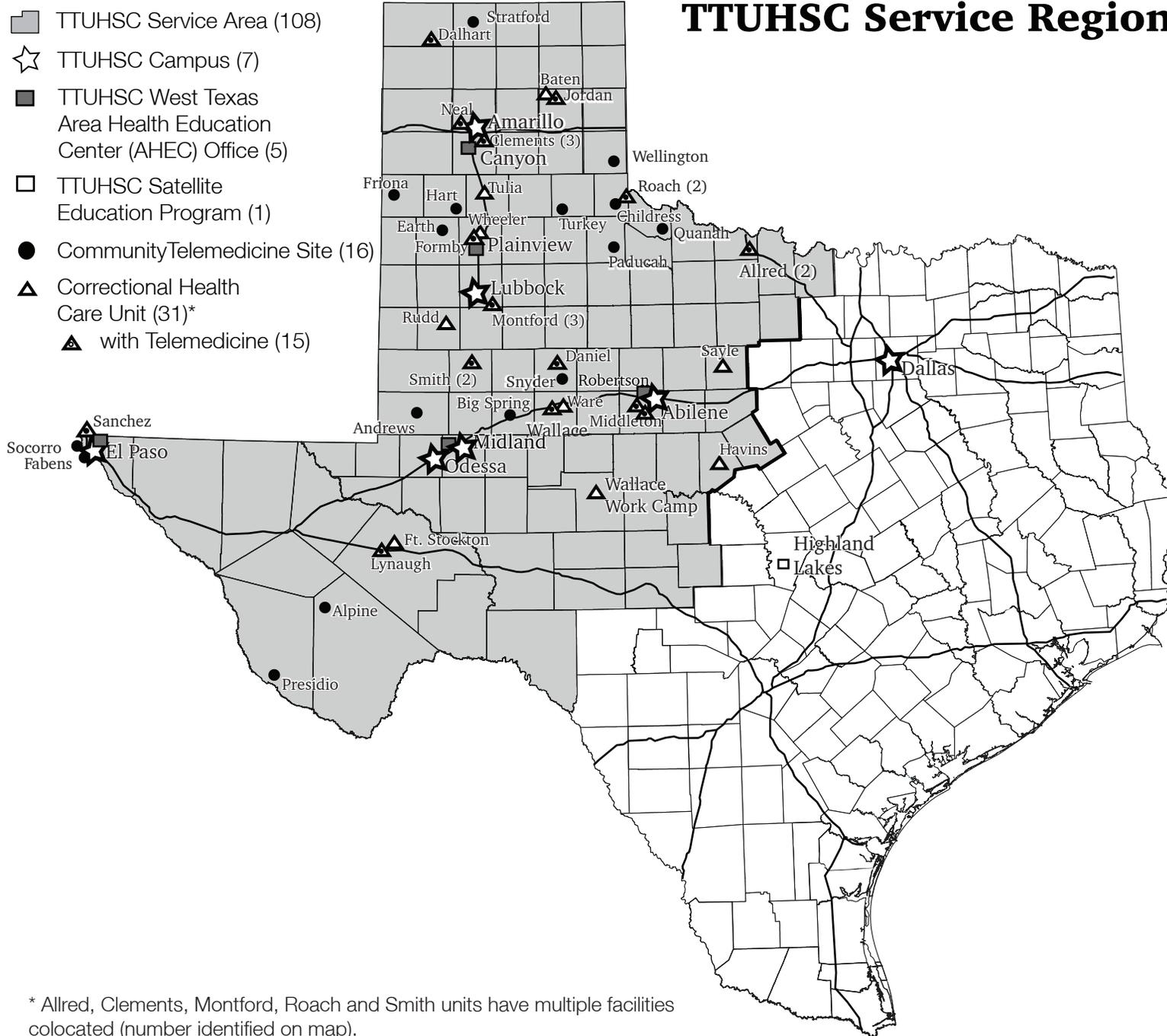
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# HISTORY

# TTUHSC Service Region



\* Allred, Clements, Montford, Roach and Smith units have multiple facilities colocated (number identified on map).

# TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

## History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso. The six schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 11% of the population of the total state. This 131,000 square mile service area and population of 2.7 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine, which celebrated its 40-year anniversary in 2009, is accomplishing its mission of educating and placing practicing physicians in West Texas. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October 2003 establishing a new four-year medical school in El Paso. The school was accredited in February 2008, and welcomed its inaugural class in July 2009. It was renamed the Paul L. Foster School of Medicine in 2009. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Nursing celebrated the school's 25<sup>th</sup> anniversary in January 2007, and established the first endowed chairs in Nursing during AY 2007. The School of Pharmacy celebrated a decade of excellence in August 2006. The school's expansion continues with the establishment of a four-year pharmacy school in Abilene, which began classes in August 2007.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which

sets overall policy for the Texas Tech University System, Texas Tech University, TTUHSC, and Angelo State University. The current members of the TTUS Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Larry K. Anders, Chairman	Jan. 31, 2011	Dallas
L. Frederick "Rick" Francis	Jan. 31, 2013	El Paso
John Huffaker	Jan. 31, 2015	Amarillo
Mickey L. Long	Jan. 31, 2015	Midland
Kyla Miller, Student Regent	May 31, 2010	Plainview
Nancy R. Neal	Jan. 31, 2015	Lubbock
John Field Scovell	Jan. 31, 2013	Dallas
Dan T. Serna	Jan. 31, 2011	Arlington
Jerry E. Turner, Vice Chairman	Jan. 31, 2013	Blanco

The Deans of the School of Medicine, Anita Thigpen Perry School of Nursing, School of Allied Health Sciences, School of Pharmacy, the Graduate School of Biomedical Sciences, and the Paul L. Foster School of Medicine report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo, El Paso (through 2012), and Odessa. The Regional Deans of Medicine at Amarillo, El Paso (through 2012), and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Anita Thigpen Perry School of Nursing and the School of Allied Health Sciences utilize the same administrative mode. Regional Deans of Allied Health Sciences in Amarillo, Midland and Odessa, and the Regional Deans of Nursing in Odessa, El Paso, and Highland Lakes/Marble Falls report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo. The Founding Dean of the Paul L. Foster School of Medicine is located in El Paso, with no Regional Dean reporting to him.

In June of 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of compliance. There are various reporting mechanisms available to members of the TTUHSC community to report concerns of regulatory non-compliance, including those received through the anonymous Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliance activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Committee and Institutional

Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. Each SOM regional campus has a Billing Compliance Director who reports directly to the Institutional Compliance Officer. The Institutional Privacy Officer serves as the primary privacy official for the institution, and is the regional contact for the Lubbock and Abilene campuses. The other campuses each have a regional Privacy Officer who reports to the Institutional Privacy Officer.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from \$500 to \$1,500.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2010, general revenue is 27.1% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

## **SCHOOL OF MEDICINE**

- Over the past five years, approximately 60% of graduates have remained in Texas to complete residency training, and an average of 22% of School of Medicine graduates have remained in a Texas Tech program for residency training.
- Over 20% percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.

- Over the past five years, an average of 48% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2009, 44% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The multi-campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,300 residents in the West Texas region, and today, this ratio has decreased to one doctor for every 750 residents.
- In recent years, the School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. To date, 40 students have completed this program. Most recently, a joint JD and MD program to be offered in collaboration with the Texas Tech University School of Law began in the fall of 2009, where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The four campuses of the School of Medicine operate 28 individually accredited residency programs and nine (9) fellowship programs in West Texas. As of October, 2009, these programs had 529 total residents in training, which includes 19 fellows, of which 351 (66.4%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 351 total primary care residents in training, 83 are specifically in Family Practice. The 28 residency programs have 164 first year trainees, and will graduate approximately 157 residents and fellows in 2010.
- The four campuses operate a total of 31 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (four campuses), pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2009, the combined four campuses of the School of Medicine provided 650,819 clinical visits of care to 243,723 patients. The School also served 59,861 inpatients in its affiliated hospitals. The four campuses provided 318,048 clinical visits of charity care to 94,082 patients valued at \$75,541,299.

## **PAUL L. FOSTER SCHOOL OF MEDICINE**

In 1998, TTUHSC at El Paso celebrated 25 years serving the El Paso community. The following year, then-Texas Tech System Chancellor John T. Montford shared with the Board of Regents a vision for a full-fledged four-year medical school in El Paso to help alleviate a severe shortage of physicians in the area. Currently, there are less than 110 physicians for every 100,000 people in El Paso. The national average is 198 physicians per 100,000 patients. The Texas average is only 150 per 100,000. Studies have shown that most medical students remain in the region in which they received their education to establish their practices. The addition of the first two years of the medical school will allow students from El Paso and nearby regions to complete their education near home, in hopes of retaining doctors in the area.

- In 2001, longtime community philanthropists J.O. and Marlene Stewart donated 10.2 acres of land near the HSC for the new medical campus. The Paso del Norte Foundation approved a \$1.25 million dollar scholarship grant program for local students contingent on the approval of the four-year medical school.
- During the 2001 Texas Legislative Session (77<sup>th</sup>), the El Paso legislative delegation successfully spearheaded an effort to secure \$40 million in tuition revenue bonds for the research facility, one of three buildings on the new campus, just a short walk from the Texas Tech Health Sciences Center—as well as an \$11 million dollar clinic expansion project that took about two years, and added a third floor on the present TTUHSC at El Paso Medical Center building.
- In 2002, the Paso del Norte Health Foundation announced a \$1.25 million scholarship/grant loan program for TTUHSC at El Paso students choosing to practice in El Paso. By working together with TTUHSC, the Foundation would help meet the demand for physicians and provide the perfect environment for area students to improve their medical education, while contributing to the health of our region.
- In 2003, Texas Governor Rick Perry visited the El Paso campus for a ceremonial signing of House Bill 28, article 10, which authorized Texas Tech to issue \$45 million in tuition revenue bonds for the construction of a classroom/office building for a four-year medical school at the El Paso campus. The governor also announced an additional \$2 million in funding to finance start-up costs and faculty salaries.
- TTUHSC at El Paso Regional Dean Jose Manuel de la Rosa, M.D., was also appointed by President George W. Bush to the United States-Mexico Border Health Commission, recognizing TTUHSC as a national leader in border health issues. The bi-national commission developed and coordinated actions to improve the health and quality of life along the United States-Mexico border and studied ways to solve the border's health problems, a mission that mirrors that of TTUHSC at El Paso.
- On December 9, 2003, the ground breaking for El Paso Medical Science Building I took place and two years later in January of 2006, a ribbon cutting followed. The 93,000 square-foot facility houses research on diabetes, cancer,

environmental health and infectious diseases, as well as a repository dedicated to data on Hispanic health and a genomic facility to link hereditary diseases in families.

- In February 2008, the new school was provisionally accredited by the Liaison Committee for Medical Education (LCME).
- In 2009, the school was renamed the Paul L. Foster School of Medicine, and on July 13, 2009, the Inaugural Class was admitted and began classes.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance our knowledge about normal and disease conditions in humans.
- Originally, as part of the School of Medicine, its first masters of science degree was awarded in 1975 in medical microbiology, followed by its first doctoral degree awarded in 1978 in physiology.
- The Graduate School of Biomedical Sciences (GSBS) currently has eight graduate programs: biochemistry and molecular genetics, biomedical sciences, biotechnology, cell and molecular biology, medical microbiology, pharmacology and neuroscience, pharmaceutical sciences, and physiology. Some graduates of these programs work in private industry, however, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- The philosophy of the GSBS is to provide each student with a broad understanding of biomedical research. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common first-year curriculum. The first-year curriculum consists of introductory courses in Biochemistry, Cell Structure & Function, Microbiology, Biotechnology, Human Physiology, Pharmacology and Cell & Molecular Immunology.
- The M.D./Ph.D. combined degree program has graduated six M.D./Ph.D. students and has nine students currently enrolled. GSBS graduated their first husband and wife team in May, 2002, awarding both with an MD/PhD degree.
- Beginning Fall 2006, the GSBS initiated the Dean's Scholars program. Ten students have the dean's scholar's designation and a total stipend of \$28,000.
- GSBS hit a target goal of 100 students for the Fall 2008 semester, with current enrollment for Fall 2009 at 106.

## **ANITA THIGPEN PERRY SCHOOL OF NURSING**

The School of Nursing began in 1979 with the development and accreditation of the first nationally accredited Continuing Nursing Education (CNE) Program in the State, and continues to meet the needs of West Texas nurses with timely topics. The first students were admitted to the Traditional Bachelor's of Science in Nursing program on the Lubbock campus in 1981 and four years later, RN to BSN students were admitted in the Permian Basin. The Master of Science in Nursing program enrolled the first students in 1988 and the Accelerated Second Degree program was launched in Austin/Hill Country and Lubbock in 2005 and is now offered in Abilene, Permian Basin and El Paso. In 2008, the inaugural cohort of doctoral students were admitted into the Doctor of Nursing Practice program and in 2009 the Traditional BSN program was expanded to include Abilene, Permian Basin and El Paso.

The school was renamed in honor of Anita Thigpen Perry, the first lady of Texas, in August 2008. The Anita Thigpen Perry School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average NCLEX scores and producing well-prepared nurses for West Texas and beyond. Since inception, the Perry School of Nursing has planned degree programs to meet the needs of Texas residents.

**UNDERGRADUATE PROGRAMS:** The Bachelor's of Science in Nursing programs are for traditional, licensed RN and second degree (individuals with a baccalaureate degree in another field) students. The school offers the following undergraduate degree programs:

- Bachelor of Science in Nursing (BSN)
- Registered Nurse to Bachelor of Science in Nursing (RN to BSN)
- Second Degree Web-based BSN (Second Degree)

**GRADUATE PROGRAMS:** The Graduate Program uses a variety of methods including television and online technology to offer classes in Fredericksburg, Highland Lakes, Lubbock, Odessa, Dallas and El Paso. The school offers the following graduate programs:

- Leadership Studies
  - Master of Science in Nursing – Administration Track
  - Master of Science in Nursing – Education Track
  - Doctorate of Nursing (DNP)
  - PhD in Nursing (in collaboration with Texas Women's University)
- Nurse Practitioner Studies
  - Master of Science in Nursing – Family Nurse Practitioner (FNP) and Post-Masters FNP Track
  - Master of Science in Nursing – Acute Care Nurse Practitioner (ACNP) and Post-Masters ACNP Track
  - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP) and Post-Masters PNP Track
  - Master of Science in Nursing – Geriatric Nurse Practitioner (GNP) and Post-Masters GNP Track

Three Centers of Excellence have been established at the ANP School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical

activities. The goals of each Center integrate into the strategic plan of the school.

**Center for Innovation in Nursing Education:** The CINI provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

**Center for Excellence in Evidence-Based Practice:** The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

**Center for Patient Safety:** The CPS is unique in that it harnesses the talent of national experts representing more than 20 disciplines and specialties to improve patient safety. These experts make up the Transdisciplinary Research in Patient Safety (TRIPS) team that exists to form collaborations in research, education, and practice in order to develop “best practices” that ultimately improve the care and safety of patients.

**CAMPUSES:** The Anita Thigpen Perry School of Nursing has programs at the following TTUHSC locations:

- Abilene
- El Paso
- Highland Lakes
- Lubbock
- Permian Basin

## **SCHOOL OF ALLIED HEALTH SCIENCES**

- The School of Allied Health Sciences offers eighteen different doctoral, masters, baccalaureate, and post baccalaureate health professions degree programs in the rehabilitation sciences, clinical laboratory sciences, speech, language and hearing sciences, and disciplines related to primary care and healthcare management. With a Fall 2009 enrollment in excess of 1000 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is the largest School of Allied Health Sciences in Texas, and one of the most diverse and fastest growing institutions of its kind in the nation. The School has successfully developed and implemented thirteen new or upgraded academic degree programs since 1998. These programs continue to graduate highly qualified allied health professionals who are serving the people of West Texas, the state and the nation.
- Academic degree programs offered include a Ph.D. degree in Communication Science and Disorders, as well as a Ph.D. in Rehabilitation Sciences; Doctor of Audiology (Au.D.), Doctor of Science in Physical Therapy (Sc.D./PT) and Doctor of Physical Therapy (DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, and Clinical Practice Management; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician

Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; Clinical Services Management; and Health Sciences.

- The entry-level Master of Physical Therapy program transitioned to an entry-level clinical doctorate, Doctor of Physical Therapy (DPT) in the summer of 2008. This change reflects the ever-increasing clinical responsibilities of physical therapists. Students who were enrolled in the MPT program were given the opportunity to “bridge” their academic degree to the DPT by extending their course work by one semester.
- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The Sc.D., P.T. employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The M.S. in Clinical Practice Management provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in clinical practice management without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Services Management provides a web-based baccalaureate degree for graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- In addition to its eighteen different degree programs, all of which are accredited for the maximum periods allowable by their respective accrediting bodies, the School operates two Centers that have been approved by the Board of Regents:
  - The Center for Brain Mapping and Cortical Studies, within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplining efforts in research, teaching and patient care that are aimed at increased understanding of the human nervous system and enhanced treatment of neural pathology.
  - The Center for Rehabilitation Research within the Department of Rehabilitation Sciences consists of five clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Cardiopulmonary Research Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences.
- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and

occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.

- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

M.S., Molecular Pathology  
Master of Physician Assistant Studies (M.P.A.S.)  
B.S., Clinical Laboratory Science  
B.S., Clinical Laboratory Science, Second Degree  
Clinical Laboratory Science Post Baccalaureate Certificate

Rehabilitation Sciences

Ph.D., Rehabilitation Sciences  
Doctor of Science (Sc.D.) in Physical Therapy  
Doctor of Physical Therapy (D.P.T.)  
Transitional Doctor of Physical Therapy Pathway (D.P.T.)  
Master of Athletic Training (M.A.T.)  
Master of Occupational Therapy (M.O.T.)

Speech, Language and Hearing Sciences

Ph.D., Communication Sciences and Disorders  
Doctor of Audiology (Au.D.)  
M.S., Speech-Language Pathology  
B.S., Speech, Language and Hearing Sciences

Clinic Administration and Rehab Counseling

M.S., Clinical Practice Management  
Master of Rehabilitation Counseling (M.R.C.)  
B.S., Clinical Services Management

## SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. The founding class graduated in May, 2000. The SOP has conferred 734 Pharm.D. degrees through May 2009, and 164 residents have completed the Pharmacy Residency program. Five (5) Masters and 28 Ph.D. students in the Graduate School of Biomedical Sciences have graduated in the Pharmaceutical Sciences Graduate Program to date.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is built around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a Ph.D. program in the basic pharmaceutical sciences, and a Graduate Pharmacy Education Program (residency program). Through the residency program, pharmacists gain advance practice skills leading to specialization beyond the entry professional degree.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School manages two (2) pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
  - Amarillo: Amarillo Pharmaceutical Care Center
  - Lubbock: TTUHSC Pharmacy (main campus)
- In addition to its direct patient care initiatives, the School supports a significant research program. The SOP building in Amarillo houses approximately 14,000 square feet of laboratory space, with 1,200 sq. ft. of new research laboratory space in Dallas/Fort Worth, 3,000 sq. ft. in Abilene, and 1,000 sq. ft. in Lubbock. The new Amarillo Research building accommodates our ten cancer researchers. Current efforts include research targeted at drug delivery, drug metabolism, drug formulation, blood brain barrier, cancer, cardiovascular pharmacology, immunology, molecular biology, pharmaceuticals, pharmacokinetics/pharmacodynamics, and pharmacoconomics. The School has received significant research grants and contracts. For FY 2009, (9/1/08-8/31/09), ongoing research is supported by over \$3.9 million in extramural funding, which includes 15 NIH grants. Overall research expenditures during the same period from all sources

were over \$5 million. The annual Marsh Lectureship brings world renowned research experts in neuroscience and addiction to visit the School and to give lectures at the TTUHSC Amarillo campus. Research Days, also held annually, is an event which recognizes the research endeavors of faculty and students over the course of the previous year and fosters future collaborations on new projects.

- The School has four research centers - Vascular Drug Research, Pediatric Pharmacology Research and Development, Cancer Biology, and Immunotherapeutics - and collaborates with the School of Medicine and local hospitals to fund research at the Laura W. Bush Women's Health Research Institute.
- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2009 (9/1/08-8/31/09), the total call volume for the TPPC was 17,644 calls received from throughout their coverage area.
- The School's Dallas/Fort Worth campus is located at the Dallas Medical Center, with a second building at the North Texas Veterans Affairs Medical Center, for a total of 18,000 sq. ft. in the two facilities. The locations of each facility – the Dallas Medical Center campus being located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center, and the second building being located adjacent to the VA's clinic building - have proven to be an exceptional affiliation for the Pharm.D. and residency programs.
- Due to the generous support of the Abilene Community Partners, the School opened a new campus in Abilene in Fall 2007. The campus, made possible from a \$15.6M gift to the University, includes all four (4) years of the program. There will be 27 FTE faculty, nine staff members, and six residents in Abilene to serve 40 students/year (160 additional students when fully enrolled). The campus currently has the first three professional years and will be adding its final new classes in Fall 2010. The first graduation will be in May 2011.
- The new 23,000 sq. ft. SOP Academic building for the Amarillo campus is currently under construction, for a January 2010 occupancy. This facility contains two new classrooms, consolidated Student Services offices, and a state-of-the-art clinical simulation training and assessment center.

## **HEALTH SERVICES MANAGEMENT / CORRECTIONAL MANAGED HEALTH CARE**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 inmates housed in TDCJ facilities, the western sector has approximately 32,000 beds in 31 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in

July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility expanded by 44 beds in 2006, yielding a total of 92 medical/surgical, intensive care, and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. All facilities are accredited by the American Correctional Association.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added by the governor. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ offenders by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the correctional hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport offender-patients from prisons to receive specialty care. The correctional telemedicine system is located in 15 of the 31 TDCJ prison units served by TTUHSC. With deployment of telemedicine in the larger facilities and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

Maturation of the Electronic Medical Record and Pharmacy Replacement Systems within TDCJ facilities are among Correctional Managed Health Care key initiatives.

## **F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH**

The F. Marie Hall Institute for Rural and Community Health is a nationally renowned program dedicated to improvements in the health of West Texans. This talented and dedicated group of scholars, scientists, public health specialists, health information specialists, community outreach professionals, telehealth pioneers, and administration professionals is the primary liaison of TTUHSC with rural communities throughout the region. Institute personnel collaborate widely with faculty at Texas Tech University, with academic experts statewide, and with leading corporations and non-profit research organizations across the United States. The Institute's programs have derived funding from the State of Texas, a variety of federal agencies including Health Resources and Services Administration (HRSA) and the National Institutes of Health (NIH), regional private foundations, and statewide foundations. The Institute also receives large-scale private philanthropic encouragement. In February 2006, one of the largest private donations in TTUHSC history created the F.

Marie Hall Institute for Rural and Community Health and expanded the Health Sciences Center's rural-focused outreach, workforce, and research initiatives.

Vision: The F. Marie Hall Institute for Rural and Community Health will be nationally recognized and respected for excellence.

Mission: The F. Marie Hall Institute for Rural and Community Health exists to work in collaboration with the people of West Texans for the advancement of health through imaginative and scholarly research, innovative use of technology, comprehensive education and outreach. The Institute direct much of its efforts in the areas of health care workforce development and education, enhanced healthcare access through technology, in rural-oriented scientific and scholarly research, and in collaborative policy formulation and health planning for West Texas.

We serve as a primary liaison to over 2.7 million residents (11% of the state's population) living in communities across the vast 108-county TTUHSC service area. Half the counties are designated as Frontier by federal definition with less than 10 people per square mile; 98 counties are rural. Twelve counties do not have a physician, nurse practitioner or physician assistant, and 32 counties do not have a hospital. The 108 western-most counties of Texas is vast and sparsely populated with only eight population centers ranging in size from about 89,000 to 742,000 people. These are Abilene, Amarillo, El Paso, Lubbock, Midland and Odessa, San Angelo and Wichita Falls. These cities serve as the centers of commerce, health care, and are service hubs for people living within the region.

Another way to imagine the Institute's service area is to consider that from the northernmost to the southernmost boundaries or from the eastern to westernmost boundaries, if driven by car, a nonstop drive at highway speeds would be about a 10-hours and 8 hours respectively. The topography would range from mountains to caprock to plains. And another way to think of this 108-county area is that it is 49% of the landmass of Texas and large enough to fit any one of 46 other states inside with room left over. That is about the same distance from Washington DC going south to Atlanta, Georgia or going north to Toronto, Canada. This service area presents many unique and exciting challenges for the Institute to include addressing the health needs of a population that is aging, growing in ethnic diversity, facing border health issues, and addressing chronic problems due to having far fewer health professionals than the state and nation. To meet those challenges, the Institute develops and coordinates a wide range of rural health and community projects, which include assisting with the creation and implementation of sound rural health policies; focusing on health education and health workforce development; sponsoring and conducting applied research programs and policy analysis; and improving the health of communities through innovative research, health education and health care service delivery programs.

Three core programs within the Institute are Rural Health Research Programs, the West Texas Area Health Education Centers Program, and Telemedicine Programs. The programs are foundational components of efforts to develop comprehensive, sustainable programs that will improve the health status of residents of rural and underserved communities in West Texas.

**Rural Health Research Programs:** The Institute's core research program is Project FRONTIER (**F**acing **R**ural **O**bstacles to healthcare **N**ow **T**hrough **I**ntervention, **E**ducation, & **R**esearch), a multi-disciplinary collaboration with the TTUHSC Garrison Institute on Aging,

the TTUHSC Laura W. Bush Institute for Women's Health, the TTUHSC Schools of Medicine and Nursing, in addition to many other organizations and individuals within and outside of the Texas Tech University System. As a result, Project FRONTIER is the largest collaborative group within TTUHSC. Project FRONTIER topics of study include aging and dementia, cardiovascular disease, diabetes, obesity, smoking and alcohol, in addition to how each of these factors have a differential impact based on gender and ethnicity. Environmental exposures have also recently been added as a core aspect of this project to include a study of arsenic concentrations in well water. Concurrent with the study is the publication of multiple manuscripts and submissions of NIH funding with a 5-year plan leading to an NIH Center Grant application. The Institute has partnered with the first-ever TTUHSC/TTU Community Based Participatory Research (CBPR) collaborative group focused towards new research that will make a difference for improved healthcare for rural community residents. The research team is comprised of dedicated professionals from multiple disciplines to include medicine (psychiatry, geriatrics, OB/GYN, nursing), basic science (genetics, pathology), mental health (psychology, social work), nutrition, biostatistics, computer science and geospatial information system (GIS) experts, software development, media production and project management.

**Health Education Programs:** Generating young peoples' interest in health care careers at an early age is one of the strategies of the Institute's health education programming, conducted through the Institute's West Texas Area Health Education Centers (WTAHEC) and service learning. Experience has shown that health care providers most likely to practice in rural West Texas come from rural West Texas. Thus, significant efforts and investments are geared towards encouraging young West Texans to consider the possibility of a career in health care. From these investments in the youth of the region will come future health care workers for rural West Texas. To get there, the WTAHEC staff and the five centers conducted a very successful year of activities in 2009, including:

- Secured \$4M for two additional years of WTAHEC programming across the region.
- In partnership with Project Vida of El Paso, the Institute opened a fifth WTAHEC center - *Borderland AHEC*. The center offers health career development and community-based training services to the 6 counties of the El Paso region and is the largest of the five WTAHEC centers.
- WTAHEC placed 325 TTUHSC students in area rural communities for community-based educational experiences.
- Provided health career information and experiential learning opportunities to 20,037 students; 335 high school students participated in summer camps, mentoring programs and hands-on science events.
- Developed the statewide Texas *Hot Jobs: Health Careers Manual* and website resource printing 50,000 books and 10,000 interactive CDs.

Reinforcing these efforts is an extensive scholarship program for undergraduate and health professions students. In 2008, this program provided nearly \$150,000 in scholarships and stipend support for rural clinical rotations to the TTUHSC schools. The program has been a major funding contributor to TTUHSC, and since Spring 2002, has provided over \$1M to the schools.

The Institute partnered with the TTUHSC School of Pharmacy and was awarded a two-year, \$342,000 grant from the Texas Higher Education Coordinating Board (THECB) and developed an interactive health careers website called HOT JOBS that launched on the

World Wide Web on March 1, 2009 at [www.texasotjobs.org](http://www.texasotjobs.org). The website includes sections for parents and families, Financial Aid 101, a health professional role model feature, interactive career exploration modules and a podcast feature. The website is available in English and Spanish.

Of additional significance, the Double T Health Service Corps is a registered student organization at TTUHSC and the general academic campus. The Corps offers all Red Raiders the opportunity to become actively involved in improving the health and wellbeing of their community. An important component of the organization is the participation in interdisciplinary service activities that benefit underserved communities and people across West Texas. The Corps participated in over 100 hours of community service from Fall 2008-Spring 2009. The Corps' great accomplishments were recognized several times during the year including winning the Volunteer Center of Lubbock's "Get Involved" Award for the college category; Raiders Who Rock Award-Collegiate Group; Student Union & Activities Student Organization Award: Outstanding New Organization of the Year; Student Union & Activities Student Organization Award: Advisor of the Year. Other Corps activities involving service learning and community support include mentoring to elementary and middle school students, fund raising and volunteer events such as Special Olympics and Habitat for Humanity.

Future WTAHEC programs under development include region-wide community health needs assessments to assist communities in addressing priority health needs.

