

**TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER**

FACT BOOK

29th Edition

**December, 2022
Prepared by the Office of the
Executive Vice President
for Finance and Operations**

PREFACE

The Office of the Executive Vice President for Finance and Operations is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 29th annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, corrections, and suggestions as a means of improving future issues.

This Fact Book can be accessed on-line at <https://www.ttuhsc.edu/about/factbook.aspx> .

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctoral, and professional degrees. Questions about the accreditation of the Texas Tech University Health Sciences Center may be directed in writing to the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, by calling (404) 679-4500, or by using information available on SACSCOC's website (www.sacscoc.org).

A member of the Texas Tech University System, TTUHSC has been accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) as a separate institution from Texas Tech University since 2004. TTUHSC received its last reaffirmation of accreditation from SACSCOC in 2019. TTUHSC will submit a Fifth-Year Interim Report in the spring of 2025.

MISSION, VISION AND VALUES

MISSION

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative healthcare professionals, providing excellent patient care, and advancing knowledge through innovative research.

VISION

Transform health care through innovation and collaboration

VALUES

One Team - Unite and include diverse perspectives to achieve our mission

Kindhearted - Exceed expectations with a kind heart, helping hands, and a positive attitude

Integrity - Be honorable and trustworthy, even when no one is looking

Visionary - Nurture innovative ideas, bold explorations, and a pioneering spirit

Beyond Service - Create and deliver positive defining moments

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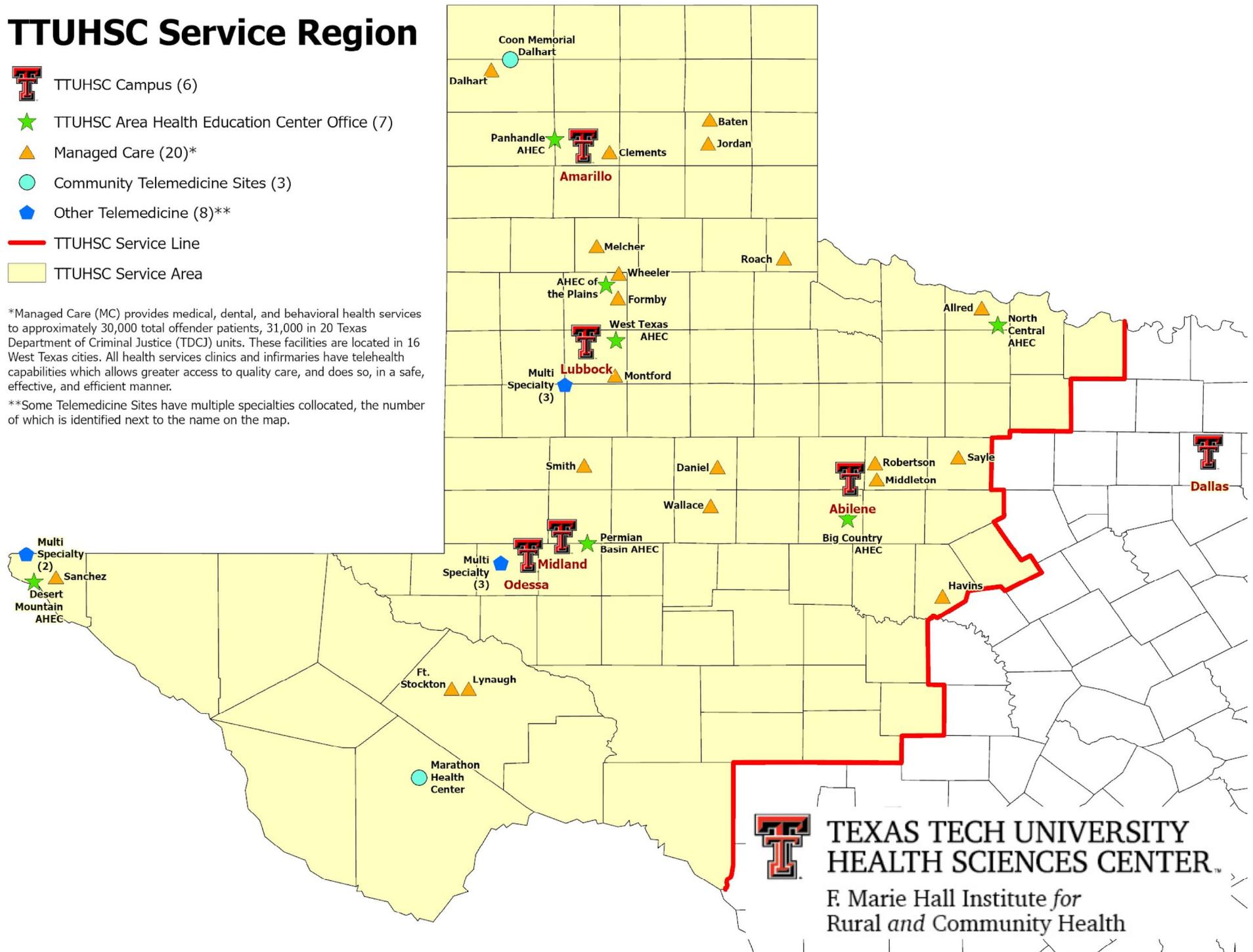
HISTORY

TTUHSC Service Region

-  TTUHSC Campus (6)
-  TTUHSC Area Health Education Center Office (7)
-  Managed Care (20)*
-  Community Telemedicine Sites (3)
-  Other Telemedicine (8)**
-  TTUHSC Service Line
-  TTUHSC Service Area

*Managed Care (MC) provides medical, dental, and behavioral health services to approximately 30,000 total offender patients, 31,000 in 20 Texas Department of Criminal Justice (TDCJ) units. These facilities are located in 16 West Texas cities. All health services clinics and infirmaries have telehealth capabilities which allows greater access to quality care, and does so, in a safe, effective, and efficient manner.

**Some Telemedicine Sites have multiple specialties collocated, the number of which is identified next to the name on the map.



 **TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER.**
F. Marie Hall Institute for
Rural and Community Health

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACT BOOK CAMPUS FACTS**

	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Distance Education	Managed Care	Total
Students - Fall 2022								
School of Medicine	565	104	45	-	-	-		714
School of Nursing	301	55	50	184	-	1,190		1,780
School of Health Professions	655	49	171	-	-	1,043		1,918
Jerry H. Hodge School of Pharmacy	25	110	-	85	236	-		456
Grad. School of Biomedical Sciences	95	25	-	23	-	-		143
School of Population and Public Health	19	-		4		102		125
Total Students	1,660	343	266	296	236	2,335		5,136

Full Time Employees - Fall 2022								
Full Time Faculty	497	125	70	38	31		-	761
Full Time Staff	2,149	508	402	51	21		560	3,691
Total FT Faculty and Staff	2,646	633	472	89	52		560	4,452

GME Residents (Fall 2022)	328	96	153	-	-			577
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MPIP Statistics - Fiscal Year 2022								
Clinic Visits	380,925	107,728	100,943	-	-			589,596
Patients Served	133,498	43,616	34,288	-	-			211,402
Inpatients Served	22,297	14,220	6,049	-	-			42,566

Budget * (FY 2023)	\$555,389,801	\$97,054,411	\$62,344,715	\$10,082,742	\$6,409,055		\$131,457,573	\$862,738,297
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Space (Sq. Ft.) - Owned Facilities	1,532,309	470,646	303,211	141,455	72,176		-	2,519,797
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* Lubbock Budget total includes \$71,476,166 Restricted Multi-campus

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, which in total is comprised of 108 counties and represents 50% of Texas' land mass and 9.4% of its total population. This 131,000 square mile service area and population of 3.1 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, and Angelo State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
Arcilia Acosta	Jan. 31, 2027	Dallas
Cody Campbell	Jan. 31, 2027	Fort Worth
Pat Gordon	Jan. 31, 2027	El Paso
Mark Griffin, Vice Chairman	Jan. 31, 2025	Lubbock
Ginger Kerrick Davis	Jan. 31, 2025	Webster
J. Michael Lewis, Chairman	Jan. 31, 2023	Dallas
John Steinmetz	Jan. 31, 2023	Dallas
John Walker	Jan. 31, 2023	Houston
Dusty Womble	Jan. 31, 2025	Lubbock
Hani Annabi, Student Regent	May 31, 2023	El Paso

The Provost and Chief Academic Officer reports to the President as Chief Executive Officer of TTUHSC. The following positions of senior academic leadership report to the Provost and Chief Academic Officer: Deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, and the Graduate School of Biomedical Sciences. Established in 2019, the Office of the Provost seeks to advance the academic mission of the institution through effective collaboration with all HSC stakeholders.

Administrative governance and authority of the School of Medicine is situated in Lubbock, and the Dean is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and the Permian Basin. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional Deans of Health Professions in Amarillo, Odessa and Midland; and the Regional Deans of Nursing in Abilene, Odessa, Amarillo and Dallas report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans located in Lubbock, Amarillo, Dallas, and Abilene reporting to the Dean in Amarillo. This regional concept allows the schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and health professions in this vast area.

TTUHSC is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. Now, in fiscal year 2022, general revenue is 23.9% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

SCHOOL OF MEDICINE

- Over the past five years, approximately 58% of graduates have remained in Texas to complete residency training, and an average of 20% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 26% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.
- Over the past five years, an average of 53% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2022, 52% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The School of Medicine offers an accelerated pathway to the MD degree called the Family Medicine Accelerated Track (FMAT). In this program, students complete requirements for the MD degree in three years, reducing the time and expense of medical school. Graduates enter residency at one of the three TTUHSC Family Medicine programs. As of July 2022, the program has 83 students graduate with the MD degree and 49 complete family medicine residency. Of those who have completed residency, 92% took positions in Texas, and 63% of residency graduates are currently practicing in rural or medically underserved communities in Texas.
- In 2016, the School expanded clinical training in Lubbock through a collaborative partnership with Covenant Health Systems. With the support of volunteer faculty, 30 students are assigned to complete Year 3 clerkships at Covenant Medical Center.
- The campuses of the School of Medicine operate 23 individually accredited residency programs and 17 fellowship programs in West Texas. As of September 2022, these programs had 577 total residents in training, which includes 55 fellows, of which 339 (58.75%) were in primary care fields of Family Medicine, Internal Medicine, OB/GYN and Pediatrics. Of the 339 total primary care residents in training, 129 are specifically in Family Medicine. The 40 residency and fellowship programs have 156 first year trainees, and will have approximately 192 residents and fellows in 2023.

- The three campuses operate a total of 27 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center, and a program for bone marrow transplantation.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2022, the School of Medicine provided 589,596 clinical visits of care and served 211,402 patients. The School also served 42,566 inpatients in its affiliated hospitals. The School provided a total of \$29,779,185 in uncompensated care.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences (GSBS) became a separate school in 1994 to provide educational training to students who seek research careers in the biomedical sciences. GSBS provides superior graduate education by increasing knowledge and understanding through scholarship and research. The mission of the school is to educate the next generation of scientists and health-related professionals in a dynamic and productive research environment that fosters creativity and discovery. This is accomplished by providing each student with a broad understanding of biomedical research while promoting the specialization needed to succeed as an independent investigator in an environment that highly values the diversity of people and ideas.
- GSBS currently has four graduate programs: (1) Biomedical Sciences (M.S. and Ph.D.); (2) Biotechnology (M.S. only); (3) Graduate Medical Education Sciences (M.S. only); and (4) Pharmaceutical Sciences (M.S. and Ph.D.). Program/concentrations by location include:
 - Abilene:** Biotechnology, Pharmaceutical Sciences (Ph.D. only)
 - Amarillo:** Pharmaceutical Sciences
 - Lubbock:** Biotechnology, Graduate Medical Education Sciences, and the following Biomedical Sciences concentrations: (a) Biochemistry, Cellular & Molecular Biology; (b) Immunology & Infectious Diseases; (c) Molecular Biophysics; and (d) Translational Neuroscience & Pharmacology.
- GSBS is unique in that its tuition/fees and student indebtedness is among the lowest in the state, in part, by GSBS paying tuition and fees for all Ph.D. students. To remain competitive with our peer institutions, GSBS raised salaries for Ph.D. students as Research Assistants by \$3,000 over the past two years.

- The average time to a doctoral degree is less than five years. Student-to-faculty ratios remain low, and student publication rates are increasing rapidly.
- In 2021-2022, GSBS conducted a series of highly successful student development events, including an alumni industry panel and a three-part NIH grant writing workshop, which contributed to a significant increase in the submissions of predoctoral fellowships. One of our fourth-year doctoral students was the recipient of an American Heart Association Predoctoral Fellowship.
- GSBS remains strongly focused on prioritizing the mental health of our students. Over the past year, 218 students participated in the Suicide Prevention Seminar and 93 students attended the Student Wellness seminar. Throughout the year, GSBS also provided numerous social events to engage students in fun activities and help them recognize the importance of balance in their lives.
- The 34th Annual Student Research Week (SRW) was held March 8-11, 2022. The theme was CSI: Immunology – Conducting Scientific Investigations. Two highly distinguished biomedical scientists provided keynote addresses. This is the third year in a row that GSBS students have increased the number of abstracts presented at SRW. With a total of 311 poster presentations, this was the largest number of presentations in SRW history.
- GSBS engaged in a comprehensive programmatic review process for the M.S. and Ph.D. degrees in Biomedical Sciences in 2021-2022. The process began with an internal self-study to determine areas for improvement. In January, an external review team consisting of five faculty members from institutions outside of Texas conducted an on-site review of the program. Based on the internal and external reports, GSBS developed a plan for continuing to advance the program in the future. This plan, along with the other required documents, were submitted to the Texas Higher Education Coordinating Board. The next comprehensive programmatic review will be in 2024 for the M.S. in Biotechnology program.
- Historically, more than 90% of our Graduate Medical Education Sciences (GMES) graduates have been admitted to medical school. In Fall 2022, 16 graduates matriculated into the TTUHSC School of Medicine class of 2026. Of important note, GMES graduates also continue to be elected by their peers to student leadership positions, which speaks very favorably of our students. In addition, the GMES program was selected for a round table discussion at the Virtual Pathway Programs and Bridges Conference in July 2022 to highlight key elements of TTUHSC's pre-med program that prepares the students to be successful in medical school.
- During Summer 2022, three Pharmaceutical Sciences students were selected to participate in internships at major companies and/or organizations across the United States—AbbVie, AstraZeneca, and the U.S. Food and Drug Administration (FDA). These internships are excellent pathways to future careers in industry. Several students also received competitive scholarships, travel grants, and awards. One student was co-awarded a 2022 Presidents' Innovative Startup Award for a biotech startup focused on the

development of novel anti-cancer therapies. In addition, students accumulated more than 49 poster presentations and 11 podium presentations at regional and international scientific meetings, as well as 20 first-author papers and 38 other publications in peer-reviewed journals.

- Since beginning the Ph.D. in Pharmaceutical Sciences in Abilene in Fall 2019, 19 students have matriculated. Within this student population, there have been a number of publications in high impact journals and a multitude of awards and grants received for their research at both the institutional and national levels with one recently completing a highly competitive summer internship at a major pharmaceutical company.
- Graduates of the M.S. in Biotechnology program enjoy employment in academic and industry-related research and patent law, and some go on to medical school. This past year, four students on the Lubbock campus were accepted into the prestigious SMDP Scholars program administered by the International Center for Professional Development. Over half of the 2022 graduating class is currently employed in biotechnology research; one was accepted into medical school; and several enrolled in Ph.D. programs. Several students also presented their research at national and international meetings, and two earned scholar-in-training awards from the American Society of Cancer Research.
- The majority of the graduates from the M.S. in Biotechnology program on the Abilene campus have found employment in industry and are very successful. This year six students graduated while we recruited four new students for Fall 2022. During their tenure in the program, graduates were able to publish articles and book chapters.
- The Department of Public Health was created under the organizational structure of GSBS in 2013. Since that time, GSBS faculty, staff, and administrators played an important role in the transition of the department to an independent school. After many years of hard work by multiple stakeholders, President Lori Rice-Spearman announced on May 24, 2022, the official establishment of TTUHSC's sixth school – the Julia Jones Matthews School of Population and Public Health (JJMSPPH). This was a significant accomplishment by all!

SCHOOL OF NURSING

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating over 2,700 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second-Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, Dallas-Ft. Worth area, and San Antonio. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program. In 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin, and in 2021, was expanded to include Mansfield and Amarillo.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, National Council Licensure Examination (NCLEX) scores and National Board Certification rates in Advanced Practice specialties above national average, and producing well-prepared nurses, advanced practice nurses and executive nursing leaders for West Texas and beyond.

UNDERGRADUATE STUDIES: The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
 - RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
 - Accelerated BSN Program
 - Second Degree BSN Track * (for individuals with a bachelor's degree in another field)
 - Veteran to BSN Track * (for veterans and active duty military personnel with a healthcare specialist rating)
- * The Second-Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

GRADUATE PROGRAMS: The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers these graduate degrees and certificates:

- MSN Leadership Program
 - Master of Science in Nursing – Administration Track
 - Dual Degree: Master of Science in Nursing / Master of Business Administration (began Spring 2021)
 - Master of Science in Nursing – Education Track
 - Master of Science in Nursing – Nursing Informatics Track
- Post Master's Leadership Studies
 - Nursing Education
 - Nursing Informatics
- Post Master's Doctor of Nursing Practice (DNP) Program
 - Executive Leadership Track
 - Bachelor of Science in Nursing to Doctor of Nursing Practice (BSN to DNP) Track

- Family Nurse Practitioner (FNP) Track
- Psychiatric Mental Health Nurse Practitioner (PMHNP) Track
- BSN to MSN APRN (Advanced Practice Registered Nurse) Program
 - Master of Science in Nursing – Family Nurse Practitioner (FNP) Track
 - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/a Primary Care Focus (PNP-PC) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/ an Acute Care Focus (PNP-AC) Track
 - Master of Science in Nursing – Nurse Midwifery (NMW) Track
 - Master of Science in Nursing – Psychiatric Mental Health (PMHNP) Track
- Post-Master APRN Program
 - Family Nurse Practitioner (FNP) Track
 - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Nurse Midwifery (NMW) Track
 - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track

A Center of Excellence in Evidence-Based Practice (CEEBP) has been established at the School of Nursing. The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues. The CEEBP is multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of this Center integrate into the strategic plan of the School of Nursing.

CAMPUS/LOCATION: The TTUHSC School of Nursing has educational programs at the following locations:

- Lubbock
- Abilene
- Permian Basin
- Dallas-Fort Worth
- Amarillo
- Austin
- Mansfield
- San Antonio

SCHOOL OF HEALTH PROFESSIONS

The School of Health Professions offers 21 degree programs (doctoral, masters, baccalaureate, post baccalaureate) and five graduate certificate programs. With a Fall 2022 enrollment of 1936 students on four campuses (Lubbock, Amarillo, Odessa and Midland) and online, it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of 18 students in 1983, the School has grown steadily over the past 39 years. The mission of the School of Health Professions is to enhance the quality of life of those we serve by delivering exemplary holistic student-centered education and cultivating research opportunities, while championing interprofessional and clinical care partnerships that are innovative and relevant to the communities we serve.

- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology

BS, Clinical Laboratory Science

Clinical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)

Second Degree in Clinical Laboratory Science (BS)

Rehabilitation Sciences

PhD, Rehabilitation Science

○ Movement Sciences and Disorders

○ Communication Sciences & Disorders

Doctor of Occupational Therapy (OTD)

Master of Athletic Training (MAT)

Post-Professional Doctor of Occupational Therapy (OTDP)

Doctor of Science (ScD) in Physical Therapy

Doctor of Science (ScD) Rehabilitation Sciences

Doctor of Physical Therapy (DPT)

Doctor of Physical Therapy (DPT)

Speech, Language and Hearing Sciences

Doctor of Audiology (AuD)

BS, Speech, Language and Hearing Sciences

MS, Speech-Language Pathology

Second Degree in Speech, Language & Hearing Sciences (BS)

Healthcare Management and Leadership

MS, Healthcare Administration

Graduate Certificate Programs:

Health Informatics and Data Analytics

Health Systems Policy and Management

Healthcare Finance & Economics

Health Systems Engineering and Management

Long Term Care Administration

BS, Healthcare Management

Clinical Counseling and Mental Health

MS, Clinical Rehabilitation Counseling

MS, Clinical Mental Health Counseling

MS, Addiction Counseling

- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies.
 - The Doctor of Physical Therapy (DPT) program’s innovative 3-campus program model (Amarillo, Lubbock and Odessa) allows the DPT program to influence and serve a broad swath of western Texas. The DPT program was one of the first programs in the nation to use this model.
 - The ScD-RS employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice.
 - The Post-Professional Doctor of Occupational Therapy (OTD) online program designed for licensed occupational therapists who have earned a bachelor’s or master’s degree in occupational therapy and want to elevate their professional occupational therapy degree to the doctoral level. The online post-professional OTD program provides licensed occupational therapists with the advanced knowledge and practice skills needed to elevate their professional competencies, advance their careers, and position them for leadership roles within the health care environment and in the occupational therapy profession.
 - The M.S. in Healthcare Administration provides an online opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. Semesters are divided into two eight-week terms which allows for flexibility. Certificate programs can be completed in 12 hours with the exception of the Long-Term Care Certificate, which requires 15 hours.
 - The M.S. in Clinical Rehabilitation Counseling, M.S. in Clinical Mental Health Counseling and M.S. in Addiction Counseling programs provide students with the skills necessary to become successful professional counselors. Additionally, students are trained in telehealth techniques during their clinical practicums, preparing them for distance-service provision.
 - The Bachelor of Science in Clinical Laboratory Science program offers a second-degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification.
 - The Bachelor of Science in Healthcare Management program provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.

- In addition to its 21 different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:

- The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.
 - The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences is an internationally renowned research, education and clinical assessment center that serves TTUHSC and the region. The Center is dedicated to improving the lives of people who have functional limitations caused by physical impairments. The Center consists of six core faculty members, associate faculty, and four clinical research laboratories, including the Clinical Anatomy Research Laboratory, Clinical Biomechanics (Gait) Research Laboratory, Clinical Musculoskeletal Research Laboratory, and the Clinical Postural Control Research Laboratory. The Center provides a rich research environment for the PhD in Rehabilitation Science program.
- The School has an active Speech, Language, and Hearing Clinic that provides a wide range of services for all ages. The clinic averages approximately 4,000 patient visits per year.
 - The Department of Laboratory Sciences and Primary Care, in collaboration with TTUHSC Managed Care, continues to provide excellent clinical laboratory services in order to quickly diagnose patients.
 - The School of Health Professions has a 89.34% first-time pass rate for all students required to complete licensure or certification requirements in FY 2022 and a five-year 92% first-time pass rate average.
 - Speech-Language Pathology Praxis exam | 100% for the past fifteen consecutive years.
 - National Physical Therapy Licensure Examination (NPTE) | 95%
 - First-time licensure pass rate has exceeded national averages for the past nine years
 - National Board for Certification in Occupational Therapy (NBCOT) | 94%
 - First-time licensure pass rate has exceeded national averages for the past ten years
 - For years 2020-2022, the Molecular Pathology Program had an average:
 - Graduation rate of 100%
 - First-time pass rate was 97%
 - Of those seeking employment, the SHP has a 100% job placement rate for licensed practitioners
 - The Post-Professional Doctor of Occupational Therapy program graduated its first students in May 2022
 - The Master of Physician Assistant Studies program completed a \$30 million renovation/expansion on the Midland campus.
 - The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies to strengthen the knowledge, skills and abilities of our faculty.

SCHOOL OF PHARMACY

- Our mission is to enhance the lives of patients through innovation and excellence in pharmacy education, practice, and research. Our vision is to transform health care and the lives of the patients we serve. The School is learner-centered, collegial, interprofessional, and cutting edge in pharmacy, dedicated to the highest standards of care for patients.
- The TTUHSC School of Pharmacy (SOP) was established in 1993 as a four-year Doctor of Pharmacy (Pharm.D.) program, the first publicly funded pharmacy school to be created in the United States in almost 50 years. It has its home base in Amarillo, the first fully accredited School in Texas Tech University Health Sciences Center to have its home base outside of Lubbock.
 - In the Fall of 1996 the School enrolled its first Pharm.D. class of students with the founding class graduating in May 2000.
 - In 1999, the Dallas and Lubbock campuses were opened as two-year Regional Campuses hosting 3rd and 4th year students.
 - In the Fall of 2007, the School expanded its 4 year Pharm.D. program to Abilene, Texas.
 - In 2018, the Dallas campus was expanded from 2 to 4 years to offer the full complement of the Pharm.D. education to the Dallas/Fort Worth metroplex, creating the third 4-year Pharm.D. campus for the School.
 - On April 25, 2019 the TTUHSC School of Pharmacy was named to honor Amarillo pharmacist, businessman, and philanthropist Jerry H. Hodge. The naming was approved by the Texas Tech System Board of Regents and it honors Mr. Hodge's lifelong dedication and support to TTUHSC. Mr. Hodge's leadership and initiative at the state and local level were instrumental in helping the university establish the School of Pharmacy in 1993.
- Academic programs include the following:
 - Pharm.D. Program to train pharmacists. The School has conferred **2,521** Pharm.D. degrees since 1996.
 - Ph.D. Program in Pharmaceutical Sciences in collaboration with the Graduate School of Biomedical Sciences in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **120** doctoral Ph.D. degrees have been awarded since 2001.
 - M.S. Program in Pharmaceutical Sciences in collaboration with the Graduate School of Biomedical Sciences, in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **17** Master of Sciences degrees have been awarded since 2003.
 - M.S. Program in Biotechnology in collaboration with the Graduate School of Biomedical Sciences in pharmaceuticals, pharmacology, biotechnology and drug development; **23** Master of Sciences degrees have been awarded since 2016.
 - Joint Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; **158** joint Pharm.D./M.B.A. degrees have been awarded since 2009. The Health Organization Management program at Rawls College of Business is one of the strongest accredited programs in the nation.
 - Joint Pharm.D./M.P.H. program in conjunction with the Julia Jones Matthews School of Population and Public Health. This program enrolled their first students in Fall 2022.

- Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree; **474** Residents have completed training since 1998.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care.
 - The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.
 - The School manages two pharmacies as teaching models of modern pharmaceutical care and the Texas Pharmacy Museum & exhibits:
 - Amarillo – Amarillo Pharmaceutical Care Center
 - Lubbock – TTUHSC Pharmacy
 - Amarillo – Texas Pharmacy Museum; Abilene and Dallas – museum exhibits
 - The School hosts the Texas Panhandle Poison Center (TPPC), serving 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene.
 - For **FY2022**, the TPPC handled **14,300** calls on poisons and related issues.
 - During **FY2022**, the School hosted six (6) Medication Cleanout events which took in **7,207** pounds of unwanted medications and **1,179** pounds of used sharps in Amarillo, Abilene, Lubbock that might otherwise have been disposed of improperly.
 - Since the inception of the Medication Cleanout program in 2010, a total of **77** events have been held with participant numbers reaching **21,962** people. **64,234** pounds of unwanted medications have been disposed of as well as **5,570** pounds of Sharps.
- In addition to its direct patient care initiatives, the School supports a significant research program with dedicated laboratory research space on each campus: ~ 7,123 sq. ft in Abilene, ~26,340 sq. ft. in Amarillo and ~ 1,719 in Dallas.
 - The School supports four research centers focused on cancer biology, clinical pharmacology and experimental therapeutics, blood-brain barrier research, tumor immunology and targeted cancer therapies.
 - The SOP receives significant external research grant and contract funding. With annual research budgets over \$18M for new and continuing funding, the extramural grant new awards to the School for **FY2022** exceeded \$4 million with new funding from the National Institutes of Health (NIH), the Department of Defense (DOD), and the Cancer Prevention and Research Institute of Texas (CPRIT), Merck, and a variety of other sources. Overall research expenditures by the School exceeded \$10 million during the same period from all sources.
 - Each year the School convenes research retreats (e.g., Research Days, Abilene Research Symposium) to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on projects and initiatives.

INSTITUTES

TTUHSC is home to five Institutes: the F. Marie Hall Institute for Rural and Community Health, the Laura W. Bush Institute for Women's Health, the Garrison Institute on Aging, the Clinical Research Institute, and the Institute of Anatomical Sciences.

F. Marie Hall Institute for Rural and Community Health:

The F. Marie Hall Institute for Rural and Community Health collaborates with various stakeholders to study rural health issues, identifies and formulates innovative rural health solutions, and contributes to the scientific basis for programs and projects that lead to improved health care access, better health outcomes, and sustainable best practices.

The Institute houses five divisions: Innovative Healthcare Transformations (InHT); Transforming Communities through Outreach Recruitment and Education (T-CORE); Data & Analytics (D & A); Contracts, Grants, and Publishing (CGaP); and Web Information and Technology (WIT).

The InHT division operates the TexLa Telehealth Resource Center (TRC), which is one of 14 TRCs funded by HRSA to advance telehealth programs and improve health outcomes for rural and underserved communities. The TexLa TRC offers telemedicine technical assistance across Texas and Louisiana and is a trusted advisor and resource for the adoption, implementation, and effective use of telehealth technology. InHT also hosts the annual Telehealth at the Crossroads Conference, which highlights issues in rural health care. InHT offers continuing education credits through its Extensions for Community Healthcare Outcomes (“ECHO”) presentations, a knowledge sharing tool that allows participants to engage in a virtual community with their peers where they share support, guidance, and feedback. The Frontiers in Telemedicine (FIT) lab is also operated by InHT and provides competency-based education for a wide variety of health care providers and students specific to telemedicine presenting procedures, technology, coding, billing, and business-related practices. InHT is piloting a new project that aims to measure broadband speeds in six counties in rural West Texas, with the ultimate goal of identifying need for infrastructure and improving access to telehealth in rural areas.

The T-CORE division houses the program office of the West Texas Area Health Education Center (WTAHEC), which has six regional centers in Canyon, Plainview, Midland, Abilene, El Paso, and Wichita Falls. WTAHEC coordinates activities to recruit high school students and other job seekers interested in entering the health care workforce. For community health workers, WTAHEC offers certification trainings and continuing education programs, covering topics in social work and behavioral health. WTAHEC provides training opportunities for health professions students with the AHEC Scholars program and to high school students through the AHEC Jr. Scholars program. WTAHEC also publishes H.O.T. Jobs (Health Opportunities in Texas), a collection of health professions employment opportunities available in the state of Texas. Through the COVID-19 Health Disparities Grant funded by the Texas Department of State Health Services, T-CORE is working to address health disparities among rural populations disproportionately impacted by COVID-19 through community engagement and building sustainable relationships.

Data & Analytics (D&A) is responsible for the production and presentation of award-winning research, analytics, and data visualization services. It also contributes to the annual Report Card issue of the Rural Health Quarterly. D & A also worked with TTUHSC Provost, Dr. Darrin D’Agostino, to support TTUHSC’s application to be named a Hispanic-Serving Institution.

The Contracts, Grants, and Publishing (CGaP) division supports the contracting, grant writing, and publication development and editing needs of the Institute. CGaP negotiates, develops, and manages the contractual agreements of all divisions and leads the contracting process. It also contributes to and administers the grant writing process. Recently, CGaP supported the competitive renewal of the AHEC grant and the Hispanic Center of Excellence grant at TTUHSC-Permian Basin—both of which were funded. The group also publishes a quarterly magazine, the *Rural Health Quarterly* (RHQ), which seeks to shed light on rural health matters and ranks states' rural health care each year in the Report Card Issue. The RHQ is a free publication and is indexed on the Rural Health Information Hub.

Web and Information Technology (WIT) develops interactive maps, designs, and layouts for publications. WIT also supports the technical assistance needs of the Institute and its programs. The group also develops and designs content for the Institute's social media pages.

The F. Marie Hall Institute for Rural and Community Health is an innovative and collaborative hub, where staff focuses their imagination, talents, and energy to improve the health and well-being of the people and communities of West Texas and beyond.

Laura W. Bush Institute for Women's Health:

In 2000, the Women's Health Research Institute was initiated by TTUHSC in Amarillo as a community-wide effort to improve women's health through research, education and outreach. In 2007, First Lady Laura W. Bush approved the use of her name for the Institute, providing a powerful endorsement for the mission of the Laura W. Bush Institute for Women's Health. In 2008, the Institute expanded to include TTUHSC campuses in Lubbock, Amarillo, El Paso, and the Permian Basin, and in later years, San Angelo, Abilene and Dallas. The LWB Institute for Women's Health is dedicated to improving the lives of women and girls in Texas and across the nation by advancing multidisciplinary science in women's health. Recognizing that sex and gender differences matter, we promote health, individually inspired, through scientific investigation, translation of science into practice, and providing outreach that impacts the community well into the future.

Garrison Institute on Aging:

The Garrison Institute on Aging (GIA) is the keystone of the TTUHSC initiative to help older adults successfully extend and improve quality of life. From investigating the causes of neurodegenerative diseases and dementias like Alzheimer's to educating seniors on preventive medicine and challenges impacting the geriatric population, the GIA seeks to generate and disseminate knowledge about neurodegenerative disorders and about aging and aging-related health issues. Using cutting edge research methods and state-of-the-art techniques, scientists at the Institute are actively working to identify novel targets and develop and test promising new interventions to improve healthy aging, and to prevent and/or stop the progression of neurodegenerative and other aging-related diseases. In addition to research facilities for behavioral studies, electrophysiology and molecular biology, the Institute houses biobanks for human brain tissue, bodily fluids, and DNA for research. The GIA has developed collaborations engaging faculty and trainees across TTUHSC and at TTU. Project FRONTIER, initiated in 2006, continues to investigate cognitive decline and associated risk factors longitudinally among a multi-ethnic sample of adults in rural West Texas. The Care Partner Academy is also collaborating with TTU Psychology Department to provide mental health services to caregivers of dementia patients, free of charge. Educational and outreach programs include the Translational Research Seminar Series, Healthy Aging Lecture Series, Lubbock Retired and Senior Volunteer Program (RSVP), Healthy Lubbock, Dementia Friendly Lubbock, Stress Busting Program, and National Alzheimer's Awareness Month activities.

Clinical Research Institute:

The Clinical Research Institute (CRI) provides training and facilitates clinical research performed by faculty, fellows, residents and students from each school on each campus under the umbrella of TTUHSC. Investigator-initiated clinical research is emphasized as a scholarly activity, meeting requirements such as residency and Health Sciences Center school certification. The CRI currently assists in study design, preparation of documents to submit to the Institutional Review Board, conduct of the study, statistical evaluation of data and writing of abstracts and manuscripts for over 200 studies currently. More than fifty prospective clinical studies are currently being supported by our research nurse coordinators. The number of new studies, investigators and publications increase each year, reflecting the growth of the Institute's activities.

Institute of Anatomical Sciences:

The Institute of Anatomical Sciences ([Anatomy Institute](#)) was established in 2019 and promotes interdisciplinary anatomical education, research, and outreach missions of all schools within TTUHSC. The Institute exists to create innovative and collaborative methods of improving healthcare delivery and effectiveness through greater knowledge and understanding of clinical anatomy. The Anatomy Institute houses the long-standing Willed Body Program (established in 1972) and aims to be an integral part of TTUHSC education of faculty and trainees. The Institute occupies the entire first floor (~20,000 square feet) of the newly constructed facility, and has space designated for anatomical dissection, education, research, surgical simulation, and the Willed Body Program. During FY2022, the Anatomy Institute opened an expansion lab in the Permian Basin. Located on the Midland College campus with approximately 4,000 square feet of space, the new expansion is equipped to support the growing physician assistant program. A total of 585 students across 17 programs and courses benefitted from the Institute's space and resources. Multiple tours were conducted providing approximately 325 individuals a walkthrough of the Institute space. One international broadcast course was conducted using the Institute's resources. Four universities were provided cadaver resources through the Willed Body Program. Space and resources were provided for first responder training with approximately 750-800 first responders attending from at least two different states. The Institute is equipped with state-of-the-art learning spaces that support multiple modes of clinical anatomy research including investigator-initiated research, research supported by grants from outside sources, and carefully selected industry-sponsored studies.

MANAGED CARE (MC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender patients. The Committee, and eventually the TDCJ, established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. This region spans over 100,000 square miles; from El Paso to Dalhart to Brownwood. TTUHSC Managed Care is responsible for the healthcare of approximately 25,000 - 30,000 offender patients, in 23 facilities at 18 sites.

Each state has a responsibility to meet constitutional obligations, protect public safety, and practice fiscal prudence when providing healthcare to the correctional population. This is often referred to as the Triple Aim of correctional healthcare: increased access, increased

safety, and decreased cost. Each state strives to meet the Triple Aim at varying cost and varying success. Over the last thirty years, Texas has demonstrated that its public Health Related Institutions are well positioned to meet this population's unique healthcare needs. Namely, the correctional population as a whole is aging and patients with advanced age typically require more healthcare resources. The correctional population is also more likely to need behavioral health services. Today, almost 40% of offender patients have a mental health diagnosis and 12.5% require psychotropic medication management.

Despite these challenges, Managed Care continues to be a wise investment for Texas. The Texas Legislature recently commissioned a study to compare healthcare delivery between Medicaid, TRS, ERS, and care provided through TDCJ. This study found that healthcare provided through the TDCJ contract is considerably lower and has historically had an overall annual increase below 5%. Furthermore, the cost of correctional healthcare in Texas is low compared to other states. In the last report from The Pew Charitable Trusts, Texas reported lower per-capita spending than 35 other states.

At the same time, TTUHSC Managed Care tracks and reports healthcare outcomes utilizing the National Committee for Quality Assurance (NCQA) Healthcare Effectiveness Data & Information Set (HEDIS) measures. Therefore, our health outcomes can be compared to care provided in any other setting. The high level of healthcare provided by TTUHSC Managed Care is also represented by the successful national accreditation of all facilities by the American Correctional Association.

The scope of healthcare services provided by Managed Care is broad and inclusive of various types of facilities. In January 1996, TTUHSC began providing behavioral health care in West Texas. These services continue at the John Montford Unit, a 537-bed psychiatric inpatient facility located in Lubbock. In addition, TTUHSC operates two special behavioral health programs at the Bill Clements Unit in Amarillo; the state's only Program for the Aggressively Mentally Ill Offenders (PAMIO), as well as, a Chronic Mentally Ill (CMI) Treatment Program, with a Sheltered Housing component. The PAMIO program has received national recognition for the innovative approaches to these challenging patients.

Managed Care also provides quality inpatient medical care to our offender patient population. In September 1996, the Western Regional Medical Facility (RMF), with a 50-bed ward, 4-bed special care unit, and 30 holding beds, opened adjacent to the psychiatric inpatient facility.

The RMF includes two surgical suites and is equipped to provide endoscopy, chemotherapy, dialysis, and physical therapy. In July 2006, a 44-bed long term care unit was added, yielding a total of 128 medical/surgical and emergent care beds. These inpatient beds are fully utilized and provide collaborative opportunities among Managed Care and other TTUHSC departments and community providers.

In an effort to achieve the "Triple Aim" of correctional healthcare, TTUHSC MC has expanded telehealth capabilities to 100% of its TDCJ facilities. Primary care, specialty care, and behavioral healthcare can all be provided through the telehealth modality. In FY 21, Managed Care conducted over 30,000 telehealth visits (up 500% since FY 17) due in large part to a partnership with School of Medicine. The utilization of telehealth services provides expanded access to these healthcare disciplines without compromising quality care. HEDIS outcomes are comparable between telehealth patients and face-to-face visits. The Managed Care telehealth program also enables providers to

see patients at multiple units each day without burdensome travel time and cost. Additionally, the use of telehealth reduces the need to transport patients offsite for specialty services. Managed Care developed an innovative tele-Optometry program that eliminates the need for hundreds of transports each year. This reduction in transport enhances the safety of patients, staff, and the public, while decreasing related costs for the TDCJ. In 2020, Managed Care achieved accreditation by URAC, the nation's largest and most experienced telehealth accreditor. TTUHSC is the first Health Sciences Center in the state of Texas to achieve this distinction.

In 2019, Managed Care began engaging in new partnerships to provide health care services to additional populations. Managed Care now provides telehealth and behavioral health services within county jails and Federal Bureau of Prisons facilities in Texas and New Mexico. These service areas allow Managed Care to expand the reach of its quality healthcare services while generating revenue to support the university.

Managed Care plays an important role in TTUHSC's educational mission. Working in the correctional setting is a valuable clinical experience with a population that has unique healthcare needs. In addition to the School of Medicine, Managed Care has provided training for students in the Advanced Practice Provider, Pharmacy, Audiology, Lab Science, and Clinical Therapy programs. Managed Care also provides clinical training sites for community nursing schools within our region. All Managed Care Pharmacy services are provided in coordination with the School of Pharmacy in Amarillo. Lab services at the Montford Unit are operated by TTUHSC. By integrating correctional healthcare into our curriculum, students and residents are exposed to a practice setting they may not have previously considered.

In 2021, Managed Care began the important work of providing COVID vaccines to healthcare staff, TDCJ staff, and the inmate patient population. To date, over 47,000 vaccines have been administered by TTUHSC Managed Care.

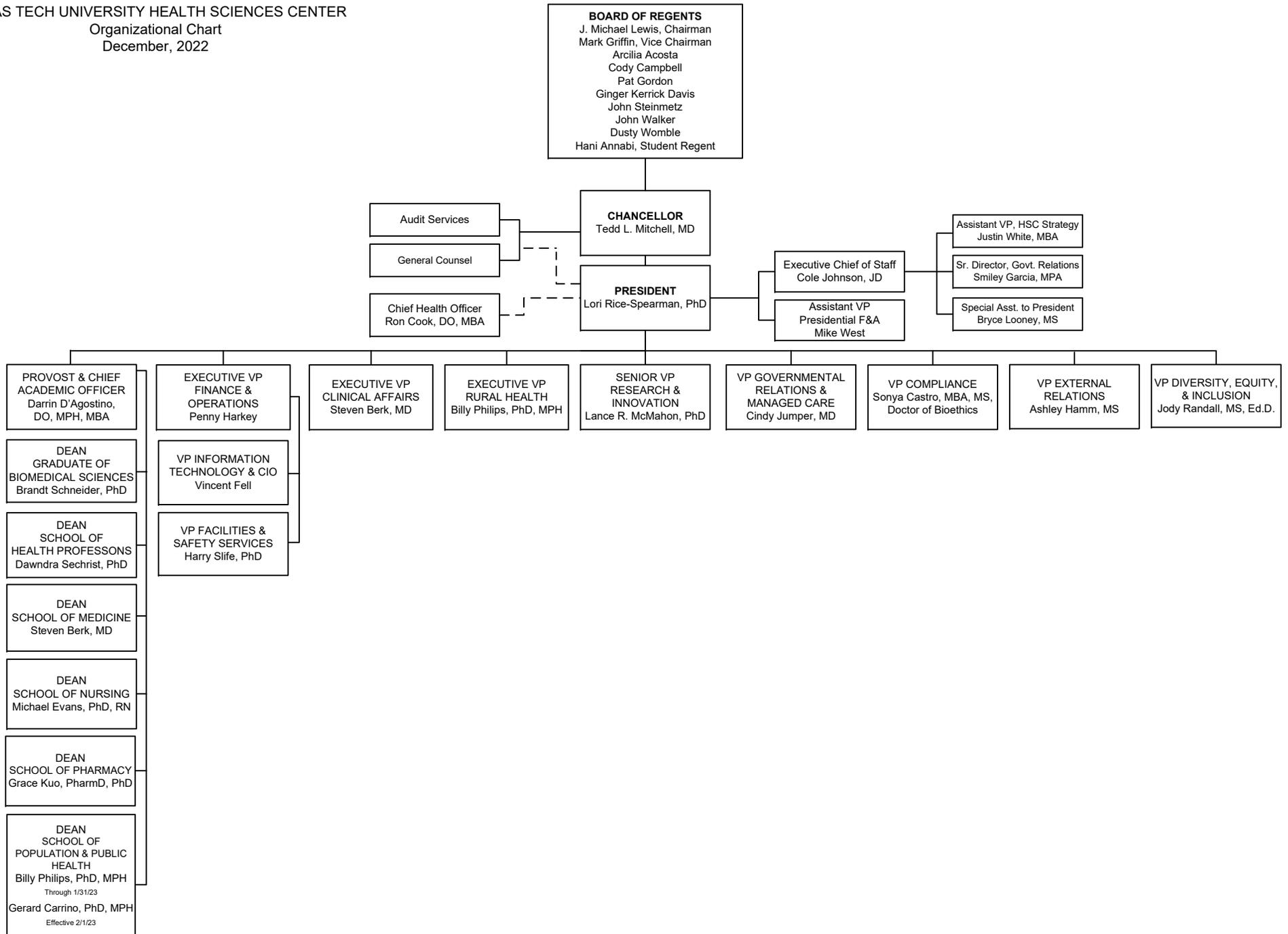
TTUHSC Managed Care is committed to transforming correctional healthcare through innovation and collaboration. This work has positively impacted patient lives for three decades, including many who previously never had access to quality health care.

ORGANIZATIONAL CHARTS

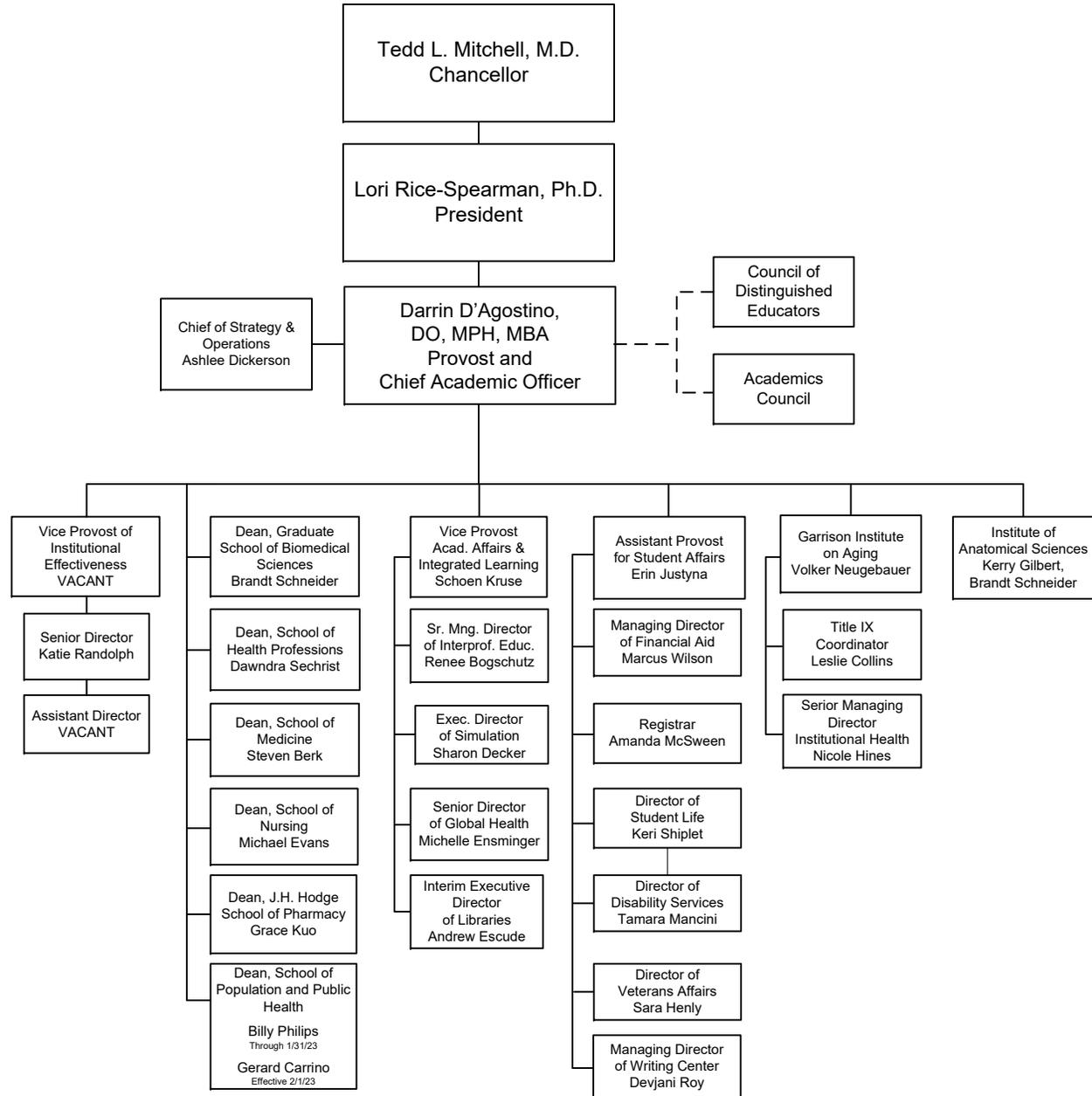
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

Organizational Chart

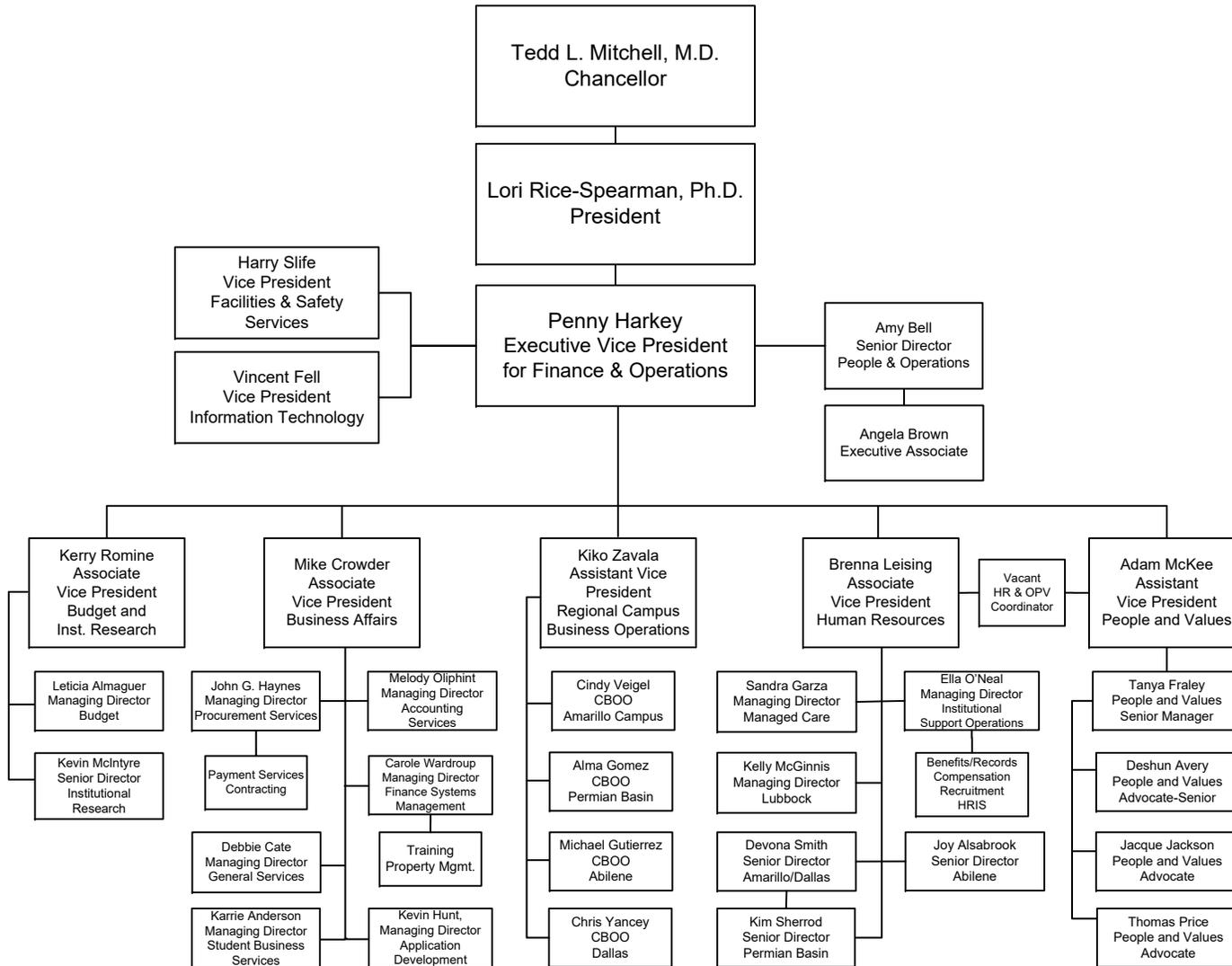
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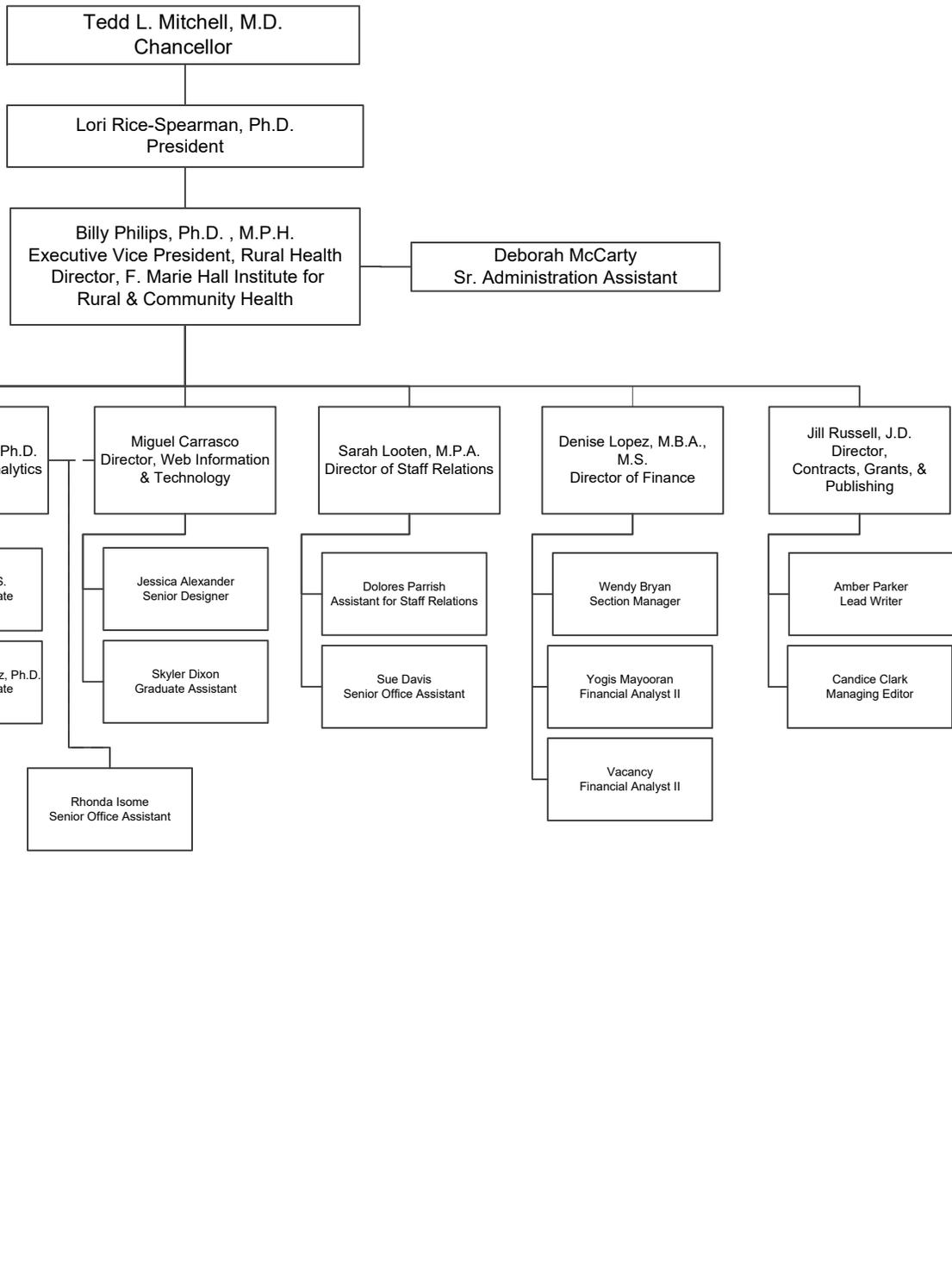
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Office of the Provost
 Organizational Chart
 December, 2022