**Telemedicine Programs:** The Institute manages one of the longest continuously operating telemedicine programs in the nation to address one of our priorities to overcome distance and isolation. Telemedicine's two components, Rural Telemedicine and Correctional Telemedicine, continually provide outstanding service throughout the region in which videoconferencing technology connects patients with healthcare providers hundreds of miles away. Telemedicine provides support to nine West Texas communities including Hart ISD, a school-based health clinic, Alpine at Big Bend Regional Medicine Center, Childress at the Fox Rural Health Clinic, rural clinics in Socorro and Fabens, El Paso NE Family Medicine Clinic, El Paso Surgery Department (where consults are conducted to burn patients), Wellington at Collingsworth Family Clinic, and in Friona at Parmer County Hospital. Telemedicine also provides support for two Telepharmacy sites in Turkey and Earth.

With more than 39,000 telemedicine consults since 1990, the Institute expanded next-generation approaches this year, further shortening "distance" between rural communities and major healthcare centers:

- The hallmark telemedicine accomplishment this year was the establishment of Project CHART (**C**hildren's **H**ealthcare **A**ccess for **R**ural **T**exas). Project CHART is a \$6.7M telemedicine network and research platform funded by the Texas Health and Human Service Commission (HHSC) to provide telemedicine services in 30 West Texas communities to expand access to pediatricians and pediatric sub-specialists for Medicaid enrolled children through age 20. The first Project CHART site opened August 31, 2009 in Stratford, Texas.

- We continue pursuing a program called “Advancing Telemedicine in West Texas” to take telemedicine to higher levels of accomplishment and service in the region. Technological advancements and data transmission alternatives have been reviewed to ensure the latest in Telemedicine capabilities are understood and utilized.
- Scientific research projects are being developed to evaluate data indicating the effectiveness of telemedicine programs in multiple community settings (urban, urban underserved, rural, frontier and isolated).

The F. Marie Hall Institute is a resource that offers people who are committed to: Focusing our imagination, our talents and our energy to improve the health and well-being of the people and communities of rural Texas.

## **INFORMATION TECHNOLOGY**

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects TTUHSC’s campuses and clinics together as a system, and extends the institution’s outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, HealthNet, Health.edu, and Security and Infrastructure Assurance. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, networking, programming support, data management, systems management, video teleconferencing, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting an ATM-wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting a high-speed ATM or Gigabit Ethernet network infrastructure at all campus locations;
- ▶ Providing institutional support for over 10,500 computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage, printing services, and e-mail services;
- ▶ Providing essential backup services of institutional data;
- ▶ Providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing appropriate project management guidelines for all institutional information resource projects;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, dial-up services and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications; and

- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities.

- **Digital Network**

The existing digital network infrastructure consists of a 2 to 4 Gigabit Ethernet campus LAN environment with core speeds of 10 gigabits (10,000 megabits per second), and WAN connectivity of ATM OC-3 (155 megabits per second) or Gigaman (1,000 megabits per second) to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 10 Gigabit transmission speeds. Network connectivity for faculty, staff and students is available at 10/100/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to Internet 2. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

- **Information Systems**

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers to store and access peer tutoring and other educational materials compiled by students. TechLink services used to support instruction include interactive multimedia classrooms and web-based material/communications. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience.

- **Educational Support**

The TechLink network connects 30 distance learning classrooms and 24 conference rooms on all TTUHSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying over 13,500 event hours in FY 2009, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and

- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters reducing the need for frequent travel.

- **Healthcare Services**

The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campus, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. A recent upgrade expanded the Healthcare Services network to include live, interactive video facilities to train and support regional law enforcement personnel in Forensic Science applications. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Health.edu**

Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at more than 200 hospitals and clinics in all regions of Texas, including 77 Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the Office of Rural and Community Affairs. In addition to the facilities in Texas, Health.edu provides education services to over 500 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. Health.edu issues more than 965,000 contact hours and awards over 780,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled

rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

- **Security and Infrastructure Assurance**

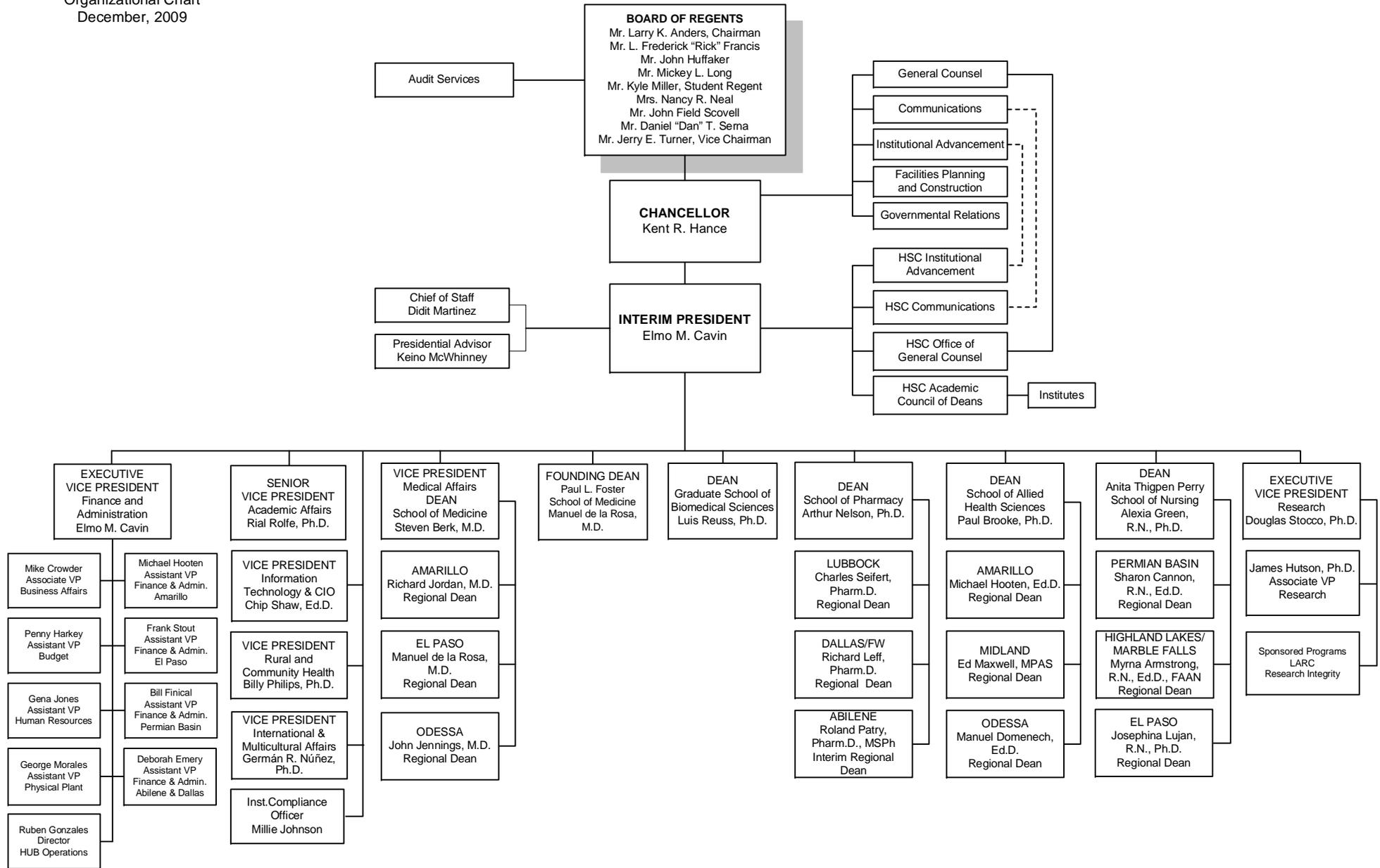
The technology infrastructure and systems require a high level of security to protect sensitive and confidential information. The Information Technology Division ensures that security measures and best practices are followed to provide maximum protection for critical and confidential information. Training, software, hardware, and staff support provide the critical components necessary for the security of institutional information assets. Project management support and oversight is provided for major information resource projects. Policies, procedures and practices are reviewed to verify compliance with institutional state and federal legislation and mandates.

## **LIBRARIES OF THE HEALTH SCIENCES**

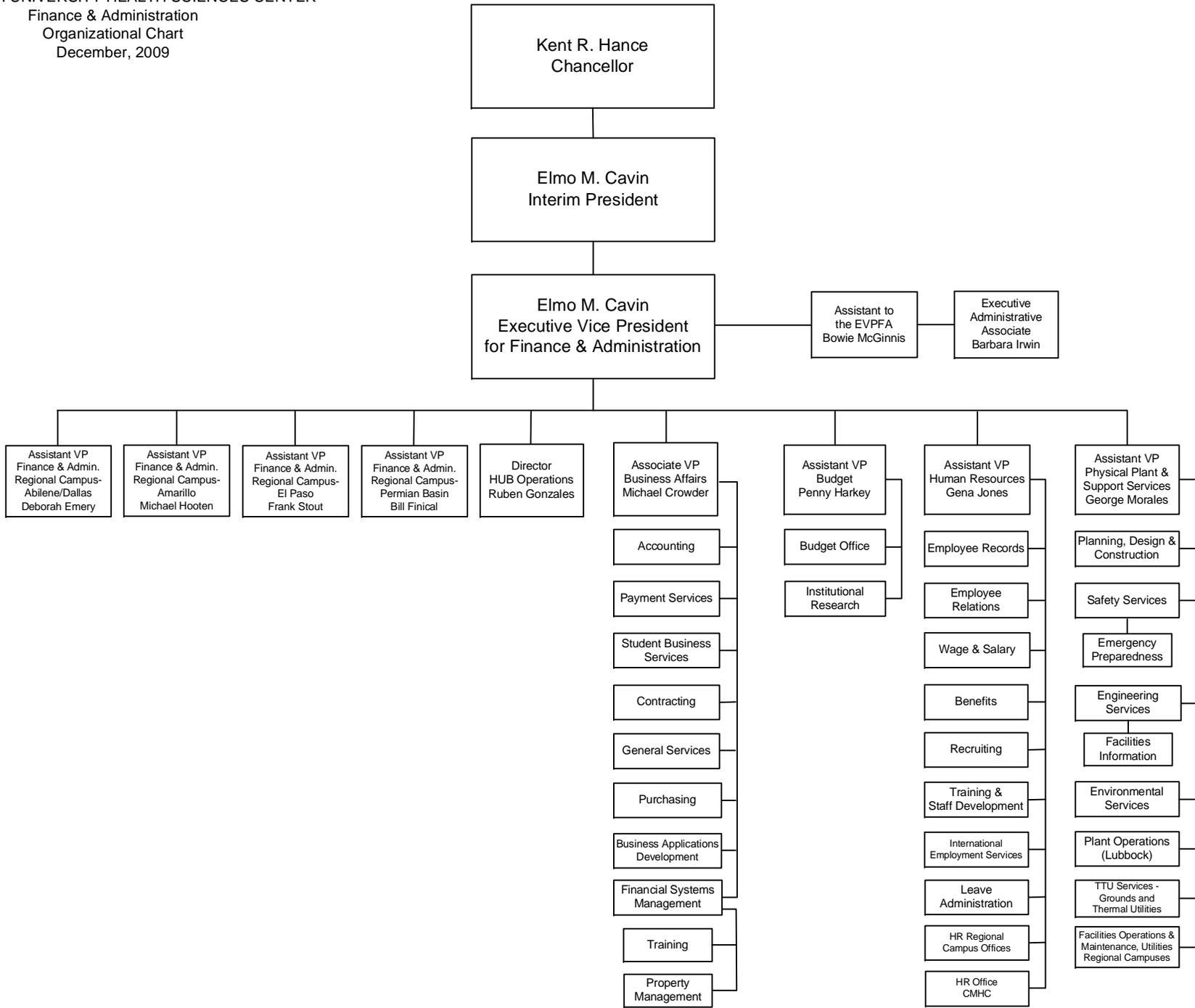
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these four campuses, are staffed by 21 professional librarians, two administrative staff, and 27 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 22,005 electronic and paper journals, 42,778 electronic books, and 566 electronic databases. Through a proxy server, users may access this material from off-site locations as well. All four libraries have an electronic document reserve system and an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 25 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week (the mean average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 98). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 29 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences. In the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. In 2008, the number of answered reference questions at the libraries was 20,924 (the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 13,408). During the recent SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance. This past year, the libraries were also commended by LCME (Liaison Committee on Medical Education).

# ORGANIZATIONAL CHARTS

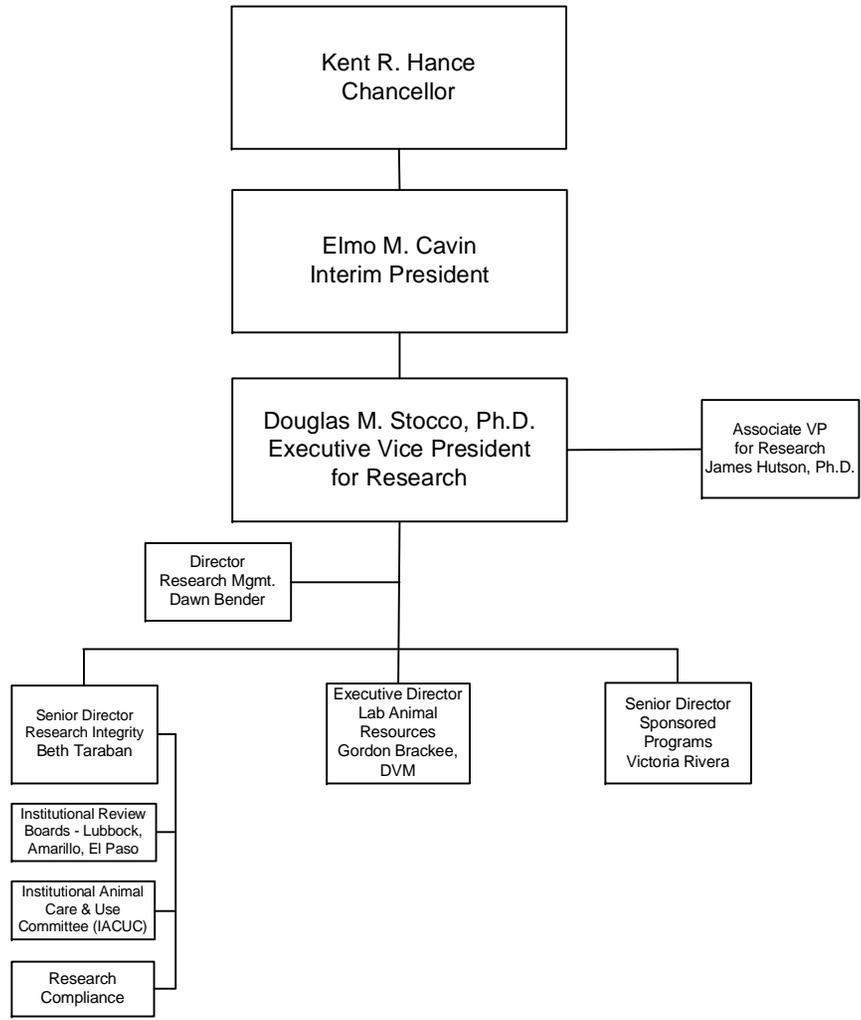
TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2009



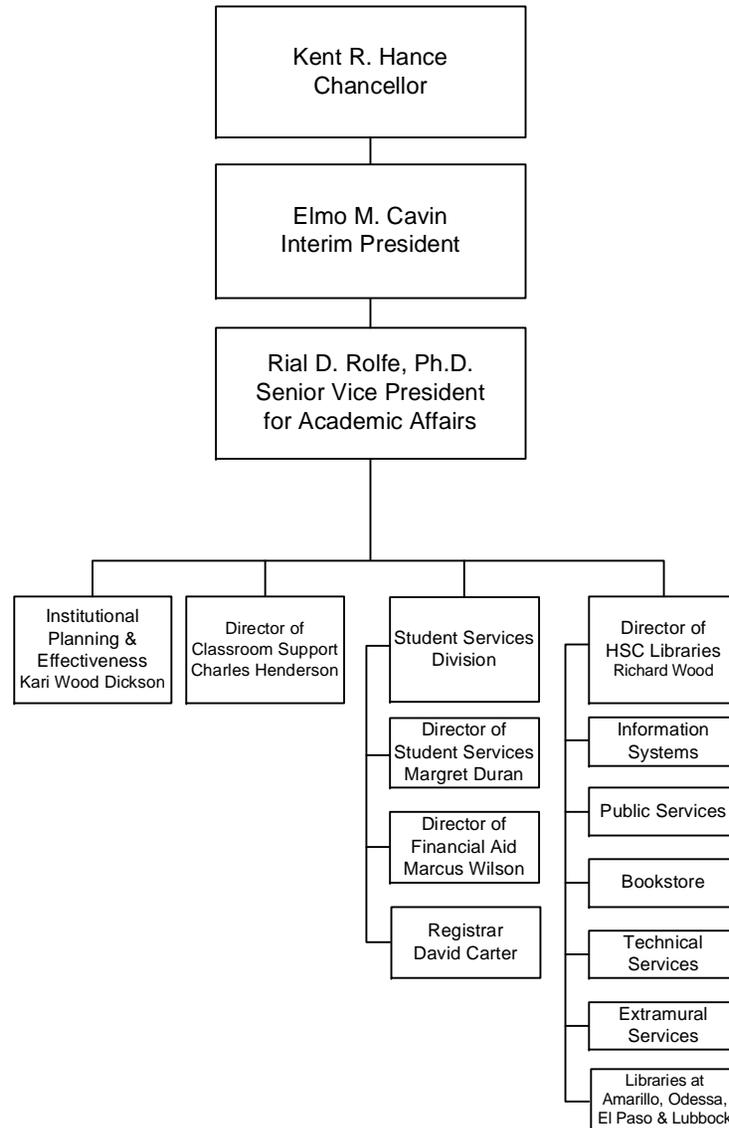
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Finance & Administration  
 Organizational Chart  
 December, 2009



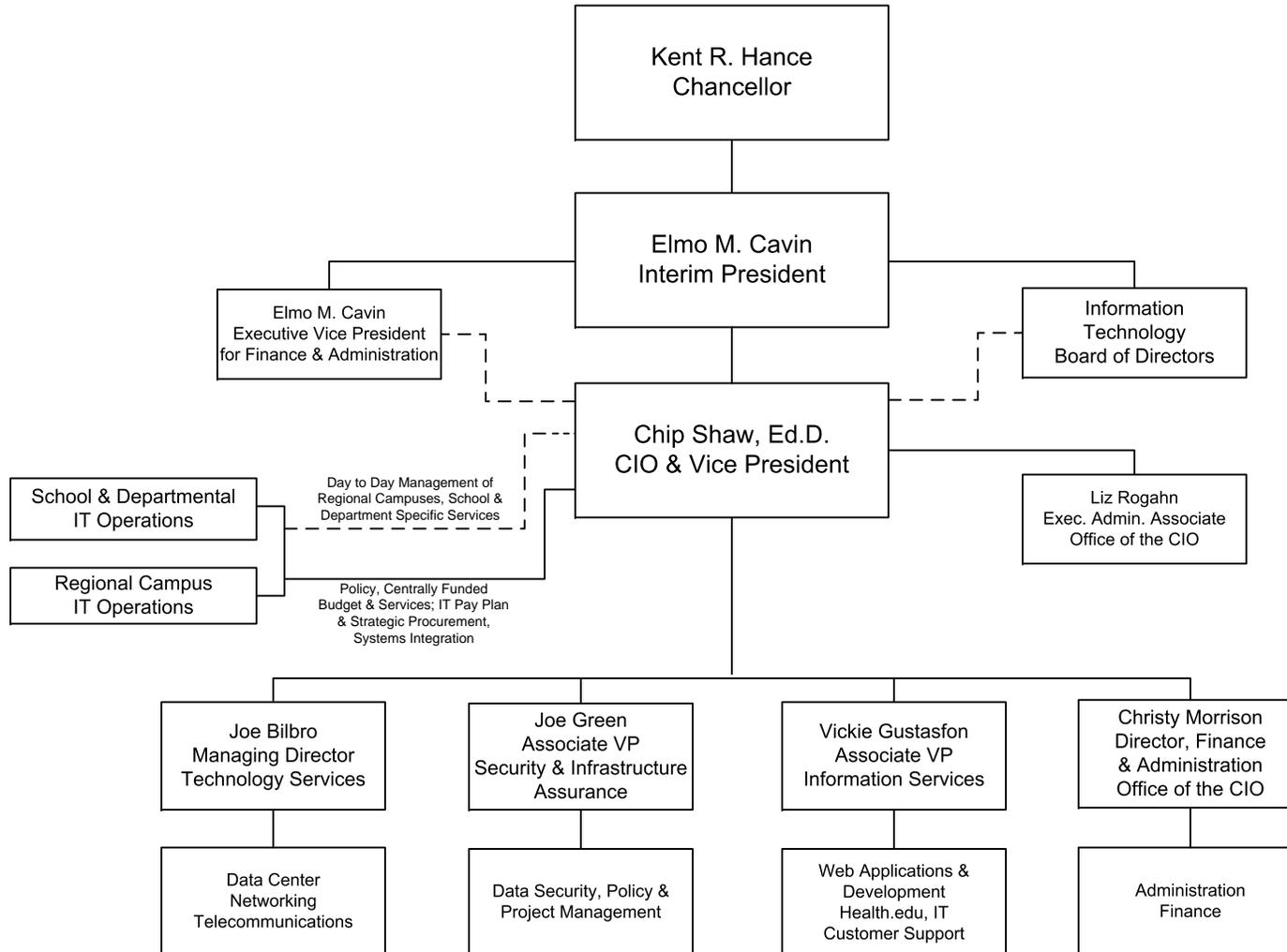
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Research  
Organizational Chart  
December, 2009

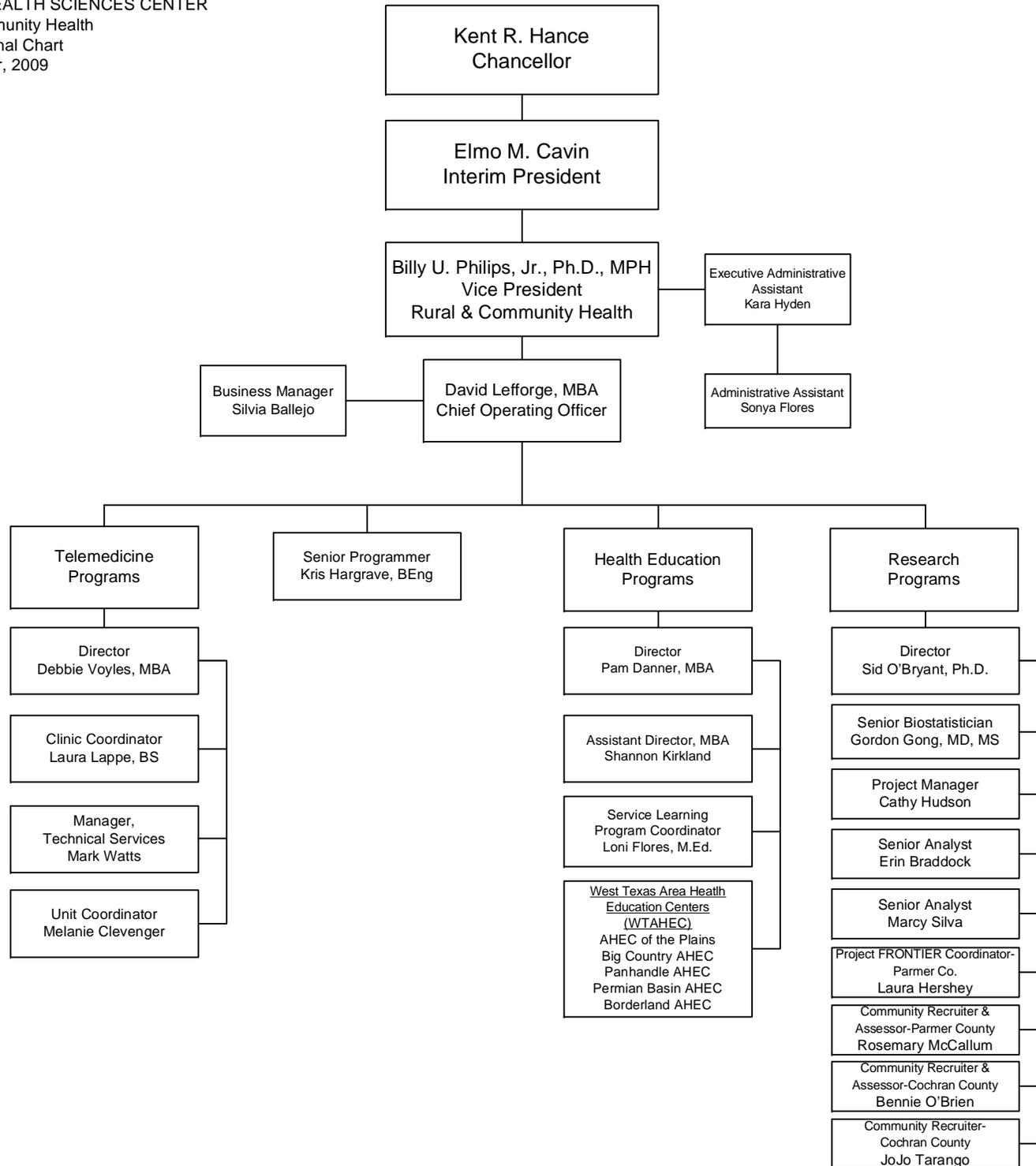


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Academic Affairs  
Organizational Chart  
December, 2009

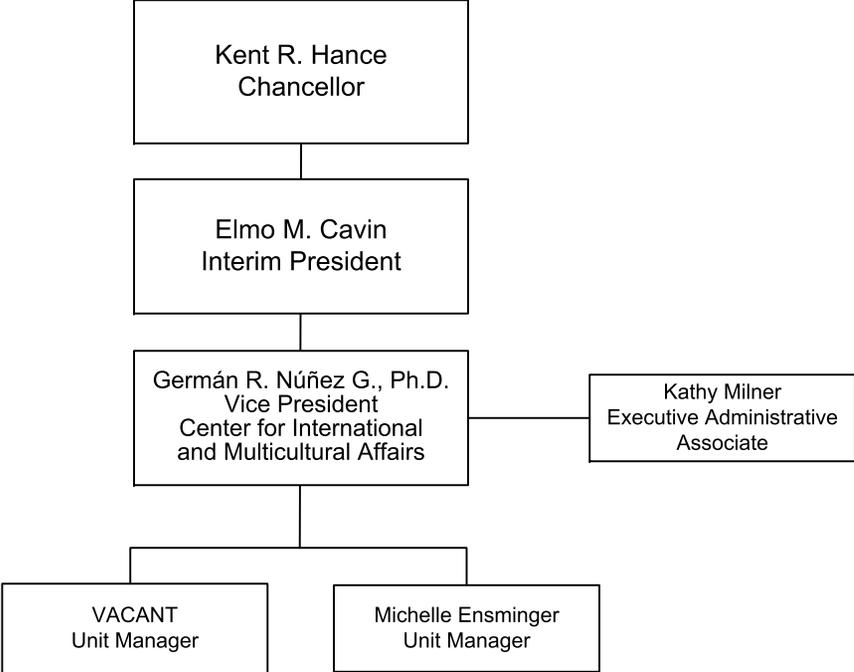


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Information Technology  
 Organizational Chart  
 December, 2009