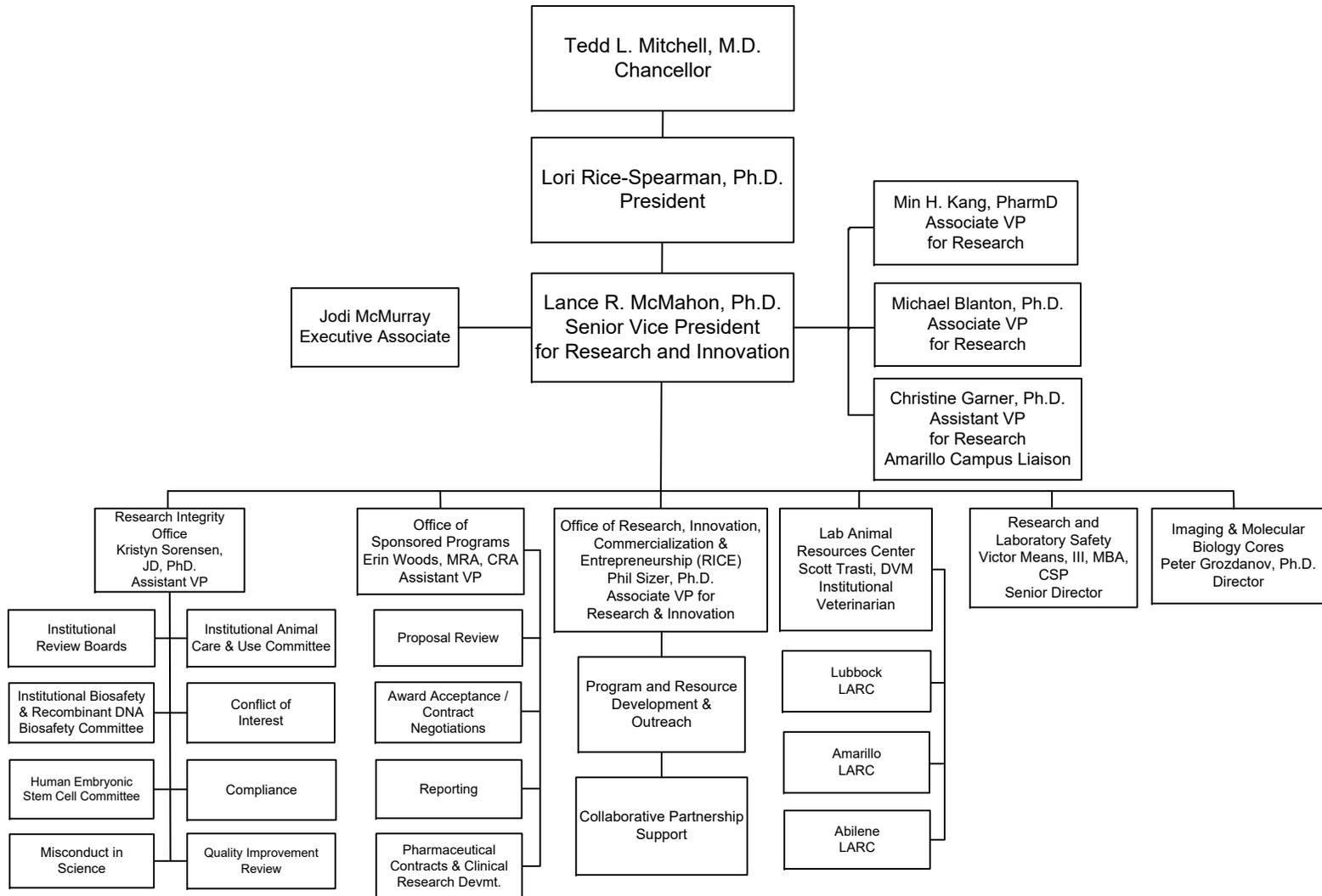
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Finance & Operations
 Organizational Chart
 December, 2022



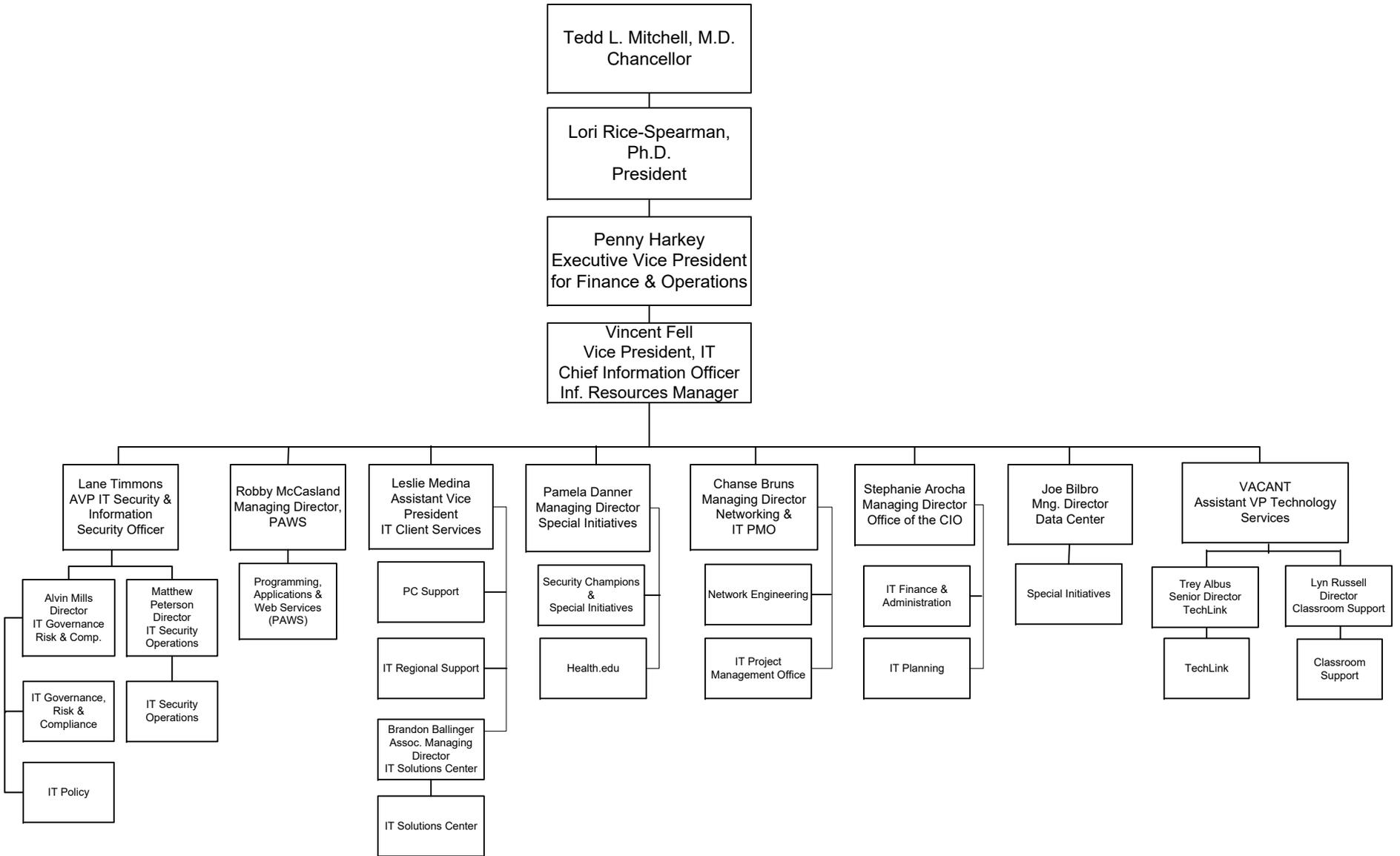
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
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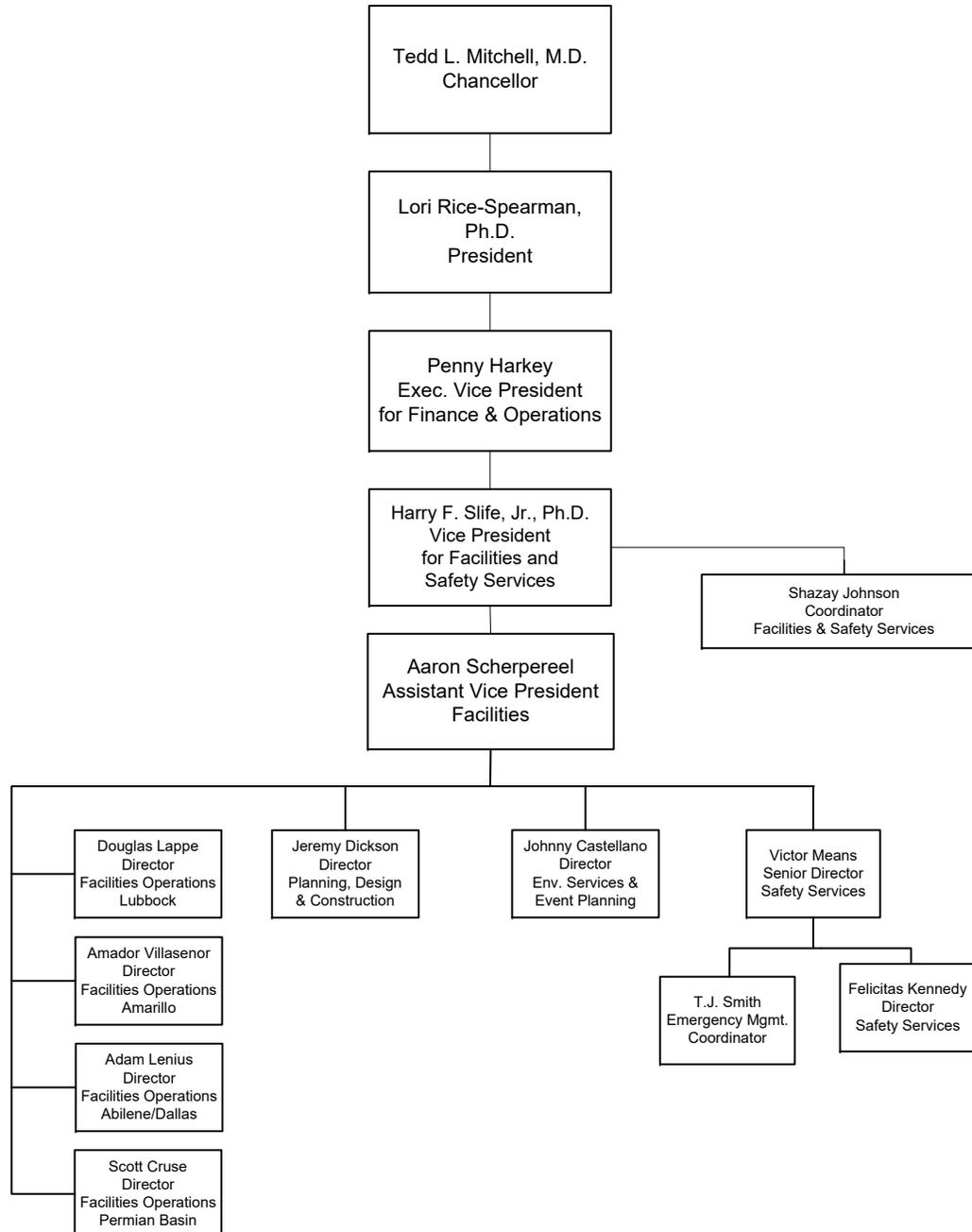
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Research
 Organizational Chart
 December, 2022



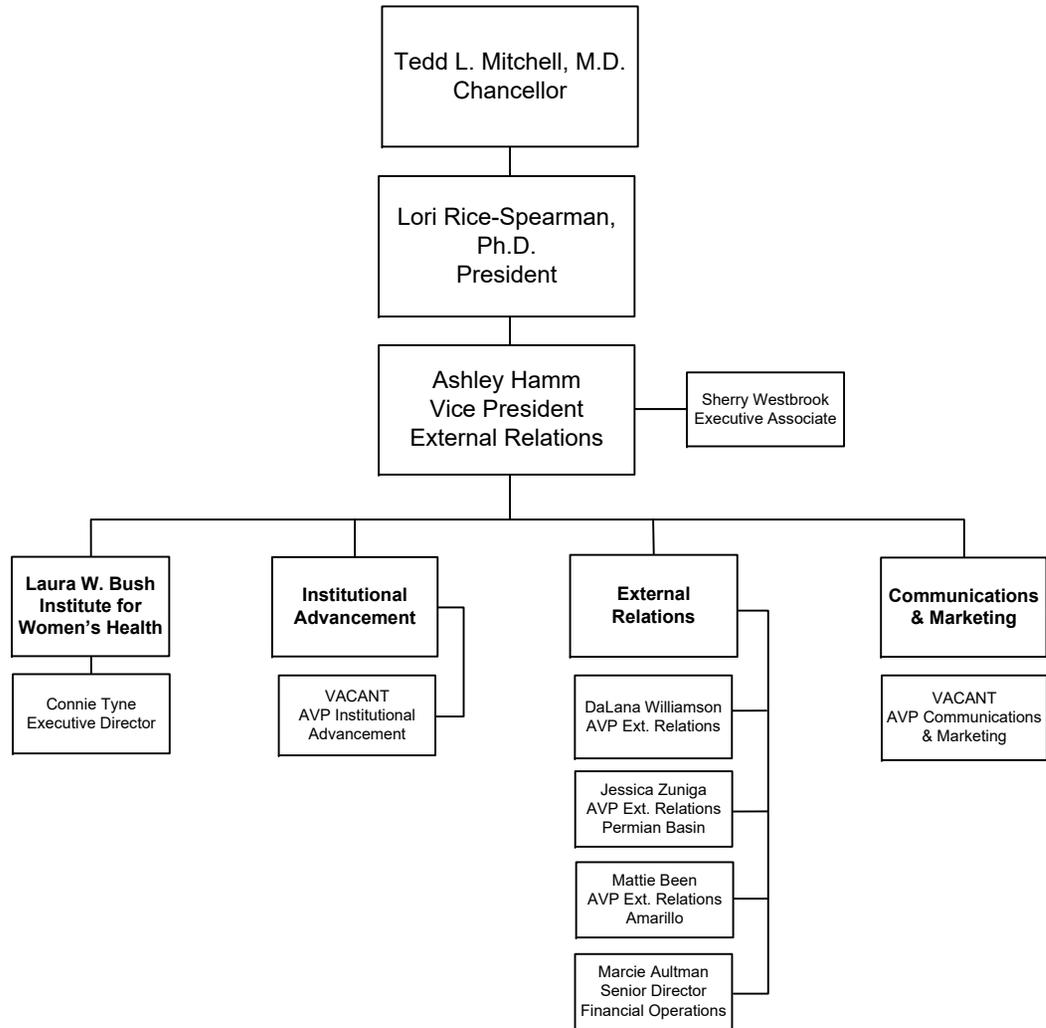
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Information Technology
 Organizational Chart
 December, 2022



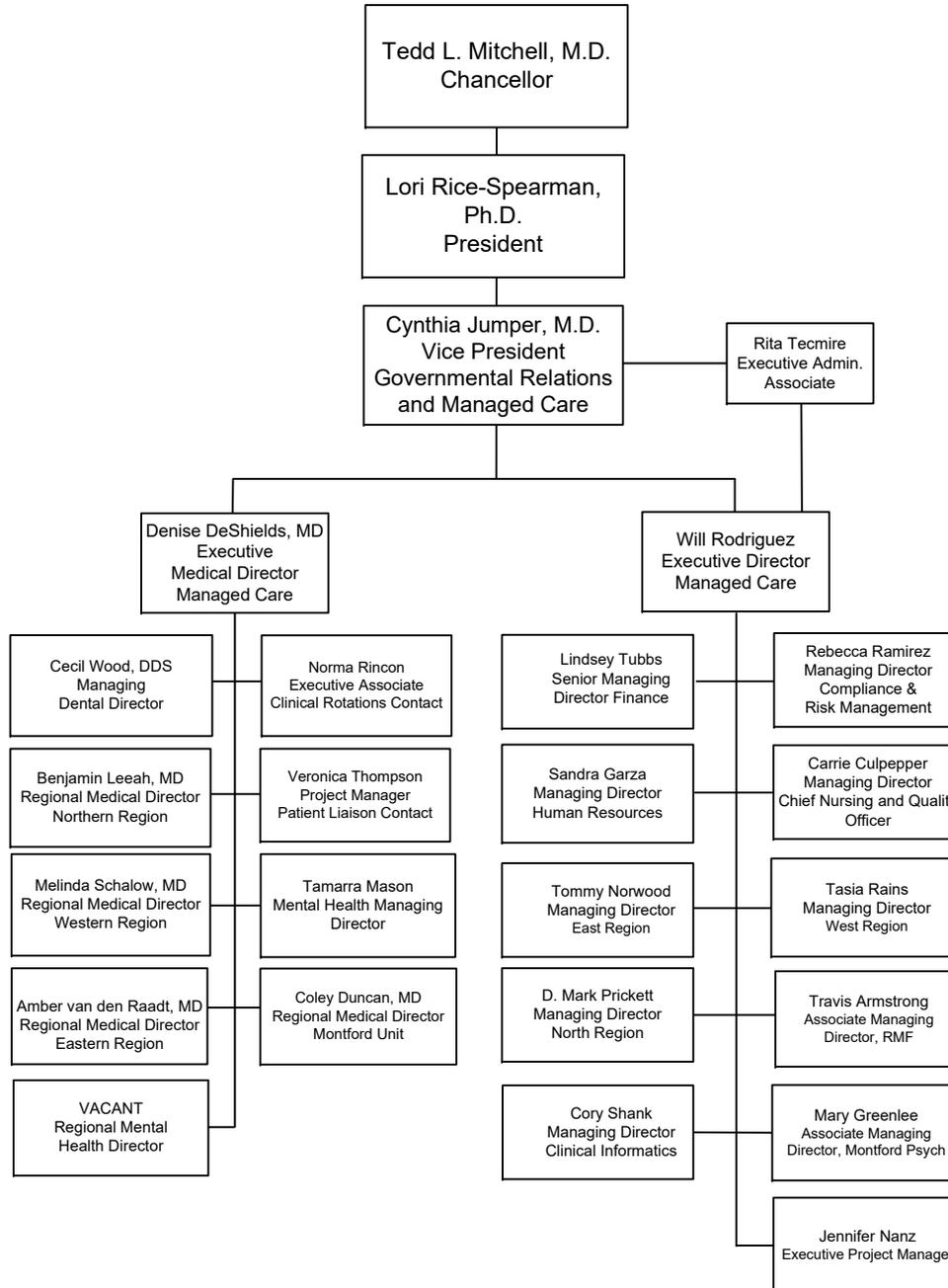
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Facilities & Safety Services
Organizational Chart
December, 2022



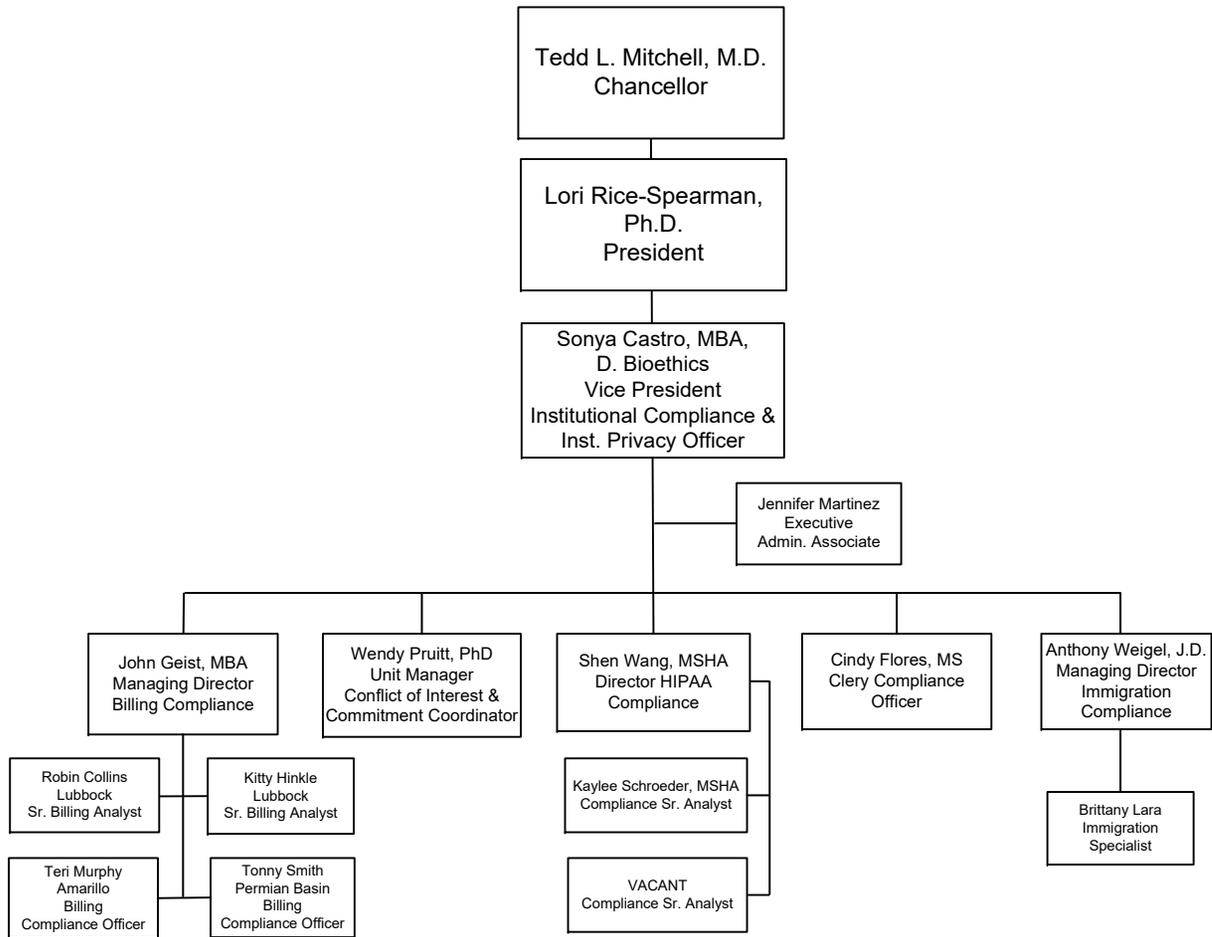
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
External Relations
Organizational Chart
December, 2022



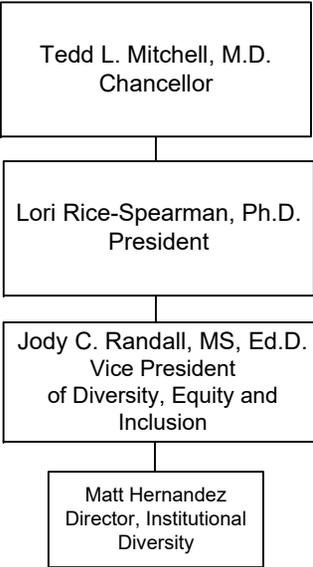
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Governmental Relations & Managed Care
 Organizational Chart
 December, 2022



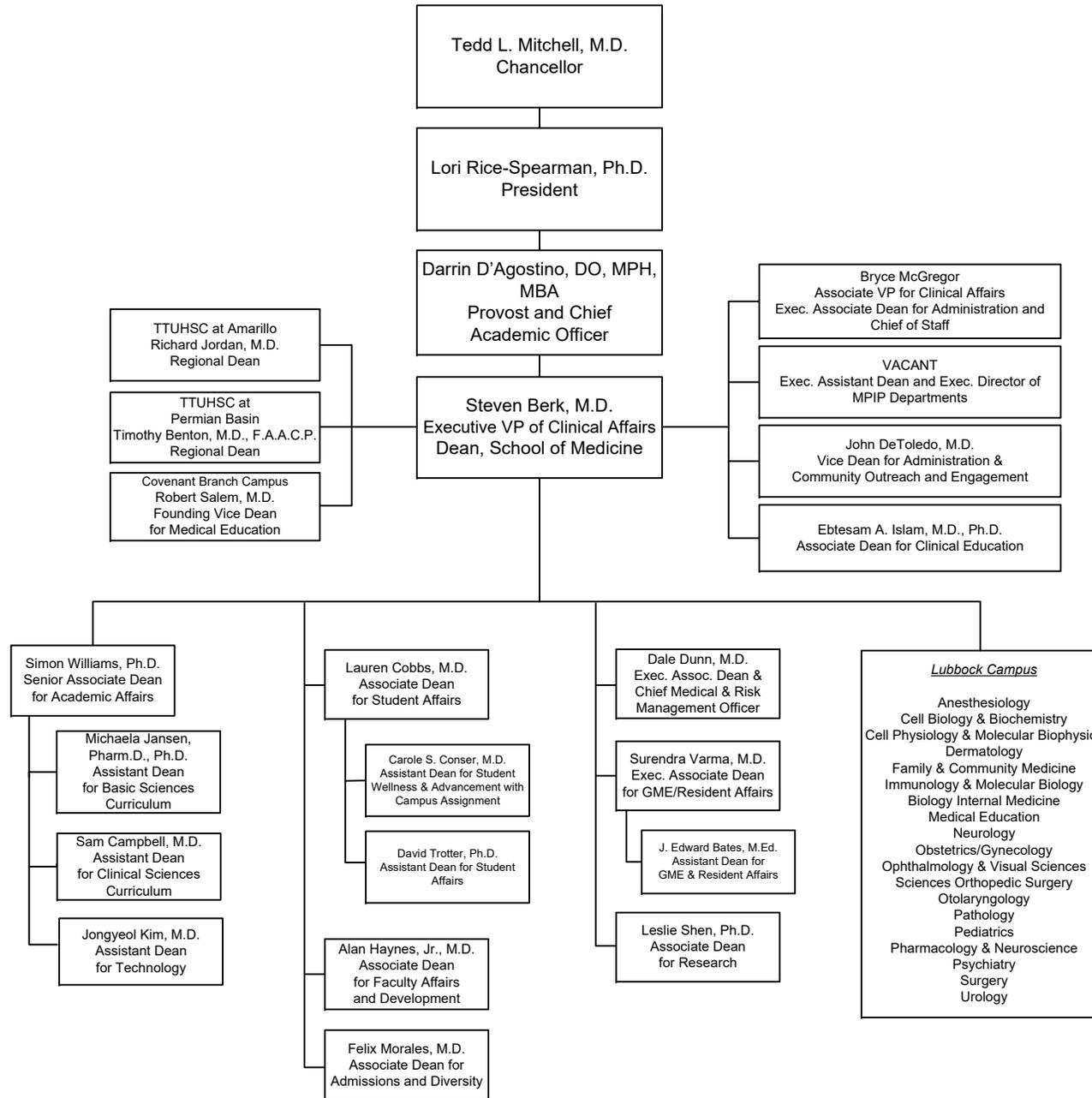
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Compliance
Organizational Chart
December, 2022



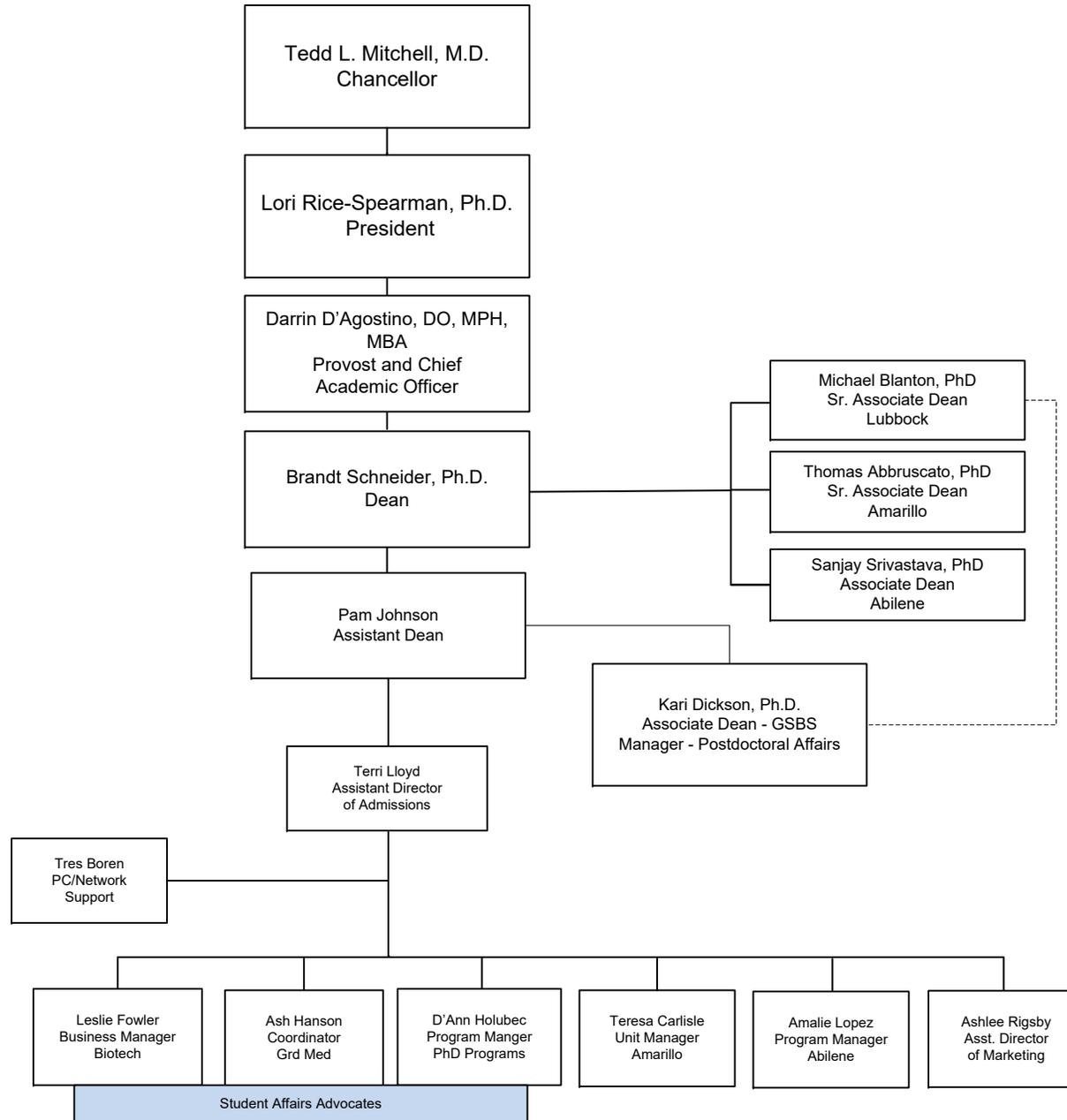
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Vice President of Diversity, Equity and Inclusion
Organizational Chart
December, 2022



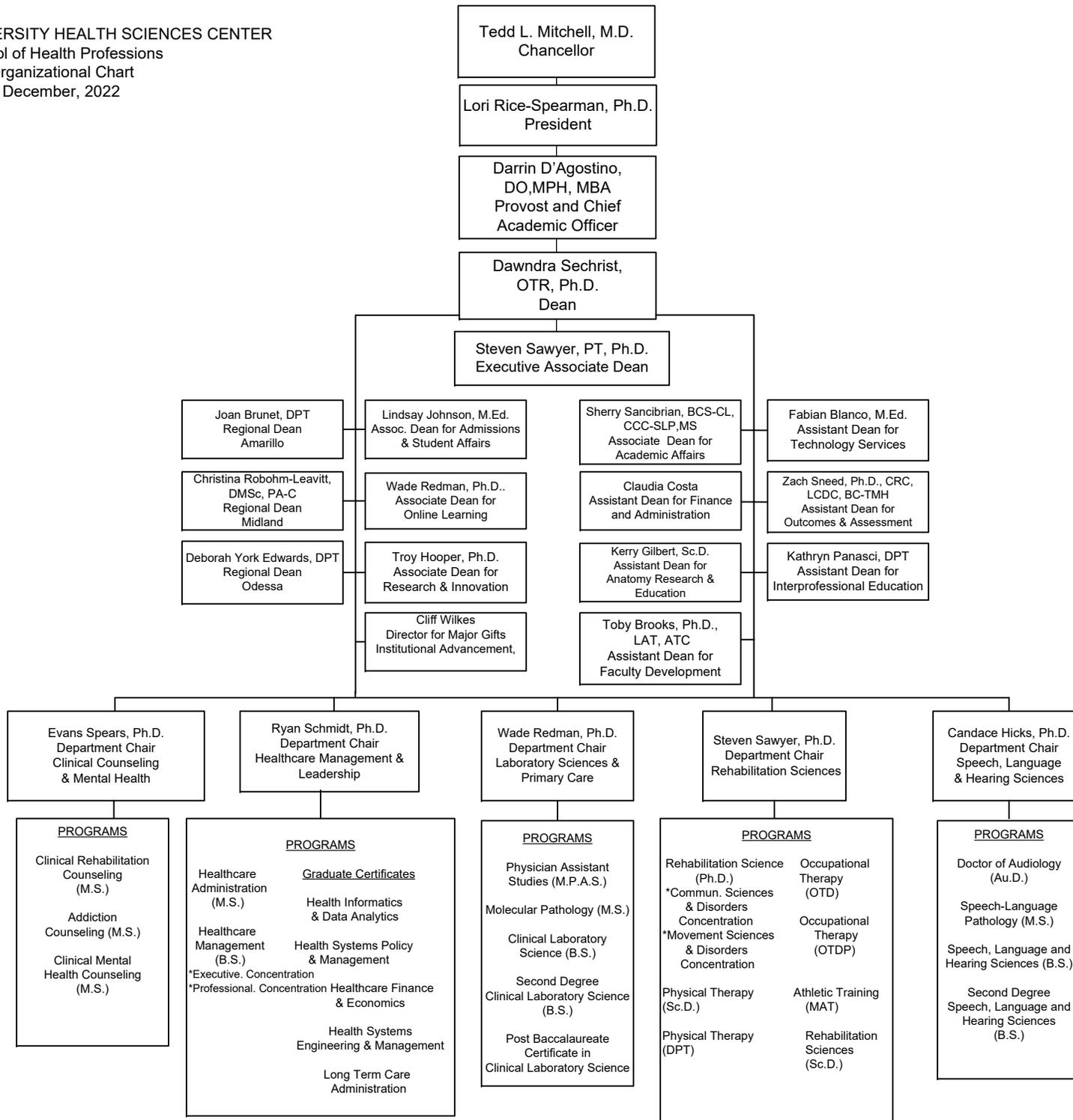
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2022



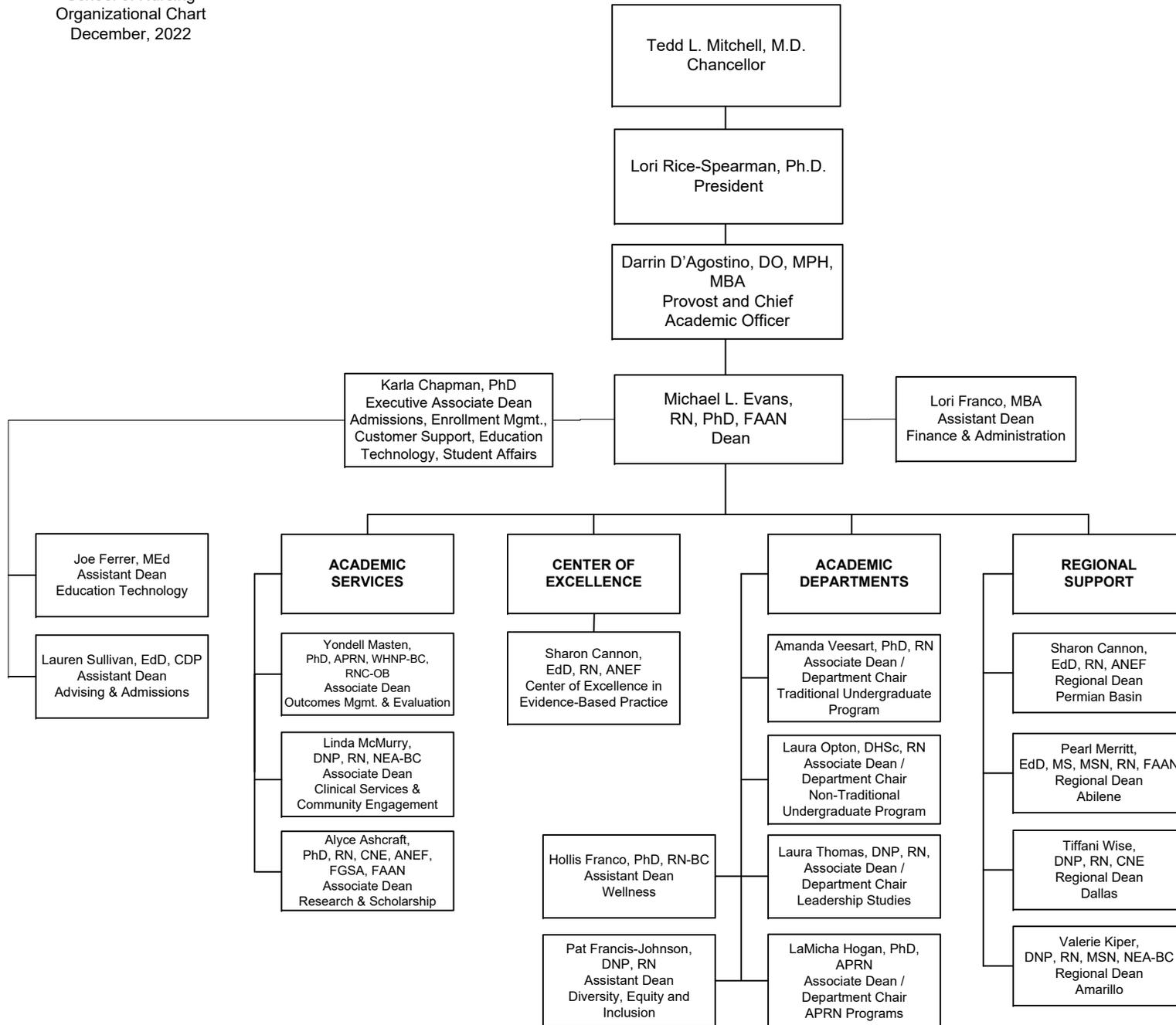
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Graduate School of Biomedical Sciences
 Organizational Chart
 December, 2022

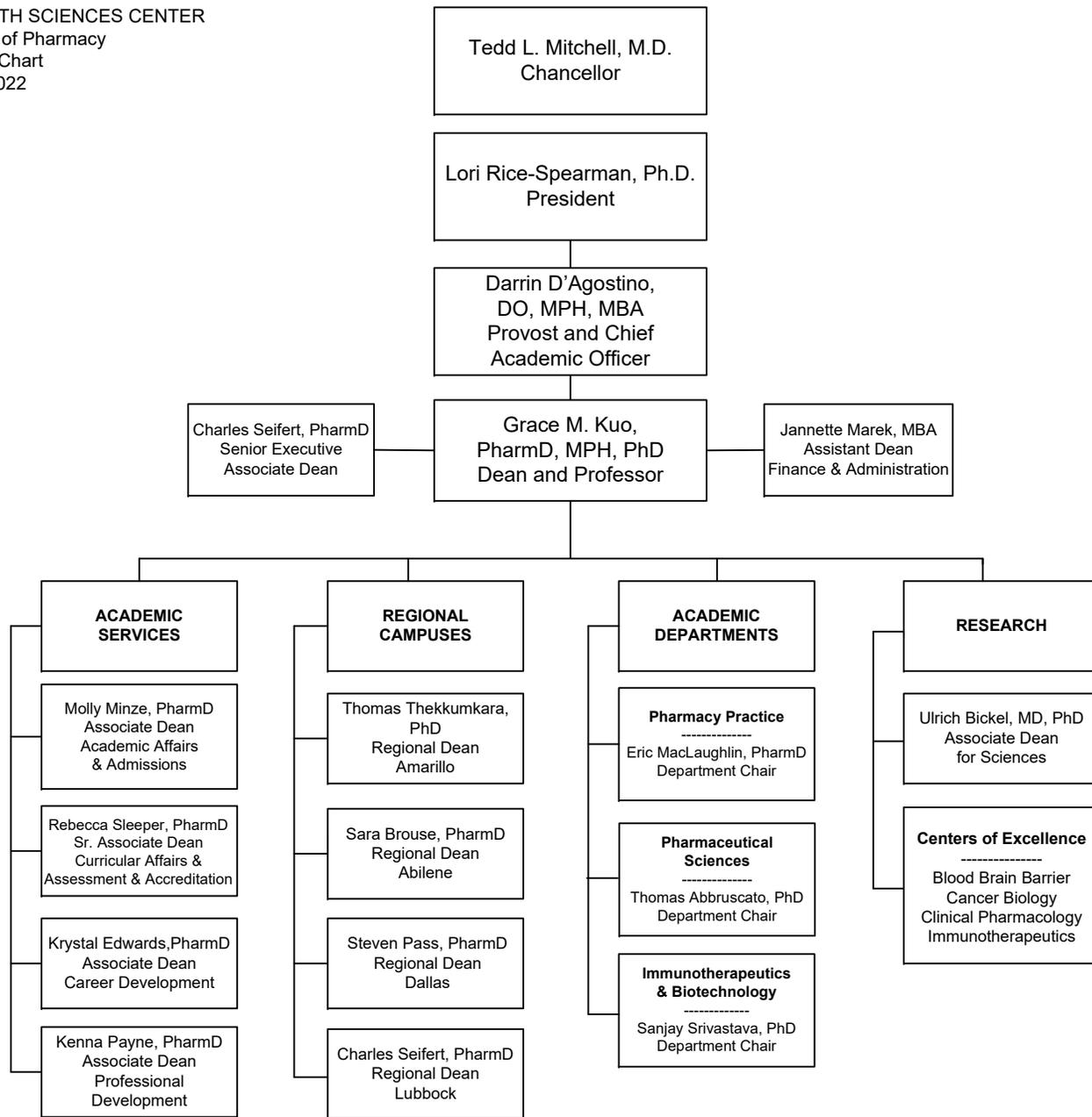


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Health Professions
 Organizational Chart
 December, 2022

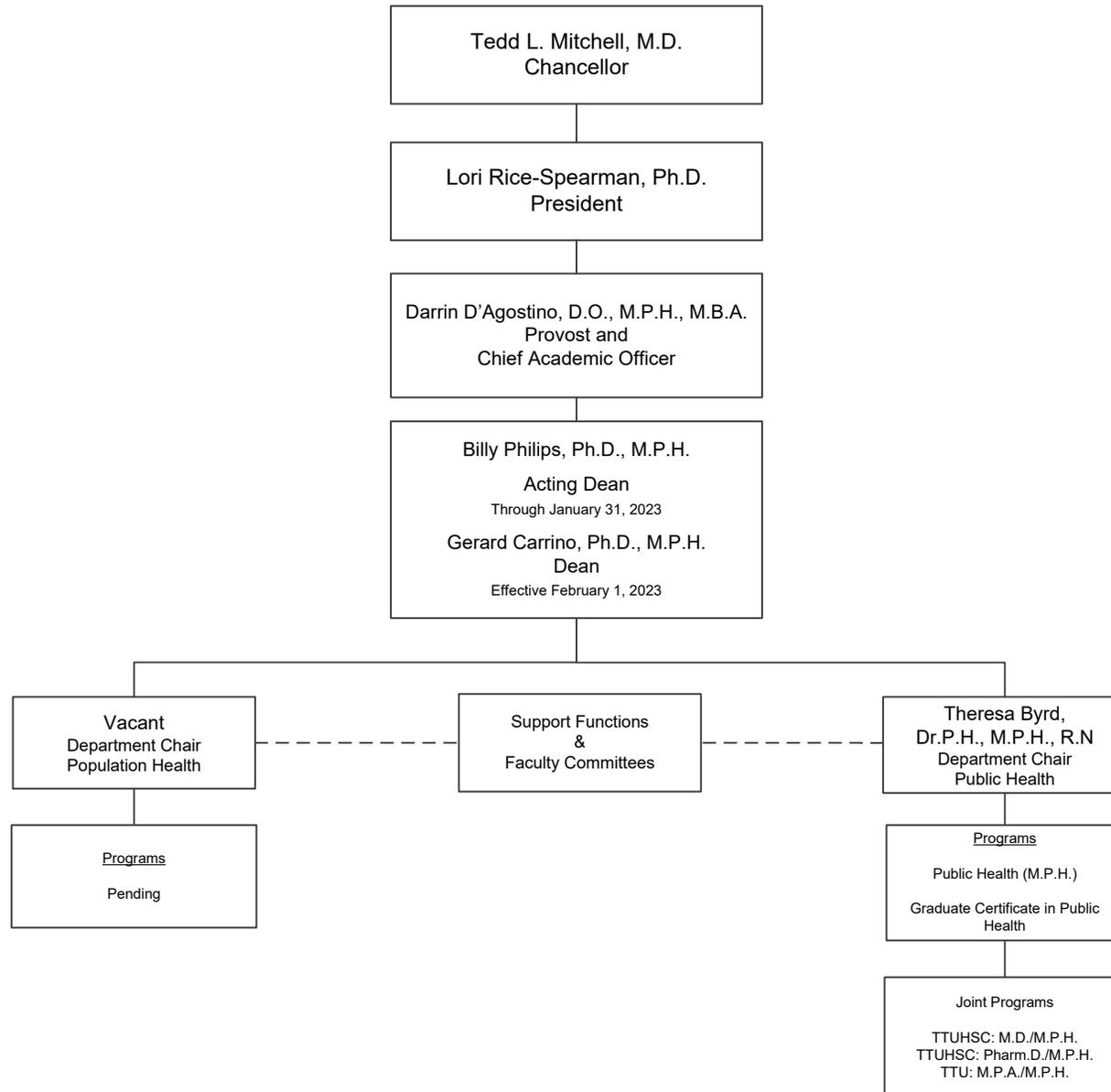


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2022





TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Julia Jones Mathews School of Population and Public Health
Organizational Chart
December, 2022



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

Certificate and Degree Programs by Campus^a

	Graduate School of Biomedical Sciences	School of Health Professions	School of Medicine	School of Nursing	School of Pharmacy	School of Population & Public Health
Abilene	MS, Biotechnology PhD, Pharmaceutical Sciences			BS, Nursing	Doctor of Pharmacy	Grad. Cert. in Public Health Master of Public Health
Amarillo	MS, Pharmaceutical Sciences PhD, Pharmaceutical Sciences	Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy	
Covenant Health System (Lubbock)^b			Doctor of Medicine Doctor of Medicine (FMAT)			
Dallas					Doctor of Pharmacy	
Lubbock	MS, Biomedical Sciences ^c MS, Biotechnology MS, Graduate Med. Ed. Sciences PhD, Biomedical Sciences ^c	BS, Medical Laboratory Science BS, Speech, Language and Hearing Sciences BS, Speech, Lang. & Hearing Sci. (Sec. Deg.) Master of Athletic Training MS, Molecular Pathology MS, Speech-Language Pathology Doctor of Audiology Doctor of Occupational Therapy PhD, Rehabilitation Science Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy	Grad. Cert. in Public Health Master of Public Health
Mansfield^d				BS, Nursing		
Midland		Master of Physician Assistant Studies				
Odessa		Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing		
Distance Education		Post-Bacc. Cert. in Clinical Lab. Science BS, Clinical Laboratory Science (Sec. Deg.) BS, Healthcare Management MS, Clinical Rehabilitation Counseling MS, Addiction Counseling MS, Clinical Mental Health Counseling MS, Healthcare Administration Doctor of Science in Rehabilitation Sciences Doctor of Science in Physical Therapy Graduate Certif. in Healthcare Admin. ^c Post-Profess. Doctor of Occupational Therapy		BS, Nursing (RN to BSN) BS, Nursing (Accelerated) MS, Nursing ^c Post-Master's Certificates ^c Doctor of Nursing Practice ^c Interprof. Grad. Certif. ^c		Grad. Cert. in Public Health (Online) Master of Public Health (Accelerated) Master of Public Health (Online)

^a Table indicates academic programs for which ≥50% of credit hours are offered at the specified location as recognized by SACSCOC, unless indicated otherwise.

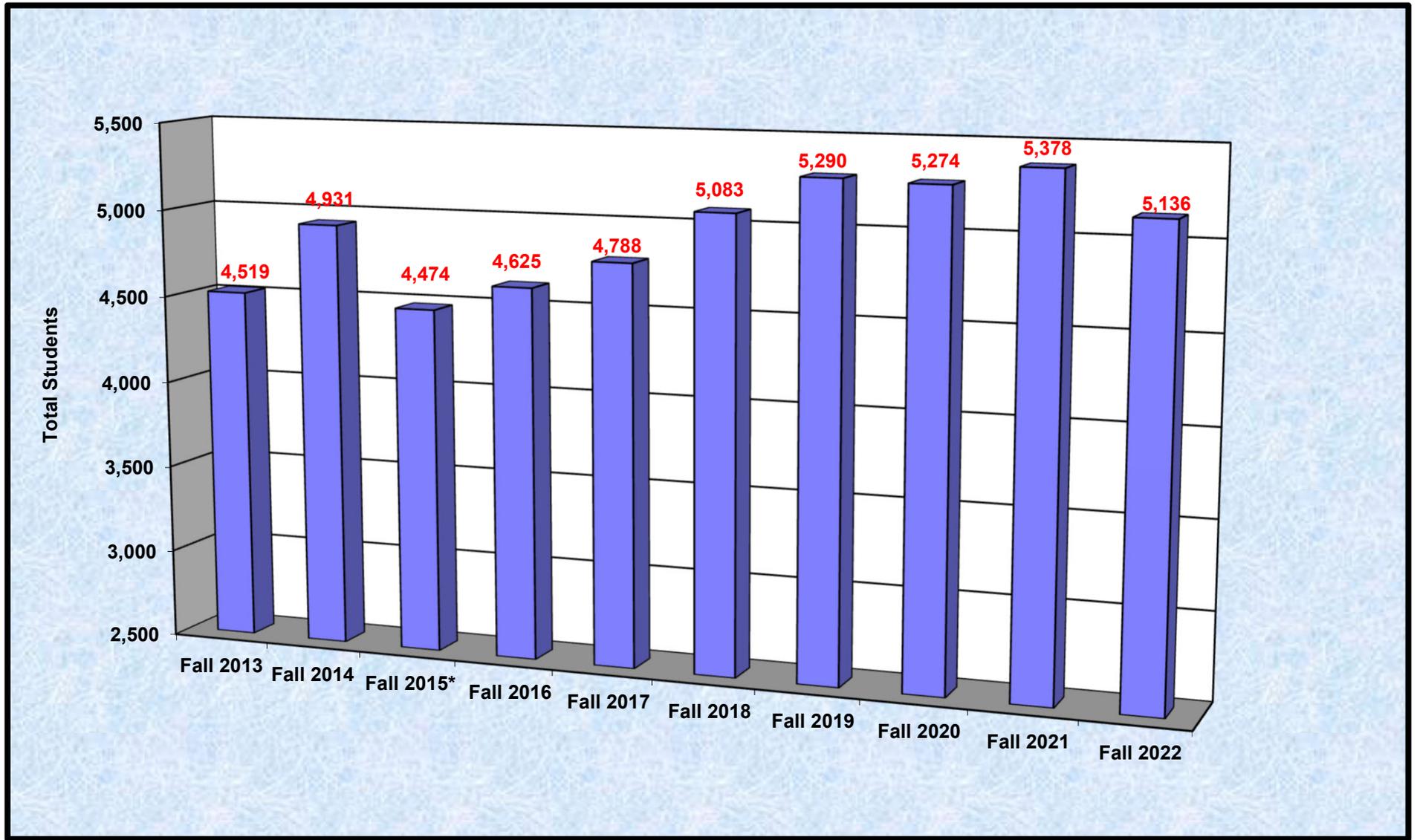
^b Off-campus instructional site at which 25-49% of credit hours are offered.