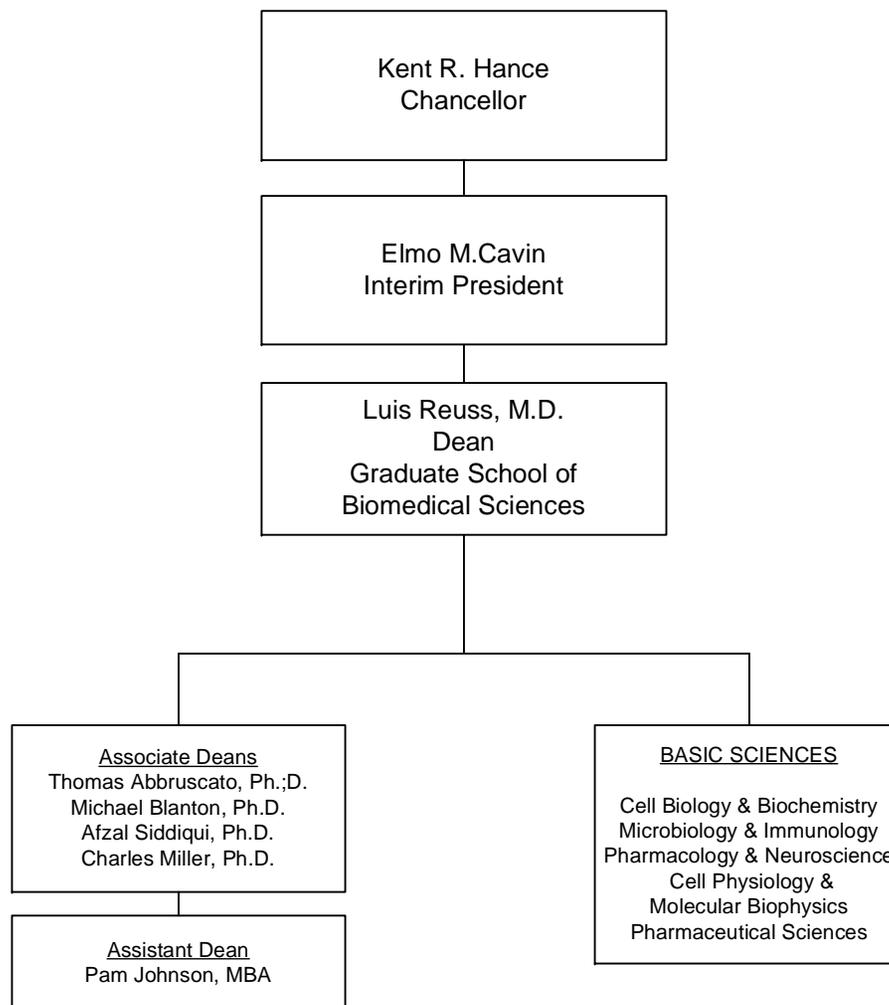




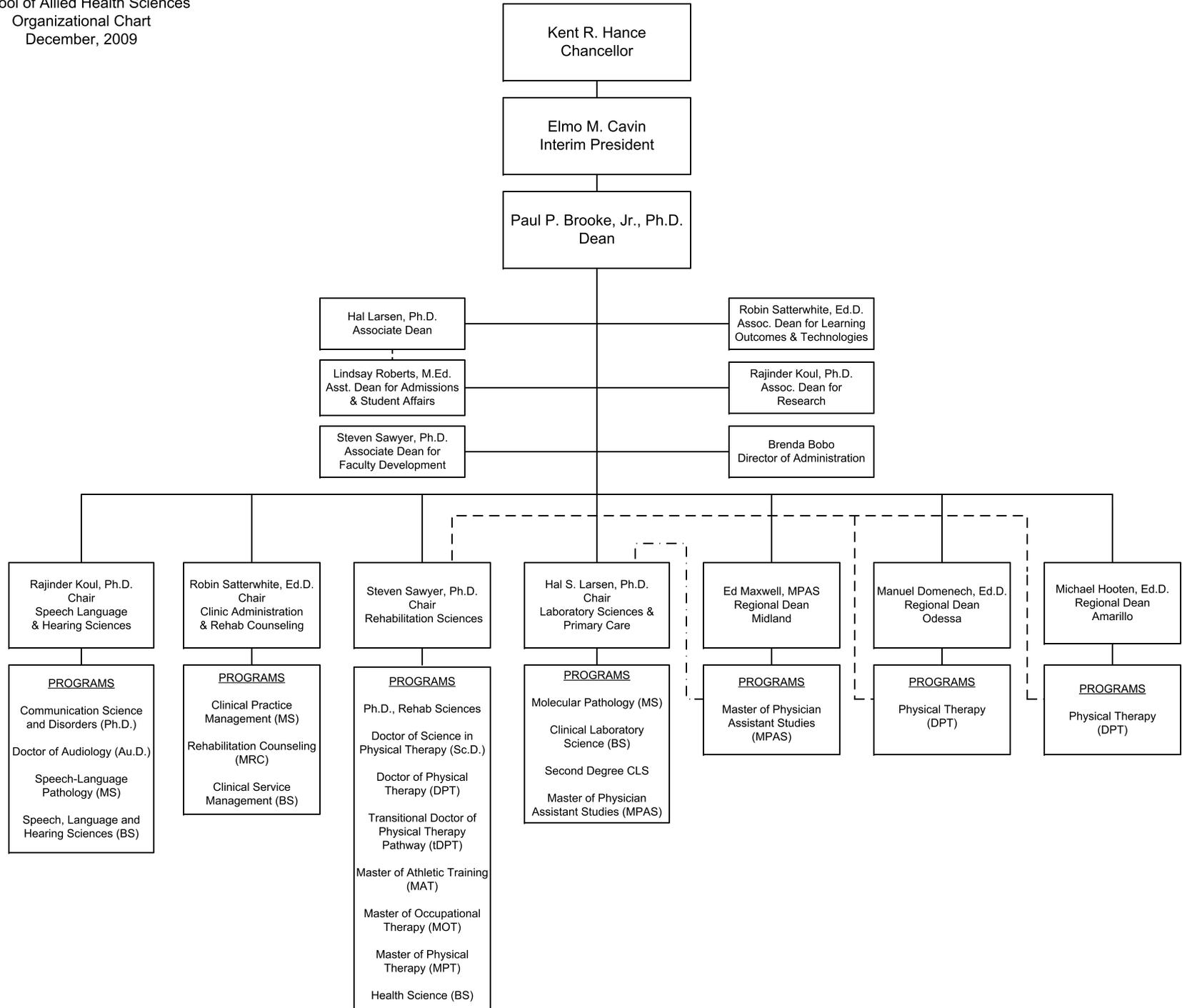
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
International and Multicultural Affairs  
Organizational Chart  
December, 2009



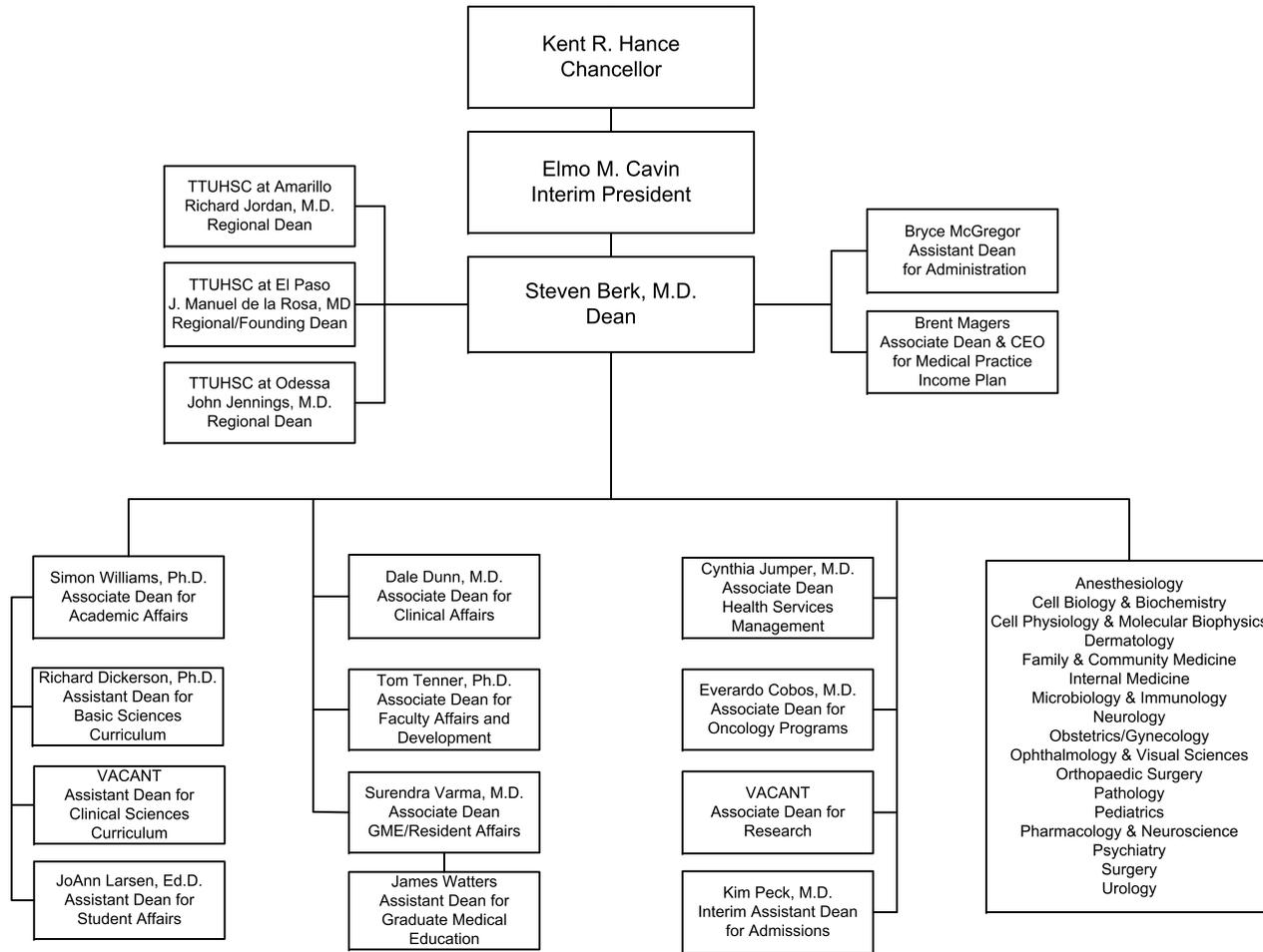
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Graduate School of Biomedical Sciences  
Organizational Chart  
December, 2009



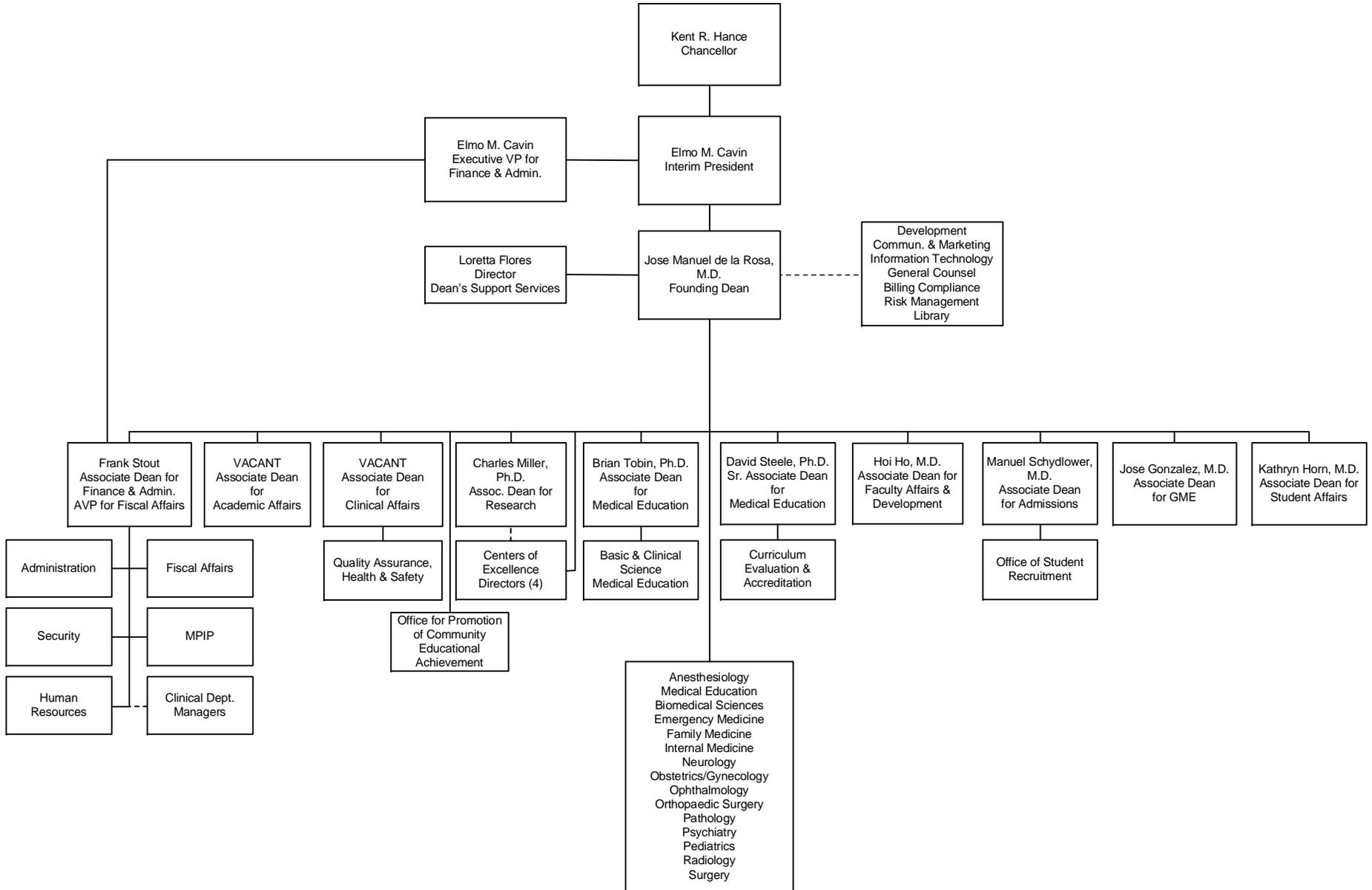
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Allied Health Sciences  
 Organizational Chart  
 December, 2009



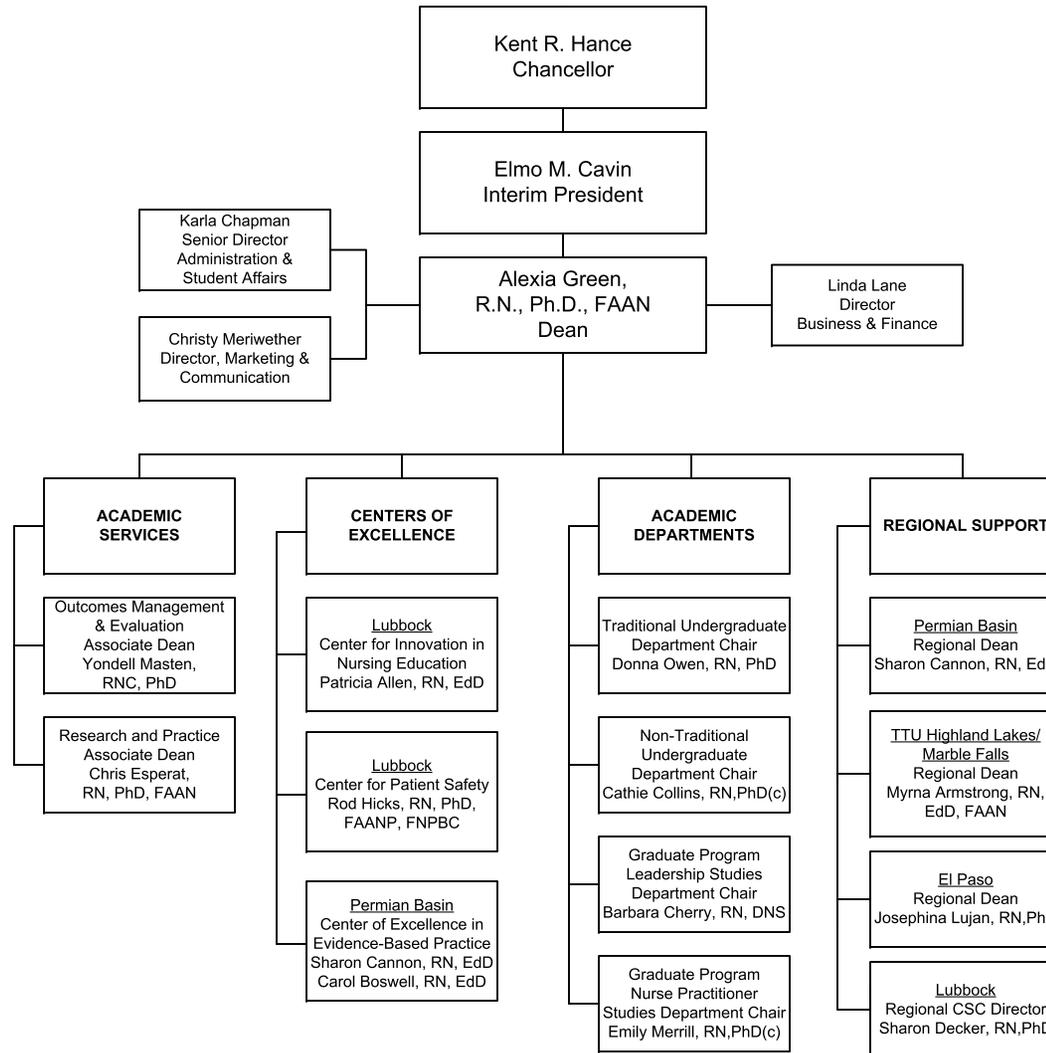
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2009



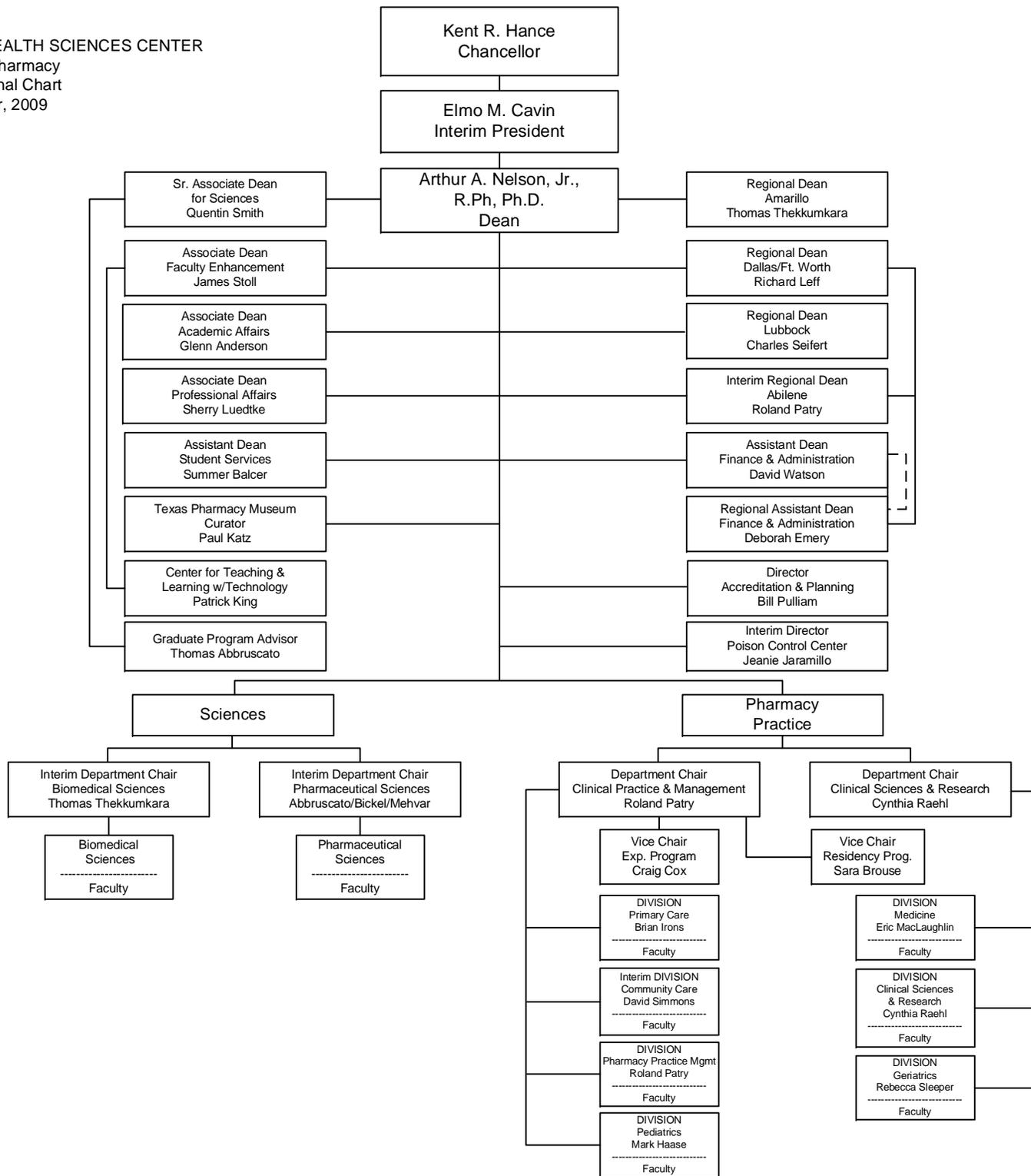
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Paul L. Foster School of Medicine  
 Organizational Chart  
 December, 2009



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Anita Thigpen Perry School of Nursing  
 Organizational Chart  
 December, 2009



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Pharmacy  
 Organizational Chart  
 December, 2009



PROGRAMS

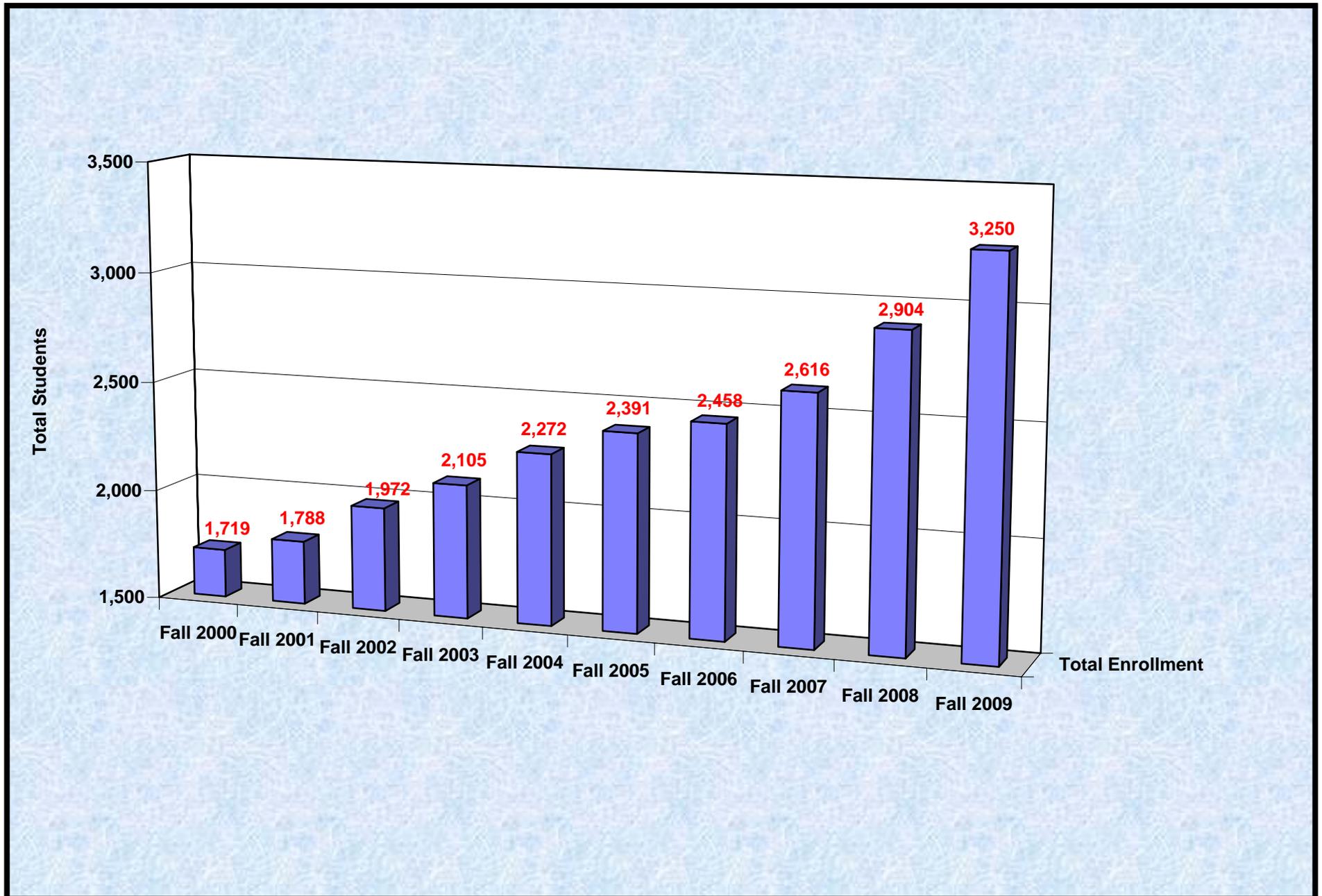
## TTUHSC ACADEMIC AND PROFESSIONAL PROGRAMS BY CAMPUS

Location	School of Medicine	Paul L. Foster School of Medicine	School of Allied Health Sciences	Anita Thigpen Perry School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
AMARILLO	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	Physical Therapy (DPT)	No Program	Pharmaceutical Sciences	PharmD Students (P1, P2, P3,P4) Graduate Pharmacy Education
EL PASO	MD Students (MSIII, MSIV)	MD Students (MSI) Graduate Medical Education	No Program	BSN 2 <sup>nd</sup> Degree MSN – Admin, Education Advanced Practice Programs (FNP, ACNP, PNP, GNP) Post Master’s Adv. Practice (FNP, ACNP, PNP, GNP) Collaborative Programs- Adv. Practice Programs w/ ASU, TWU	No Program	No Program
LUBBOCK	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	No Program	Communication Sciences & Disorders Occupational Therapy Physical Therapy (DPT, tDPT, & ScD) Rehabilitation Sciences Health Sciences Rehabilitation Counseling Speech, Language & Hearing Sciences Athletic Training Speech-Language Pathology Audiology Clinical Laboratory Science (BS, 2 <sup>nd</sup> Degree & Post-Bac Certificate) Molecular Pathology Clinical Services Management Clinical Practice Management	BSN 2nd Degree (and Highland Lakes) RN to BSN RN to MSN MSN-Admin., Education (&HL) Advanced Practice Prog. (FNP, ACNP, PNP, GNP) (&HL) Post Master’s Adv. Practice (FNP, ACNP, PNP, GNP) (&HL) Collaborative Programs- Adv. Practice Programs w/ ASU, TWU	Cell & Molecular Biology Biochemistry & Molecular Genetics Medical Microbiology Pharmacology & Neuroscience Physiology Biotechnology Biomedical Sciences	PharmD Students (P3, P4) Graduate Pharmacy Education
MIDLAND	No Program	No Program	Physician Assistant Studies	No Program	No Program	No Program
ODESSA	Graduate Medical Education	No Program	Physical Therapy (DPT)	BSN 2nd Degree RN to BSN RN to MSN MSN-Admin., Education Advanced Practice Prog.- (FNP, ACNP, PNP, GNP) Post Master’s Advanced Practice (FNP, ACNP, PNP, GNP) Coll. Prog. w/TWU	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	No Program	PharmD Students (P3, P4) Graduate Pharmacy Education
ABILENE	No Program	No Program	No Program	BSN 2 <sup>nd</sup> Degree	Pharmaceutical Sciences	PharmD Students (P1,P2,P3,P4) Graduate Pharmacy Education

**STUDENTS**

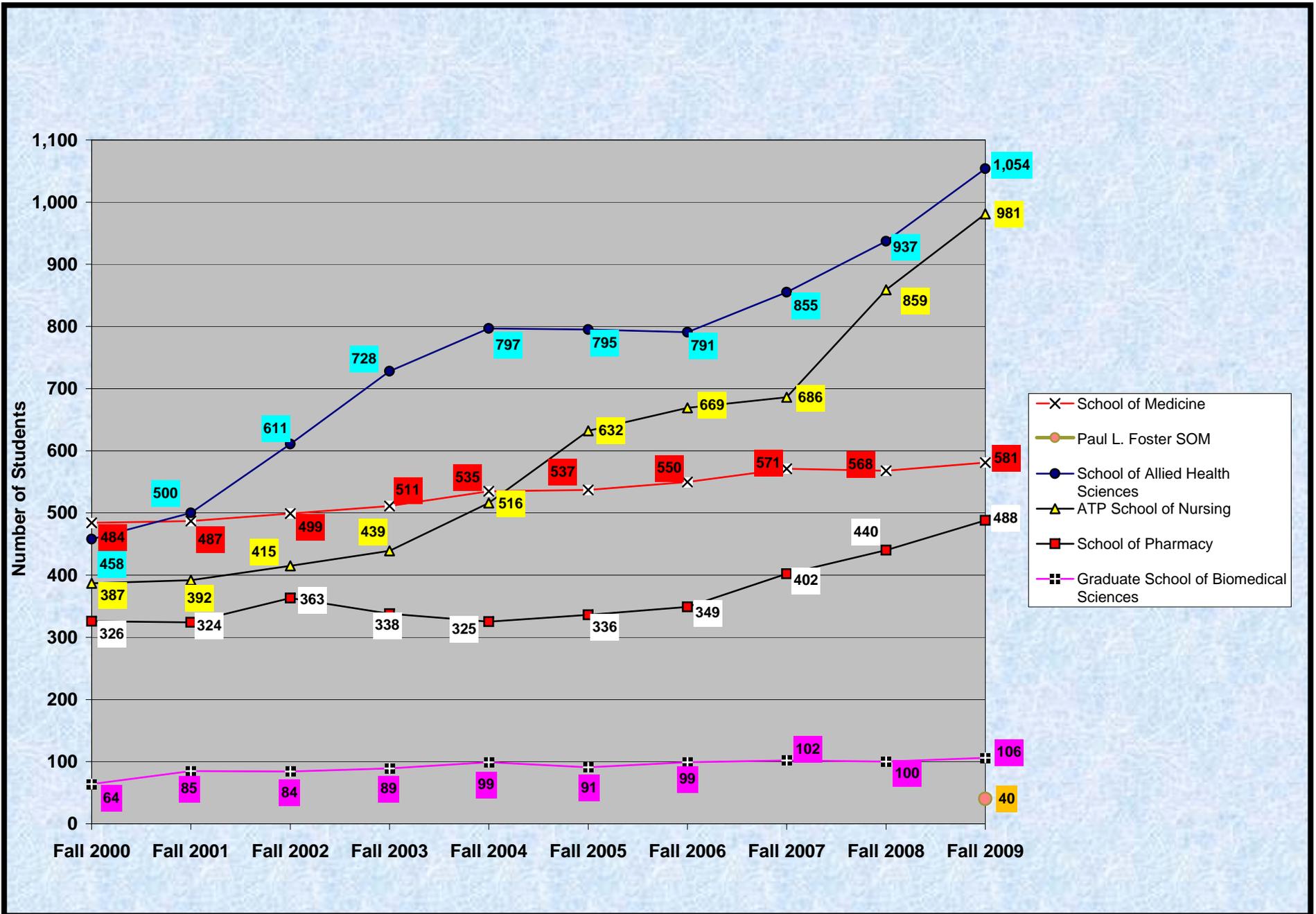
# TTUHSC Enrollment Trends

## Fall 2000 - Fall 2009



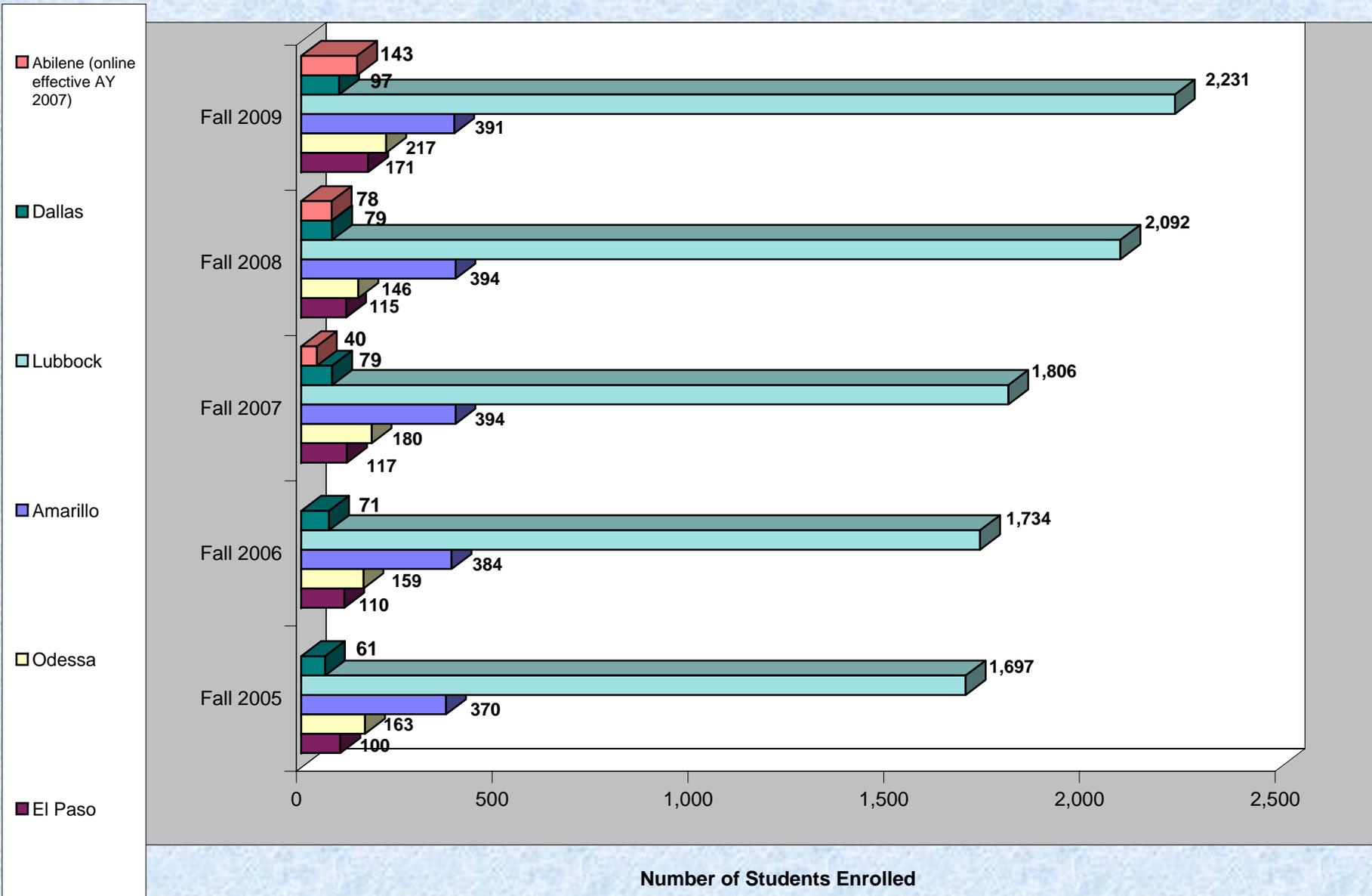
# TTUHSC Enrollment Trends by School

## Fall 2000 - Fall 2009



Sources:  
 TTUHSC Office of the Registrar  
 TTUHSC Office of Institutional Research

## TTUHSC Enrollment by Campus Fall 2005 - Fall 2009



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	5	25	8	29	12	40	15	43	24	64	32	90	33	93	36	98	51	114	57	149
American Indian	2	7	3	7	5	12	2	14	5	12	5	7	6	9	9	10	7	13	8	19
Asian	94	86	99	75	100	89	106	96	100	109	109	127	104	143	120	158	139	167	200	226
Hispanic	80	92	79	108	100	125	104	134	106	150	103	185	106	193	125	201	132	209	162	268
Non-Resident Alien	14	17	29	21	23	23	23	22	25	21	25	20	39	27	42	36	49	34	7	10
Other	3	2	11	8	19	16	18	25	17	38	23	41	24	57	27	78	42	119	30	78
White	450	842	450	861	490	918	490	1013	502	1099	500	1124	502	1122	511	1165	546	1282	647	1389
<b>Total Enrollment</b>	<b>648</b>	<b>1071</b>	<b>679</b>	<b>1109</b>	<b>749</b>	<b>1223</b>	<b>758</b>	<b>1347</b>	<b>779</b>	<b>1493</b>	<b>797</b>	<b>1594</b>	<b>814</b>	<b>1644</b>	<b>870</b>	<b>1746</b>	<b>966</b>	<b>1938</b>	<b>1111</b>	<b>2139</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	1	0	0	1	0	0	0	0	1	0	1	0	0	0	0	0	1	1	1
American Indian	0	0	0	0	0	0	0	0	0	0	1	0	1	0	1	0	1	0	0	1
Asian	6	5	1	1	1	1	2	5	2	3	3	2	1	3	1	3	1	2	37	15
Hispanic	1	1	2	0	1	0	1	1	2	1	1	1	1	1	1	2	1	1	0	2
Non-Resident Alien	10	9	26	15	21	18	22	17	22	17	23	12	31	17	37	22	37	23	3	6
Other	0	1	1	1	1	2	1	1	1	3	3	1	1	0	0	1	2	0	0	0
White	13	17	24	14	24	14	18	21	21	26	24	19	18	25	20	14	16	15	21	19
Total Enrollment	30	34	54	31	49	35	44	45	48	51	55	36	53	46	60	42	58	42	62	44

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF ALLIED HEALTH SCIENCES**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	11	3	9	6	13	9	18	12	25	13	32	10	32	13	38	12	40	18	52
American Indian	0	3	0	3	1	6	1	8	1	7	0	4	0	5	0	6	1	7	2	5
Asian	4	11	6	7	6	10	11	16	11	18	10	14	8	26	11	27	15	21	23	28
Hispanic	19	27	19	41	35	53	42	63	44	69	32	77	29	78	33	74	35	73	60	94
Non-Resident Alien	1	1	0	2	1	3	1	3	1	1	1	1	5	2	4	4	7	4	2	2
Other	0	0	2	0	5	2	6	11	5	14	8	12	7	9	7	16	18	52	16	42
White	107	273	111	297	126	344	137	402	144	445	154	437	158	422	153	469	156	496	183	527
Total Enrollment	132	326	141	359	180	431	207	521	218	579	218	577	217	574	221	634	244	693	304	750

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF MEDICINE**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	3	0	5	0	7	1	7	3	9	7	9	10	8	10	8	9	8	8	7
American Indian	2	0	2	0	2	1	0	1	1	1	1	1	2	1	3	0	3	2	3	2
Asian	58	33	59	37	57	41	62	42	63	51	70	65	71	66	74	71	76	74	72	74
Hispanic	27	13	27	15	29	13	29	14	31	14	37	23	40	23	41	27	44	24	36	20
Non-Resident Alien	0	0	1	1	1	1	0	2	0	2	0	2	0	2	0	0	1	0	0	0
Other	2	0	5	4	7	6	9	5	8	7	8	3	8	9	8	11	8	11	9	12
White	213	133	208	123	214	120	207	132	212	133	184	127	176	134	188	130	186	122	204	134
Total Enrollment	302	182	302	185	310	189	308	203	318	217	307	230	307	243	324	247	327	241	332	249

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**PAUL L. FOSTER SCHOOL OF MEDICINE**

	2009	
	M	F
African American	0	0
American Indian	0	0
Asian	3	10
Hispanic	2	5
Non-Resident Alien	0	0
Other	0	1
White	11	8
Total Enrollment	16	24

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**ANITA THIGPEN PERRY SCHOOL OF NURSING**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	8	3	12	2	15	1	15	5	22	7	39	8	40	4	37	21	52	18	72
American Indian	0	2	0	1	0	3	0	3	0	2	0	2	0	3	1	4	0	4	1	10
Asian	0	10	3	8	3	8	2	6	3	11	7	14	7	16	5	20	10	25	10	40
Hispanic	6	30	7	28	9	33	11	37	11	51	13	64	18	67	24	68	26	82	37	123
Non-Resident Alien	2	5	1	2	0	1	0	0	1	0	0	2	2	5	0	8	0	6	2	1
Other	0	0	0	0	0	1	0	3	0	9	1	20	5	35	3	43	6	48	3	22
White	28	295	29	298	41	299	45	316	44	357	52	411	56	407	52	417	75	504	95	547
Total Enrollment	37	350	43	349	55	360	59	380	64	452	80	552	96	573	89	597	138	721	166	815

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF PHARMACY**

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	3	2	2	3	3	5	4	3	4	7	5	9	5	13	9	15	9	13	12	17
American Indian	0	2	1	3	2	2	1	2	3	2	3	0	3	0	4	0	2	0	2	1
Asian	26	27	30	22	33	29	29	27	21	26	19	32	17	32	29	37	37	45	55	59
Hispanic	27	21	24	24	26	26	21	19	18	15	20	20	18	24	26	30	26	29	27	24
Non-Resident Alien	1	2	1	1	0	0	0	0	1	1	1	3	1	1	1	2	4	1	0	1
Other	1	1	3	3	6	5	2	5	3	5	3	5	3	4	9	7	8	8	2	1
White	89	124	78	129	85	141	83	142	81	138	86	130	94	134	98	135	113	145	133	154
Total Enrollment	147	179	139	185	155	208	140	198	131	194	137	199	141	208	176	226	199	241	231	257

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY CAMPUS / BY SCHOOL**

<b>Lubbock</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
Graduate School of Biomedical Sciences	80	66	67	71	69	73
School of Allied Health Sciences	642	631	621	679	750	853
School of Medicine	360	376	375	384	381	391
Anita Thigpen Perry School of Nursing	482	589	633	636	855	879
School of Pharmacy	40	35	38	36	37	35
<b>TOTAL Lubbock</b>	<b>1,604</b>	<b>1,697</b>	<b>1,734</b>	<b>1,806</b>	<b>2,092</b>	<b>2,231</b>

<b>Amarillo</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
Graduate School of Biomedical Sciences	19	25	32	31	31	33
School of Allied Health Sciences	44	44	47	46	45	44
School of Medicine	62	61	65	70	72	74
School of Pharmacy	234	240	240	247	246	240
<b>TOTAL Amarillo</b>	<b>359</b>	<b>370</b>	<b>384</b>	<b>394</b>	<b>394</b>	<b>391</b>

<b>Midland/Odessa</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
School of Allied Health Sciences	111	120	123	130	142	157
School of Medicine	-	-	-	-	-	18
Anita Thigpen Perry School of Nursing	34	43	36	50	4	42
<b>TOTAL Midland/Odessa</b>	<b>145</b>	<b>163</b>	<b>159</b>	<b>180</b>	<b>146</b>	<b>217</b>

<b>El Paso</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
School of Medicine	113	100	110	117	115	98
Paul L. Foster School of Medicine	-	-	-	-	-	40
Anita Thigpen Perry School of Nursing	-	-	-	-	-	33
<b>TOTAL El Paso</b>	<b>113</b>	<b>100</b>	<b>110</b>	<b>117</b>	<b>115</b>	<b>171</b>

<b>Dallas</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
School of Pharmacy	51	61	71	79	79	97
<b>TOTAL Dallas</b>	<b>51</b>	<b>61</b>	<b>71</b>	<b>79</b>	<b>79</b>	<b>97</b>

<b>Abilene</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>	<b>Fall 2007</b>	<b>Fall 2008</b>	<b>Fall 2009</b>
Anita Thigpen Perry School of Nursing	-	-	-	-	-	27
School of Pharmacy	-	-	-	40	78	116
<b>TOTAL Abilene</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40</b>	<b>78</b>	<b>143</b>

<b>TTUHSC Fall Semester Totals</b>	<b>2,272</b>	<b>2,391</b>	<b>2,458</b>	<b>2,616</b>	<b>2,904</b>	<b>3,250</b>
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**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING  
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES  
As of September 1<sup>st</sup>**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
Total Graduates	110	113	127	118	114	135	120
Primary Care (% of Total Graduates)	35 (31.8%)	29 (25.6%)	41 (32.3%)	35 (29.7%)	44 (39.0%)	52 (38.5%)	35 (29.2%)
Family Medicine	10	6	8	13	9	12	9
Internal Medicine *	10	7	11	9	9	17	12
Pediatrics	9	8	15	8	14	18	9
Med/Pediatrics	1	0	0	1	0	0	0
Ob/Gyn	5	8	7	4	12	5	5

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
Total Graduates	110	113	127	118	114	135	120
Primary Care (% of Total Graduates)	52 (47.3%)	50 (44.2%)	63 (49.6%)	53 (45.0%)	62 (54.4%)	69 (51.1%)	53 (44.2%)
Family Medicine	11	10	14	16	13	14	12
Internal Medicine *	18	15	19	17	16	21	19
Pediatrics	13	12	16	13	19	23	14
Med/Pediatrics	1	1	1	2	0	0	2
Ob/Gyn	9	12	13	5	14	11	6

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%
2002	90%	84%
2003	100%	78%
2004	88%	78%
2005	92%	79%
2006	92%	79%
2007	88%	79%
2008	86%	83%
2009	85%	85%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
OCCUPATIONAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%
2002	100%
2003	82%
2004	85%
2005	100%
2006	93%
2007	78%
2008	100%
2009	80%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICAL THERAPY\***

<b>YEAR</b>	<b>PASS RATE</b>
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%
2002	93%
2003	62%
2004	62%
2005	77%
2006	88%
2007	93%
2008 **	100%
2009	72%

\* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. However, most do, but we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

\*\* The DPT degree was approved July 2007, and the first MPT/DPT bridge program was implemented FY 2008. DPT bridge students did not complete requirements until August, 2008. They sat for certification after September 1, 2008.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH-LANGUAGE PATHOLOGY \***

<b>YEAR</b>	<b>PASS RATE</b>
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%
2002	92%
2003	90%
2004	85%
2005	93%
2006	100%
2007	95%
2008	100%
2009	100%

\*Students sitting for the professional examination in Speech-Language Pathology and Audiology are not required to report their scores to the department, however, most do. We only have data for those who choose on the score report to have their "home department" receive a copy. We have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
AUDIOLOGY \***

<b>YEAR</b>	<b>PASS RATE</b>
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. No graduating class and no one sat for exam.)
2002	100%
2003	100%
2004	89%
2005	100%
2006	100%
2007	100%
2008	88%
2009	40%

\*Students sitting for the professional examination in Speech-Language Pathology and Audiology are not required to report their scores to the department, however, most do. We only have data for those who choose on the score report to have their "home department" receive a copy. We have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICIAN ASSISTANT PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>
2002	88%
2003	75%
2004	75%
2005	95%
2006	90%
2007	100%
2008	98%
2009	98%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
MOLECULAR PATHOLOGY PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2003	100%	--
2004	100%	--
2005	75%	77%
2006	82%	77%
2007	85%	71%
2008	N/A *	79%
2009	100%	82%

\* The Molecular Pathology program rearranged their curriculum FY 2008. The class of 2008 did not complete requirements until August 18, 2008. They sat for certification after September 1, 2008.

**SCHOOL OF ALLIED HEALTH SCIENCES  
ATHLETIC TRAINING PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>
2004	80%
2005	83%
2006	100%
2007	100%
2008	100%
2009	92%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**ANITA THIGPEN PERRY SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	96.9%
2002	92.8%
2003	94.7%
2004	86.2%
2005	86.8%
2006	88.2%
2007	87.2%
2008	85.2%
2009	85.1%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PASS RATES FOR FIRST TIME  
STATE & NATIONAL LICENSING EXAMINATION**

**SCHOOL OF PHARMACY**

<b>YEAR</b>	<b>PASS RATE</b>
2000	100%
2001	98.3%
2002	100%
2003	93.85%
2004	97.67%
2005	94.74%
2006	93.24%
2007	98.57%
2008	96.2%
2009	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS  
SCHOOL OF MEDICINE**

***United States Medical Licensing Examination (USMLE)***

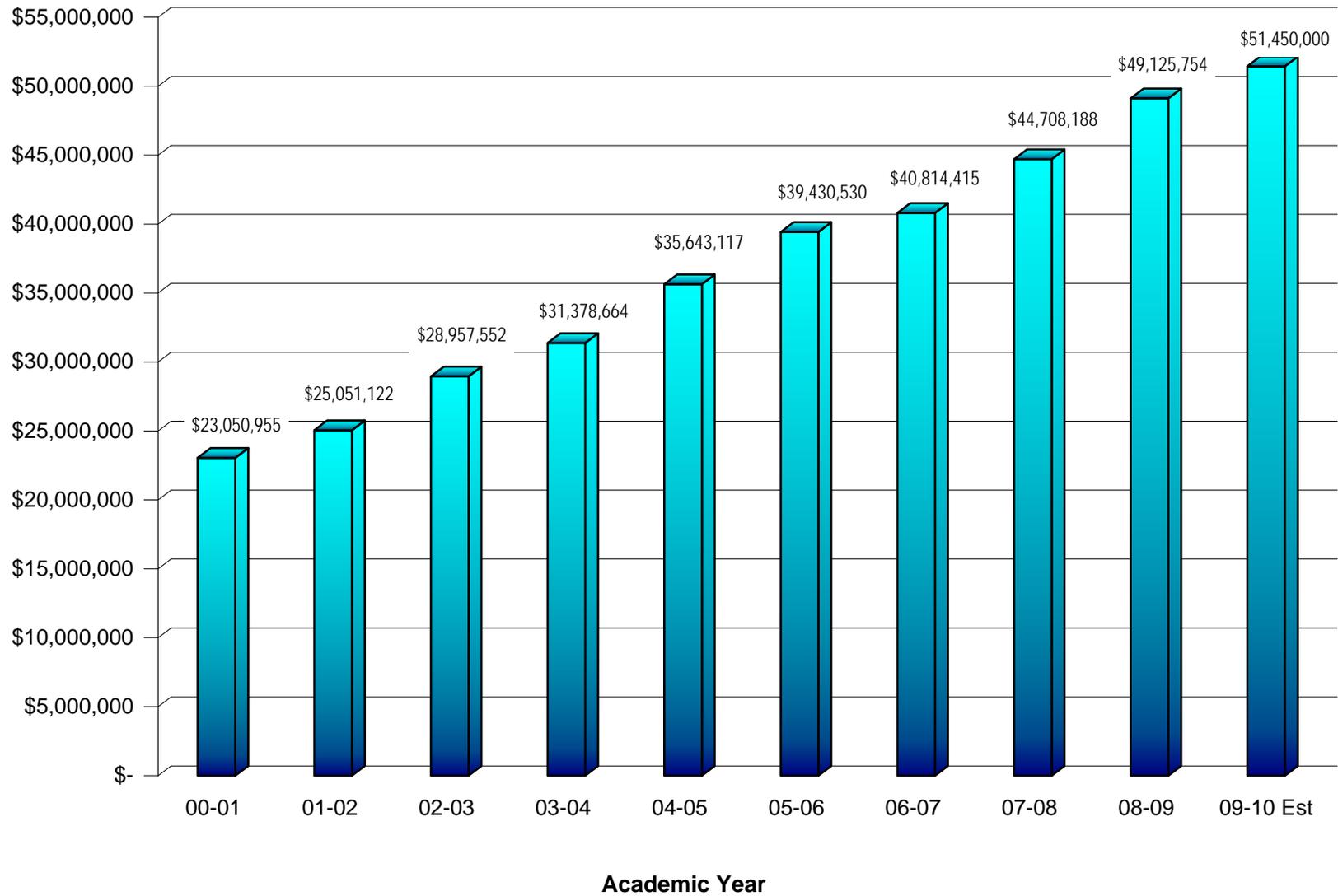
<b><i>TEST GROUP</i></b>	<b><i>STEP I Pass Rate</i></b>	<b><i>STEP II Pass Rate*</i></b>	
<b>Class of 1998</b>	<b>97%</b>	<b>98%</b>	
<b>Class of 1999</b>	<b>96%</b>	<b>95%</b>	
<b>Class of 2000</b>	<b>96%</b>	<b>92%</b>	
<b>Class of 2001</b>	<b>87%</b>	<b>97%</b>	
<b>Class of 2002</b>	<b>91%</b>	<b>96%</b>	
<b>Class of 2003</b>	<b>88%</b>	<b>96%</b>	
<b>Class of 2004</b>	<b>86%</b>	<b>93%</b>	
		<b><i>Clinical Knowledge</i></b>	<b><i>Clinical Skills</i></b>
<b>Class of 2005</b>	<b>90%</b>	<b>93%</b>	<b>89%</b>
<b>Class of 2006</b>	<b>88%</b>	<b>93%</b>	<b>98%</b>
<b>Class of 2007</b>	<b>82%</b>	<b>91%</b>	<b>96%</b>
<b>Class of 2008</b>	<b>85%</b>	<b>90%</b>	<b>95%</b>
<b>Class of 2009</b>	<b>91%</b>	<b>93%</b>	<b>95%</b>

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

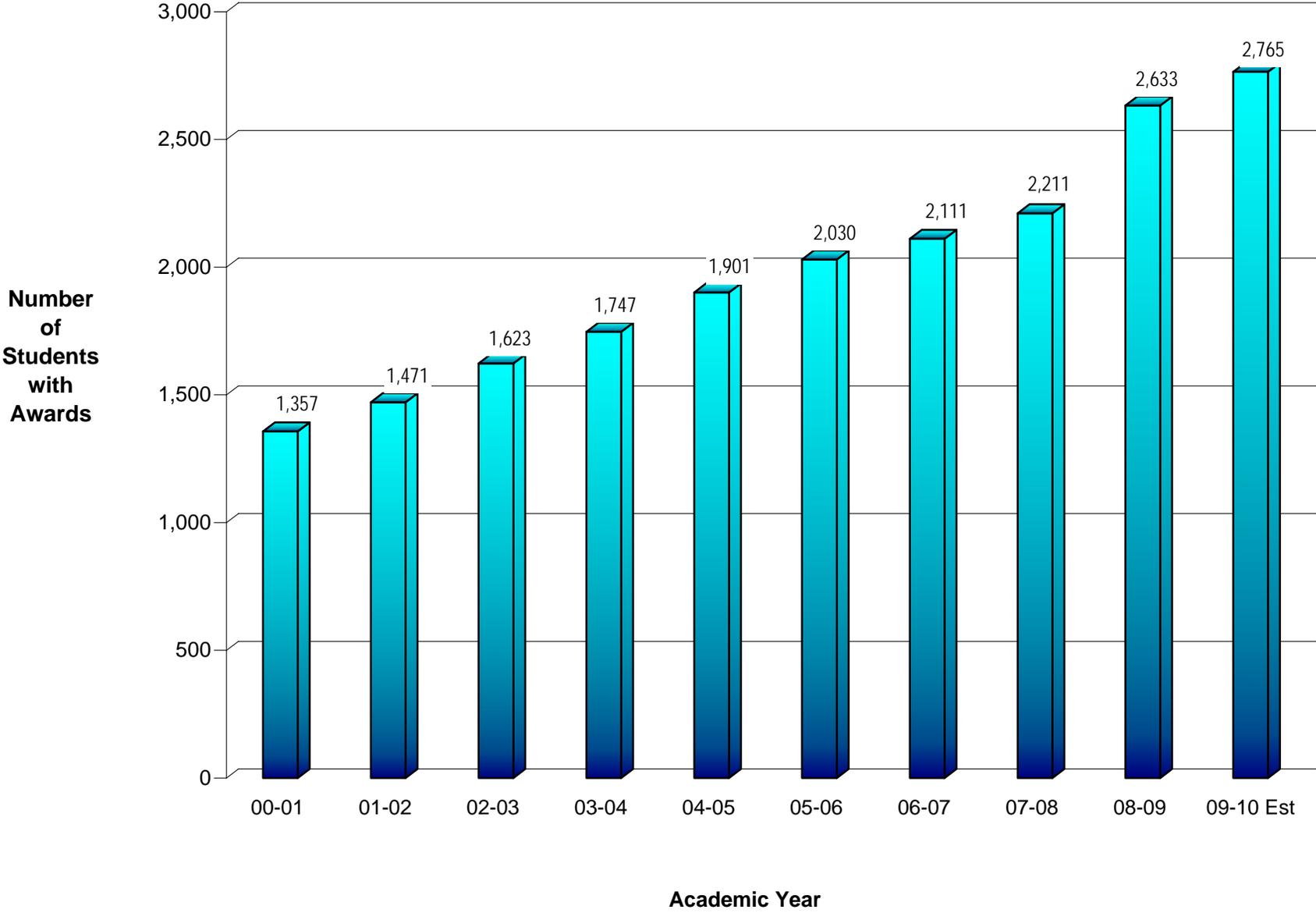
- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

\* Beginning with the Class of 2005, the Step 2 exam was divided into two separate examinations: Clinical Knowledge and Clinical Skills