^c Multiple concentrations available

^d Off-campus instructional site at which instruction will be offered primarily through electronic-to-group delivery during 2022-2023.

STUDENTS

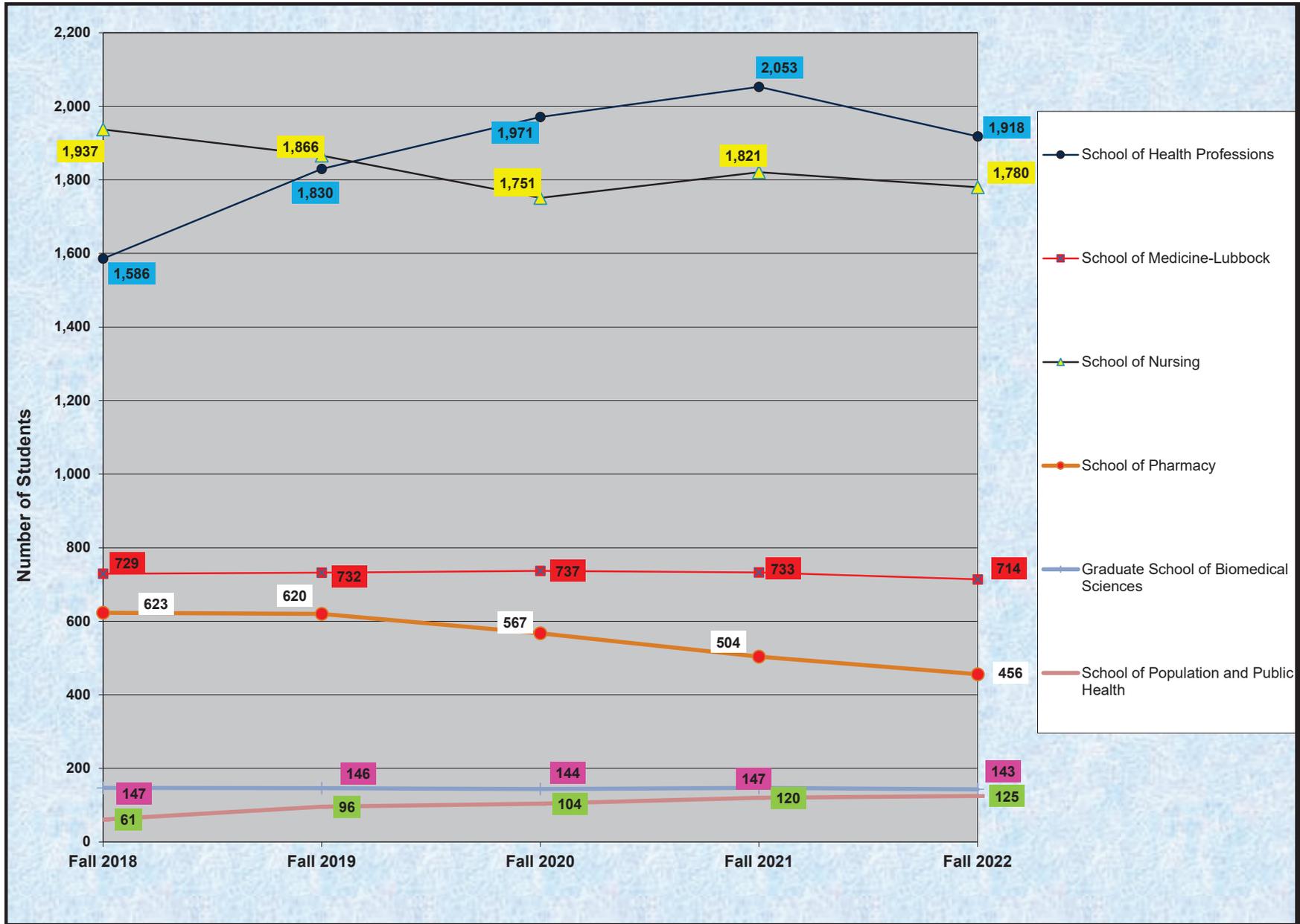
TTUHSC Enrollment Trends Fall 2013 - Fall 2022



Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

* El Paso schools are excluded beginning Fall 2015.

TTUHSC Enrollment Trends by School Fall 2018 - Fall 2022



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Graduate School of Biomedical Sciences	114	120	123	125	95
School of Health Professions	644	655	663	684	655
School of Medicine	579	571	578	578	565
School of Nursing	314	314	315	303	301
School of Pharmacy	37	36	34	27	25
School of Population and Public Health					19
TOTAL Lubbock	1,688	1,696	1,713	1,717	1,660
Amarillo	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Graduate School of Biomedical Sciences	44	42	29	25	25
School of Health Professions	52	56	52	52	49
School of Medicine	102	111	110	114	104
School of Nursing					55
School of Pharmacy	260	200	167	130	110
TOTAL Amarillo	458	409	358	321	343
Midland/Odessa	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
School of Health Professions	165	162	159	163	171
School of Medicine	48	50	49	41	45
School of Nursing	47	48	51	60	50
TOTAL Midland/Odessa	260	260	259	264	266
Dallas	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
School of Pharmacy	188	243	236	241	236
TOTAL Dallas	188	243	236	241	236
Abilene	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Graduate School of Biomedical Sciences	30	39	29	30	23
School of Nursing	164	187	189	176	184
School of Pharmacy	138	141	130	106	85
School of Population and Public Health					4
TOTAL Abilene	332	367	348	312	296
Distance Education	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Graduate School of Biomedical Sciences	20	41	67	87	-
School of Health Professions	725	957	1,097	1,154	1,043
School of Nursing	1,412	1,317	1,196	1,282	1,190
School of Population and Public Health					102
TOTAL Distance Education	2,157	2,315	2,360	2,523	2,335
TTUHSC Fall Semester Totals	5,083	5,290	5,274	5,378	5,136

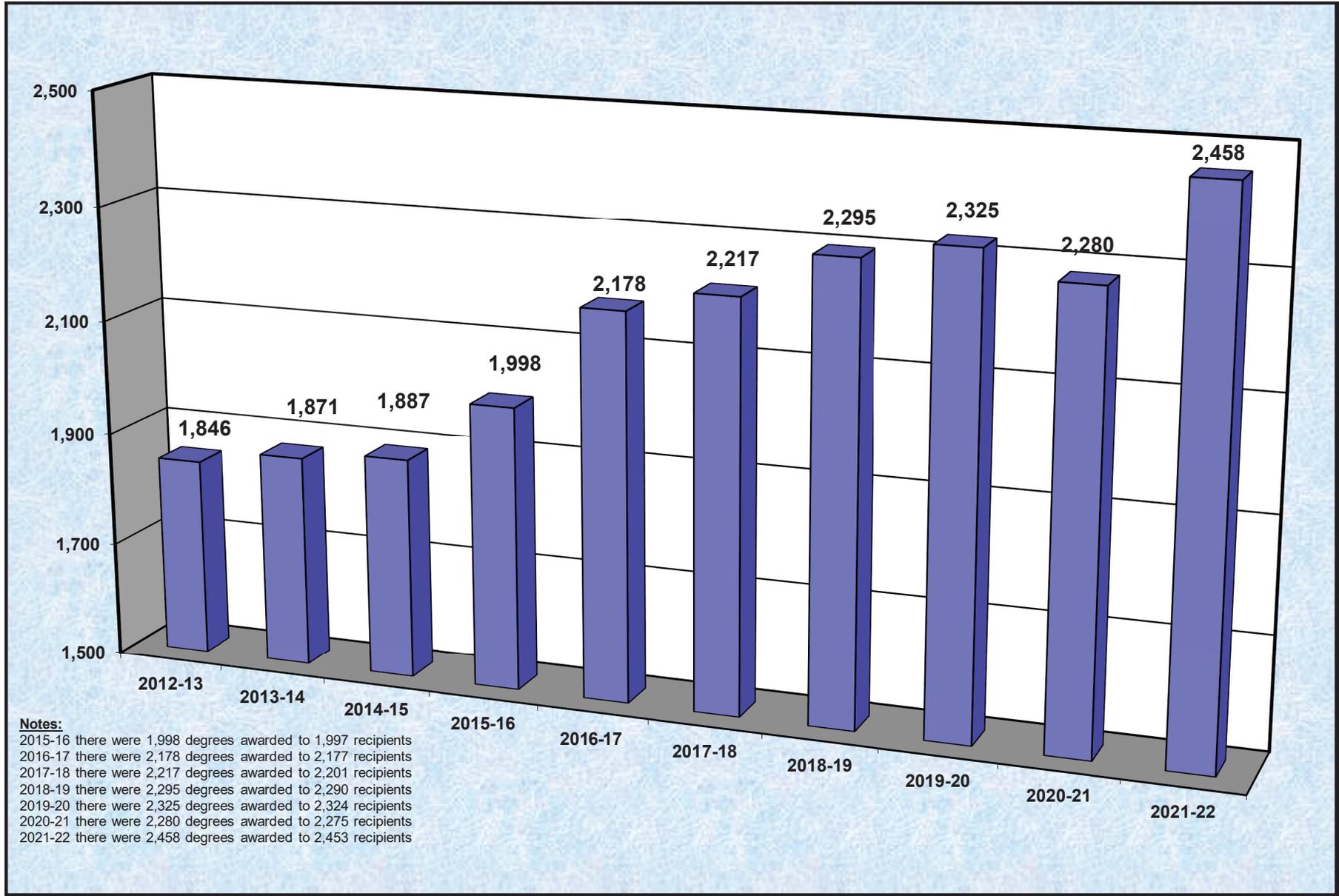
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY SCHOOL / BY CAMPUS**

Graduate School of Biomedical Sciences	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Abilene	30	39	29	30	23
Amarillo	44	42	29	25	25
El Paso	-	-	-	-	-
Lubbock	114	120	123	125	95
Distance Education	20	41	67	87	-
TOTAL GSBS	208	242	248	267	143
School of Health Professions	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Amarillo	52	56	52	52	49
Lubbock	644	655	663	684	655
Midland	115	111	112	116	120
Odessa	50	51	47	47	51
Distance Education	725	957	1,097	1,154	1,043
TOTAL SOHP	1,586	1,830	1,971	2,053	1,918
School of Medicine	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Amarillo	102	111	110	114	104
Lubbock	579	571	578	578	565
Odessa	48	50	49	41	45
TOTAL SOM	729	732	737	733	714
School of Nursing	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Abilene	164	187	189	176	184
Amarillo					50
Lubbock	314	314	315	303	301
Odessa	47	48	51	60	55
Distance Education	1,412	1,317	1,196	1,282	1,190
TOTAL SON	1,937	1,866	1,751	1,821	1,780
School of Population and Public Health	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Abilene					4
Distance Education					102
Lubbock					19
TOTAL SOP	-	-	-	-	125
School of Pharmacy	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Abilene	138	141	130	106	85
Amarillo	260	200	167	130	110
Dallas	188	243	236	241	236
Lubbock	37	36	34	27	25
TOTAL SOP	623	620	567	504	456
TOTAL TTUHSC	5,083	5,290	5,274	5,378	5,136

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY ETHNICITY/GENDER BY SCHOOL**

	2018		2019		2020		2021		2022	
GSBS	M	F								
African American	6	5	4	6	6	15	8	14	2	1
American Indian	-	2	-	2	-	2	1	2	-	1
Asian	8	7	8	8	9	9	8	13	4	4
Hispanic	23	21	18	21	15	32	11	53	9	18
Non-Resident Alien	27	23	29	35	23	32	18	35	21	33
Other	1	3	1	3	1	2	1	3	1	-
White	35	47	45	62	45	57	42	58	25	24
TOTAL GSBS	100	108	105	137	99	149	89	178	62	81
School of Medicine	M	F								
African American	17	13	20	16	20	26	14	28	11	23
American Indian	3	2	1	2	1	3	-	1	1	2
Asian	60	71	61	62	77	107	84	101	89	103
Hispanic	43	53	43	55	44	59	43	56	43	58
Non-Resident Alien	1	1	1	1	-	-	-	-	-	-
Other	78	102	87	111	27	30	26	28	17	16
White	163	122	141	131	166	177	176	176	187	164
TOTAL SOM	365	364	354	378	335	402	343	390	348	366
School of Health Professions	M	F								
African American	48	100	35	130	41	145	43	142	33	127
American Indian	3	11	5	12	4	16	5	6	2	5
Asian	41	81	46	85	47	98	53	104	42	121
Hispanic	85	271	107	313	123	348	134	415	135	397
Non-Resident Alien	16	18	12	14	6	9	4	11	6	13
Other	6	22	8	28	8	35	6	21	6	10
White	190	694	230	805	217	874	193	916	193	828
TOTAL SHP	389	1,197	443	1,387	446	1,525	438	1,615	417	1,501
School of Nursing	M	F								
African American	23	141	18	125	26	138	25	135	27	162
American Indian	4	21	4	22	5	23	4	21	7	19
Asian	28	82	25	47	18	76	20	84	17	81
Hispanic	58	311	84	369	73	381	80	430	80	431
Non-Resident Alien	2	5	-	15	-	5	-	5	-	2
Other	11	70	8	57	4	20	3	18	-	10
White	162	1,019	140	952	103	879	100	896	95	849
TOTAL SON	288	1,649	279	1,587	229	1,522	232	1,589	226	1,554
School of Population and Public Health	M	F								
African American									5	14
American Indian									1	2
Asian									5	13
Hispanic									3	34
Non-Resident Alien									1	5
Other									1	7
White									10	24
TOTAL SPPH	-	26	99							
Jerry H. Hodge School of Pharmacy	M	F								
African American	25	28	26	37	30	42	28	45	23	48
American Indian	-	1	-	2	1	1	2	-	4	-
Asian	94	138	78	131	76	123	66	100	54	87
Hispanic	28	30	27	29	26	29	25	30	27	30
Non-Resident Alien	5	15	6	15	3	9	2	2	3	2
Other	6	16	7	11	8	6	5	5	1	-
White	98	139	98	153	75	138	67	127	59	118
TOTAL SOP	256	367	242	378	219	348	195	309	171	285
TOTAL TTUHSC	1,398	3,685	1,423	3,867	1,328	3,946	1,297	4,081	1,250	3,886

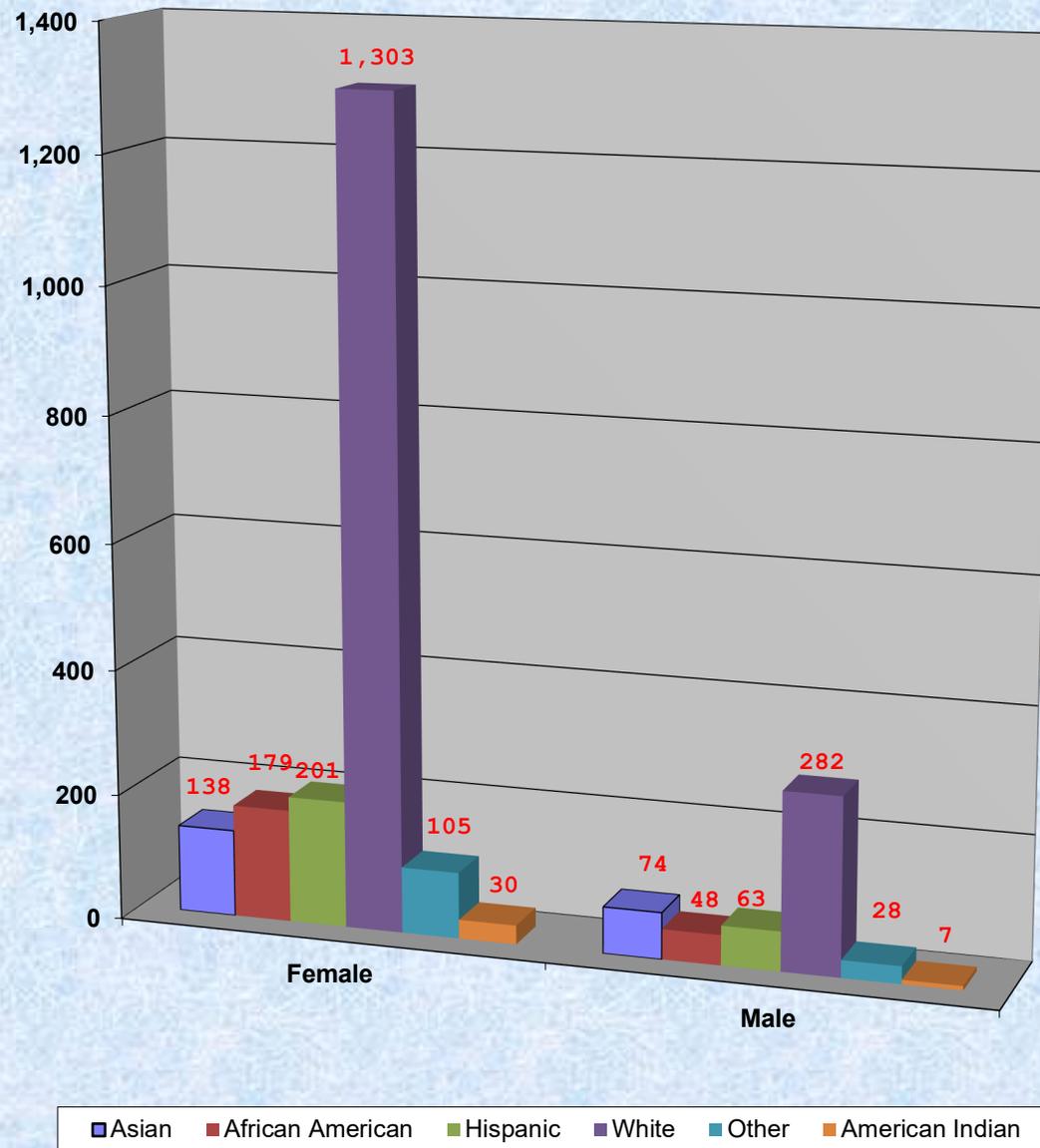
TTUHSC Degrees Awarded by Academic Year 2013 - 2022



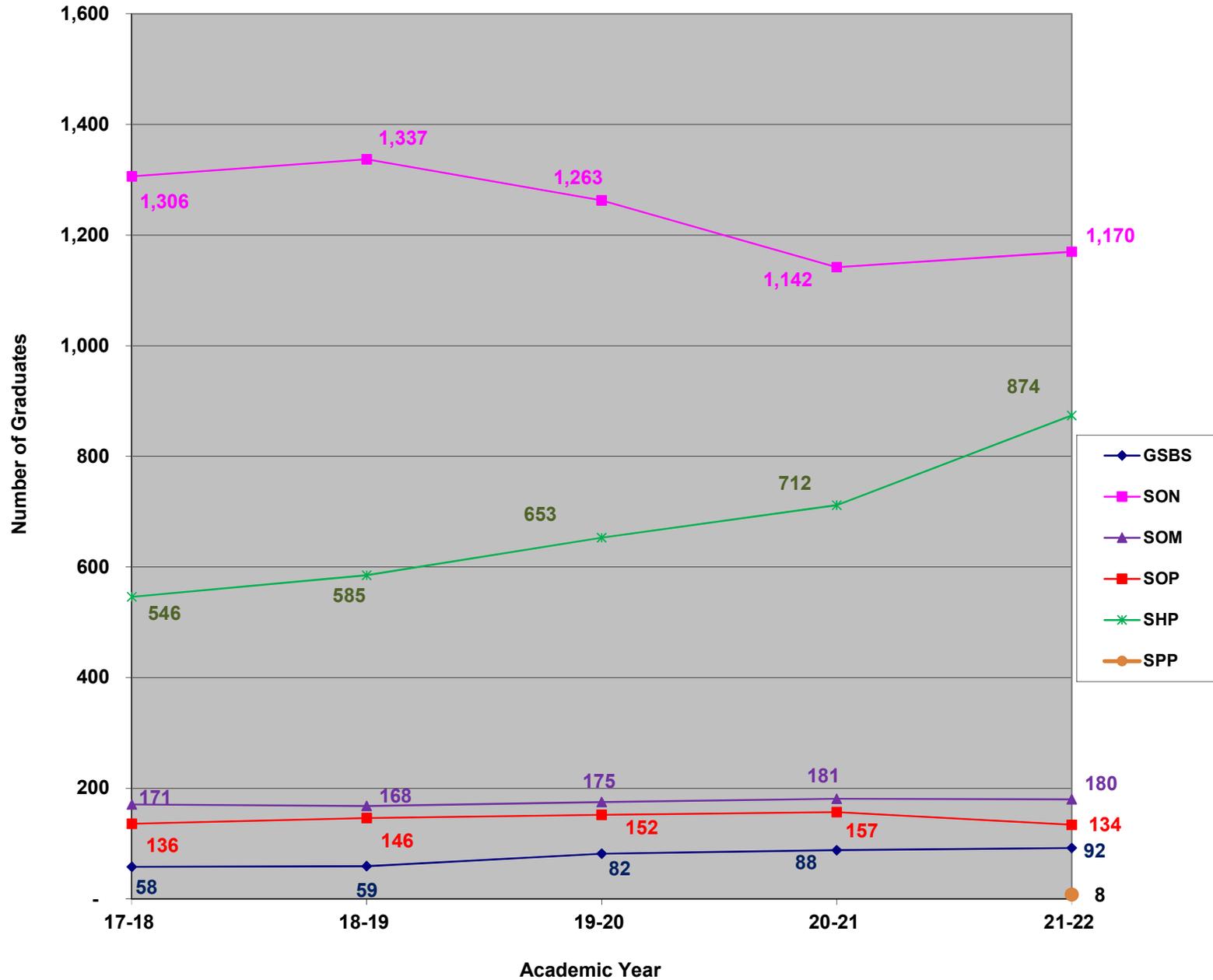
Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

* El Paso school degrees are excluded beginning AY 2015.

TTUHSC Degree Recipients by Sex/Ethnicity 2021 - 2022



TTUHSC Number of Graduates by School 2018-2022



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2016	2017	2018	2019	2020	2021	2022
Total Graduates	152	133	163	171	175	181	181
Primary Care (% of Total Graduates)	51 (33.6%)	40 (30.1%)	52 (31.9%)	42 (24.6%)	44 (25.1%)	60 (33.2%)	64 (35.4%)
Family Medicine	24	15	19	16	20	24	24
Internal Medicine *	17	16	15	14	13	23	24
Pediatrics	7	8	11	8	7	10	8
Med/Pediatrics	0	0	0	0	0	0	0
Ob/Gyn	3	1	7	4	4	3	8

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2016	2017	2018	2019	2020	2021	2022
Total Graduates	152	133	163	171	175	181	181
Primary Care (% of Total Graduates)	85 (55.9%)	69 (51.9%)	81 (49.7%)	81 (47.4%)	88 (50.3%)	99 (54.7%)	96 (53.0%)
Family Medicine	29	16	22	26	30	33	30
Internal Medicine *	36	28	24	21	32	37	35
Pediatrics	15	18	19	22	15	20	18
Med/Pediatrics	0	4	1	1	3	0	1
Ob/Gyn	5	3	15	11	8	9	12

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)
CLINICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
2013	86%	78%
2014	91%	79%
2015	78%	80%
2016	84%	81%
2017	100%	81.5%
2018	81.2%	81.4%
2019	75%	84%
2020	73.7%	82%
2021	71.4%	77.1%
2022	64.70	70.20%

SHP - CLINICAL LABORATORY SCIENCE - ONLINE

YEAR	PASS RATE	NATIONAL MEAN
2013	97%	81%
2014	89%	78%
2015	90%	84%
2016	97%	78%
2017	80%	80.6%
2018	92.1%	74.9%
2019	100%	77.5%
2020	78.2%	78%
2021	89.6%	80.5%
2022	77.30%	69.10%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	100%	84%
2014	97%	86%
2015	97%	87%
2016	97%	82%
2017	82.69%	82%
2018	93.88%	82%
2019	91.67%	81%
2020	91.49%	84%
2021	96.08%	84%
2022	94%	81%

SHP - PHYSICAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	93%	91%
2014	93%	93%
2015	93%	91%
2016	97%	94%
2017	100%	94%
2018	100%	92.7%
2019	96.9%	91.4%
2020	95.7%	93.1%
2021	95.2%	90.5%
2022	93.8%	87.40%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	100%	90%
2014	100%	89%
2015	100%	84%
2016	100%	82%
2017	100%	82.4%
2018	100%	91.2%
2019	100%	82%
2020	100%	82%
2021	100%	87%
2022	100%	N/A*

SHP - AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	57%	58%
2014	82%	63%
2015	89%	70%
2016	80%	69.7%
2017	68.75%	69.9%
2018	100%	82.1%
2019	90%	81.6%
2020	55.56%	81.6%
2021	90%	76%
2022	90%	N/A*

* National Mean average for all scores reported not available for 2022.