## Financial Aid Dollars Awarded to Students 2000-01 through 2009-10 est.

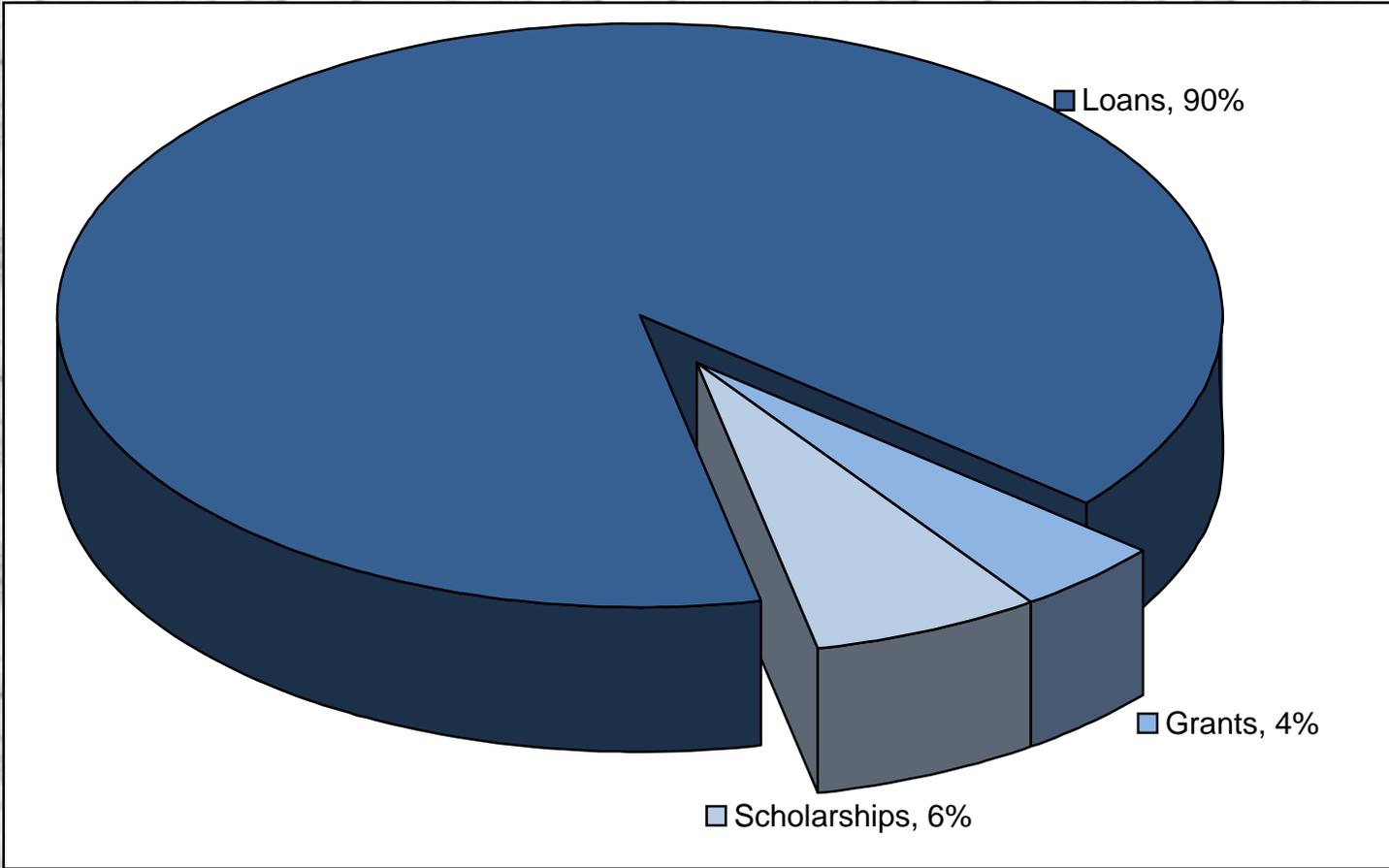


**Number of Students Awarded Financial Aid**  
2000-01 through 2009-10 est.



Source: Office of Student Financial Aid

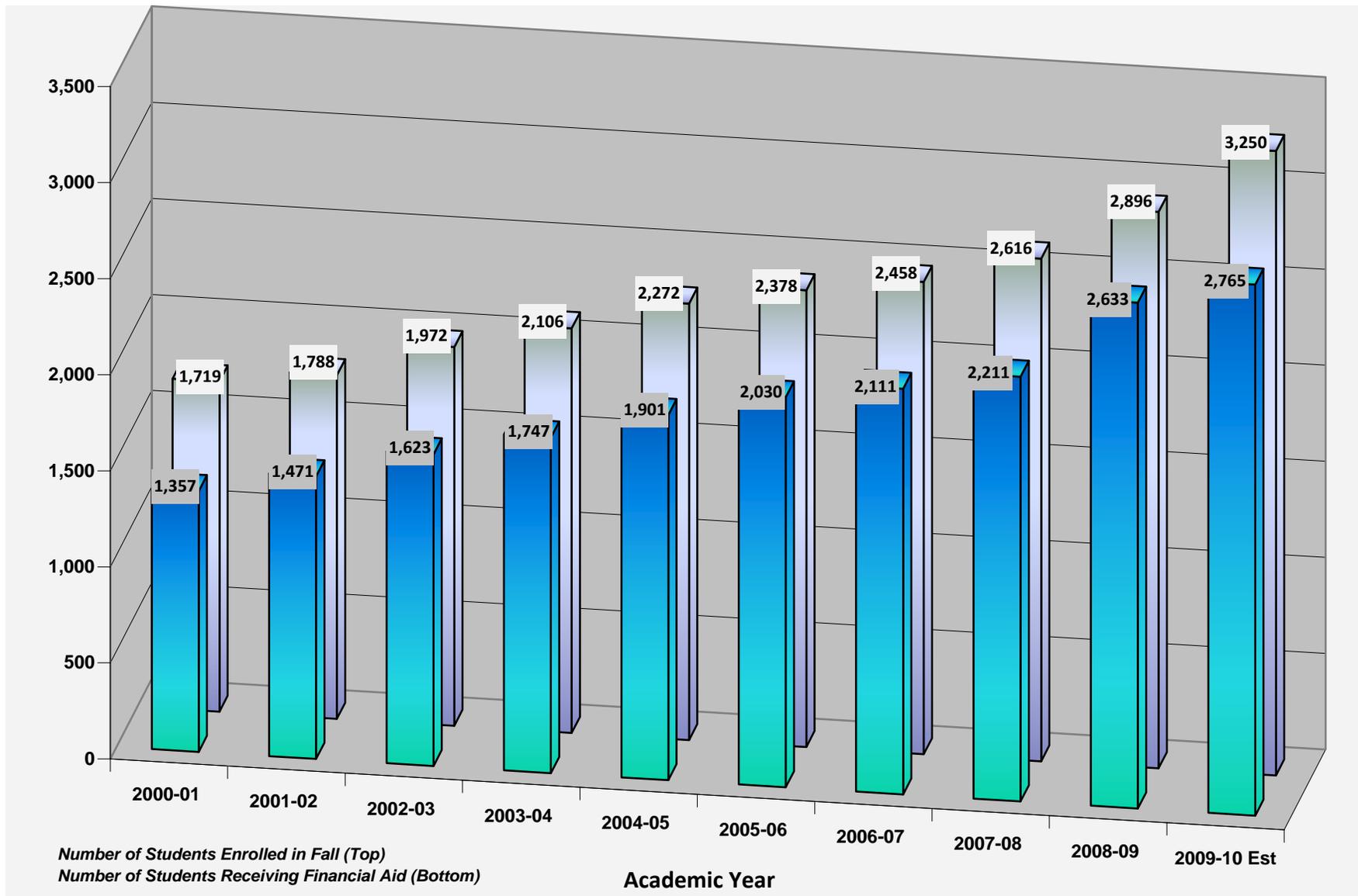
**Financial Aid Awarded by Category  
2009-2010 est. Academic Year**



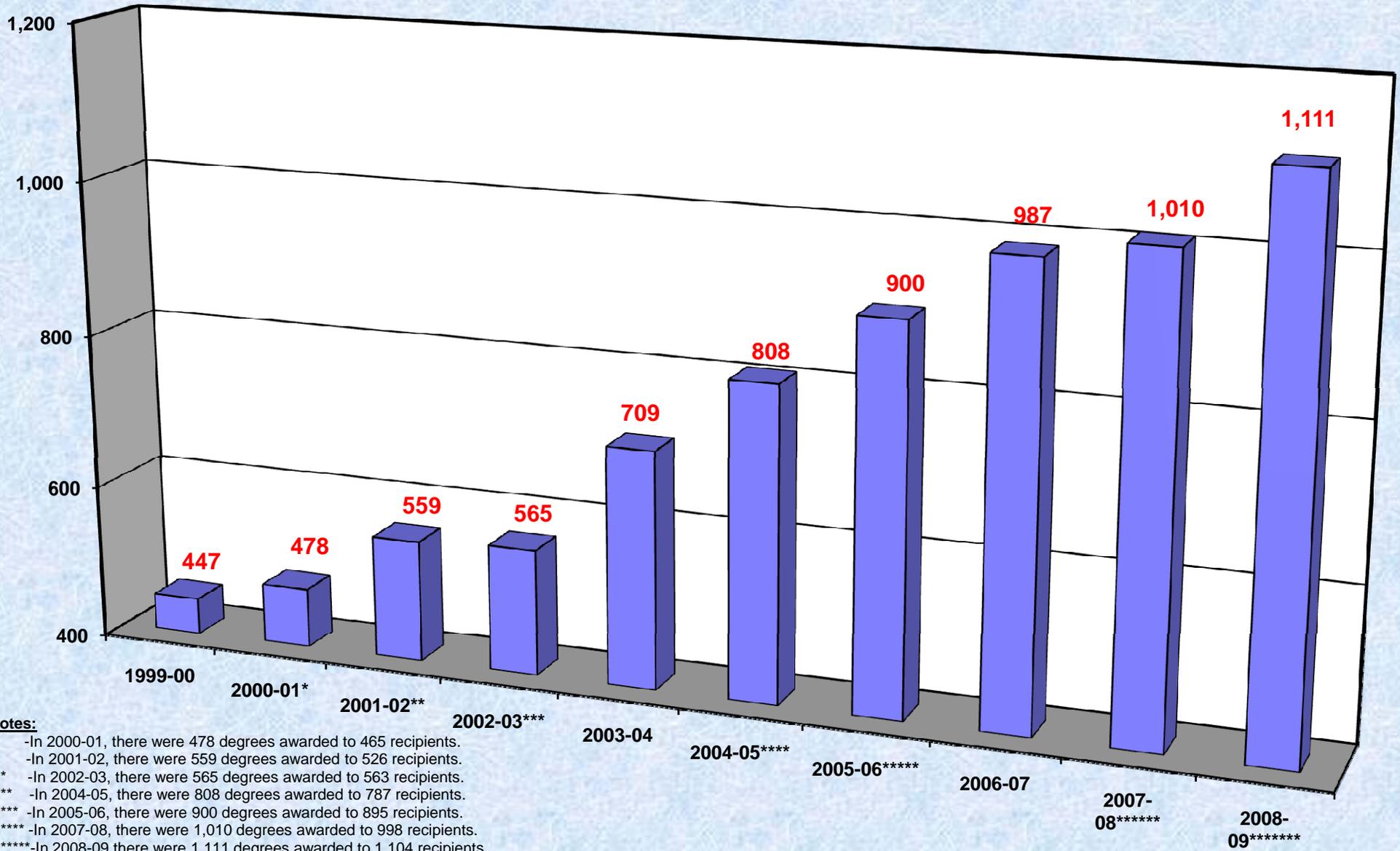
GRANTS	-	SCHOLARSHIPS	-	LOANS
\$2,150,000		\$3,300,000		\$46,000,000

Source: Office of Student Financial Aid

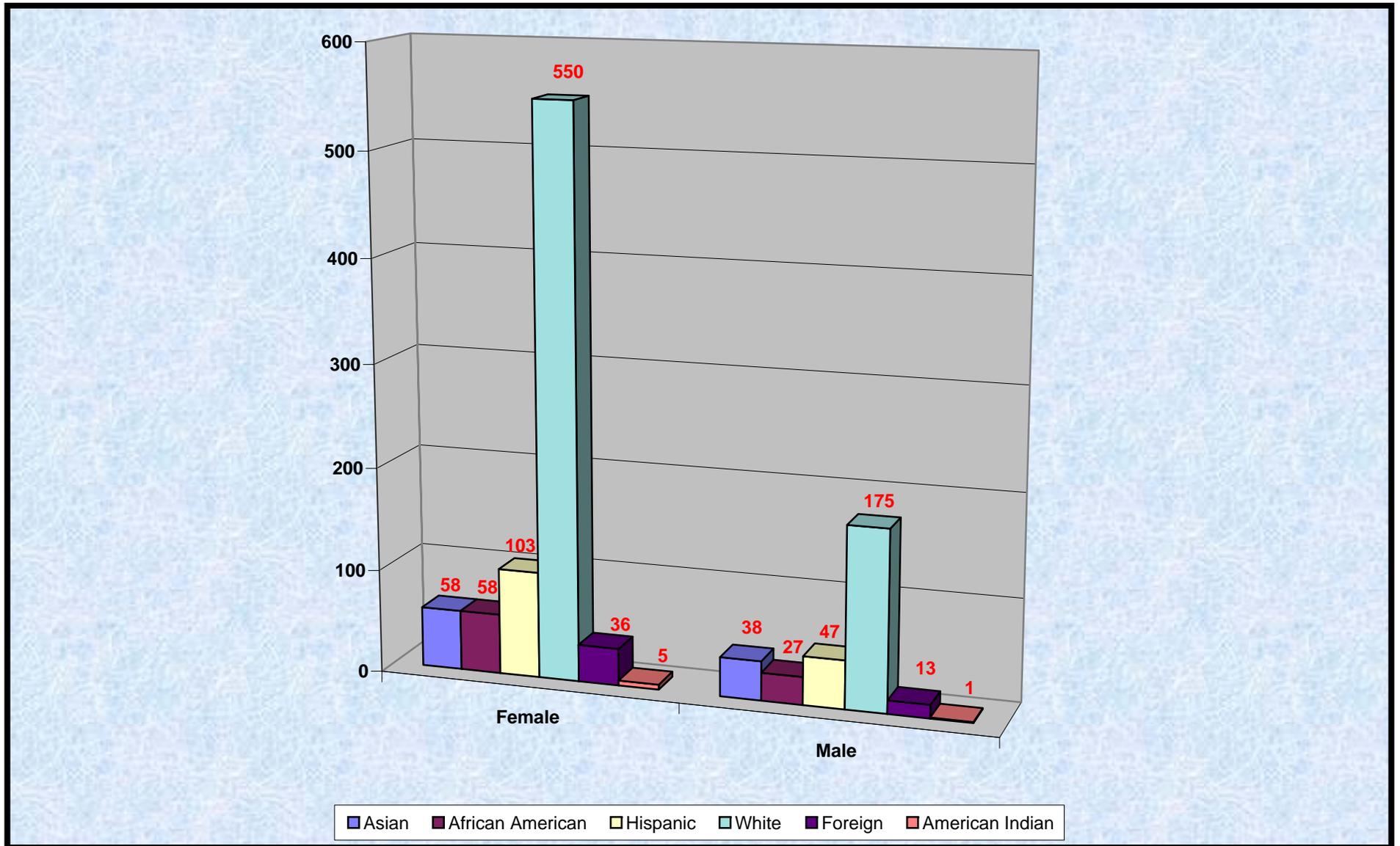
## Financial Aid Enrollment and Recipients



# TTUHSC Degrees Awarded by Academic Year 2000 - 2009



## TTUHSC Degree Recipients by Sex/Ethnicity 2008 - 2009



**RESIDENTS**

**Selected Enrollment Statistics for Residency Programs**  
**Schools of Medicine\***  
**As of September 1st**

	2005					2006					2007					2008*					2009*				
<i><b>Ethnicity</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>
White	21	49	117	9	196	22	34	127	8	191	29	44	125	6	204	25	45	121	6	197	22	50	109	13	194
Black	9	10	6	3	28	7	10	4	3	24	6	7	7	2	22	7	9	10	2	28	8	8	11	2	29
American Indian	0	3	1	0	4	0	0	1	0	1	0	0	1	0	1	0	0	1	0	1	0	0	0	0	0
Hispanic	4	65	25	9	103	4	79	26	6	115	7	77	26	8	118	6	79	32	15	132	10	77	29	12	128
Asian/Pac Islander	45	56	37	26	164	46	36	36	36	154	38	42	39	48	167	43	50	44	40	177	41	50	52	33	176
Other	0	0	0	4	4	0	0	1	0	1	0	0	0	0	0	0	1	0	0	1	1	0	1	0	2
<b>TOTAL</b>	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512	81	184	208	63	536	82	185	202	60	529
<i><b>Sex</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>	<i><b>AM</b></i>	<i><b>EP</b></i>	<i><b>LB</b></i>	<i><b>OD</b></i>	<i><b>Total</b></i>
Male	42	106	125	31	304	38	95	122	27	282	43	100	119	33	295	42	109	129	34	314	41	105	126	33	305
Female	37	77	61	20	195	41	64	73	26	204	37	70	79	31	217	39	75	79	29	222	41	80	76	27	224
<b>TOTAL</b>	79	183	186	51	499	79	159	195	53	486	80	170	198	64	512	81	184	208	63	536	82	185	202	60	529

\* Includes Paul L. Foster SOM

**Selected Enrollment Statistics for Residency Programs**  
**School of Pharmacy**  
*As of September 1st*

	2005						2006						2007						2008						2009							
<i>Ethnicity</i>	AM	EP	LB	OD	DA	TOTAL	AM	EP	LB	OD	DA	TOTAL	AM	EP	LB	OD	DA	TOTAL	AM	AB	EP	LB	OD	DA	TOTAL	AM	AB	EP	LB	OD	DA	TOTAL
White	2	0	3	0	7	12	2	0	3	0	5	10	2	0	3	0	8	13	3	2	0	2	0	5	12	4	3	0	2	0	7	16
Black	0	0	0	0	1	1	0	0	0	0	3	3	0	0	0	0	2	2	2	0	0	1	0	4	7	0	0	0	0	0	3	3
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	1	0	0	0	1	2	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	1	1	0	0	0	0	0	0	0
Asian/Pac Islander	0	0	0	0	2	2	0	0	0	0	6	6	0	0	1	0	3	4	0	0	0	1	0	2	3	0	0	0	2	0	3	5
Other	1	0	0	0	3	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>4</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>14</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>14</b>	<b>20</b>	<b>2</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>13</b>	<b>20</b>	<b>5</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>12</b>	<b>23</b>	<b>4</b>	<b>3</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>13</b>	<b>24</b>
<i>Sex</i>	AM	EP	LB	OD	DA	TOTAL	AM	EP	LB	OD	DA	TOTAL	AM	EP	LB	OD	DA	TOTAL	AM	AB	EP	LB	OD	DA	TOTAL	AM	AB	EP	LB	OD	DA	TOTAL
Male	3	0	1	0	0	4	0	0	1	0	1	2	2	0	0	0	3	5	2	0	0	0	0	2	4	2	0	0	0	0	4	6
Female	1	0	2	0	14	17	2	0	3	0	13	18	0	0	5	0	10	15	3	2	0	4	0	10	19	2	3	0	4	0	9	18
<b>TOTAL</b>	<b>4</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>14</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>14</b>	<b>20</b>	<b>2</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>13</b>	<b>20</b>	<b>5</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>12</b>	<b>23</b>	<b>4</b>	<b>3</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>13</b>	<b>24</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOLS OF MEDICINE - RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2009**

DESCRIPTION	AMARILLO	EL PASO*	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	0	18	0	18
Pain Management	0	0	5	0	5
Dermatology	0	0	9	0	9
Emergency Medicine	0	28	0	0	28
Family Medicine	18	24	25	16	83
Geriatric Medicine	1	0	0	1	2
Sports Medicine	0	0	2	0	2
Internal Medicine	36	43	34	36	149
Cardiology	0	0	6	0	6
Nephrology	0	0	4	0	4
Psychiatry	0	11	16	0	27
Obstetrics/Gynecology	11	14	10	7	42
Ophthalmology	0	0	9	0	9
Orthopaedics	0	0	15	0	15
Pathology	0	0	8	0	8
Pediatrics	16	38	21	0	75
Radiology	0	5	0	0	5
Surgery	0	18	17	0	35
Transitional	0	4	0	0	4
Urology	0	0	3	0	3
<b>TOTALS</b>	82	185	202	60	529

\* Includes Paul L. Foster SOM

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF PHARMACY - RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2009**

<b>DESCRIPTION</b>	<b>ABILENE</b>	<b>AMARILLO</b>	<b>LUBBOCK</b>	<b>EL PASO</b>	<b>DALLAS/FW</b>	<b>TOTAL</b>
Pharmacotherapy	1	3	2	0	0	6
Ambulatory Care	0	0	1	0	2	3
Pediatrics	0	1	0	0	0	1
Pharmacy Practice	2	0	1	0	6	9
Internal Medicine	0	0	0	0	0	0
Community Practice	0	0	0	0	0	0
Psychiatry	0	0	0	0	1	1
Geriatrics	0	0	0	0	0	0
Hem/Onc	0	0	0	0	2	2
Critical Care	0	0	0	0	2	2
<b>TOTALS</b>	3	4	4	0	13	24

**PERSONNEL**

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 FULL-TIME FACULTY AND STAFF HISTORY  
 DEMOGRAPHICS  
 FALL 2005 to FALL 2009

		Fall 2005		Fall 2006		Fall 2007		Fall 2008		Fall 2009	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		3,061	100.00%	3,128	100.00%	3,197	100.00%	3,414	100.00%	3,558	100.00%
Gender	Male	693	22.64%	707	22.60%	743	23.24%	791	23.17%	825	23.19%
	Female	2,368	77.36%	2,421	77.40%	2,454	76.76%	2,623	76.83%	2,733	76.81%
Ethnicity	White	1,797	58.71%	1,821	58.22%	1,831	57.27%	1,881	55.10%	1,903	53.49%
	Black	106	3.46%	103	3.29%	114	3.57%	116	3.40%	129	3.63%
	Hispanic	1,049	34.27%	1,094	34.97%	1,142	35.72%	1,288	37.73%	1,385	38.93%
	Asian / Pacific Islander	81	2.65%	82	2.62%	87	2.72%	108	3.16%	118	3.32%
	American Indian / Alaskan Native	28	0.91%	28	0.90%	23	0.72%	21	0.62%	23	0.65%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		621	100.00%	679	100.00%	704	100.00%	753	100.00%	850	100.00%
Gender	Male	393	63.29%	429	63.18%	418	59.38%	430	57.10%	462	54.35%
	Female	228	36.71%	250	36.82%	286	40.63%	323	42.90%	388	45.65%
Ethnicity	White	459	73.91%	487	71.72%	494	70.17%	533	70.78%	597	70.24%
	Black	17	2.74%	18	2.65%	21	2.98%	24	3.19%	25	2.94%
	Hispanic	68	10.95%	83	12.22%	93	13.21%	94	12.48%	113	13.29%
	Asian / Pacific Islander	76	12.24%	90	13.25%	93	13.21%	100	13.28%	113	13.29%
	American Indian / Alaskan Native	1	0.16%	1	0.15%	2	0.28%	2	0.27%	2	0.24%

Source: Texas Tech Banner Automated Information System , October 5, 2009.

NOTE: Full-time faculty count excludes Academic Administrators (Deans) with faculty titles.

**TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER**  
**FULL-TIME FACULTY AND STAFF HISTORY**  
**HEADCOUNT BY CAMPUS**  
**FALL 2005 to FALL 2009**

<b>FACULTY</b>		Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009
<b>Campus</b>	Abilene	-	-	-	-	18
	Amarillo	123	118	127	112	118
	Correctional Health Care	-	-	-	-	-
	Dallas	-	-	-	15	21
	El Paso	134	156	145	168	203
	Lubbock	323	355	382	389	428
	Midland	-	-	-	-	8
	Odessa	41	50	50	58	54
<b>Faculty Totals</b>		621	679	704	742	850

<b>STAFF</b>		Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009
<b>Campus</b>	Abilene	-	-	-	13	13
	Amarillo	697	699	720	745	499
	Correctional Health Care	-	-	-	-	597
	Dallas	-	-	-	8	9
	El Paso	602	621	628	732	770
	Lubbock	1,549	1,592	1,617	1,674	1,418
	Midland	-	-	-	-	3
	Odessa	213	216	232	242	249
<b>Staff Totals</b>		3,061	3,128	3,197	3,414	3,558

<b>FACULTY &amp; STAFF</b>		Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009
<b>Campus</b>	Abilene	-	-	-	13	31
	Amarillo	820	817	847	857	617
	Correctional Health Care	-	-	-	-	597
	Dallas	-	-	-	23	30
	El Paso	736	777	773	900	973
	Lubbock	1,872	1,947	1,999	2,063	1,846
	Midland	-	-	-	-	11
	Odessa	254	266	282	300	303
<b>Faculty &amp; Staff Totals</b>		3,682	3,807	3,901	4,156	4,408

NOTE: Fall 2009 figures were taken from Texas Tech's Banner System on October 5, 2009.  
The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL 2009**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Academic Affairs	1	1		1	0	0	0	0
Paul L. Foster School of Medicine	200	128	72	107	7	63	22	1
School of Allied Health Sciences	69	35	34	61	0	3	5	0
School of Medicine	377	252	125	266	12	29	70	0
Anita Thigpen Perry School of Nursing	107	4	103	92	3	10	1	1
School of Pharmacy	96	42	54	70	3	8	15	0
<b><i>Full-time Faculty Totals:</i></b>	850	462	388	597	25	113	113	2

NOTE: Full-time faculty count excludes 25 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration Staff in the President's Division in the Affirmative Action.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL 2009**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
<b>AMARILLO CAMPUS</b>								
School of Allied Health Sciences	4	2	2	4	0	0	0	0
School of Medicine	69	44	25	42	6	3	18	0
School of Pharmacy	45	27	18	34	1	0	10	0
<i>Amarillo Campus Totals</i>	118	73	45	80	7	3	28	0
<b>ABILENE CAMPUS</b>								
School of Pharmacy	18	4	14	15	0	2	1	0
<i>Abilene Campus Totals</i>	18	4	14	15	0	2	1	0
<b>DALLAS CAMPUS</b>								
School of Pharmacy	21	7	14	13	2	4	2	0
<i>Dallas Campus Totals</i>	21	7	14	13	2	4	2	0
<b>EL PASO CAMPUS</b>								
Anita Thigpen Perry School of Nursing	3	0	3	1	0	2	0	0
Paul L. Foster School of Medicine	200	128	72	107	7	63	22	1
<i>El Paso Campus Totals</i>	203	128	75	108	7	65	22	1
<b>LUBBOCK CAMPUS</b>								
School of Allied Health Sciences	55	26	29	50	0	1	4	0
School of Medicine	268	178	90	199	2	22	45	0
Anita Thigpen Perry School of Nursing	93	4	89	81	2	8	1	1
School of Pharmacy	12	4	8	8	0	2	2	0
<i>Lubbock Campus Totals</i>	428	212	216	338	4	33	52	1
<b>MIDLAND CAMPUS</b>								
School of Allied Health Sciences	8	5	3	7	0	1	0	0
<i>Midland Campus Totals</i>	8	5	3	7	0	1	0	0
<b>ODESSA CAMPUS</b>								
School of Allied Health Sciences	2	2	0	0	0	1	1	0
School of Medicine	41	31	10	26	4	4	7	0
Anita Thigpen Perry School of Nursing	11	0	11	10	1	0	0	0
<i>Odessa Campus Total</i>	54	33	21	36	5	5	8	0
<b>All CAMPUSES</b>								
Full-Time Faculty - OVERALL TOTALS	850	462	388	597	25	113	113	2

NOTE: Full-time faculty count excludes 25 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan. Health Care Systems faculty are not shown.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME STAFF BY CAMPUS  
FALL 2009**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
ABILENE CAMPUS	13	6	7	10	0	1	2	0
AMARILLO CAMPUS	499	103	396	375	17	78	26	3
CORRECTIONAL HEALTH	597	144	453	450	38	99	8	2
DALLAS CAMPUS	9	3	6	5	3	1	0	0
EL PASO CAMPUS	770	164	606	61	9	685	9	6
LUBBOCK CAMPUS	1,418	370	1,048	909	51	378	70	10
MIDLAND CAMPUS	3	0	3	3	0	0	0	0
ODESSA CAMPUS	249	35	214	90	11	143	3	2
<b>Full-time Staff Totals:</b>	3,558	825	2,733	1,903	129	1,385	118	23

NOTES:

1. The breakout above includes the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan (AAP). There are 25 Academic Administrators (Deans) this Fall, 2009.
2. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan and are not reflected in the above totals.

SOURCE: Texas Tech University, Banner automated personnel system, October 5, 2009.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FIVE YEAR HISTORY  
BUDGETED FTE'S BY CAMPUS**

<b>CAMPUS</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>
<b>Lubbock</b>	<b>1,972</b>	<b>2,045</b>	<b>2,146</b>	<b>2,246</b>	<b>2,460</b>
<b>Amarillo</b>	<b>650</b>	<b>660</b>	<b>707</b>	<b>697</b>	<b>783</b>
<b>El Paso</b>	<b>1,014</b>	<b>1,059</b>	<b>1,228</b>	<b>1,262</b>	<b>1,401</b>
<b>Permian Basin</b>	<b>369</b>	<b>369</b>	<b>382</b>	<b>407</b>	<b>423</b>
<b>Dallas *</b>				<b>25</b>	<b>27</b>
<b>Abilene *</b>				<b>28</b>	<b>36</b>
<b>Correctional MHC</b>	<b>796</b>	<b>792</b>	<b>809</b>	<b>845</b>	<b>846</b>
<b>TOTAL</b>	<b>4,801</b>	<b>4,925</b>	<b>5,272</b>	<b>5,510</b>	<b>5,976</b>

\* Prior to FY 2009, Abilene and Dallas are included in Amarillo.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL  
FY 2010**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	561.55	111.20	135.83	41.22		2.73		852.53
Correctional MHC							846.28	846.28
Rural Health	16.60							16.60
Research	32.15	3.55				1.75		37.45
Allied Health Sciences	94.31	6.94		16.63				117.88
Graduate School	26.68							26.68
Medicine	1,527.39	470.29		354.80				2,352.48
PLF SOM			1,259.98					1,259.98
ATP SON	186.93		5.00	10.00				201.93
Pharmacy	14.38	191.13			27.35	31.57		264.43
<b>TOTAL</b>	<b>2,459.99</b>	<b>783.11</b>	<b>1,400.81</b>	<b>422.65</b>	<b>27.35</b>	<b>36.05</b>	<b>846.28</b>	<b>5,976.24</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
EMPLOYEE HEADCOUNT BY CAMPUS**

**As of October 1st**

<b>CAMPUS</b>	<b>Fall 2009</b>
Lubbock	2,753
Amarillo	773
El Paso	1,310
Permian Basin	430
Abilene	54
Dallas	32
Correctional MHC	736
<b>TOTAL</b>	<b>6,088</b>

**Source: Banner System as of 11/02/09.**

**This count includes all full-time and part-time employees (faculty, staff, residents, working retirees, recurrent faculty, and students.**

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	Fall 2006		Fall 2007		Fall 2008		Fall 2009	
Bound Volumes	175,562	\$14,936,731.31	176,610	\$16,273,475.72	178,413	\$17,027,742.33	181,242	\$18,757,088.03
A-V Material	8,000	\$483,140.59	8,044	\$489,431.02	8,202	\$498,725.86	8,373	\$505,544.03
TOTAL		\$15,419,871.90		\$16,762,906.74		\$17,526,468.19		\$19,262,632.06

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	Fall 2006		Fall 2007		Fall 2008		Fall 2009	
Bound Volumes	52,814	\$4,572,997.75	52,920	\$4,665,605.53	54,048	\$5,371,175.56	54,511	\$5,520,918.65
A-V Material	3,001	152,694.43	2,947	148,631.25	3,080	165,688.47	3,193	168,434.13
TOTAL		\$4,725,692.18		\$4,814,236.78		\$5,536,864.03		\$5,689,352.78

***DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	Fall 2006		Fall 2007		Fall 2008		Fall 2009	
Bound Volumes	44,784	\$2,959,900.72	45,219	\$3,019,300.59	46,418	\$3,344,072.63	47,141	\$3,464,361.63
A-V Material	2,545	82,190.27	2,549	81,847.94	2,721	100,595.19	2,964	108,938.13
TOTAL		\$3,042,090.99		\$3,101,148.53		\$3,444,667.82		\$3,573,299.76

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	Fall 2006		Fall 2007		Fall 2008		Fall 2009	
Bound Volumes	30,561	\$2,138,665.97	30,687	\$2,222,637.21	31,046	\$2,250,311.71	31,340	\$2,282,181.97
A-V Material	2,468	109,229.82	2,603	115,166.32	2,671	117,402.41	2,721	118,689.34
TOTAL		\$2,247,895.79		\$2,337,803.53		\$2,367,714.12		\$2,400,871.31

The four libraries subscribe to 22,005 electronic and paper journals, 42,778 electronic books, and 566 e-databases, all of which are available at all TTUHSC sites, as well as at distance for TTUHSC students and personnel via a proxy server.