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - PHYSICIAN ASSISTANT PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	93%	93%
2014	98%	95%
2015	98%	95%
2016	98%	96%
2017	100%	97%
2018	96%	98%
2019	98.2%	93%
2020	90.5%	95%
2021	91.2%	95%
2022	92%	93%

SHP - MOLECULAR PATHOLOGY PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	100%	81%
2014	100%	82%
2015	100%	86%
2016	100%	86%
2017	95%	77%
2018	100%	77.6%
2019	100%	77.5%
2020	91.3%	80%
2021	92%	69.6%
2022	100%	65%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - ATHLETIC TRAINING PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2013	100%	82%
2014	100%	80%
2015	100%	83%
2016	96%	84%
2017	96%	81%
2018	86%	73%
2019	87%	81%
2020	86.9%	81%
2021	95%	N/A*
2022	62.5%	76.9%

* National Mean average for all scores reported not available for 2021.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
2013	86.45%
2014	86.51%
2015	90.45%
2016	93.42%
2017	97.60%
2018	96.22%
2019	97.22%
2020	97.21%
2021	93.88%
2022	N/A*

* NCLEX results from the Texas Board of Nursing (BON) are not available as of Nov. 30, 2022. The Texas BON is converting to a calendar year for reporting purposes. The transition to CY reporting begins in 2022, the official BON report will not be received until early January 2023. Reporting going forward will be based on the last completed CY.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2013	95.70%
2014	97.48%
2015	95.07%
2016	88.39%*
2017	93.06%
2018	91.67%
2019	86.9%
2020	92.62%
2021	93.66%
2022	80.5%

* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

SCHOOL OF MEDICINE

United States Medical Licensing Examination (USMLE)

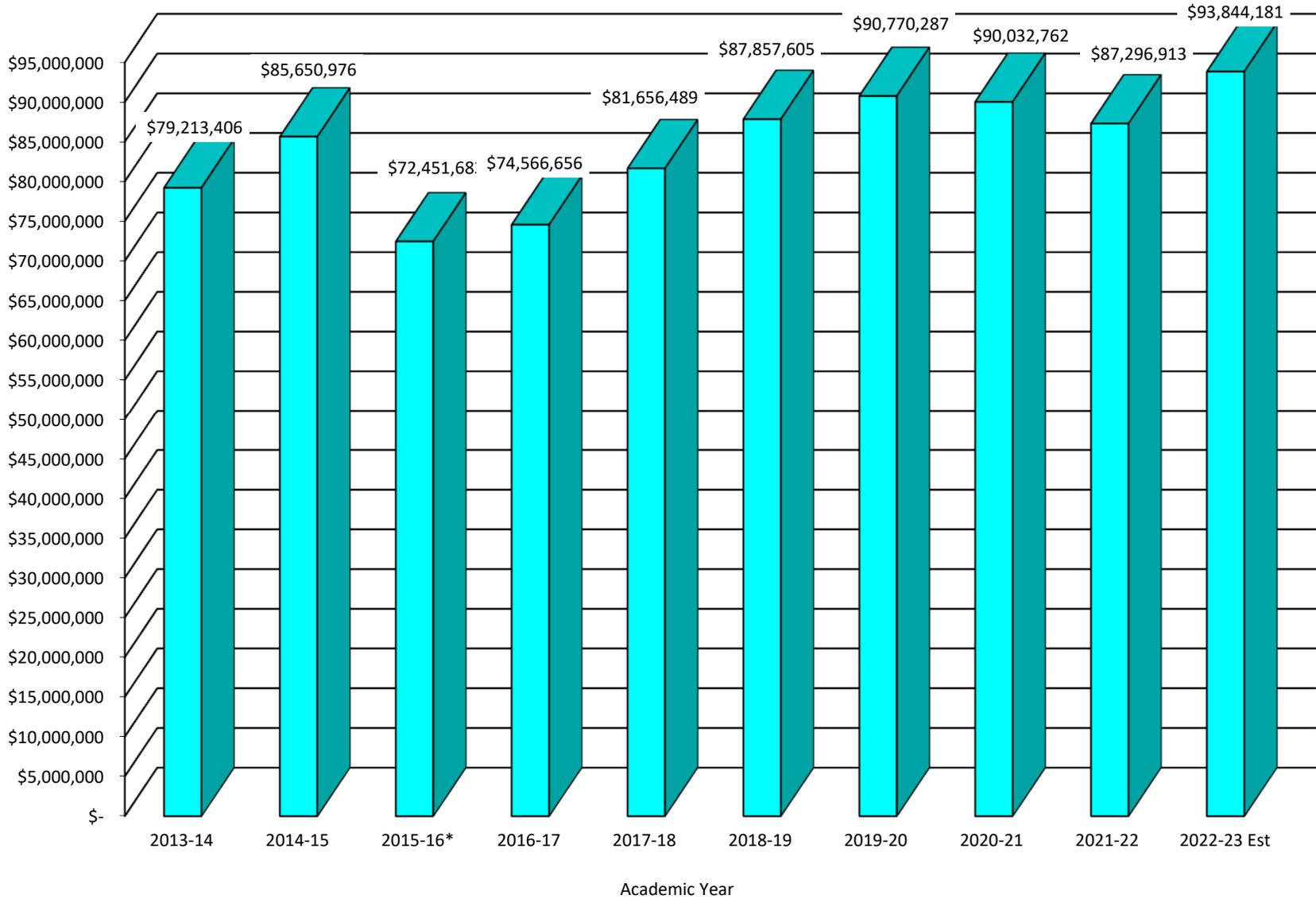
TEST GROUP	STEP I Pass Rate	STEP II Pass Rate	
		Clinical Knowledge	Clinical Skills
Class of 2013	97%	98%	96%
Class of 2014	97%	96%	95%
Class of 2015	94%	94%	94%
Class of 2016	97%	95%	93%
Class of 2017	94%	94%	92%
Class of 2018	95%	95%	94%
Class of 2019	98%	99%	93%
Class of 2020	98%	99%	96%
Class of 2021	98%	100%	NA*
Class of 2022	99%	99%	NA*

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

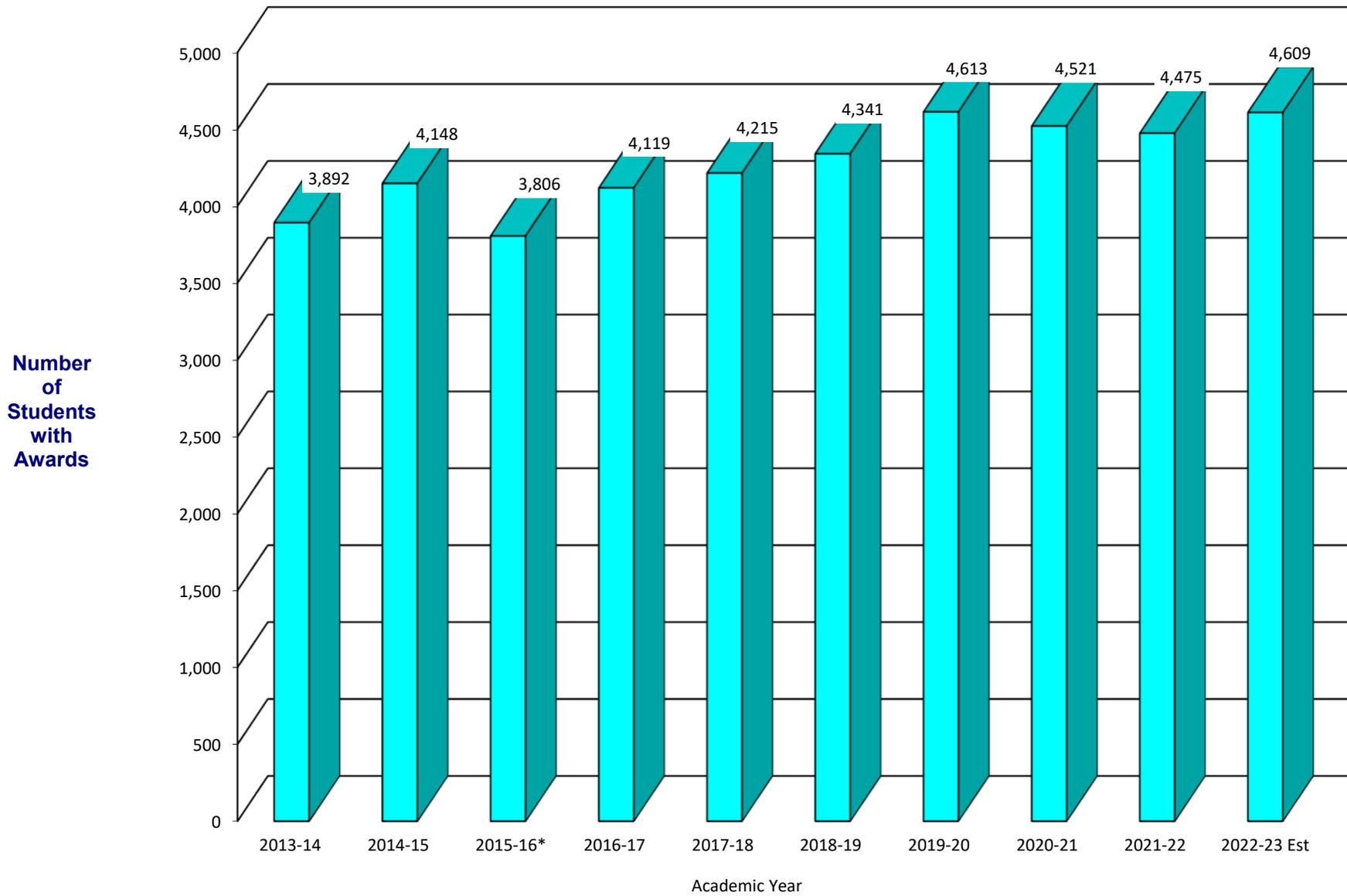
- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

* Effective March 2021, Step II Clinical Skills portion of the examination sequence will no longer be administered.

Financial Aid Dollars Awarded to Students 2013-14 through 2022-23 est.



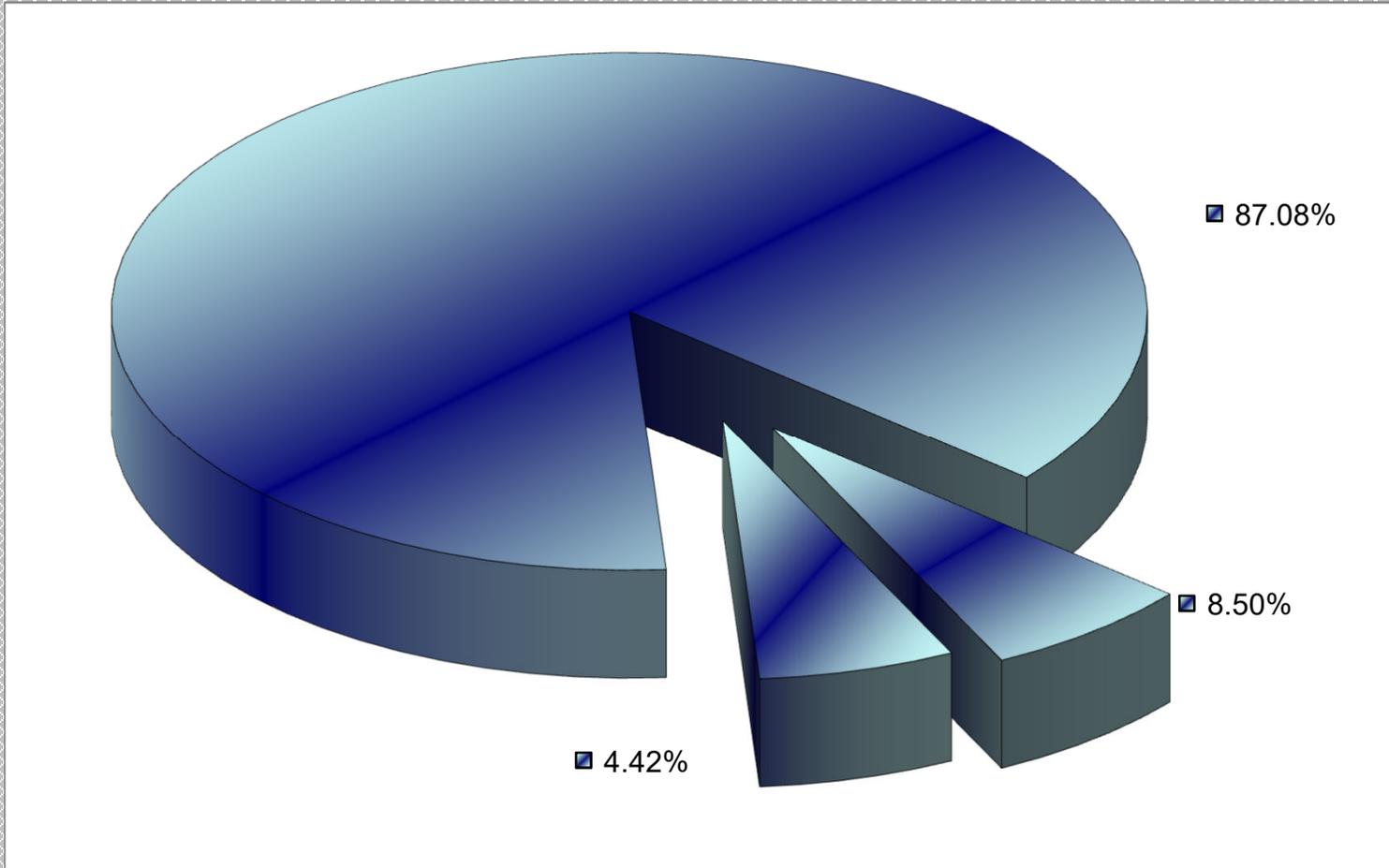
Number of Students Awarded Financial Aid 2013-14 through 2022-23 est.



Source: Office of Student Financial Aid

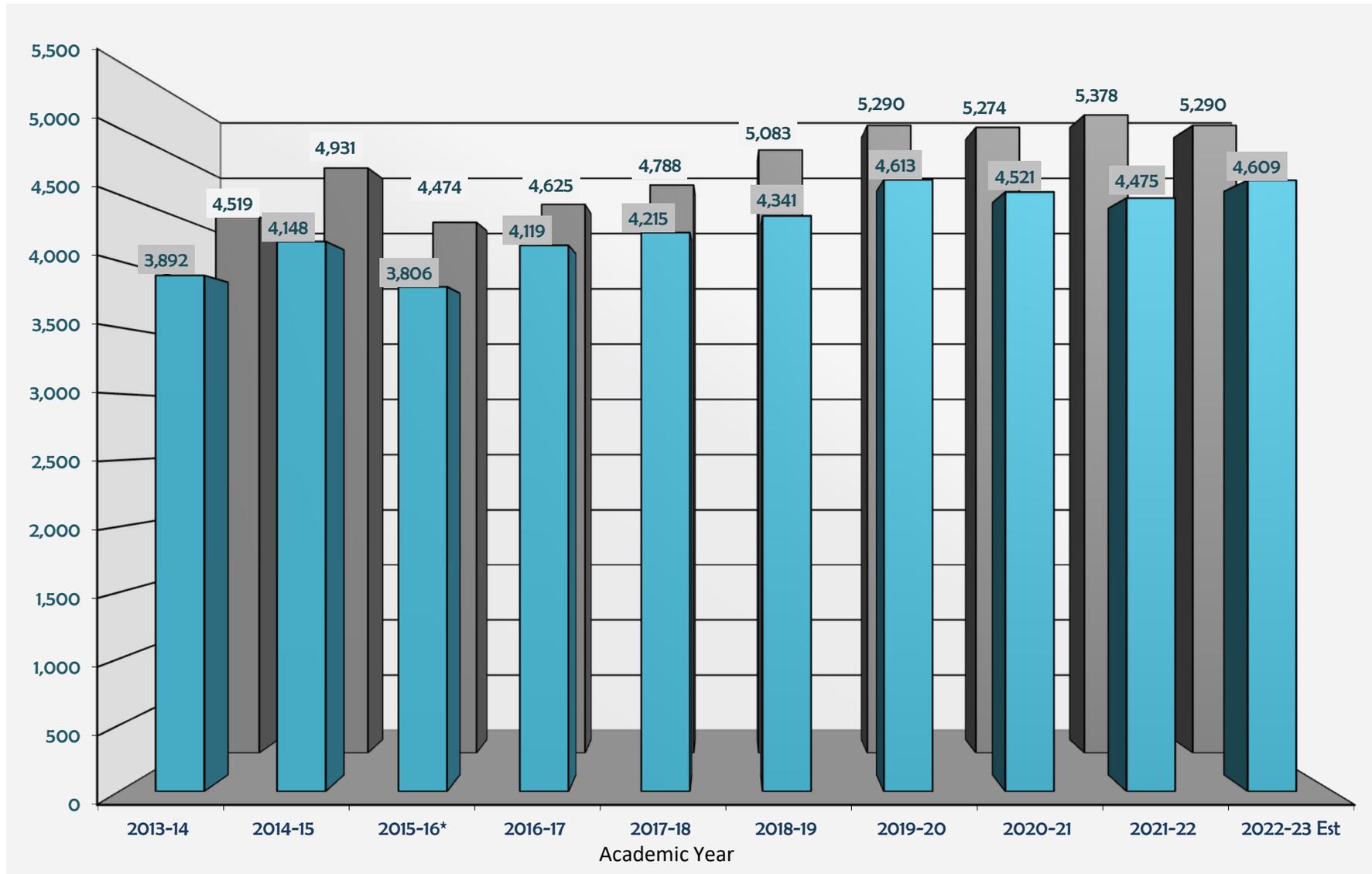
*HSC El Paso numbers are excluded beginning 2015-16

Financial Aid Awarded by Category 2022-2023 est. Academic Year



GRANTS	-	SCHOLARSHIPS	-	LOANS
\$7,977,041		\$4,143,947		\$81,723,194

Student Enrollment / Financial Aid Recipients 2013-14 through 2022-23 est.



Number of Students Enrolled In Fall and Number of Students Receiving Financial Aid

Source: Office of Student Financial Aid

*HSC El Paso numbers are excluded beginning 2015-16

RESIDENTS

Selected Enrollment Statistics for Residency Programs
School of Medicine
As of September 1st

	2018				2019				2020				2021				2022			
<i>Ethnicity</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>																
White	39	138	41	218	44	152	27	223	44	163	27	234	38	179	26	243	41	184	33	258
Black	11	12	6	29	13	12	7	32	11	9	9	29	9	9	12	30	11	4	13	28
American Indian	0	2	2	4	0	2	2	4	1	0	0	1	1	0	0	1	1	0	0	1
Hispanic	6	42	15	63	6	46	22	74	7	50	24	81	9	47	29	85	7	54	28	89
Asian/Pac Islander	41	69	54	164	37	66	65	168	39	76	74	189	42	77	79	198	36	86	79	201
Other	0	0	0	0	0	0	0	0	0	2	0	2	0	0	0	0	0	0	0	0
TOTAL	97	263	118	478	100	278	123	501	102	300	134	536	99	312	146	557	96	328	153	577
<i>Sex</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>																
Male	42	159	65	266	49	172	62	283	55	173	61	289	44	135	79	258	45	192	66	303
Female	55	104	53	212	51	106	61	218	47	127	73	247	55	177	67	299	51	136	87	274
TOTAL	97	263	118	478	100	278	123	501	102	300	134	536	99	312	146	557	96	328	153	577

SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION

SEPTEMBER 1, 2022

DESCRIPTION	AMARILLO	LUBBOCK	PERMIAN BASIN	TOTAL
Anesthesiology	0	16	0	16
Pain Management	0	2	0	2
Dermatology	0	9	0	9
MOHS	0	0	0	0
Emergency Medicine	0	24	0	24
Family Medicine	24	35	70	129
Emergency Medicine (non-ACGME)	0	0	3	3
Geriatrics	0	2	0	2
Hospice / Palliative Care	0	2	0	2
Sports Medicine	0	2	0	2
Internal Medicine	39	44	40	123
Cardiovascular Diseases	0	10	0	10
Endocrinology / Metabolic	0	0	3	3
Gastroentrology	0	2	0	2
Hematology / Oncology	0	6	0	6
Infectious Diseases	0	2	0	2
Interventional Cardiology	0	1	0	1
Nephrology	0	4	0	4
Pulmonary / Critical Care	0	12	0	12
Neurology	0	15	0	15
OB/Gyn	12	12	16	40
Ophthalmology	0	16	0	16
Orthopaedics	0	19	0	19
Otolaryngology	0	5	0	5
Pediatrics	21	26	0	47
Pediatric Hospitalist	0	2	0	2
Psychiatry	0	20	16	36
Child & Adolescent Psychiatry	0	4	3	7
Surgery	0	30	5	35
Breast Oncology (non-ACGME)	0	0	0	0
Burn and Wound (non-ACGME)	0	1	0	1
Surgical Critical Care		1	0	1
Urology	0	5	0	5
TOTALS	96	328	153	577

Selected Enrollment Statistics for Residency Programs
Jerry H. Hodge School of Pharmacy
As of September 1st

	2018					2019					2020					2021					2022				
<i>Ethnicity</i>	AM	EP	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	4	0	4	6	14	4	0	4	4	12	4	0	4	4	12	4	0	3	4	11	2	0	2	6	10
Black	0	0	1	0	1	0	0	1	1	2	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2	1	0	0	2	3	1	0	0	0	1
Asian/Pac Islander	1	0	0	0	1	1	0	0	2	3		0	0	2	2	0	0	1	2	3	2	0	1	1	4
Other	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	5	0	5	6	16	5	0	5	8	18	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15
<i>Sex</i>	AM	EP	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	0	0	1	1	2	0	0	3	2	5	2	0	3	1	6	2	0	1	1	4	1	0	1	1	3
Female	5	0	4	5	14	5	0	2	6	13	3	0	1	7	11	3	0	3	7	13	4	0	2	6	12
TOTAL	5	0	5	6	16	5	0	5	8	18	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15

**JERRY H. HODGE SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2022**

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care	1	0	0	0	1
Community Practice	0	0	0	0	0
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	1	1
Infectious Diseases	0	0	0	0	0
Pediatrics	0	0	0	0	0
Pharmacotherapy	4	0	3	0	7
Pharmacy Practice	0	0	0	5	5
Psychiatry	0	0	0	0	0
TOTALS	5	0	3	7	15

PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2018 to FALL 2022**

		Fall 2018		Fall 2019		Fall 2020		Fall 2021		Fall 2022	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		3,645	100.00%	3,762	100.00%	3,740	100.00%	3,704	100.00%	3,691	100.00%
Gender	Male	1,035	28.40%	1,070	28.44%	1,060	28.34%	1,063	28.70%	1,063	28.80%
	Female	2,610	71.60%	2,692	71.56%	2,680	71.66%	2,641	71.30%	2,628	71.20%
Ethnicity	American Indian	18	0.49%	16	0.43%	13	0.35%	15	0.40%	16	0.43%
	Asian	296	8.12%	303	8.05%	313	8.37%	313	8.45%	330	8.94%
	Black	194	5.32%	202	5.37%	194	5.19%	198	5.35%	201	5.45%
	Hispanic	993	27.24%	1,048	27.86%	1,057	28.26%	1,069	28.86%	1,080	29.26%
	Multiple	19	0.52%	25	0.66%	55	1.47%	21	0.57%	15	0.41%
	Native Hawaiian/Pacific Islander	0	0.00%	1	0.03%	1	0.03%	2	0.05%	1	0.03%
	White	2,125	58.31%	2,167	57.60%	2,107	56.33%	2,086	56.33%	2,048	55.49%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		756	100.00%	766	100.00%	763	100.00%	753	100.00%	761	100.00%
Gender	Male	362	47.88%	364	47.52%	362	47.44%	354	47.01%	356	46.78%
	Female	394	52.12%	402	52.48%	401	52.56%	399	52.99%	405	53.22%
Ethnicity	American Indian	2	0.26%	3	0.39%	3	0.39%	3	0.40%	5	0.66%
	Asian	147	19.44%	149	19.45%	144	18.87%	145	19.26%	148	18.90%
	Black	38	5.03%	42	5.48%	43	5.64%	40	5.31%	41	5.39%
	Hispanic	48	6.35%	51	6.66%	57	7.47%	60	7.97%	58	7.62%
	Multiple	0	0.00%	2	0.26%	9	1.18%	1	0.13%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
	White	521	68.92%	519	67.76%	507	66.45%	504	66.45%	509	66.89%

SOURCE: Fall 2022 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2022.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2018 to FALL 2022**

FACULTY		Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Campus	Abilene	45	46	44	40	38
	Amarillo	128	126	120	113	125
	Managed Care	0	0	0	0	0
	Dallas	28	33	28	29	31
	Lubbock	480	491	498	503	497
	Permian Basin	75	70	73	68	70
Faculty Totals		756	766	763	753	761

STAFF		Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Campus	Abilene	60	62	58	56	51
	Amarillo	525	524	518	503	508
	Managed Care	652	699	641	603	560
	Dallas	17	22	17	18	21
	Lubbock	2,001	2,056	2,097	2,122	2,149
	Permian Basin	390	399	409	402	402
Staff Totals		3,645	3,762	3,740	3,704	3,691

FACULTY & STAFF		Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022
Campus	Abilene	105	108	102	96	89
	Amarillo	653	650	638	616	633
	Managed Care	652	699	641	603	560
	Dallas	45	55	45	47	52
	Lubbock	2,481	2,547	2,595	2,625	2,646
	Permian Basin	465	469	482	470	472
Faculty & Staff Totals		4,401	4,528	4,503	4,457	4,452

SOURCE: Fall 2022 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2022.

NOTES: Midland and Odessa campuses are now combined to reflect the Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2022**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
School of Population and Public Health	8	3	5	0	2	1	0	0	0	5
School of Health Professions	91	38	53	0	6	5	5	0	0	75
School of Nursing	131	10	121	0	4	7	10	0	0	110
Jerry H. Hodge School of Pharmacy	92	39	53	1	14	1	6	0	0	70
School of Medicine	439	266	173	4	122	27	37	0	0	249
Full-time Faculty Totals:	761	356	405	5	148	41	58	0	0	509

SOURCE: Fall 2022 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2022.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2022**

CAMPUS	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
ABILENE CAMPUS										
School of Nursing	18	0	18	0	0	1	1	0	0	16
Jerry H. Hodge School of Pharmacy	17	6	11	0	3	0	1	0	0	13
School of Population and Public Health	3	0	3	0	1	0	0	0	0	2
Abilene Campus Total	38	6	32	0	4	1	2	0	0	31
AMARILLO CAMPUS										
School of Health Professions	3	1	2	0	0	0	0	0	0	3
School of Nursing	6	0	6	0	0	0	0	0	0	6
Jerry H. Hodge School of Pharmacy	47	24	23	1	9	0	2	0	0	35
School of Medicine	69	45	24	0	20	6	2	0	0	41
Amarillo Campus Total	125	70	55	1	29	6	4	0	0	85
DALLAS CAMPUS										
Jerry H. Hodge School of Pharmacy	22	6	16	0	1	1	2	0	0	18
School of Nursing	9	5	4	0	0	1	0	0	0	8
Dallas Campus Total	31	11	20	0	1	2	2	0	0	26
LUBBOCK CAMPUS										
School of Population and Public Health	5	3	2	0	1	1	0	0	0	3
School of Health Professions	77	34	43	0	6	4	4	0	0	63
School of Nursing	86	5	81	0	4	3	9	0	0	70
Jerry H. Hodge School of Pharmacy	6	3	3	0	1	0	1	0	0	4
School of Medicine	323	192	131	4	84	16	29	0	0	190
Lubbock Campus Total	497	237	260	4	96	24	43	0	0	330
PERMIAN BASIN CAMPUSES										
School of Health Professions	11	3	8	0	0	1	1	0	0	9
School of Nursing	12	0	12	0	0	2	0	0	0	10
School of Medicine	47	29	18	0	18	5	6	0	0	18
Permian Basin Campuses Total	70	32	38	0	18	8	7	0	0	37
ALL CAMPUSES										
Full-Time Faculty - OVERALL TOTALS	761	356	405	5	148	41	58	0	0	509

SOURCE: Fall 2022 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2022.