FINANCIAL

**Texas Tech University Health Sciences Center**  
**Current Funds Revenues \***  
**Fiscal Years 2006 - 2009**

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>
Tuition/Fees	\$ 20,543,190	\$ 21,730,230	\$ 25,443,385	\$ 29,671,176
State Appropriations	143,421,263	145,031,931	202,503,760	179,357,260
Legislative Transfers In	-	-	-	-
Gifts, Grants, Contracts				
Federal	16,595,669	15,451,200	17,778,896	20,911,966
State	81,839,468	10,344,839	6,445,266	7,127,879
Local	61,833,655	69,267,095	76,958,698	91,228,020
Private	52,222,944	49,445,880	57,904,680	59,565,307
Endowment Income	3,967,652	4,682,654	5,683,358	7,668,862
Sales/Services from Educational Activities	3,590,848	3,777,883	3,975,568	3,824,128
Sales/Services from Auxiliary Enterprises	62,660	60,572	56,118	60,605
Professional Fees	111,540,789	224,402,046	212,502,936	186,822,008
Other Revenues	16,307,540	22,928,249	14,186,573	6,255,853
<b>TOTAL CURRENT FUNDS REVENUES *</b>	<b>\$ 511,925,678</b>	<b>\$ 567,122,579</b>	<b>\$ 623,439,238</b>	<b>\$ 592,493,064</b>

\* Revenue data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

\*\* Per the Comptroller's office, beginning in FY 2007, TDCJ revenue is reported as Professional Fees rather than State Contracts.

**Texas Tech University Health Sciences Center  
Current Funds Expenditures By Function \*  
Fiscal Years 2006 - 2009**

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>
Instruction	\$ 199,740,961	\$ 222,892,255	\$ 238,871,426	\$ 235,129,087
Research	19,035,401	18,076,573	21,501,143	33,715,142
Public Service	104,987,443	111,502,555	116,744,622	121,958,977
Academic Support	106,134,371	121,334,045	126,214,899	117,839,495
Student Services	7,206,631	8,308,039	8,885,434	9,471,530
Institutional Support	17,860,957	19,066,980	20,985,931	22,638,697
Operation and Maintenance of Plant	16,768,750	16,136,240	19,279,788	20,641,512
Scholarships and Fellowships	4,602,040	4,900,538	5,401,687	6,821,276
Auxiliary Enterprises	313,377	378,008	341,490	271,374
<b>TOTAL CURRENT FUNDS EXPENDITURES *</b>	<b>\$ 476,649,931</b>	<b>\$ 522,595,233</b>	<b>\$ 558,226,420</b>	<b>\$ 568,487,090</b>

\* Expenditure data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the implementation of GASB statements 34 and 35.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Odessa</b>	<b>Abilene</b>	<b>Dallas</b>	<b>HEAF / TRB</b>	<b>Correctional</b>	<b>Total</b>
2010	\$271,929,652	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$29,041,487	\$107,772,229	\$676,167,142
2009 *	\$241,040,793	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$29,373,840	\$100,396,218	\$610,011,794
2008	\$229,150,029	\$64,861,265	\$127,349,833	\$35,891,098			\$31,211,045	\$97,609,369	\$586,072,639
2007	\$204,138,036	\$52,745,445	\$92,846,008	\$28,306,241			\$22,926,841	\$87,107,034	\$488,069,605
2006	\$184,809,571	\$54,789,810	\$83,157,924	\$29,977,883			\$22,792,844	\$85,908,933	\$461,436,965
2005	\$173,838,609	\$49,616,720	\$76,097,971	\$24,351,027			\$12,815,569	\$84,384,874	\$421,104,770
2004	\$167,588,955	\$44,549,294	\$75,878,051	\$23,818,167			\$12,716,796	\$84,281,758	\$408,833,021
2003	\$164,050,336	\$44,403,460	\$73,040,811	\$22,826,350			\$14,848,239	\$79,916,218	\$399,085,414
2002	\$154,903,978	\$41,604,826	\$71,208,406	\$22,680,716			\$10,225,502	\$79,393,606	\$380,017,034
2001	\$142,803,489	\$35,447,024	\$64,795,890	\$22,412,934			\$10,570,057	\$74,100,000	\$350,129,394
2000	\$134,791,944	\$33,283,030	\$59,992,822	\$22,002,897			\$10,576,762	\$74,100,000	\$334,747,455
1999	\$132,606,706	\$40,003,669	\$56,773,488	\$19,687,736			\$9,031,236	\$52,914,894	\$311,017,729
1998	\$133,786,397	\$39,135,877	\$55,639,611	\$17,957,601			\$7,884,211	\$50,000,000	\$304,403,697
1997	\$114,692,377	\$33,740,170	\$52,931,791	\$17,210,069			\$7,868,914	\$51,335,328	\$277,778,649
1996	\$109,150,648	\$31,567,730	\$48,363,699	\$15,533,314			\$7,872,476	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974			\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643			\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796			\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594			\$4,333,333	\$5,076,612	\$145,332,069

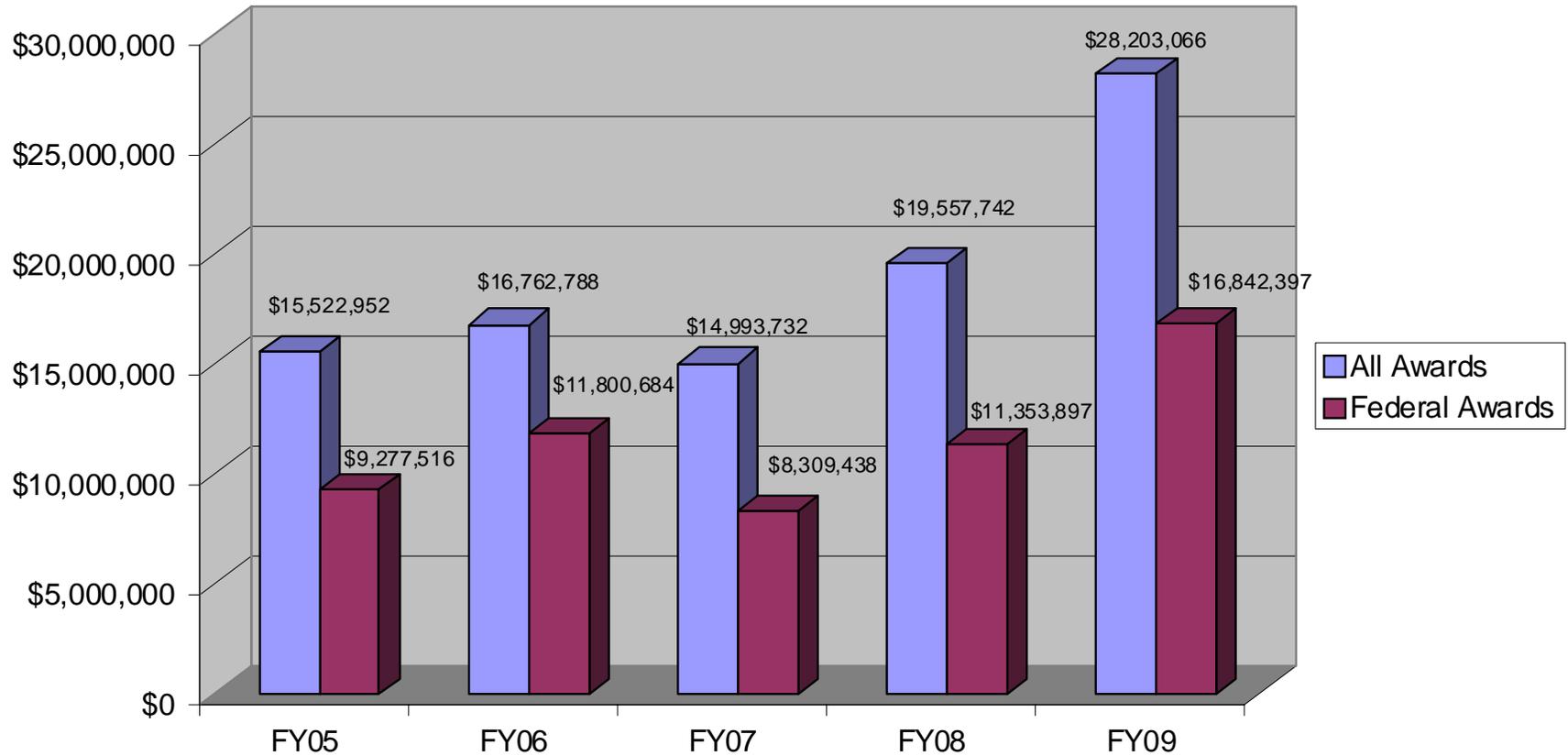
\* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGET BY CAMPUS/SCHOOL SUMMARY  
FISCAL YEAR 2010**

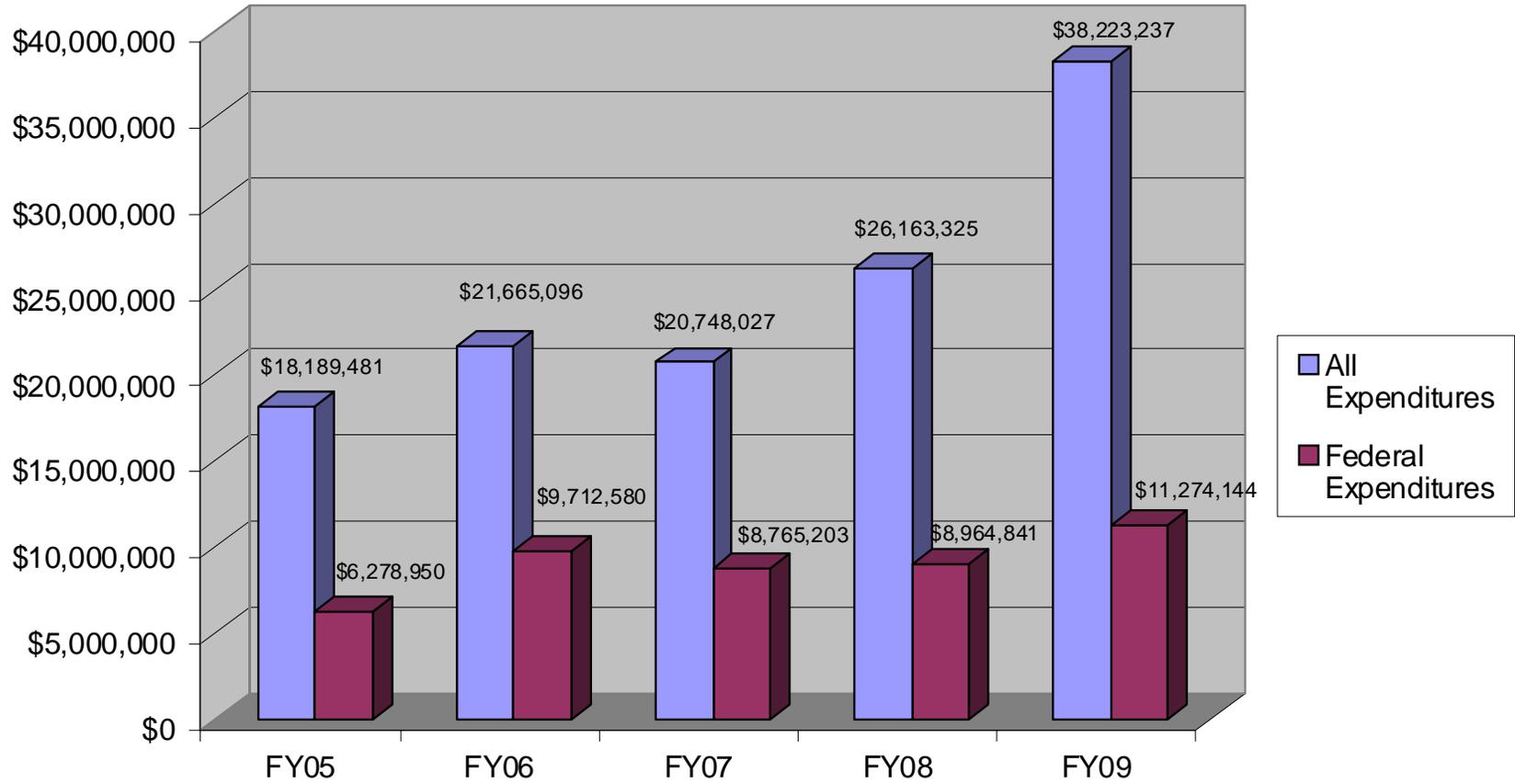
School/Campus	Lubbock	Amarillo	Permian Basin	El Paso	Abilene	Dallas	HEAF/TRB	Correctional	Total
Institutional	61,025,790	5,246,045	2,584,058	8,381,420	424,129	0	0	0	77,661,442
HEAF	0	0	0	0	0	0	29,041,487	0	29,041,487
Correctional MHC	0	0	0	0	0	0	0	107,772,229	107,772,229
Research	6,732,991	90,300	0	0	0	0	0	0	6,823,291
Rural Health	6,966,664	0	0	0	0	0	0	0	6,966,664
Allied Health Sciences	8,605,006	595,702	1,642,352	13,000	0	0	0	0	10,856,060
Grad School	1,635,786	0	0	0	0	0	0	0	1,635,786
Medicine	169,680,238	45,477,387	36,106,862	0	0	0	0	0	251,264,487
PLF SOM	0	0	0	140,203,835	0	0	0	0	140,203,835
ATP SON	15,942,505	0	1,274,775	414,639	0	0	0	0	17,631,919
Pharmacy	1,340,672	19,219,777	0	0	3,063,660	2,685,833	0	0	26,309,942
<b>TOTAL</b>	<b>271,929,652</b>	<b>70,629,211</b>	<b>41,608,047</b>	<b>149,012,894</b>	<b>3,487,789</b>	<b>2,685,833</b>	<b>29,041,487</b>	<b>107,772,229</b>	<b>676,167,142</b>

RESEARCH

## TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH AWARDS



# TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER RESEARCH EXPENDITURES



SPACE

**Texas Tech University Health Sciences Center  
Facilities Inventory Report (Owned Buildings)  
Fall 2009**

Campus / Site	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	898,269
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	TTUHSC Physicians Medical Pavilion	142,711
Lubbock	1004	Crematory / Incinerator Building	1,512
Lubbock	1005	International Pain Center	12,742
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - Averitt	7,152
Lubbock	1204	Texas Tech Medical Center SW - Institute of Forensic Sciences	16,335
Lubbock	1205	Texas Tech Medical Center SW - Maintenance & Operations Building	6,054
Lubbock	1301	Larry Combest Community Health & Wellness Center	6,541
<b>TOTAL-Lubbock</b>			<b>1,302,721</b>
Amarillo	2000	School of Medicine and Allied Health Building	194,175
Amarillo	2001	School of Pharmacy	105,256
Amarillo	2002	Women's Health and Research Institute	72,684
Amarillo	2004	Facilities / Operations Building	3,659
Amarillo	2005	Amarillo Research Building	46,589
Amarillo	2006	SOP Academic Center	23,508
<b>TOTAL-Amarillo</b>			<b>445,871</b>
El Paso	3000	Texas Tech University Health Sciences Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	TTUHSC-El Paso Warehouse	3,037
El Paso	3003	Archer Building I	14,260
El Paso	3004	Archer Building II	3,079
El Paso	3005	Medical Science Building I	95,118
El Paso	3006	Medical Education Building	119,489
<b>TOTAL-El Paso</b>			<b>476,814</b>
Odessa	4000	Texas Tech University Health Sciences Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Monahans	4050	Monahans WIC Clinic	1,832
Odessa	4051	Storage Building	2,449
Midland	5001	Aaron Medical Science Building	27,353
Midland	5002	Internal Medicine & OB/GYN Facility *	35,335
<b>TOTAL-Perm. Basin</b>			<b>215,673</b>
Abilene	6000	School of Pharmacy	39,837
<b>TOTAL-Abilene</b>			<b>39,837</b>

\* Expected completion: Fall 2009

**LEASE OF SPACE REPORT**  
**As of November 1, 2009**

<b>Managing Dept</b>	<b>Location</b>	<b>Space Location</b>	<b>Department</b>	<b>Function</b>	<b>Square Footage</b>
	Abilene	Abilene	Correctional Managed Health Care	Storage	150
			<b>Abilene</b>	<b>Sub-Total</b>	<b>150</b>
	Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
	Amarillo	Amarillo	School of Pharmacy	Office	2,088
	Amarillo	Amarillo	Pediatrics	Clinic	6,968
	Amarillo	Dallas	School of Pharmacy	Classroom	9,063
	Amarillo	Dallas	School of Pharmacy	Classroom	4,860
	Amarillo	Amarillo	OB/GYN	Storage	120
	Amarillo	Amarillo	OB/GYN	Storage	120
	Amarillo	Amarillo	SOP Museum	Storage	600
	Amarillo	Amarillo	Managed Health Care	Storage	240
	Amarillo	Amarillo	Family Medicine	Storage	300
	Amarillo	Amarillo	Family Medicine	Storage	209
	Amarillo	Amarillo	Poison Control Ctr	Storage	150
	Amarillo	Amarillo	Poison Control Ctr	Storage	150
	Amarillo	Amarillo	Family Medicine	Storage	300
	Amarillo	Amarillo	Family Medicine	Storage	240
	Amarillo	Amarillo	Inst. Compliance	Storage	25
	Amarillo	Amarillo	Laura Bush Institute	Storage	60
			<b>Amarillo</b>	<b>Sub-Total</b>	<b>30,577</b>
	El Paso	El Paso	NeuroPsychiatry	Clinic	11,446
	El Paso	Fabens	Family Medicine	Clinic	3,600
	El Paso	El Paso	Pediatrics	Clinic	2,059
	El Paso	Horizon City	Pediatrics	Horizon City	2,922
	El Paso	El Paso	OB/GYN	Clinic	1,000
	El Paso	Socorro	Family Medicine	Clinic	5,835
	El Paso	El Paso	Family Medicine	Clinic	18,013
	El Paso	El Paso	Pediatrics	Clinic	6,000
	El Paso	El Paso	Pediatrics OB/GYN	Clinic	8,862
	El Paso	El Paso	Surgery	Clinic	1,200
	El Paso	Socorro	Family Medicine	Storage	200
	El Paso	El Paso	Pediatrics	Storage	100
	El Paso	El Paso	Family Medicine	Storage	130
			<b>El Paso</b>	<b>Sub-Total</b>	<b>61,367</b>

**LEASE OF SPACE REPORT**  
**As of November 1, 2009**

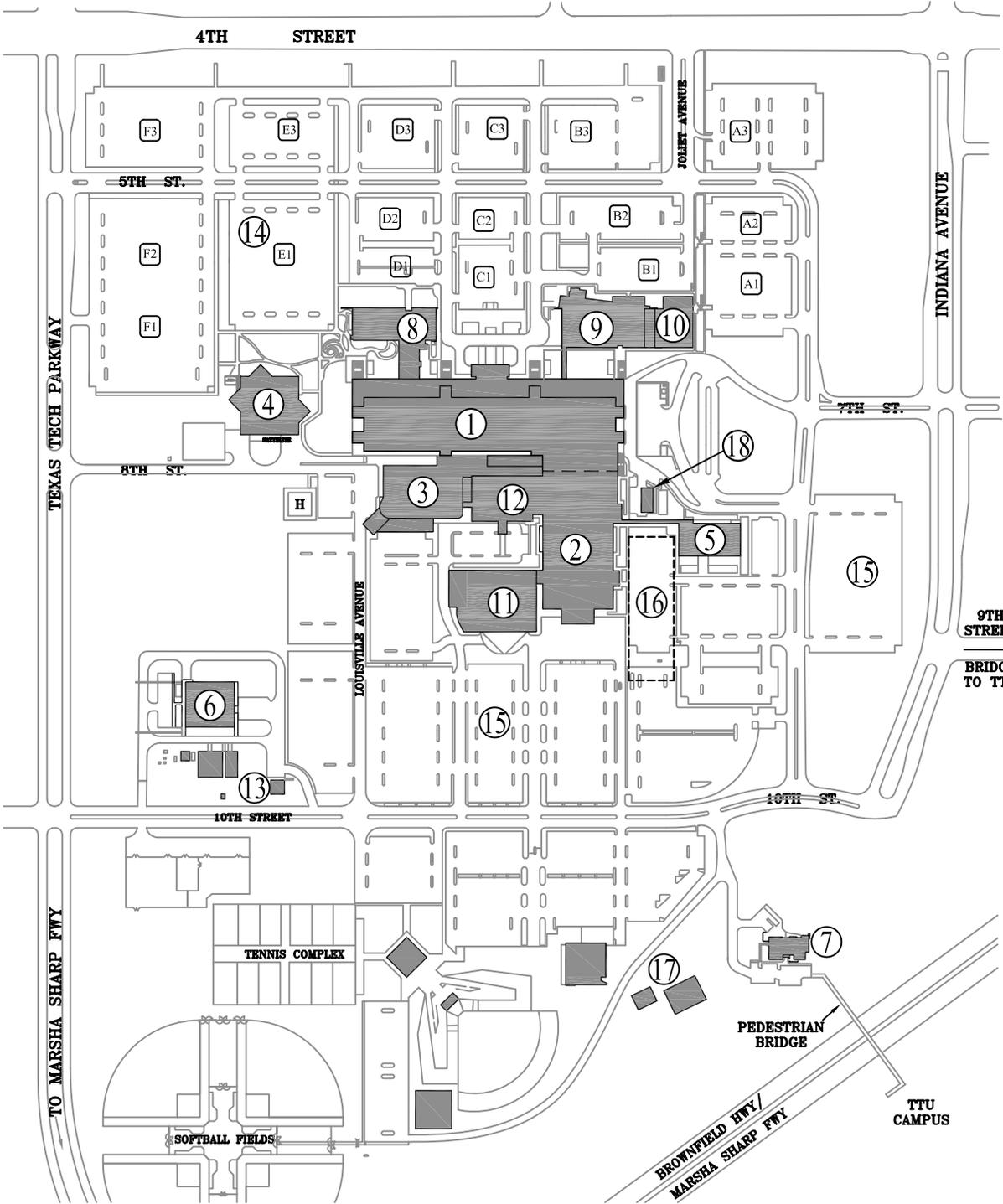
<b>Managing Dept Location</b>	<b>Space Location</b>	<b>Department</b>	<b>Function</b>	<b>Square Footage</b>
Lubbock	Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,214
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Lubbock	OB/GYN	Clinic	1,369
Lubbock	Lubbock	Pediatrics	<b>Clinic</b>	2,388
Lubbock	Lubbock	Pediatrics	Clinic	1,256
Lubbock	Lubbock	Nursing Services	Clinic	1,800
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	Internal Medicine	Storage	100
Lubbock	Lubbock	Garrison Institute on Aging	Storage	100
Lubbock	Lubbock	Garrison Institute on Aging	Storage	200
Lubbock	Lubbock	Microbiology	Storage	200
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Neurology	Storage	250
Lubbock	Lubbock	Psychiatry	Storage	250
Lubbock	Lubbock	Orthopaedic Surger	Storage	250
Lubbock	Lubbock	Ophthalmology	Storage	240
Lubbock	Lubbock	Garrison Institute on Aging	Storage	50
Lubbock	Lubbock	Garrison Institute on Aging	Storage	50
Lubbock	Wolfforth	PD&C	Storage	128
		<b>Lubbock</b>	<b>Sub-Total</b>	<b>33,100</b>

**LEASE OF SPACE REPORT**  
**As of November 1, 2009**

<b>Managing Dept</b>	<b>Location</b>	<b>Space Location</b>	<b>Department</b>	<b>Function</b>	<b>Square Footage</b>
	Odessa	Midland	Internal Medicine	Clinic	6,168
	Odessa	Odessa	WIC	Clinic	4,777
	Odessa	Odessa	WIC	Clinic	3,615
	Odessa	Stanton	WIC	Clinic	1,614
	Odessa	Midland	OB/GYN	<b>Clinic</b>	4,025
	Odessa	Midland		Heart Inst	10,717
	Odessa	Fort Stockton	WIC	Clinic	1,634
	Odessa	Andrews	OB/GYN	Clinic	1,553
	Odessa	Crane	WIC	Clinic	2,400
	Odessa	Midland	WIC	Clinic	7,219
	Odessa	Kermit	WIC	Clinic	1,800
	Odessa	Midland	OB/GYN	office	2,925
	Odessa	Odessa	Central Coding	Storage	60
	Odessa	Odessa	Facilities	Storage	952
	Odessa	Odessa	Institutional Development	Storage	240
	Odessa	Odessa	Internal Medicine	Storage	240
	Odessa	Odessa	OB/GYN	Storage	200
	Odessa	Odessa	Administration	Storage	150
	Odessa	Odessa	Administration	Storage	150
	Odessa	Odessa	Family Medicine	Storage	200
	Odessa	Odessa	OB/GYN	Storage	150
	Odessa	Odessa	Research	Storage	75
	Odessa	Odessa	MPIP	Storage	360
	Odessa	Odessa	MPIP	Storage	360
	Odessa	Odessa	Internal Medicine	Storage	200
			<b>Odessa</b>	<b>Sub-Total</b>	<b>51,784</b>
				<b>Total</b>	<b>176,978</b>

# Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE 



1. Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. International Pain Center
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-F
15. UMC Parking
16. UMC Future Medical Tower (Under Construction)
17. Hope Lodge (Under Construction)
18. UMC Generator Building

## Acree Information (approximate)

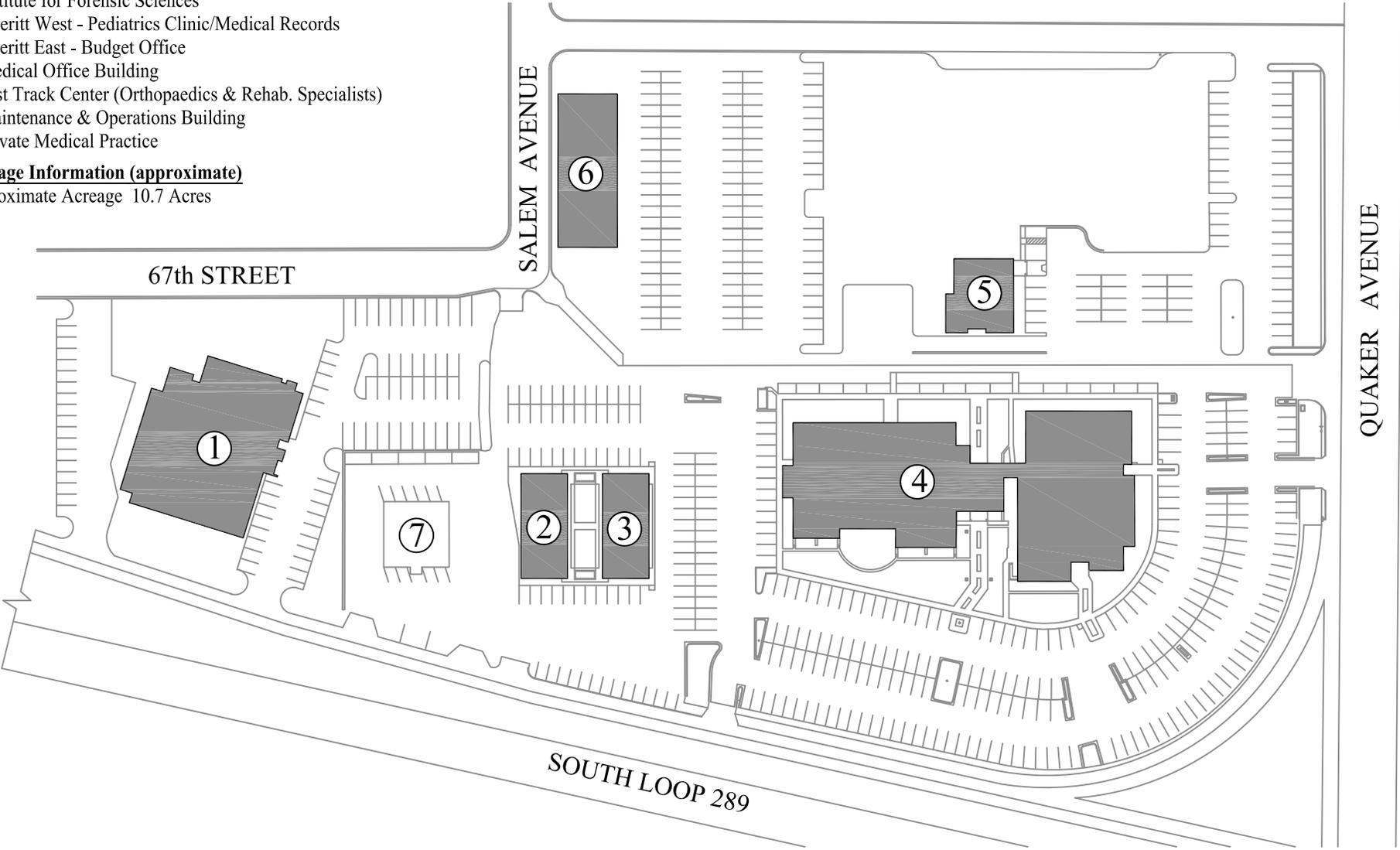
- Original TTUHSC Land Tract 116 Acres
- TTUHSC (Current) 81.3 Acres
- UMC (Deeded) 12.4 Acres
- UMC (Leased) 22.3 Acres
- UMC (Leased-TTU) 4.5 Acres

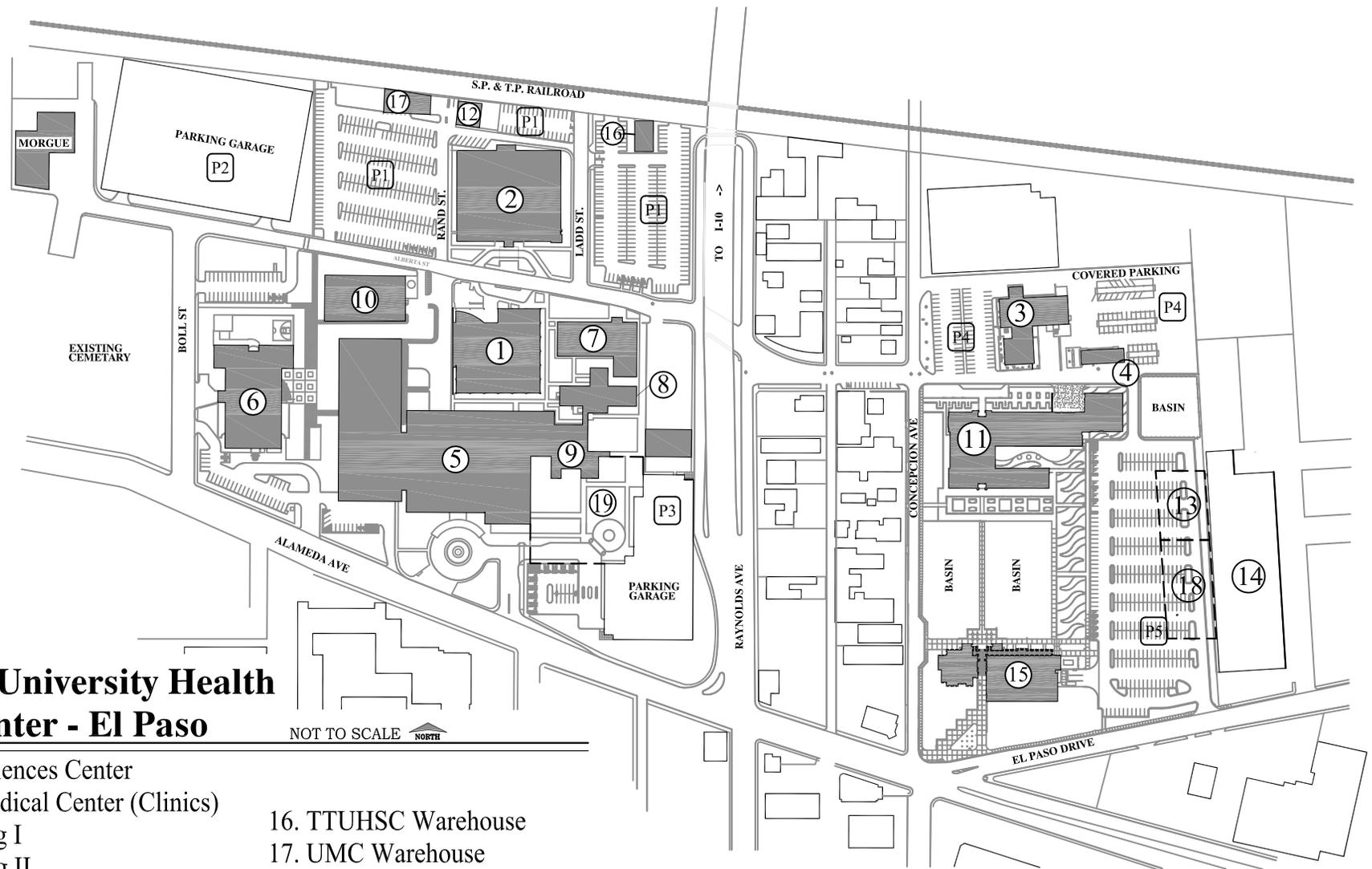
# Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE 

- 1. Institute for Forensic Sciences
- 2. Averitt West - Pediatrics Clinic/Medical Records
- 3. Averitt East - Budget Office
- 4. Medical Office Building
- 5. Fast Track Center (Orthopaedics & Rehab. Specialists)
- 6. Maintenance & Operations Building
- 7. Private Medical Practice

**Acreage Information (approximate)**  
Approximate Acreage 10.7 Acres





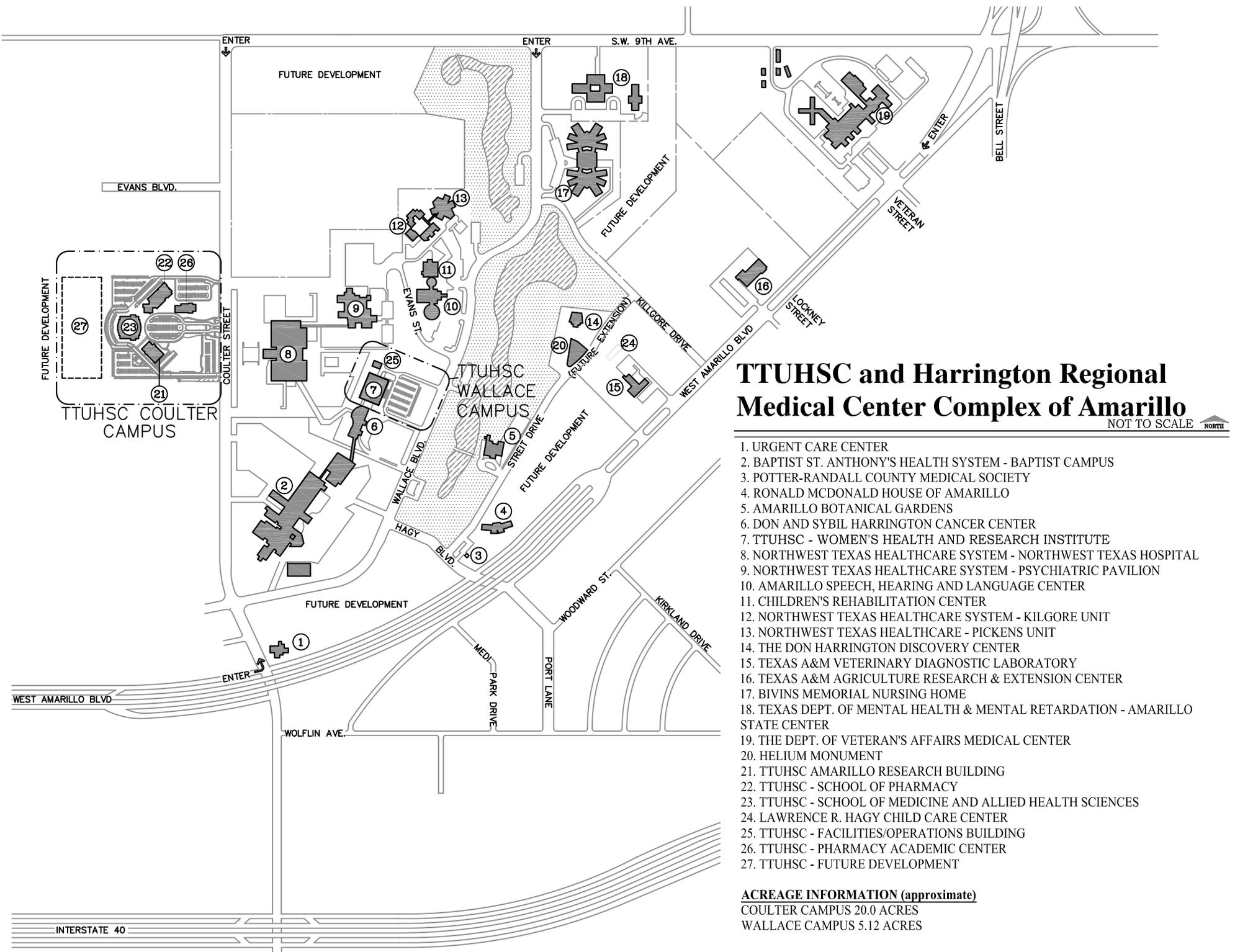
## Texas Tech University Health Sciences Center - El Paso

1. TTU Health Sciences Center
2. Texas Tech Medical Center (Clinics)
3. Archer Building I
4. Archer Building II
5. UMC Hospital (Formerly Thomason)
6. Psychiatric Center
7. UMC Annex
8. UMC Clinic
9. UMC Outpatient
10. UMC Central Plant
11. Medical Education Building
12. Clinic Building Central Plant
13. Future Medical Science Building II
14. City/County Health Department
15. Medical Science Building I
16. TTUHSC Warehouse
17. UMC Warehouse
18. Future Parking Garage
19. UMC Children's Hospital (Under Construction)

- P1. TTUHSC Visitor Parking
- P2. UMC & TTUHSC Employee Parking
- P3. UMC Visitor Parking Garage
- P4. Archer Building Employee Parking
- P5. MEB & MSB1 Parking

### Acree Information (approximate)

East Campus Land Tract 14.1 Acres  
 West Campus Land Tract 7.3 Acres



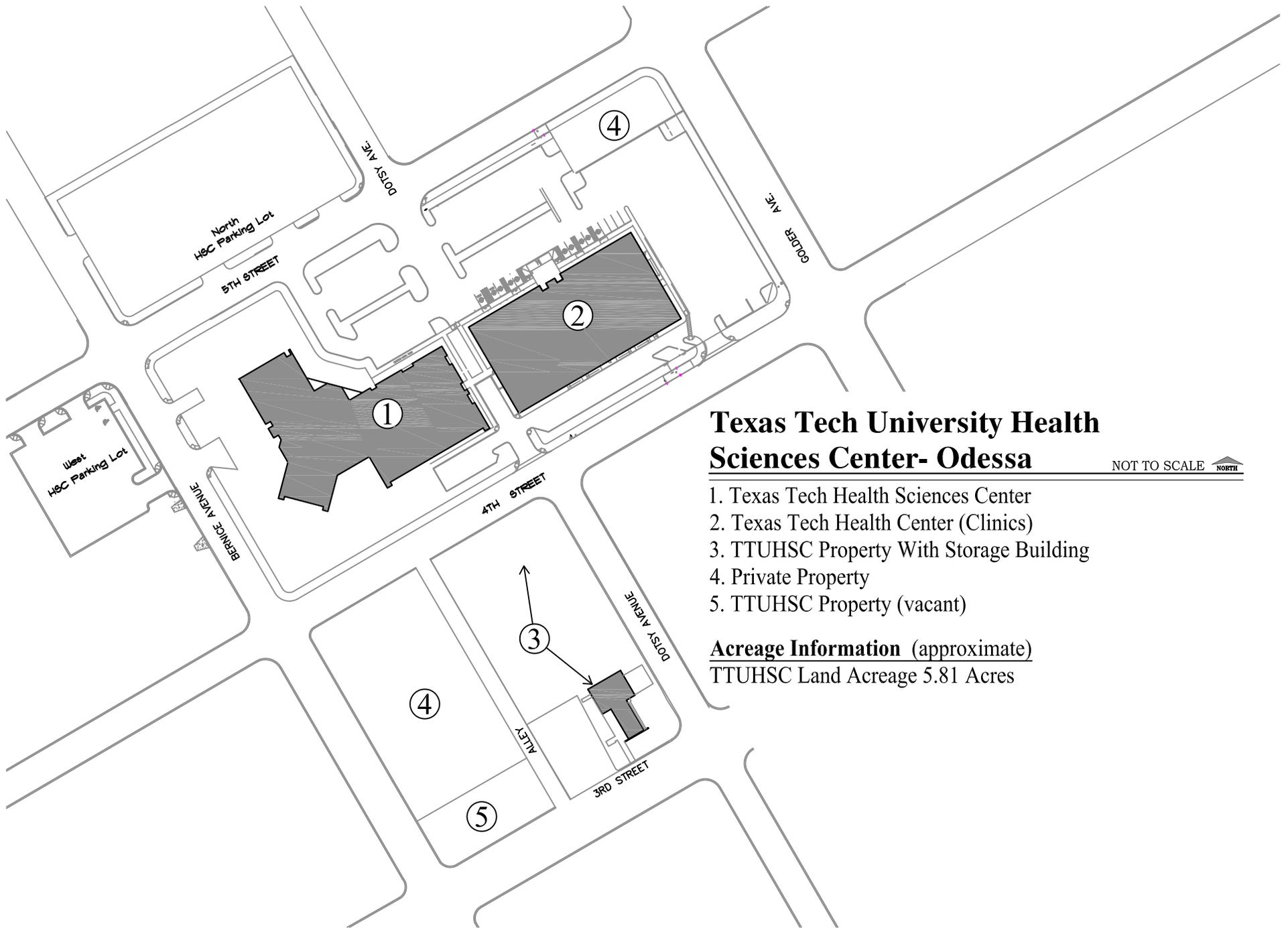
# TTUHSC and Harrington Regional Medical Center Complex of Amarillo

NOT TO SCALE 

1. URGENT CARE CENTER
2. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
3. POTTER-RANDALL COUNTY MEDICAL SOCIETY
4. RONALD MCDONALD HOUSE OF AMARILLO
5. AMARILLO BOTANICAL GARDENS
6. DON AND SYBIL HARRINGTON CANCER CENTER
7. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
8. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
9. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
10. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
11. CHILDREN'S REHABILITATION CENTER
12. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
13. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
14. THE DON HARRINGTON DISCOVERY CENTER
15. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
16. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
17. BIVINS MEMORIAL NURSING HOME
18. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
19. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
20. HELIUM MONUMENT
21. TTUHSC AMARILLO RESEARCH BUILDING
22. TTUHSC - SCHOOL OF PHARMACY
23. TTUHSC - SCHOOL OF MEDICINE AND ALLIED HEALTH SCIENCES
24. LAWRENCE R. HAGY CHILD CARE CENTER
25. TTUHSC - FACILITIES/OPERATIONS BUILDING
26. TTUHSC - PHARMACY ACADEMIC CENTER
27. TTUHSC - FUTURE DEVELOPMENT

**ACREAGE INFORMATION (approximate)**

COULTER CAMPUS 20.0 ACRES  
 WALLACE CAMPUS 5.12 ACRES



## Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE 

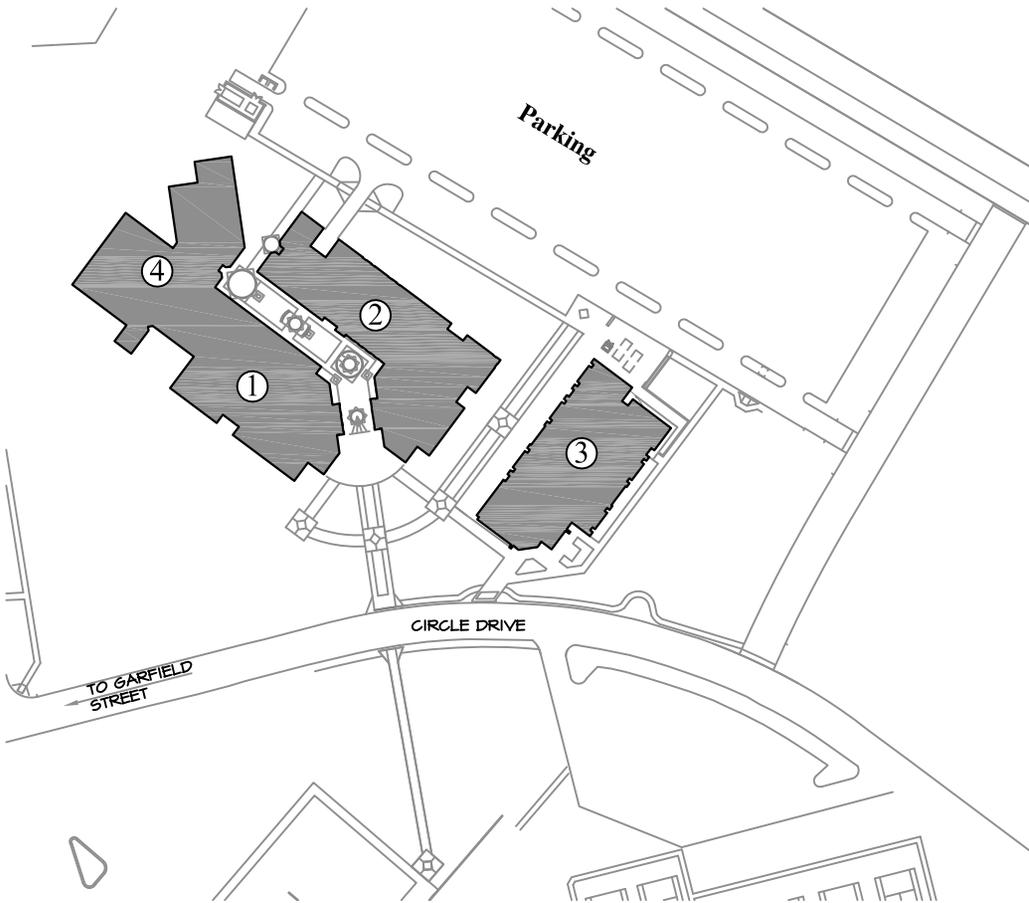
1. Texas Tech Health Sciences Center
2. Texas Tech Health Center (Clinics)
3. TTUHSC Property With Storage Building
4. Private Property
5. TTUHSC Property (vacant)

**Acreage Information** (approximate)  
 TTUHSC Land Acreage 5.81 Acres

# Texas Tech University Health Sciences Center (Midland College Campus)

NOT TO SCALE 

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Dorothy & Todd Aaron Medical Science Building Addition - TTUHSC

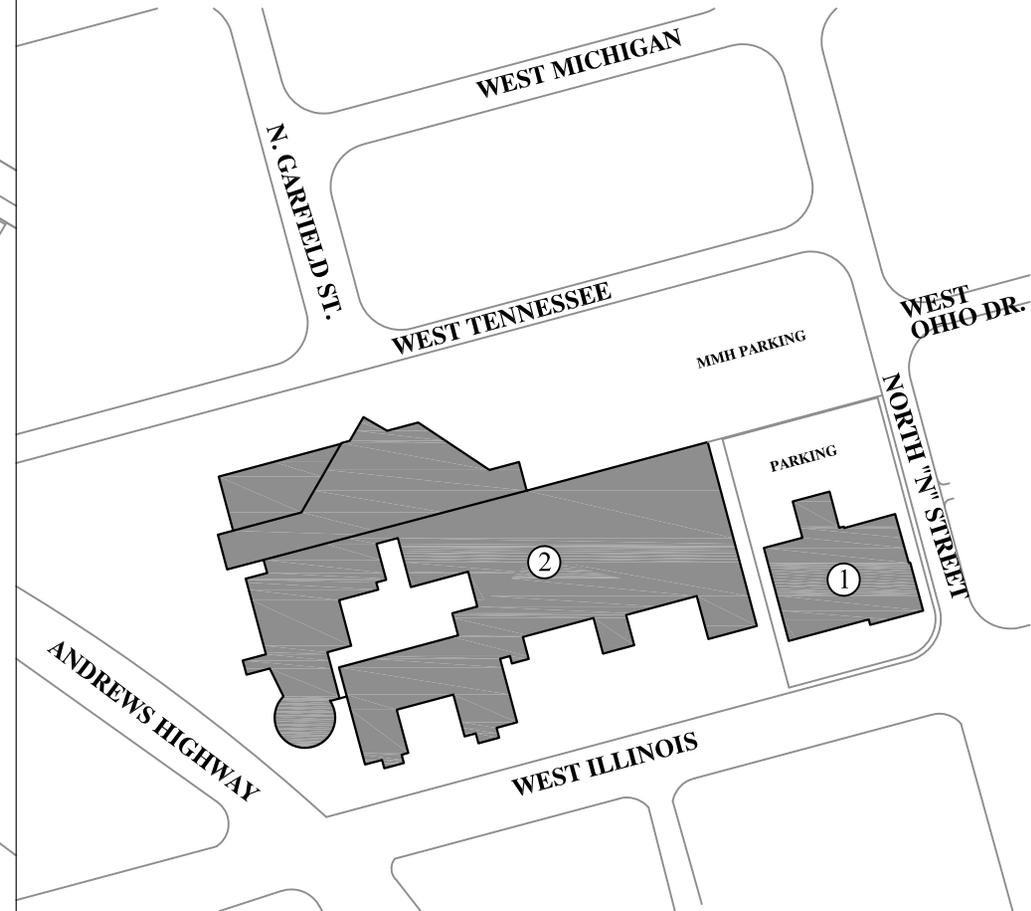


# Texas Tech University Health Sciences Center (Midland Memorial Hospital Campus)

NOT TO SCALE 

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health and Internal Medicine & OB/GYN Clinics
2. Midland Memorial Hospital (MMH)

Acreage Information (approximate)  
TTUHSC Acreage 1.21 Acres

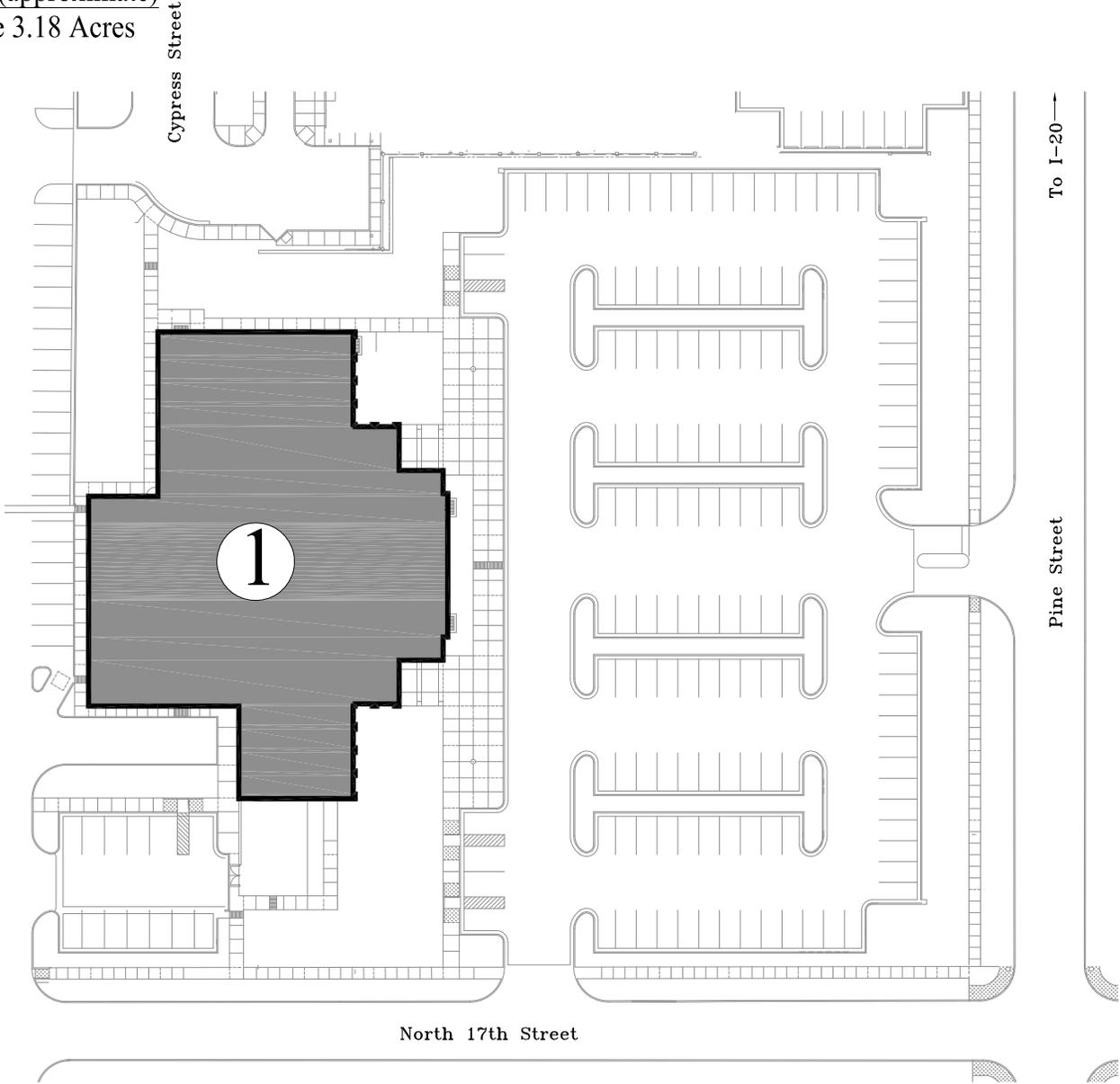


# Texas Tech University Health Sciences Center- Abilene

NOT TO SCALE 

1. School of Pharmacy

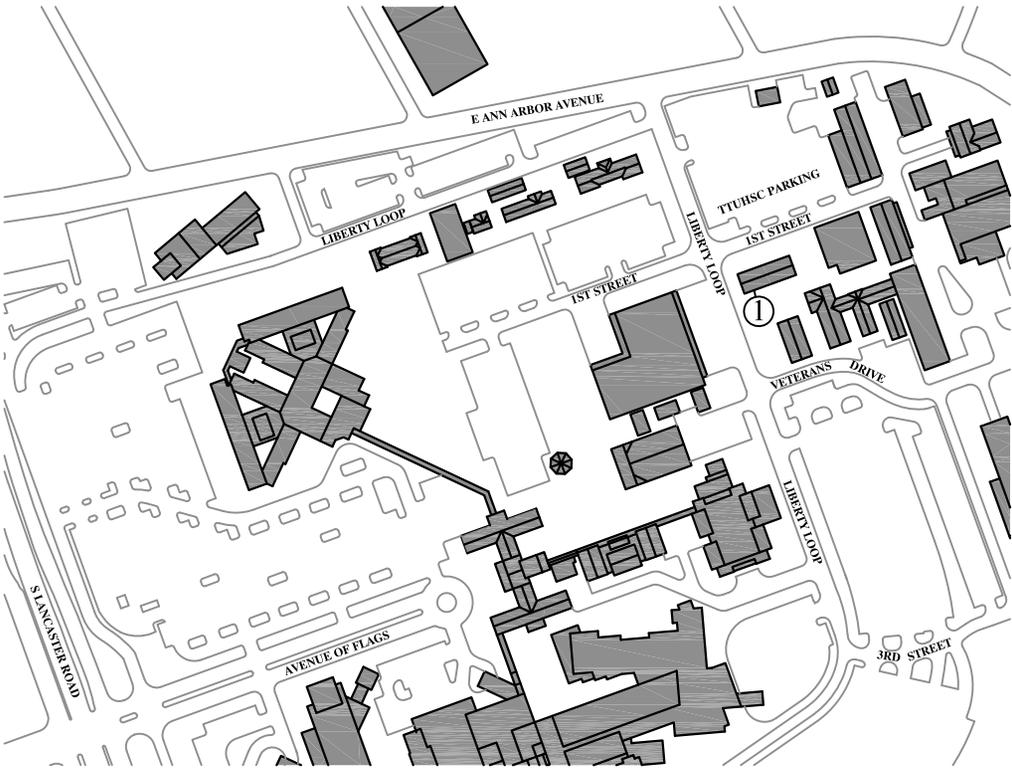
**Acreage Information** (approximate)  
TTUHSC Land Acreage 3.18 Acres