NOTES: Midland and Odessa campuses are now combined to reflect the Permian Basin.
El Paso HSC is now an independent agency and will have their own Fact Book statistics.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2022**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	51	22	29	0	2	0	11	0	0	38
AMARILLO CAMPUS	508	130	378	5	54	21	93	1	0	334
MANAGED CARE	560	133	427	4	13	39	145	2	0	357
DALLAS CAMPUS	21	11	10	0	4	4	2	0	0	11
LUBBOCK CAMPUS	2,149	672	1,477	6	168	112	661	12	1	1,189
PERMIAN BASIN CAMPUSES	402	95	307	1	89	25	168	0	0	119
<i>Full-time Staff Totals:</i>	3,691	1,063	2,628	16	330	201	1,080	15	1	2,048

SOURCE: Fall 2022 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2022.

NOTE: Midland and Odessa campuses are now combined to reflect the Permian Basin.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Lubbock	2,896	2,979	3,037	3,076	3,405
Amarillo	760	765	766	738	774
Permian Basin	546	540	531	505	521
Dallas	40	38	34	42	50
Abilene	102	103	90	92	91
Managed Care	733	769	745	788	718
TOTAL	5,077	5,194	5,203	5,241	5,559

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL

FY 2023

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	MANAGED CARE	TOTAL
Institutional	610.31	71.54	37.00	6.00	23.26		748.11
Managed Care						718.36	718.36
Rural Health	48.80						48.80
Research	42.18	2.10			3.03		47.31
Health Professions	168.88	3.96	20.24				193.08
Graduate School	55.13						55.13
Medicine	2,195.59	521.69	447.99				3,165.27
Nursing	256.01	9.00	15.49	12.00	25.40		317.90
Pharmacy	8.44	166.12		32.05	32.70		239.31
Population & Public Health	19.80				6.10		25.90
TOTAL	3,405.14	774.41	520.72	50.05	92.01	788.00	5,559.17

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

EMPLOYEE HEADCOUNT BY CAMPUS

CAMPUS	FULL TIME	PART TIME	TOTAL
Lubbock	2,646	763	3,409
Amarillo	633	217	850
Permian Basin	472	68	540
Abilene	89	47	136
Dallas	52	13	65
Managed Care	560	21	581
TOTALS	4,452	1,129	5,581

SOURCE: Banner System as of 10/2/2022.

**This count includes all faculty, staff, residents, working retirees,
recurrent faculty/staff, and student employees.**

LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK								
	Fall 2019		Fall 2020		Fall 2021 **		Fall 2022	
Bound Volumes *	109,496	\$16,406,979	40,494	\$6,702,432	14,069	\$2,948,149	14,087	\$2,948,947.67
A-V Material	7,115	\$452,533	7,108	\$452,215	5,838	\$412,671	4,929	407,062.11
TOTAL - Lubbock		\$16,859,512		\$7,154,647		\$3,360,820	19,016	\$3,356,009.78
HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO								
	Fall 2019		Fall 2020		Fall 2021		Fall 2022	
Bound Volumes *	55,601	\$5,648,970	55,614	\$5,649,270	49,698	\$5,281,599	49,675	\$5,280,034.15
A-V Material	439	\$44,421	437	\$44,410	105	\$8,349	24	1,131.75
TOTAL -Amarillo		\$5,693,391		\$5,693,680		\$5,289,948	49,699	\$5,281,165.90
LIBRARY OF THE HEALTH SCIENCES, ODESSA								
	Fall 2019		Fall 2020		Fall 2021		Fall 2022	
Bound Volumes *	31,620	\$2,430,098	30,442	\$2,318,889	19,897	\$1,404,266	19,907	\$1,404,561.08
A-V Material	681	\$10,199	60	\$884	113	\$1,679	113	\$1,679.00
TOTAL - Odessa		\$2,440,297		\$2,319,773		\$1,405,945	20,020	\$1,406,240.08
TOTAL		\$24,993,200		\$15,168,100		\$10,056,713		\$10,043,415.80

* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

** Reduction due to downsizing of underutilized print collection.

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS**

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites, including TTUHSC El Paso.

	Fall 2019		Fall 2020		Fall 2021		Fall 2022	
E-books	105,485	\$725,122	102,854	\$874,459	108,522	\$268,992	113,854	\$805,931.93
E-journals	25,616	\$2,861,407	26,433	\$2,728,933	28,340	\$1,701,362	33,094	\$3,085,674.65
E-databases	347	\$1,249,852	353	\$1,194,951	561	\$1,434,492	588	\$1,901,687.39
TOTAL		\$4,836,381		\$4,798,343		\$3,404.846		\$5,793,293.97

* The increase in number of electronic resources, along with decrease in price for these resources, is due to on-going negotiations between the publisher of ScienceDirect and the Libraries on the final price of this package.

FINANCIAL

**Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2018 - 2022**

	FY 2018	%	FY 2019	%	FY 2020	%	FY 2021	%	FY 2022	%
Revenues:										
Net Tuition and Fees	\$ 51,990,811	7%	\$ 58,132,913	8%	\$ 61,939,880	8%	\$ 67,493,319	8%	\$ 71,519,864	9%
State Appropriations	189,879,663	27%	191,310,050	27%	212,926,418	29%	210,399,263	25%	201,458,633	25%
Grants, Contracts										
Federal	19,599,396	3%	22,864,016	3%	27,776,015	3%	31,776,235	3%	34,704,177	4%
State	11,740,341	2%	10,720,488	2%	13,212,835	2%	14,543,244	2%	15,709,653	2%
Local	58,927,560	8%	72,644,104	10%	82,012,179	11%	89,235,297	11%	97,864,960	12%
Private	80,360,747	11%	71,703,436	10%	64,855,760	9%	66,911,713	8%	59,294,812	7%
Gifts	5,755,390	1%	6,629,066	1%	7,052,586	1%	26,566,251	3%	25,589,901	3%
Net Professional Fees	221,537,779	31%	231,093,423	33%	232,676,294	31%	232,268,688	27%	247,811,272	31%
Sales and Services	11,904,379	2%	12,295,767	2%	12,944,322	2%	12,482,849	2%	13,943,408	2%
Investment Income	20,130,485	3%	7,018,579	1%	5,062,830	1%	77,107,915	9%	(22,574,639)	-3%
Other Income	34,506,421	5%	16,294,067	3%	19,874,094	3%	16,424,245	2%	60,269,191	8%
Total Revenues	\$ 706,332,973	100%	\$ 700,705,909	100%	\$ 740,333,213	100%	\$ 845,209,019	100%	\$ 805,591,232	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2018 - 2022**

	FY 2018	%	FY 2019	%	FY 2020	%	FY 2021	%	FY 2022	%
Expenses & Net Transfers:										
Personnel Costs	\$ 461,340,954	71%	\$ 475,265,443	71%	\$ 497,511,143	69%	\$ 502,364,272	71%	\$ 515,696,385	67%
Professional Services and Fees	54,378,848	8%	57,802,105	8%	63,771,024	9%	59,401,321	8%	69,181,713	9%
Supplies and Materials	31,331,387	5%	31,591,241	5%	32,256,216	4%	30,611,492	4%	32,872,100	4%
Communications and Utilities	14,567,015	2%	15,913,232	2%	15,924,360	2%	15,495,598	2%	19,246,487	3%
Maintenance and Repairs	9,700,155	2%	11,954,261	2%	17,074,882	2%	16,542,303	2%	15,575,991	2%
Rentals and Leases	4,356,589	1%	4,475,750	1%	3,608,785	1%	4,285,197	1%	1,386,635	0%
Interest Expense	9,033	0%	4,966	0%	2,906	0%	2,301	0%	24,939	0%
Depreciation	20,787,805	3%	19,931,847	3%	23,630,005	3%	24,440,169	3%	28,102,451	4%
Capital Items Expensed	16,320,498	3%	18,005,628	2%	17,222,039	2%	15,148,869	2%	19,095,027	2%
Other Operating Expenses	48,784,600	8%	48,186,050	7%	40,464,399	6%	33,555,628	5%	69,908,328	9%
Net Transfers to Other Agencies	(19,269,001)	-3%	(9,407,820)	-1%	15,033,305	2%	13,694,556	2%	(1,988,577)	0%
Total Expenses & Net Transfers	\$ 642,307,883	100%	\$ 673,722,703	100%	\$ 726,499,064	100%	\$ 715,541,706	100%	\$ 769,101,479	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2018 - 2022**

	2018	2019	2020	2021	2022
Health Sciences Center:					
Permanent Funds	\$ 80,816,952	\$ 77,647,028	\$ 75,046,076	\$ 92,466,372	\$ 87,806,347
Funds Functioning as Endowments	15,606,189	14,755,610	14,400,732	17,751,307	34,418,239
Sub-total - Health Sciences Center	<u>96,423,141</u>	<u>92,402,638</u>	<u>89,446,808</u>	<u>110,217,679</u>	<u>122,224,586</u>
Texas Tech Foundation, Inc.:					
Permanent Funds	64,095,885	62,915,201	62,866,725	77,602,272	75,949,760
Funds Functioning as Endowments	767,568	706,447	676,566	824,505	774,647
Sub-total - Texas Tech Foundation, Inc.	<u>64,863,453</u>	<u>63,621,648</u>	<u>63,543,291</u>	<u>78,426,777</u>	<u>76,724,407</u>
Funds Held in Trust	65,037,653	65,461,508	65,937,834	76,978,083	61,809,833
Total TTUHSC Endowment	<u>\$ 226,324,247</u>	<u>\$ 221,485,794</u>	<u>\$ 218,927,933</u>	<u>\$ 265,622,539</u>	<u>\$ 260,758,826</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2023	\$185,717,419	\$21,652,392	\$377,570,145	\$731,341	\$277,067,000	\$862,738,297	22.2%
2022	\$186,496,890	\$21,652,392	\$331,728,369	\$685,349	\$248,488,000	\$789,051,000	23.9%
2021	\$166,143,552	\$21,652,392	\$323,339,630	\$698,524	\$243,656,000	\$755,490,098	22.5%
2020	\$166,812,989	\$23,372,396	\$320,263,391	\$692,564	\$248,500,000	\$759,641,340	22.6%
2019	\$147,036,461	\$23,372,396	\$302,893,986	\$739,675	\$235,900,000	\$709,942,518	21.5%
2018	\$145,774,700	\$23,372,396	\$306,841,998	\$696,675	\$224,900,000	\$701,585,769	21.7%
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%

Beginning FY 2016, figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted Multi-campus**	Managed Care	TOTAL
2023	\$483,913,635	\$97,054,411	-	\$62,344,715	\$10,082,742	\$6,409,055	\$71,476,166	\$131,457,573	\$862,738,297
2022	\$425,849,701	\$87,014,711	-	\$53,934,013	\$9,129,020	\$5,907,124	\$73,207,317	\$134,009,114	\$789,051,000
2021	\$411,377,486	\$86,142,991	-	\$62,051,277	\$9,150,944	\$4,186,446	\$45,874,190	\$136,706,764	\$755,490,098
2020	\$408,880,601	\$84,861,936	-	\$66,706,137	\$10,130,367	\$4,920,427	\$47,678,786	\$136,463,086	\$759,641,340
2019	\$382,316,742	\$86,055,661	-	\$50,045,499	\$9,063,750	\$5,281,792	\$49,179,074	\$128,000,000	\$709,942,518
2018	\$365,961,880	\$95,027,871	-	\$54,399,091	\$8,910,502	\$4,460,907	\$48,825,518	\$124,000,000	\$701,585,769
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770
2004	\$164,203,421	\$44,549,294	\$75,878,051	\$23,818,167			\$16,102,330	\$84,281,758	\$408,833,021

* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

** Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid.

Beginning FY 2016, does not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2023**

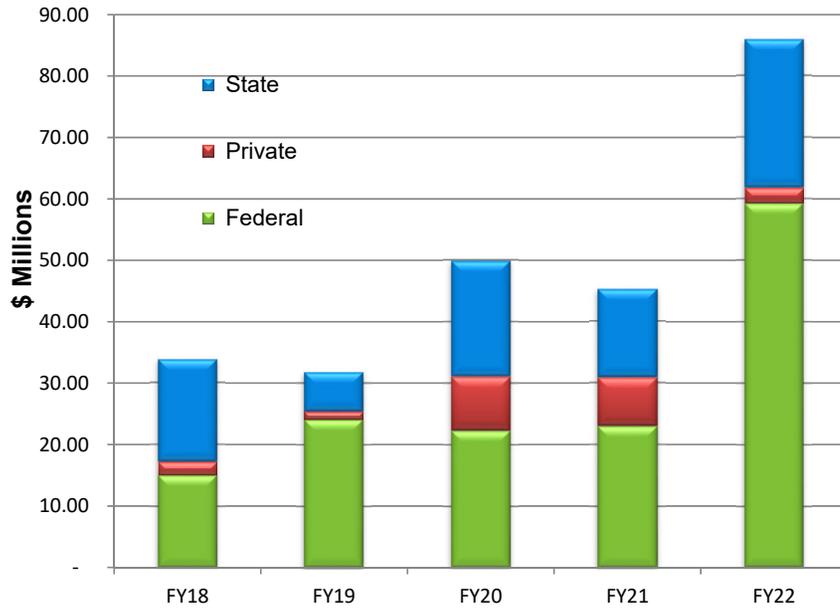
School/Campus	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Restricted Multi-Campus*	Correctional	Total
Institutional	81,653,692	6,523,178	3,675,392	2,233,988	1,312,976			95,399,226
Restricted Multi-Campus*	0	0	0	0	0	71,476,166		71,476,166
Correctional MHC	0	0	0	0	0		131,457,573	131,457,573
Research	5,471,979	92,041	0	175,000	0			5,739,020
Rural Health	7,130,354	0	0	0	0			7,130,354
Health Professions	19,276,388	409,550	2,653,156	0	0			22,339,094
Population and Public Health	2,162,066	0	0	314,903	0			2,476,969
Grad School	2,906,705	0	0	0	0			2,906,705
Medicine	333,157,335	69,569,490	54,305,972	0	0			457,032,797
Nursing	31,142,202	378,385	1,710,195	2,649,062	1,313,274			37,193,118
Pharmacy	1,012,914	20,081,767	0	4,709,789	3,782,805			29,587,275
TOTAL	483,913,635	97,054,411	62,344,715	10,082,742	6,409,055	71,476,166	131,457,573	862,738,297

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid

RESEARCH

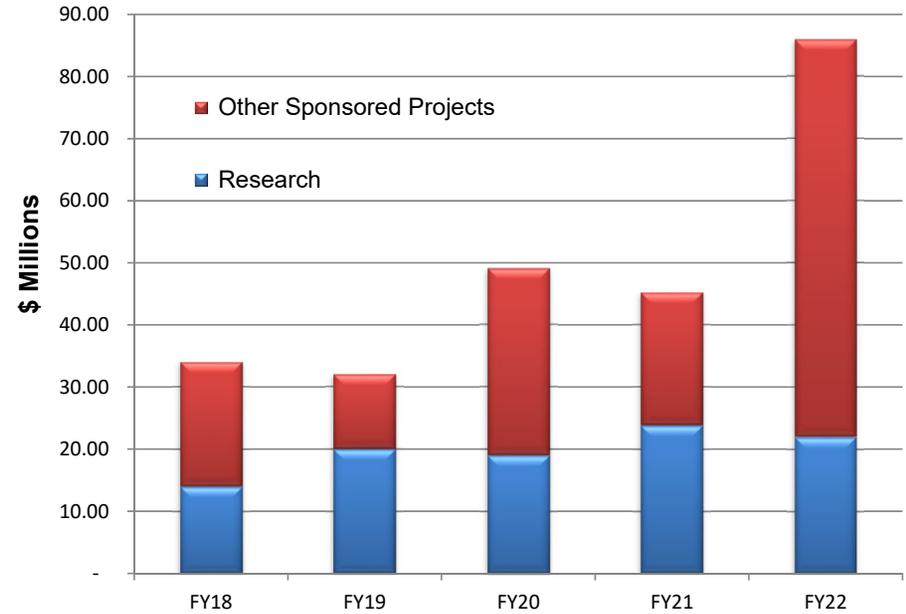
TTUHSC External Funding Awards Received

TTUHSC External Awards Received by Funding Source



	FY18	FY19	FY20	FY21	FY22
Federal	\$ 15.00	\$ 24.10	\$ 22.30	\$ 23.00	\$ 59.26
Private	\$ 2.20	\$ 1.30	\$ 8.80	\$ 7.90	\$ 2.54
State	\$ 16.60	\$ 6.40	\$ 18.80	\$ 14.30	\$ 24.12
TOTAL	\$ 33.80	\$ 31.80	\$ 49.90	\$ 45.20	\$ 85.92

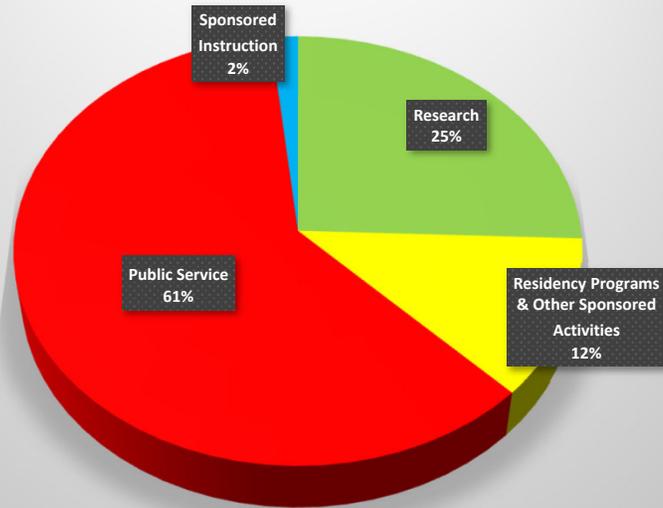
TTUHSC External Funding Awards Received Research Projects vs Other Sponsored Projects



	FY18	FY19	FY20	FY21	FY22
Research	\$ 14.00	\$ 20.00	\$ 19.00	\$ 23.80	\$ 21.97
Other Sponsored Projects	\$ 20.00	\$ 12.00	\$ 30.00	\$ 21.40	\$ 63.95
TOTAL	\$ 34.00	\$ 32.00	\$ 49.00	\$ 45.20	\$ 85.92

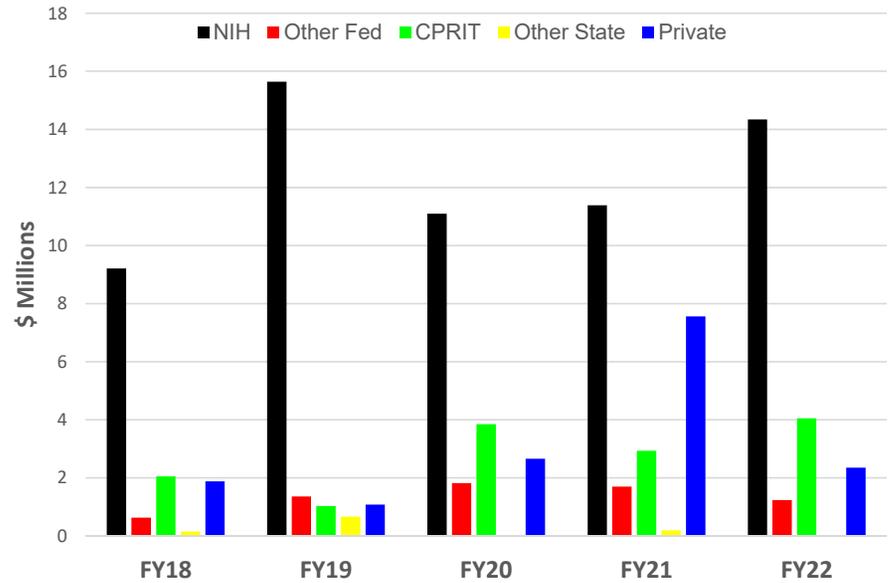
TTUHSC External Funding Awards Received

FY22 TTUHSC External Funding Awards Received by Category



TTUHSC External Funding Awards by Category	FY2022
Research	\$ 21.97
Residency Programs & Other Sponsored Activities	\$ 10.30
Public Service	\$ 52.20
Sponsored Instruction	\$ 1.45
TOTAL	\$ 85.92

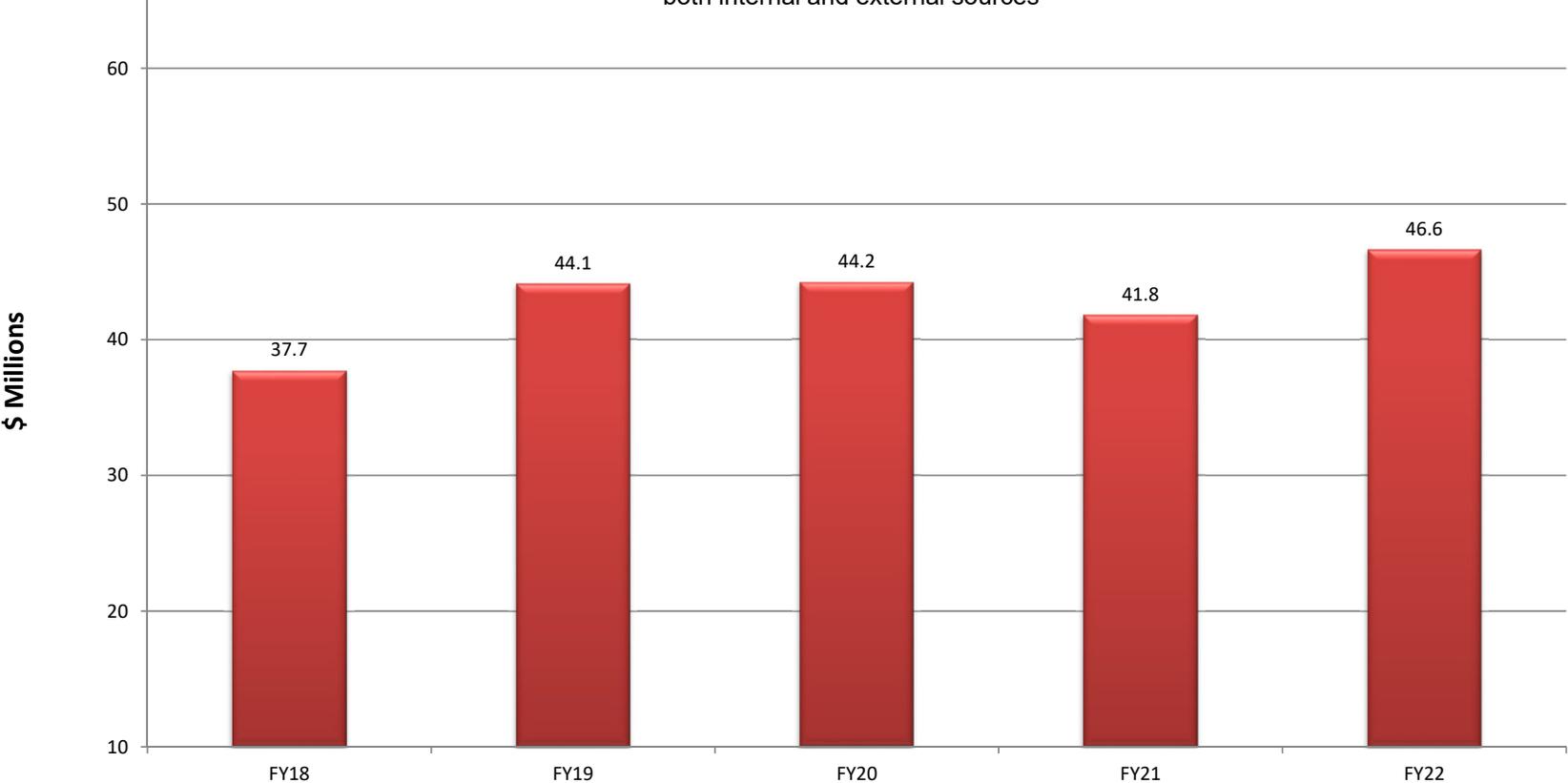
Research Funding Awards Received by Agency



	NIH	Other Federal	CPRIT	Other State	Private	Total
FY18	\$ 9.21	\$ 0.63	\$ 2.05	\$ 0.15	\$ 1.88	\$ 13.92
FY19	\$ 15.64	\$ 1.36	\$ 1.03	\$ 0.66	\$ 1.08	\$ 19.77
FY20	\$ 11.10	\$ 1.82	\$ 3.85	\$ -	\$ 2.66	\$ 19.43
FY21	\$ 11.39	\$ 1.70	\$ 2.93	\$ 0.19	\$ 7.56	\$ 23.77
FY22	\$ 14.34	\$ 1.23	\$ 4.05	\$ -	\$ 2.35	\$ 21.97

TTUHSC Research Expenditures

Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources



SPACE

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Facilities Inventory Report (Owned Buildings)
Fall 2022