**Texas Tech University  
Health Sciences Center  
(Dallas VA Medical Center)**

NOT TO SCALE 

1. School of Pharmacy (Leased Facility)



**Texas Tech University  
Health Sciences Center  
(Dallas 5920 Forest Park Road)**

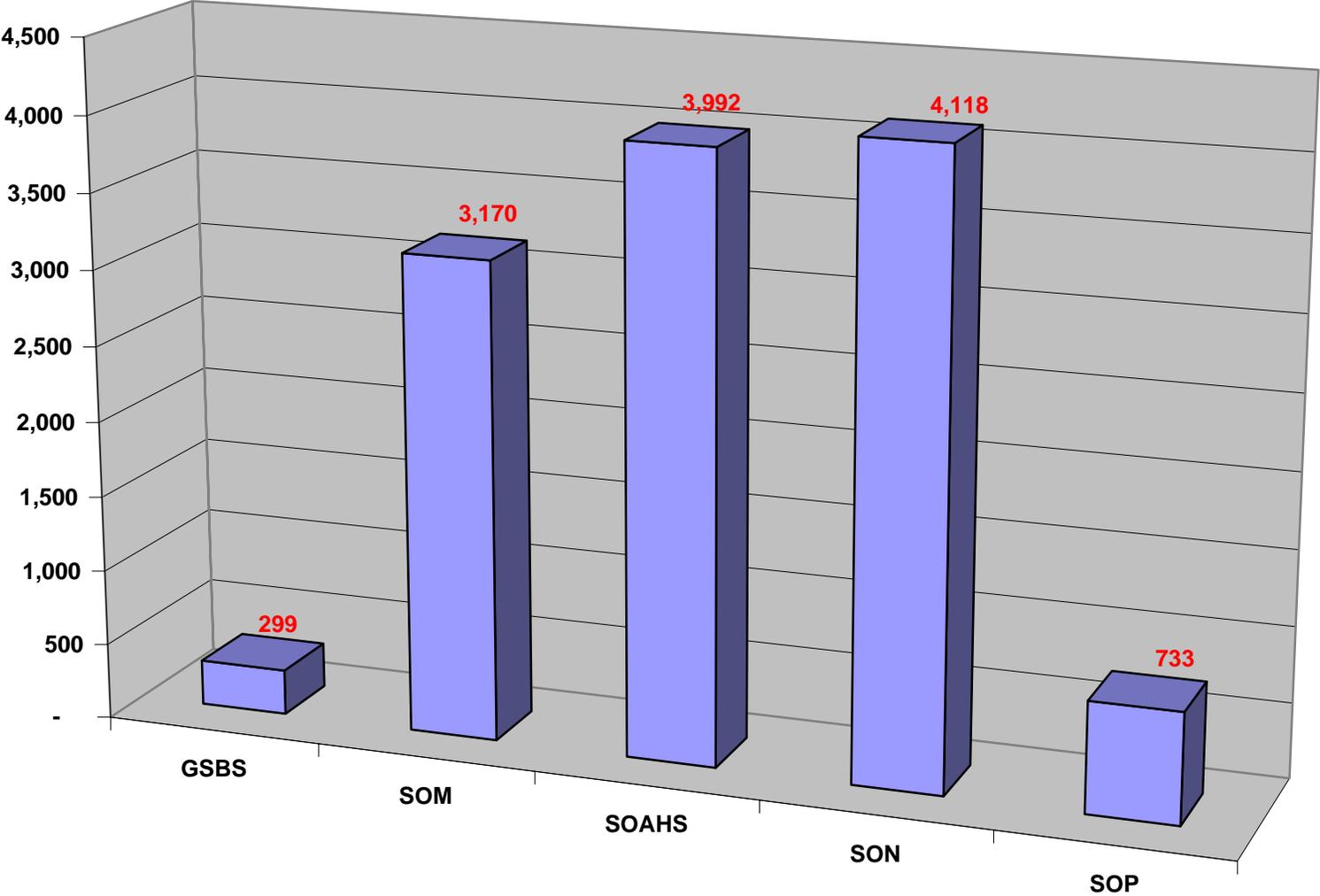
NOT TO SCALE 

1. Southwest Professional Building - School of Pharmacy (Leased Facility)



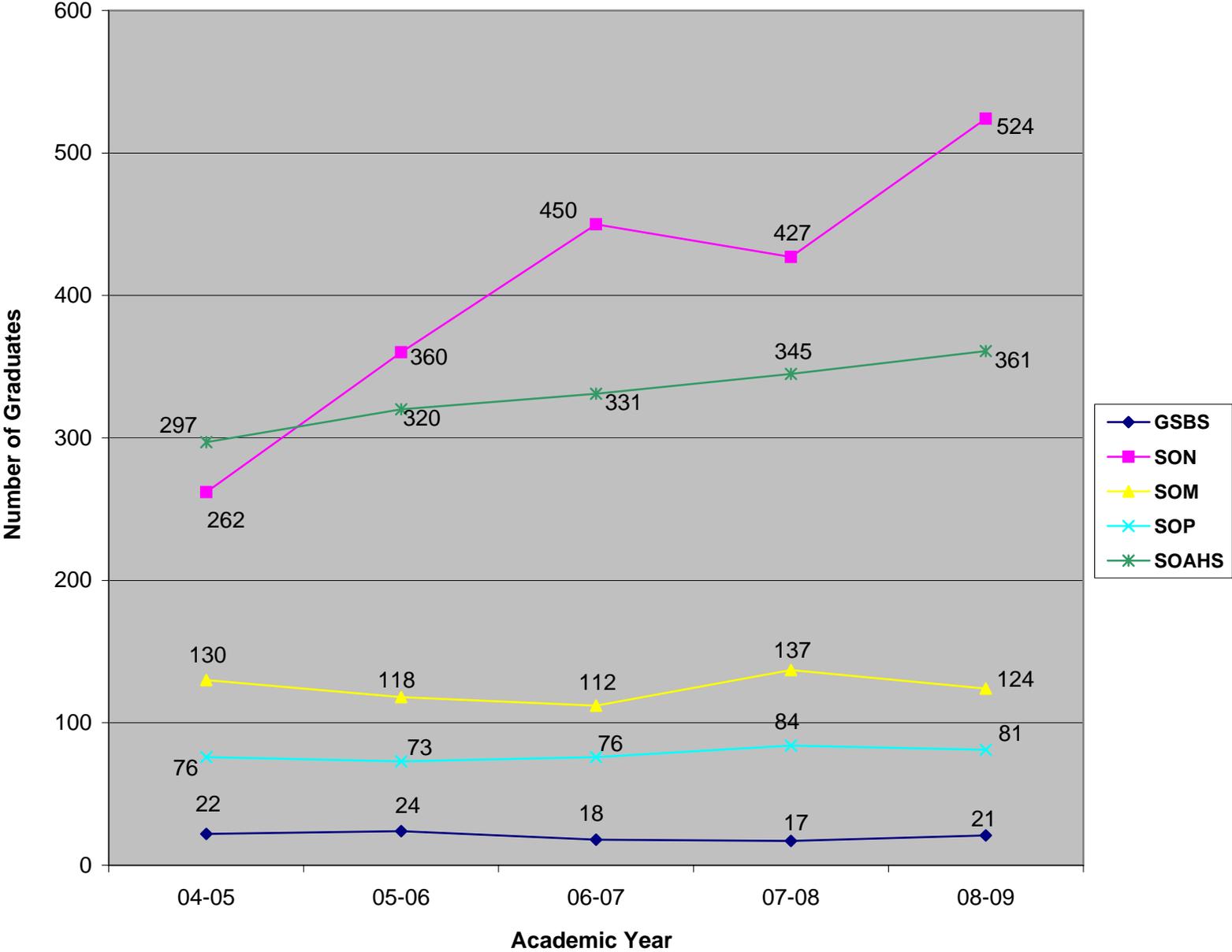
ALUMNI

### TTUHSC Alumni by School (Cumulative 1974 - 2009)



Source: TTUHSC Office of Institutional Research

# TTUHSC Alumni Number of Graduates by School



Source: TTUHSC Office of Institutional Research

**PRACTICE  
INCOME PLANS**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOLS OF MEDICINE\***

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>Total</b>
<b>1. PROVIDER PLAN INCOME: 2000-2009</b>											
<b>A. GROSS AMOUNT</b>											
<b>1. Gross Charges</b>											
Lubbock	81,746,294	90,490,008	96,890,873	86,567,220	106,285,567	108,824,588	122,492,309	135,645,348	137,269,479	137,093,320	1,103,305,006
Amarillo	22,268,767	26,539,271	30,617,461	34,426,817	38,396,280	40,501,711	47,114,391	44,908,979	45,658,168	47,473,049	377,904,894
El Paso	74,178,421	71,471,912	79,348,883	86,272,611	97,277,560	98,363,609	108,516,586	107,440,329	111,215,741	122,351,523	956,437,175
Odessa	10,176,776	10,857,356	12,119,640	12,425,911	15,254,173	16,861,256	17,615,077	17,930,948	19,387,747	19,199,826	151,828,710
<b>Total</b>	<b>188,370,258</b>	<b>199,358,547</b>	<b>218,976,857</b>	<b>219,692,559</b>	<b>257,213,580</b>	<b>264,551,164</b>	<b>295,738,363</b>	<b>305,925,604</b>	<b>313,531,135</b>	<b>326,117,718</b>	<b>2,589,475,785</b>
<b>2. Net Collections</b>											
Lubbock	34,089,390	35,857,127	37,896,914	33,164,939	33,373,129	36,305,808	42,807,956	45,906,185	48,702,555	52,517,367	400,621,370
Amarillo	10,216,273	11,396,074	13,011,048	14,879,180	15,171,336	16,790,737	17,782,142	15,891,173	17,688,258	18,552,020	151,378,241
El Paso	24,733,218	25,088,013	29,107,966	30,102,963	29,194,259	30,523,907	33,021,869	33,977,120	37,296,208	42,094,882	315,140,405
Odessa	4,590,822	4,669,718	5,239,859	5,328,292	5,850,464	6,686,452	6,589,707	6,729,600	8,063,139	8,608,043	62,356,096
<b>Total</b>	<b>73,629,703</b>	<b>77,010,932</b>	<b>85,255,787</b>	<b>83,475,374</b>	<b>83,589,188</b>	<b>90,306,904</b>	<b>100,201,674</b>	<b>102,504,078</b>	<b>111,750,160</b>	<b>121,772,312</b>	<b>929,496,112</b>
<b>B. ADJUSTMENTS</b>											
<b>1. Total Amount</b>											
Lubbock	40,899,196	44,973,963	53,073,235	51,623,926	61,413,078	65,389,979	68,758,626	78,358,731	77,396,421	79,371,002	621,258,157
Amarillo	9,569,663	12,233,963	13,360,348	17,623,041	20,172,694	22,529,277	26,101,531	24,555,688	28,255,592	27,376,554	201,778,351
El Paso	35,915,773	35,395,155	40,791,260	44,582,856	52,006,408	54,532,902	57,547,598	55,906,178	57,254,717	62,588,938	496,521,785
Odessa	4,512,236	4,476,608	5,301,332	5,641,706	6,934,853	7,888,864	8,488,925	8,308,017	8,756,070	8,692,120	69,000,731
<b>Total</b>	<b>90,896,868</b>	<b>97,079,689</b>	<b>112,526,175</b>	<b>119,471,529</b>	<b>140,527,033</b>	<b>150,341,022</b>	<b>160,896,680</b>	<b>167,128,614</b>	<b>171,662,800</b>	<b>178,028,614</b>	<b>1,388,559,024</b>
<b>2. Non-Indigent Adjustments</b>											
Lubbock	24,821,728	27,542,638	31,916,183	29,701,626	35,755,340	38,930,154	43,936,873	52,002,238	53,801,234	52,082,306	390,490,320
Amarillo	2,955,537	4,434,076	4,907,045	6,440,667	6,935,069	7,263,860	10,009,918	9,059,457	11,581,966	10,608,621	74,196,216
El Paso	8,421,899	12,634,633	11,544,493	12,611,085	15,312,118	10,302,481	11,777,934	12,161,176	15,372,922	27,107,591	137,246,332
Odessa	1,513,507	1,650,473	1,870,432	1,783,766	1,991,507	2,508,142	2,670,845	3,011,890	3,776,248	3,437,790	24,214,600
<b>Total</b>	<b>37,712,671</b>	<b>46,261,820</b>	<b>50,238,153</b>	<b>50,537,144</b>	<b>59,994,034</b>	<b>59,004,637</b>	<b>68,395,570</b>	<b>76,234,761</b>	<b>84,532,370</b>	<b>93,236,308</b>	<b>626,147,468</b>
<b>C. BAD DEBT AMOUNT</b>											
Lubbock	7,836,577	7,696,097	6,301,066	4,411,978	9,730,455	8,446,166	9,028,872	9,987,531	9,761,294	9,665,893	82,865,929
Amarillo	1,414,994	1,054,772	2,309,323	5,149,324	2,646,582	2,936,604	1,472,827	3,340,725	1,397,424	3,187,273	24,909,848
El Paso	12,532,844	11,483,439	10,127,779	11,370,265	16,624,425	15,188,653	16,050,783	16,339,367	15,447,554	18,528,754	143,693,863
Odessa	1,298,179	1,352,739	1,380,863	1,405,422	2,360,588	2,367,276	2,498,665	2,078,286	3,188,890	2,949,549	20,880,508
<b>Total</b>	<b>23,082,594</b>	<b>21,587,098</b>	<b>20,119,031</b>	<b>22,336,989</b>	<b>31,362,050</b>	<b>28,938,699</b>	<b>29,051,147</b>	<b>31,745,909</b>	<b>29,795,162</b>	<b>34,331,469</b>	<b>272,350,148</b>
<b>D. UNSPONSORED CHARITY CARE</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock	26,575,567	27,564,874	29,347,593	28,275,857	34,434,794	34,121,193	37,394,669	39,832,707	37,689,866	37,462,491	332,699,611
Amarillo	12,229,229	13,265,879	15,603,119	17,909,230	19,080,241	17,412,102	22,472,888	23,326,447	23,980,054	24,836,834	190,116,023
El Paso	39,354,117	38,076,352	40,408,915	41,975,317	48,017,486	50,632,262	52,663,464	49,922,960	51,038,588	54,556,852	466,646,313
Odessa	5,031,268	5,292,739	5,465,643	6,200,077	8,291,823	8,054,060	8,736,960	8,010,512	8,483,075	8,692,527	72,258,684
<b>Total</b>	<b>83,190,181</b>	<b>84,199,844</b>	<b>90,825,270</b>	<b>94,360,481</b>	<b>109,824,344</b>	<b>110,219,617</b>	<b>121,267,981</b>	<b>121,092,626</b>	<b>121,191,583</b>	<b>125,548,704</b>	<b>1,061,720,631</b>
<b>2. Un-sponsored Charity Care</b>											
Lubbock	16,077,468	17,431,325	19,683,599	19,922,300	23,657,738	24,793,158	24,821,754	24,534,952	20,408,090	25,544,692	216,875,076
Amarillo	6,614,126	7,799,887	8,453,303	11,182,374	13,237,624	14,018,921	14,286,899	11,381,761	11,926,204	12,328,551	111,229,650
El Paso	27,493,874	22,760,522	26,475,091	28,878,404	33,386,784	39,642,087	40,883,766	37,146,323	34,986,873	33,560,853	325,214,577
Odessa	2,998,729	2,826,135	3,430,900	3,857,940	4,893,346	5,330,722	5,652,208	4,098,950	2,728,870	4,107,203	39,925,003
<b>Total</b>	<b>53,184,197</b>	<b>50,817,869</b>	<b>58,042,893</b>	<b>63,841,018</b>	<b>75,175,492</b>	<b>83,784,888</b>	<b>85,644,627</b>	<b>77,161,986</b>	<b>70,050,037</b>	<b>75,541,299</b>	<b>693,244,306</b>

\* Includes Paul L. Foster School of Medicine

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOLS OF MEDICINE\***

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>Total</b>
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>											
<b>1. Number of Clinic Visits</b>											
Lubbock	212,812	221,847	218,726	203,994	215,162	214,031	232,016	245,689	244,256	256,546	2,265,079
Amarillo	96,899	106,645	107,521	91,890	88,890	99,448	107,171	110,701	108,953	107,326	1,025,444
El Paso	210,813	206,926	232,462	233,503	214,134	220,395	224,179	220,312	217,356	228,793	2,208,873
Odessa	37,997	40,122	48,616	48,416	53,910	60,670	57,291	54,532	60,447	58,154	520,155
Total	558,521	575,540	607,325	577,803	572,096	594,544	620,657	631,234	631,012	650,819	6,019,551
<b>2. Number of Patients Served</b>											
Lubbock	84,918	92,854	93,602	75,661	72,643	72,228	75,717	83,558	85,746	87,956	824,883
Amarillo	33,766	33,843	33,645	33,582	33,888	37,418	38,089	39,355	38,548	39,520	361,654
El Paso	75,369	77,411	86,058	89,894	86,788	88,234	90,791	87,638	86,025	95,469	863,676
Odessa	14,312	15,181	15,511	15,810	17,307	21,134	19,951	19,883	21,521	20,778	181,388
Total	208,365	219,289	228,816	214,947	210,626	219,014	224,548	230,434	231,840	243,723	2,231,601
<b>3. Number of Inpatients Served</b>											
Lubbock	14,435	14,897	15,136	14,421	14,994	14,898	16,249	18,097	19,038	19,223	161,388
Amarillo	8,290	9,779	9,769	10,461	9,719	11,045	11,546	12,114	13,048	13,883	109,654
El Paso	17,358	17,234	19,351	20,596	18,787	20,943	20,625	20,253	20,423	20,676	196,246
Odessa	5,382	5,506	5,012	4,912	5,938	6,210	5,610	5,690	6,056	6,079	56,395
Total	45,465	47,416	49,268	50,390	49,438	53,096	54,030	56,154	58,565	59,861	523,683
<b>2. INDIGENT PATIENTS: 2000-2009</b>											
<b>A. NUMBER SERVED</b>											
<b>1. Number of Indigent Visits</b>											
Lubbock	73,343	81,062	83,371	79,694	88,763	84,758	94,333	98,691	93,219	96,988	874,222
Amarillo	41,392	51,154	54,844	49,722	50,363	53,691	58,946	54,695	53,451	53,620	521,878
El Paso	125,318	127,837	146,907	146,453	133,174	150,119	144,466	144,690	136,525	140,026	1,395,515
Odessa	20,657	19,665	23,094	26,028	27,213	32,311	31,158	27,708	29,509	27,414	264,757
Total	260,710	279,718	308,216	301,897	299,513	320,879	328,903	325,784	312,704	318,048	3,056,373
<b>2. Number of Indigents Served</b>											
Lubbock	21,530	23,665	25,304	24,070	22,995	21,169	23,043	24,427	24,134	26,674	237,011
Amarillo	10,704	11,113	12,679	13,774	14,985	16,675	16,754	15,560	16,019	14,330	142,593
El Paso	34,720	40,378	42,511	43,204	41,930	45,163	41,696	41,170	39,408	45,585	415,764
Odessa	6,231	5,563	6,367	7,406	7,395	9,047	8,551	7,246	7,801	7,493	73,101
Total	73,185	80,719	86,861	88,454	87,305	92,054	90,044	88,403	87,362	94,082	868,470

\* Includes Paul L. Foster School of Medicine

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOLS OF MEDICINE\***

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>Total</b>
<b>3. MEDICAID REIMBURSEMENT: 2000-2009</b>											
<b>A. TOTAL BILLINGS</b>											
Lubbock	21,349,309	21,582,157	22,997,452	21,770,858	25,738,222	26,019,938	30,018,868	32,868,903	31,196,340	31,200,436	264,742,483
Amarillo	11,284,500	11,877,959	14,082,990	16,265,793	17,587,475	19,403,573	21,214,896	22,183,964	21,601,615	21,916,129	177,418,894
El Paso	28,835,204	28,066,965	31,295,710	32,327,440	32,983,633	31,511,676	33,927,051	32,591,900	30,562,690	31,802,266	313,904,535
Odessa	4,491,407	4,867,208	4,925,172	5,590,480	7,093,718	6,657,843	7,633,871	6,855,148	7,222,596	6,619,214	61,956,657
Total	65,960,420	66,394,289	73,301,324	75,954,571	83,403,048	83,593,030	92,794,686	94,499,915	90,583,241	91,538,045	818,022,569
<b>B. AMOUNT RECEIVED*</b>											
Lubbock	8,558,875	8,068,655	8,032,084	7,574,508	6,973,841	7,578,183	8,584,682	10,575,814	12,517,018	13,019,871	91,483,531
Amarillo	4,765,541	4,604,725	5,125,574	5,705,630	5,309,958	6,222,071	6,723,234	9,094,061	10,709,287	10,712,221	68,972,302
El Paso	10,895,311	11,269,212	12,066,011	12,472,092	10,449,891	10,255,285	10,385,673	11,283,194	13,201,083	14,552,473	116,830,225
Odessa	1,914,866	1,944,252	2,199,768	2,244,980	2,380,331	2,583,214	2,701,784	3,613,417	5,118,867	3,872,946	28,574,425
Total	26,134,593	25,886,844	27,423,437	27,997,210	25,114,021	26,638,753	28,395,373	34,566,486	41,546,255	42,157,511	305,860,483
<b>C. NUMBER OF MEDICAID CLIENTS</b>											
<b>1. Number of Medicaid Visits</b>											
Lubbock	61,726	66,129	66,252	62,494	70,573	68,269	79,283	83,454	79,089	85,671	722,940
Amarillo	38,401	45,740	47,779	44,952	47,195	50,525	57,180	53,591	51,323	49,822	486,508
El Paso	88,928	87,016	98,328	91,847	78,445	88,807	109,913	106,481	96,677	94,064	940,506
Odessa	18,538	18,716	18,909	22,845	20,976	23,941	25,122	21,893	24,456	21,407	216,802
Total	207,593	217,601	231,268	222,138	217,189	231,543	271,498	265,419	251,544	250,964	2,366,757
<b>2. Number of Medicaid Served</b>											
Lubbock	18,738	20,293	21,009	20,141	19,219	17,861	19,806	21,064	20,834	20,766	199,732
Amarillo	9,528	9,451	10,527	11,733	13,594	15,309	15,803	15,106	15,207	13,036	129,294
El Paso	27,975	28,494	29,318	29,840	28,085	28,214	32,735	30,854	27,568	31,270	294,353
Odessa	5,627	5,199	4,762	6,179	5,772	6,813	7,322	6,004	6,806	6,487	60,970
Total	61,868	63,437	65,616	67,893	66,670	68,197	75,666	73,028	70,415	71,559	684,349

\* 2007 Includes UPL dollars received for service dates of 7/1/06-3/31/07  
\*2008 Includes UPL dollars received for service dates of 4/1/2007-3/31/08  
\*2009 includes UPL dollars received for service dates of 4/1/2008-3/31/2009

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH AND HEARING - LUBBOCK**

<b>1. PROVIDER PLAN INCOME:</b>	<b>FY 2008</b>	<b>FY 2009</b>
<b>A. GROSS AMOUNT</b>		
1. Gross Charges	\$ 309,326.98	\$ 328,718.68
2. Net Collection	\$ 116,054.42	\$ 174,099.76
<b>B. ADJUSTMENTS</b>		
1. Total Adjustments	\$ 68,403.87	\$ 86,726.19
2. Non-Indigent Adjustments	\$ -	\$ -
<b>C. BAD DEBT AMOUNT</b>		
1. Total Bad Debt	\$ 9,865.54	\$ 8,251.80
<b>D. UNSPONSORED CHARITY CARE</b>		
1. Charges	\$ 5,098.00	\$ 5,496.00
2. Un-sponsored Charity Care	\$ -	\$ -
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>		
1. Number of Clinic Visits	4,365	4,713
2. Number of Patients Served	1,481	1,513
3. Number of Inpatients Served	0	0

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH AND HEARING - LUBBOCK**

<b>2. INDIGENT PATIENTS:</b>	<b>FY 2008</b>	<b>FY 2009</b>
<b>A: NUMBER SERVED</b>		
1. Number of Indigent Visits	0	0
2. Number of Indigent Served	0	0
 <b>3. MEDICAID REIMBURSEMENT:</b>		
<b>A: TOTAL BILLINGS</b>		
1. Total Billing	\$ 163,942.78	\$ 174,220.90
<b>B: AMOUNT RECEIVED</b>		
1. Total Amount Received	\$ 23,685.28	\$ 58,366.20
<b>C: NUMBER OF MEDICAID CLIENTS</b>		
1. Number of Medicaid Visits	2,913	2,249
2. Number of Medicaid Served	1,206	1,125

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ANITA THIGPEN PERRY SCHOOL OF NURSING  
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

<b>1. PROVIDER PLAN INCOME</b>		<b>FY 2007</b>		<b>FY 2008</b>		<b>FY 2009</b>
<b>A. GROSS AMOUNT</b>						
<b>1. Gross Charges</b>						
DIABETES EDUCATION	\$	75,073.63	\$	51,694.17	\$	80,133.37
WELLNESS CENTER	\$	746,051.16	\$	954,199.77	\$	1,074,444.48
SENIOR HOUSE CALLS	\$	277,926.68	\$	305,171.38	\$	264,336.89
	<b>\$</b>	<b>1,099,051.47</b>	<b>\$</b>	<b>1,311,065.32</b>	<b>\$</b>	<b>1,418,914.74</b>
<b>2. Net Collections</b>						
DIABETES EDUCATION	\$	19,571.62	\$	15,953.42	\$	47,794.99
WELLNESS CENTER	\$	239,201.27	\$	342,079.54	\$	576,461.53
SENIOR HOUSE CALLS	\$	137,403.76	\$	159,856.27	\$	184,175.75
	<b>\$</b>	<b>396,176.65</b>	<b>\$</b>	<b>517,889.23</b>	<b>\$</b>	<b>808,432.27</b>
<b>B. ADJUSTMENTS</b>						
<b>1. Total Amount</b>						
DIABETES EDUCATION	\$	55,502.01	\$	35,740.75	\$	32,338.38
WELLNESS CENTER	\$	506,849.89	\$	612,060.23	\$	497,982.94
SENIOR HOUSE CALLS	\$	140,522.92	\$	145,315.11	\$	80,161.14
	<b>\$</b>	<b>702,874.82</b>	<b>\$</b>	<b>793,116.09</b>	<b>\$</b>	<b>610,482.46</b>
<b>2. MEDICAID REIMBURSEMENT</b>						
<b>A. TOTAL BILLINGS</b>						
DEC, WC, SHC	\$	301,595.99	\$	201,165.59	\$	239,299.92
<b>B. AMOUNT RECEIVED</b>						
DEC, WC, SHC	\$	100,921.27	\$	44,888.45	\$	51,391.92
<b>C. NUMBER OF MEDICAID CLIENTS</b>						
<b>1. Number of Medicaid Visits</b>						
DEC, WC, SHC		2,304		1,564		1,694

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF PHARMACY**

Provider Plan Income

<b>Revenue</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
From Pharmacy Operations	\$2,318,829	\$2,234,525	\$2,585,144	\$3,371,387	\$3,268,319	\$1,434,158
From Affiliate practice sites	\$597,922	\$565,017	\$793,209	\$772,989	\$1,138,227	\$937,714
<b>Total</b>	<b>\$2,916,751</b>	<b>\$2,799,542</b>	<b>\$3,378,353</b>	<b>\$4,144,376</b>	<b>\$4,406,546</b>	<b>\$2,371,873</b>

**Operations**

Immunization	45	711	855	1,048	1,398	1,711
Prescriptions	8,735	19,232	21,983	21,508	21,103	19,146
<b>Total</b>	<b>8,780</b>	<b>19,943</b>	<b>22,838</b>	<b>22,556</b>	<b>22,501</b>	<b>20,857</b>

\* FY 2004 is partial data due to data conversion in 2007

# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
<b>School of Medicine</b>					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	90.63%	89.00%	90.00%	89.00%	96.00%
Percent of graduates entering a primary care residency	48.06%	43.22%	54.87%	53.03%	44.00%
Percent of graduates practicing primary care in Texas	40.63%	40.69%	41.58%	39.75%	32.94%
Percent of graduates practicing primary care in a Texas under-served area	3.82%	3.79%	1.98%	4.66%	5.83%
Percent of residency completers practicing in Texas	42.95%	47.57%	32.41%	44.14%	49.33%
Total gross charges for un-sponsored charity care provided by faculty	83,784,888	85,644,627	77,161,986	70,050,037	75,541,299
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	180,766,276	210,093,736	207,025,177	214,408,678	220,578,050
Outpatient-related charges as a percent of all charges by faculty	57.00%	55.90%	54.30%	54.19%	56.10%
Percent of charges to managed care contracts by faculty	19.00%	20.30%	21.70%	26.27%	22.20%
Medical school enrollment	535	N/A	N/A	N/A	N/A
Minority admissions as a percent of total M.D./D.O. admissions	13.87%	24.82%	11.97%	12.59%	11.72%
Total number of residents	511	516	512	536	529
Minority residents as a percent of total residents	26.95%	29.07%	27.54%	29.85%	28.35%
Minority Graduates as a percent of total M.D./D.O. graduates	12.31%	8.47%	10.71%	12.41%	23.39%
Total number of outpatient visits	741,549	783,028	793,973	811,400	862,780
Total number of inpatient days	233,169	273,553	291,510	299,442	309,253
<b>Graduate School of Biomedical Sciences</b>					
Graduate School Enrollment	120	N/A	N/A	N/A	N/A
<b>School of Allied Health Sciences</b>					
Percent of graduates passing the certification / licensure examination on the first attempt	86.70%	91.25%	92.31%	96.79%	85.34%
Percent of graduates who are licensed or certified in Texas	74.80%	89.31%	79.53%	82.32%	80.98%
Allied Health enrollment	832	N/A	N/A	N/A	N/A
<b>Anita Thigpen Perry School of Nursing</b>					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	86.79%	88.19%	87.18%	85.00%	85.06%
Percent of BSN graduates who are licensed in Texas	95.65%	96.55%	96.58%	95.85%	94.62%
Percent of MSN graduates granted Advanced Practice Status in Texas	73.08%	57.89%	75.00%	63.83%	58.54%
Nursing school enrollment	616	N/A	N/A	N/A	N/A
<b>Pharmacy School</b>					
Percent of graduates passing the national licensing exam on the first attempt	94.74%	93.24%	98.57%	96.20%	100.00%
Percent of graduates who are licensed in Texas	94.87%	88.78%	85.53%	82.19%	90.00%
Pharmacy school enrollment	325	N/A	N/A	N/A	N/A
<b>Research</b>					
Total external research expenditures	\$9,226,537	\$12,787,670	\$12,590,050	\$13,224,139	\$15,399,457
Research expenditures as a percent of state appropriated expenditures	10.08%	10.94%	11.68%	8.11%	10.79%
Research expenditures as a percent of state appropriations for research	176.19%	728.58%	615.86%	193.52%	274.31%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

<b>Institutional Support</b>					
Administrative Cost	4.24%	4.12%	3.90%	4.01%	3.98%
<b>Institutional Unique Measures</b>					
Annual event hours of distance education	308,549	391,000	480,320	787,990	968,635
Total value of lost or stolen property	\$14,003	\$4,924	\$8,027	\$4,251	\$9,743
Lost or stolen property as a percent of total inventory	0.0559%	0.0201%	0.0321%	0.0135%	0.0233%
<b>All Schools - Total</b>					
Total number of post-doctoral research trainees.	24	N/A	N/A	N/A	N/A
Minority admissions as a percent of total first-year admissions	19.65%	20.93%	19.46%	18.79%	19.94%
Total number of degrees or certificates awarded	808	900	987	1,010	1,111
Minority graduates a percent of total graduates	17.15%	16.87%	19.55%	19.04%	21.95%