Campus	Building Number	Building Name	Gross Area (SF)
Lubbock	1000	TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER	1,010,866
Lubbock	1001	PRESTON SMITH LIBRARY/CONFERENCE CENTER	116,958
Lubbock	1002	ACADEMIC CLASSROOM BUILDING	64,144
Lubbock	1003	TTUHSC PHYSICIANS MEDICAL PAVILION	150,237
Lubbock	1004	HSC CREMATORY/INCINERATOR BLDG	1,512
Lubbock	1005	CENTER FOR CARDIOVASCULAR HEALTH - TEXAS TECH PHYSICIANS	15,554
Lubbock	1006	UNIVERSITY CENTER	64,336
Lubbock	1007	ACADEMIC EVENTS CENTER	12,283
Lubbock	1008	HAZMAT BUILDING	933
Lubbock	1009	OPERATIONS STORAGE	2,173
Lubbock	1201	TTMC SOUTHWEST - FAST-TRACK CENTER	3,702
Lubbock	1202	TTMC SOUTHWEST - MEDICAL OFFICE BLDG	43,574
Lubbock	1203	TTMC SOUTHWEST - AVERITT	7,200
Lubbock	1204	INSTITUTE OF FORENSIC SCIENCE	16,365
Lubbock	1205	TTMC SOUTHWEST MAINTENANCE & OPERATION BLDG	6,051
Lubbock	1301	LARRY COMBEST COMMUNITY HEALTH & WELLNESS CENTER	16,421
TOTAL - Lubbock			1,532,309
Amarillo	2000	SCHOOL OF MEDICINE AND HEALTH PROFESSIONS	192,092
Amarillo	2001	JERRY H. HODGE SCHOOL OF PHARMACY	106,521
Amarillo	2002	WOMEN'S HEALTH AND RESEARCH INSTITUTE	74,477
Amarillo	2004	FACILITIES/OPERATIONS BUILDING	3,822
Amarillo	2005	AMARILLO RESEARCH BUILDING	46,979
Amarillo	2006	SOP ACADEMIC CENTER	25,928
Amarillo	2007	HAZARDOUS MATERIAL STORAGE	247
Amarillo	2008	SIMCENTRAL	20,580
TOTAL - Amarillo			470,646
Odessa	4000	REGIONAL ACADEMIC HEALTH CENTER	67,675
Odessa	4001	TEXAS TECH HEALTH CENTER	82,737
Odessa	4002	ACADEMIC CLASSROOM BUILDING	55,844
Odessa	4091	PORT OF ENTRY STATION-DOTSY	46
TOTAL - Odessa			206,302
Abilene	5000	JERRY H. HODGE SCHOOL OF PHARMACY	52,936
Abilene	5001	SCHOOL OF NURSING	37,573
Abilene	5002	JULIA JONES MATTHEWS DEPARTMENT OF PUBLIC HEALTH BUILDING	44,803
Abilene	5503	LARC BUILDING	6,143
TOTAL - Abilene			141,455
Dallas	6502	SOUTHWEST PROFESSIONAL BUILDING	72,176
TOTAL - Dallas			72,176
Midland	7001	AARON MEDICAL SCIENCE BLDG* (not owned)	52,956
Midland	7002	JENNA WELCH WOMEN'S CENTER* (not owned)	35,565
Midland	7003	CLINIC BUILDING-SECOR	8,388
TOTAL - Midland			96,909
TTUHSC TOTAL:			2,519,797

TTUHSC LEASE OF SPACE REPORT
As of October 1, 2022

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Abilene	1749 Pine	Abilene	School of Nursing	Clinic	7,940
			Abilene	Sub-Total	7,940
Amarillo	4500 S Lancaster	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	7420 Golden Pond Pl	Amarillo	SOM Ama Admin	Office	2,400
Amarillo	6017 Hillside Rd	Amarillo	Pediatrics	Office	5,410
Amarillo	6715 Wolflin	Amarillo	Pharm Museum	Storage	200
Amarillo	6715 Wolflin	Amarillo	Pharm Museum	Storage	200
Amarillo	70	Amarillo	Poison Control	Storage	300
Amarillo	76	Amarillo	Poison Control	Storage	150
Amarillo	10411 W I40 #445	Amarillo	Family Medicine	Storage	209
Amarillo	10411 W I40 #410	Amarillo	Family Medicine	Storage	300
Amarillo	10411 W I40 #145	Amarillo	Family Medicine	Storage	300
Amarillo	10411 W I40 #412	Amarillo	Family Medicine	Storage	300
Amarillo	6620 Lowes #406	Amarillo	Pediatrics	Storage	250
Amarillo	14301 I27	Amarillo	Mobile Simulation Center	Storage	1,400
			Amarillo	Sub-Total	19,099
Odessa	2301 West Michigan	Midland	Psychiatry	Clinic	5,352
Odessa	400 Rosalind Redfern Grover	Midland	OB/GYN	Clinic	2,415
Odessa	500 W 4th	Odessa	School of Nursing	Classroom	14,500
Odessa	8050 Hwy 191	Odessa	Academic Support	Office	6,779
Odessa	1315 E 5th #249	Odessa	OB/GYN	Storage	200
Odessa	3125 Kermit #659	Odessa	OB/GYN	Storage	150
Odessa	3125 Kermit #551	Odessa	Research	Storage	75
Odessa	3125 Kermit #416	Odessa	Family Medicine	Storage	200
Odessa	3125 Kermit #655	Odessa	Administration	Storage	150
			Odessa	Sub-Total	29,821
Lubbock	812 San Antonio Ste 365 & 385	Austin	School of Nursing	Office	2,547
Lubbock	6060 Surety Dr	El Paso	TDCJ	Office	1,804
Lubbock	2800 East Broadstreet	Mansfield	SON	Office	6,148
Lubbock	1104 N Ave S	Post	Internal Medicine	Office	500
Lubbock	1207 S Bryant	San Angelo	CATR Behavioral Health	Office	2,744
Lubbock	3410 Taft Blvd	Wichita Falls	CATR Behavioral Health	Office	3,500
Lubbock	4004 82nd Hlth #B	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	4004 82nd Hlth #A & B	Lubbock	OB/GYN	Clinic	7,010
Lubbock	808 Joliet MOPII Ste 130	Lubbock	OB/GYN	Clinic	2,514
Lubbock	2602 Ave Q	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	808 Joliet MPOII Ste 230	Lubbock	OB/GYN	Office	4,134
Lubbock	3502 9th MOP Ste 130	Lubbock	Pediatrics	Clinic	2,417

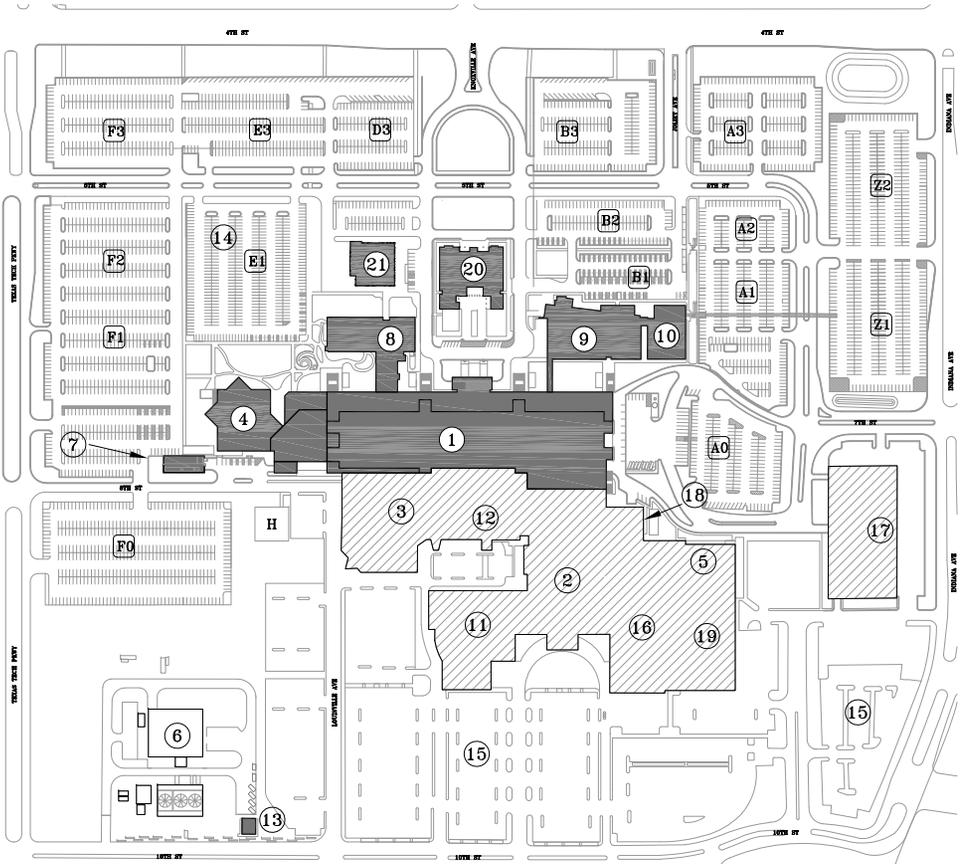
TTUHSC LEASE OF SPACE REPORT
As of October 1, 2022

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Lubbock	4102 24th #504	Lubbock	Pediatrics	Clinic	3,619
Lubbock	4004 82nd Suite C	Lubbock	Pediatrics	Clinic	4,346
Lubbock	4102 24th #507 Bldg 81	Lubbock	Pediatrics	Clinic	5,279
Lubbock	808 Joliet MOP II Ste 120	Lubbock	Internal Medicine	Clinic	1,514
Lubbock	4515 Marsha Sharp	Lubbock	Anesthesiology	Clinic	1,875
Lubbock	4102 24th #508	Lubbock	Orthopedics Surgery	Clinic	3,075
Lubbock	4102 24th #407	Lubbock	Orthopedics Surgery	Clinic	3,273
Lubbock	808 Joliet MOP II Ste 310	Lubbock	Orthopedics Surgery	Clinic	4,868
Lubbock	4004 82nd #D	Lubbock	Cardiology	Clinic	3,451
Lubbock	5307 W Loop 289 #203 & 301	Lubbock	Rural and Comm Health	Office	7,718
Lubbock	5307 W Loop 289 #103	Lubbock	TDCJ	Office	2,731
Lubbock	1215 Ave J	Lubbock	TDCJ	Office	17,127
Lubbock	4102 24th Ste 304 & 308	Lubbock	SOM Surgery	Clinic	2,285
Lubbock	3502 9th Ste 310	Lubbock	SOM Surgery	Clinic	2,618
Lubbock	416 Frankford	Lubbock	SON Combest	Clinic	5,852
Lubbock	3706 20th Ste A	Lubbock	Covenant Branch Campus	Office	4,635
Lubbock	3706 20th Ste A & B	Lubbock	Covenant Branch Campus	Office	3,300
Lubbock	4004 82nd POD F2	Lubbock	Urology	Clinic	2,146
Lubbock	5808 4th #106	Lubbock	SimLife Center	Storage	150
Lubbock	5807 4th	Lubbock	Rural and Comm Health	Storage	200
Lubbock	2501 Clovis #34	Lubbock	SON Larabee	Storage	250
Lubbock	2501 Clovis #73	Lubbock	SON Larabee	Storage	300
Lubbock	6434 Maple #385	Dallas	SON SimLife Center	Storage	200
Lubbock	6434 Maple #330M	Dallas	SON SimLife Center	Storage	300
Lubbock	6434 Maple #428	Dallas	SON SimLife Center	Storage	200
Lubbock	6434 Maple #446M	Dallas	SON SimLife Center	Storage	300
			Lubbock	Sub-Total	127,441
				TOTAL	184,301

Texas Tech University Health Sciences Center - Lubbock

NOT TO SCALE 

3601 4th Street



1. Texas Tech University Health Sciences Center (TTUHSC)
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Operations Storage / HazMat Buildings
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. TTUHSC Parking Lots A-Z (approx. 3,500 spaces)
15. UMC Parking
16. UMC East Tower
17. UMC Parking Garage
18. UMC Generator Building
19. Medical Office Plaza 2
20. University Center
21. Academic Events Center

Acree Information (approximate)

TTUHSC Land Tract 116 Acres
 TTUHSC Acreage: 100.083 Acres (owned)
 UMC Acreage: 15.9154 Acres (deeded - TTUHSC)
 UMC Acreage: 25.6895 Acres (leased - TTUHSC)
 UMC Acreage: 4.5 Acres (leased - TTU)

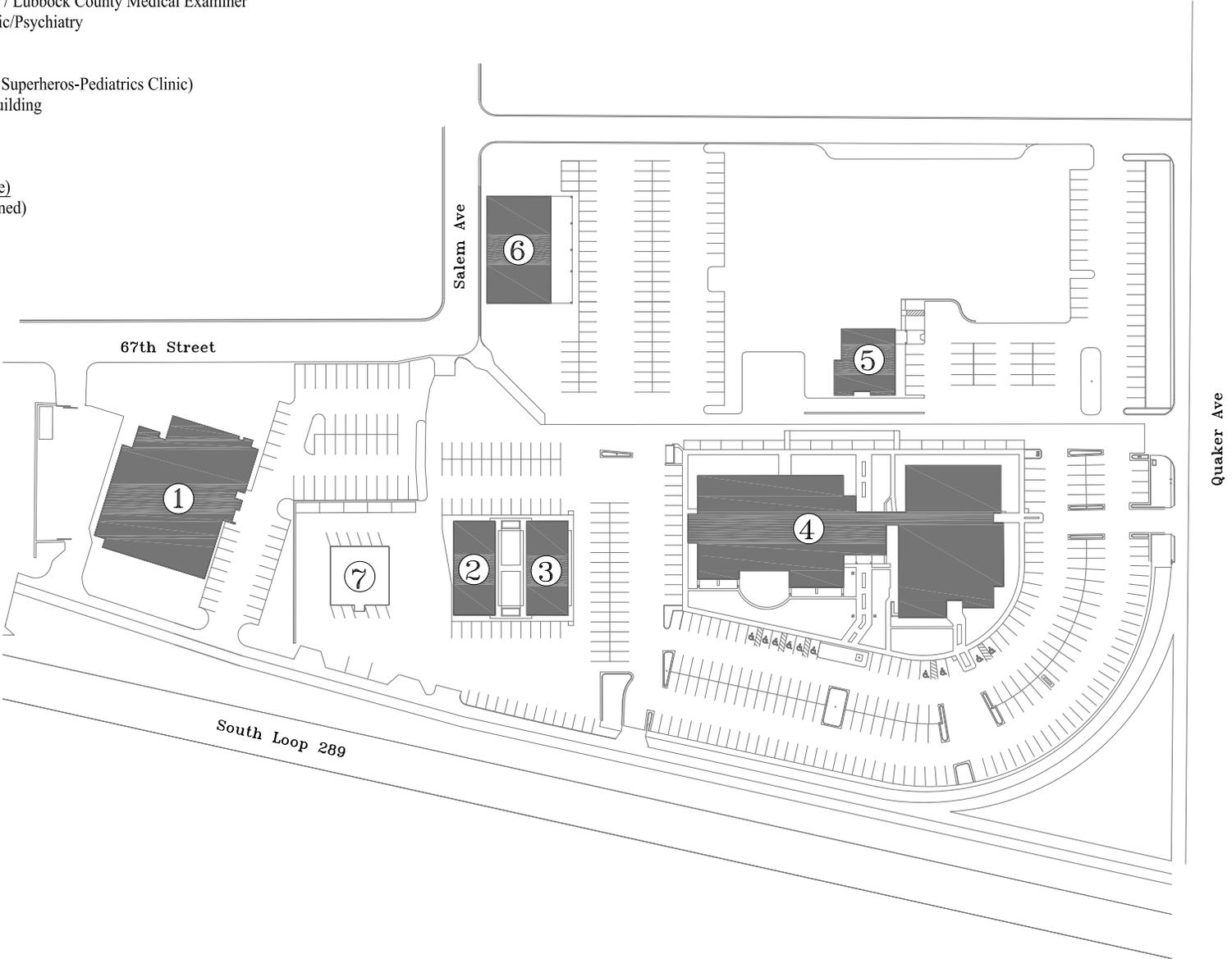
Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE 

6630 S Quaker

- 1. TTUHSC School of Medicine / Lubbock County Medical Examiner
- 2. Averitt West - Pediatrics Clinic/Psychiatry
- 3. Averitt East - Budget Office
- 4. Medical Office Building
- 5. Fast Track Center (Center for Superheros-Pediatrics Clinic)
- 6. Maintenance & Operations Building
- 7. Private Property

Acreage Information (approximate)
TTUHSC Acreage: 11.0 Acres (owned)



Texas Tech Larry Combest Health and Wellness Center - Lubbock

NOT TO SCALE 

301 E 40th

- 1. Larry Combest Community Health and Wellness Center
- 2. Copper Rawlings Community Center

Acreage Information (approximate)
TTUHSC Acreage: 2.371 Acres (leased)



Texas Tech University Health Sciences Center - Amarillo

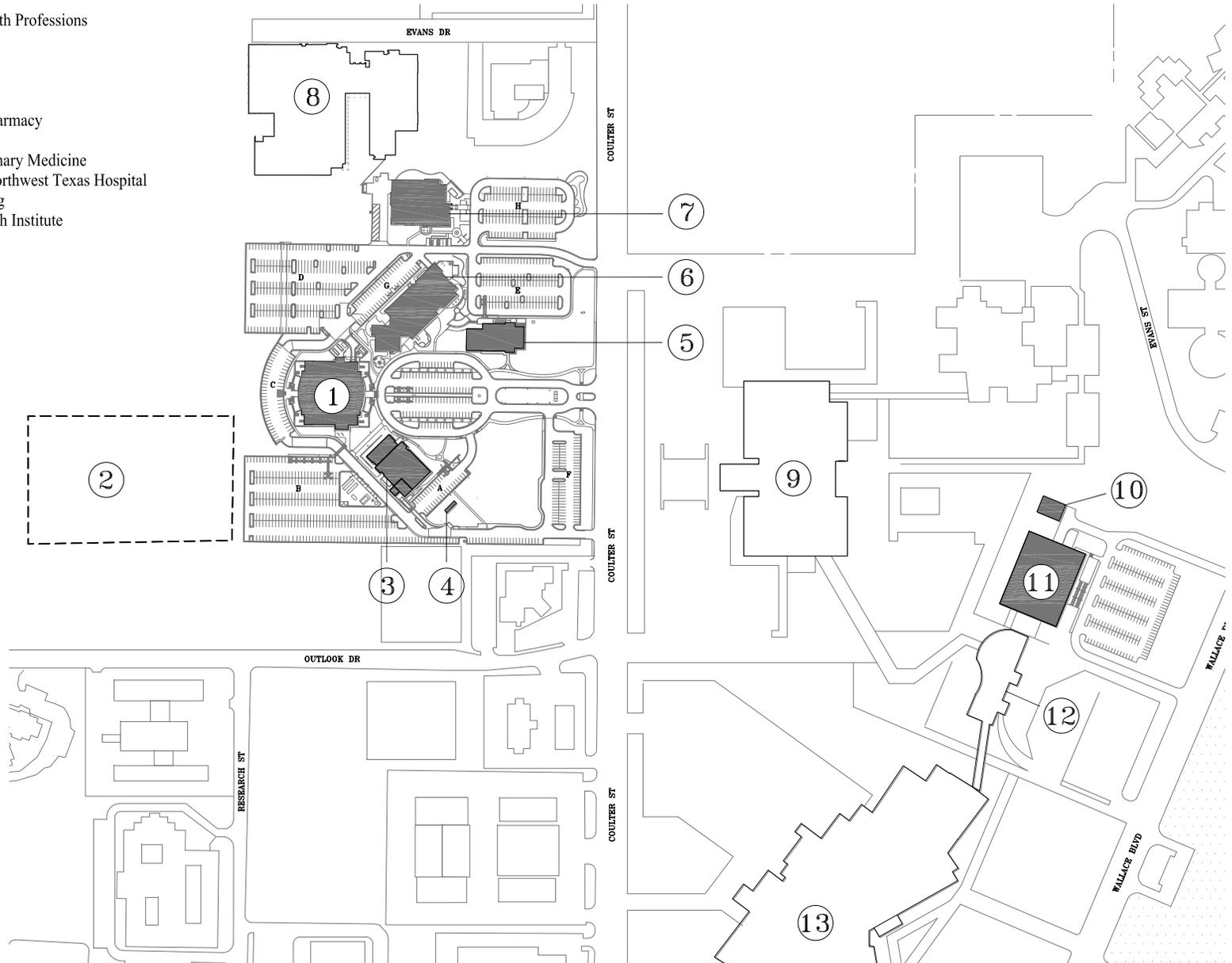
NOT TO SCALE 

1400 Coulter

1. TTUHSC - School of Medicine and Health Professions
2. Proposed Future TTUHSC Expansion
3. TTUHSC - Amarillo Research Building
4. TTUHSC - Hazmat Building
5. TTUHSC - Pharmacy Academic Center
6. TTUHSC - Jerry H. Hodge School of Pharmacy
7. TTUHSC - SimCentral Building
8. Texas Tech University School of Veterinary Medicine
9. Northwest Texas Healthcare System - Northwest Texas Hospital
10. TTUHSC - Facilities/Operations Building
11. TTUHSC - Women's Health and Research Institute
12. Don and Sybil Harrington Cancer Center
13. Baptist St. Anthony's Health System

Acreage Information (approximate)

TTUHSC Acreage: 29.45 Acres (owned)



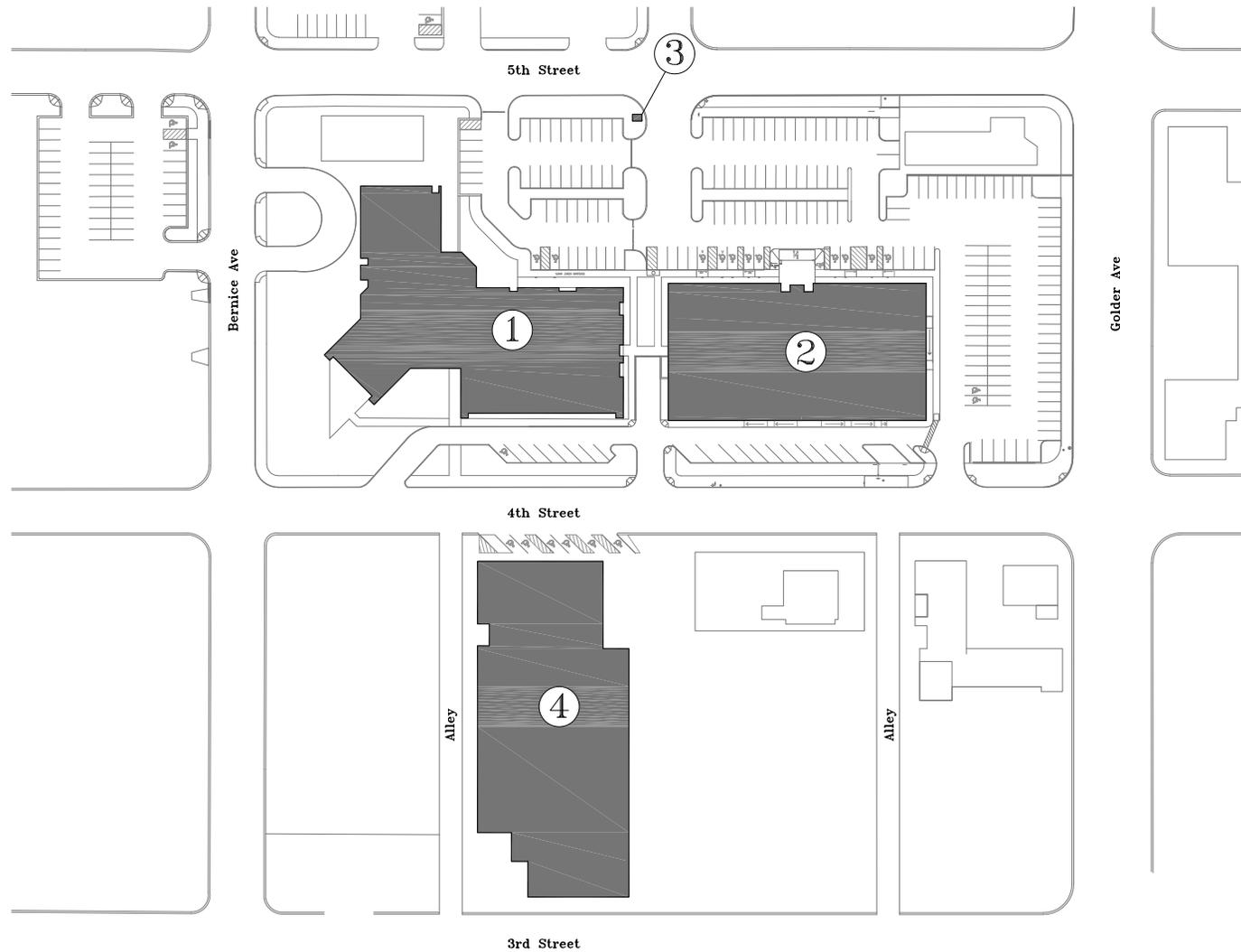
Texas Tech University Health Sciences Center - Odessa

NOT TO SCALE 

800 W 4th

1. Regional Academic Health Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. Academic Classroom Building

Acreage Information (approximate)
TTUHSC Acreage: 7.58 Acres (owned)



Texas Tech University Health Sciences Center - Midland

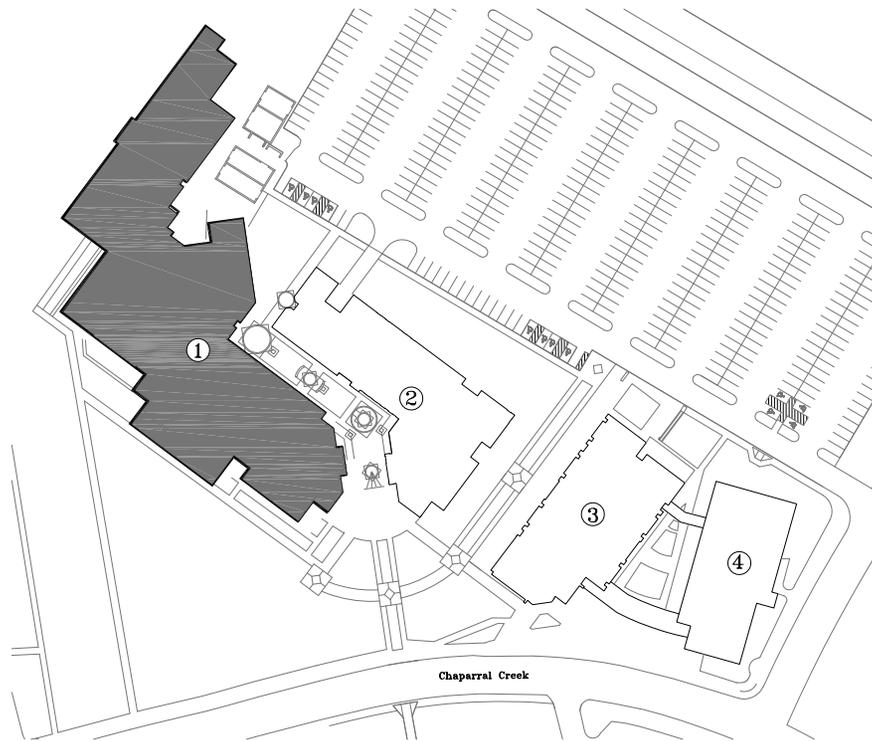
NOT TO SCALE 

3600 N Garfield

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Fox Science Building Expansion - Midland College

Acreage Information (approximate)

TTUHSC Acreage: 2.114 Acres (leased)



Texas Tech University Health Sciences Center - Midland

NOT TO SCALE 

1. Jenna Welch Women's Center (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC
4. Texas Tech Psychiatry Clinic

Acreage Information (approximate)

TTUHSC Acreage: 0.50 Acres (owned)

TTUHSC Acreage: 0.59 Acres (leased)



Texas Tech University Health Sciences Center - Abilene

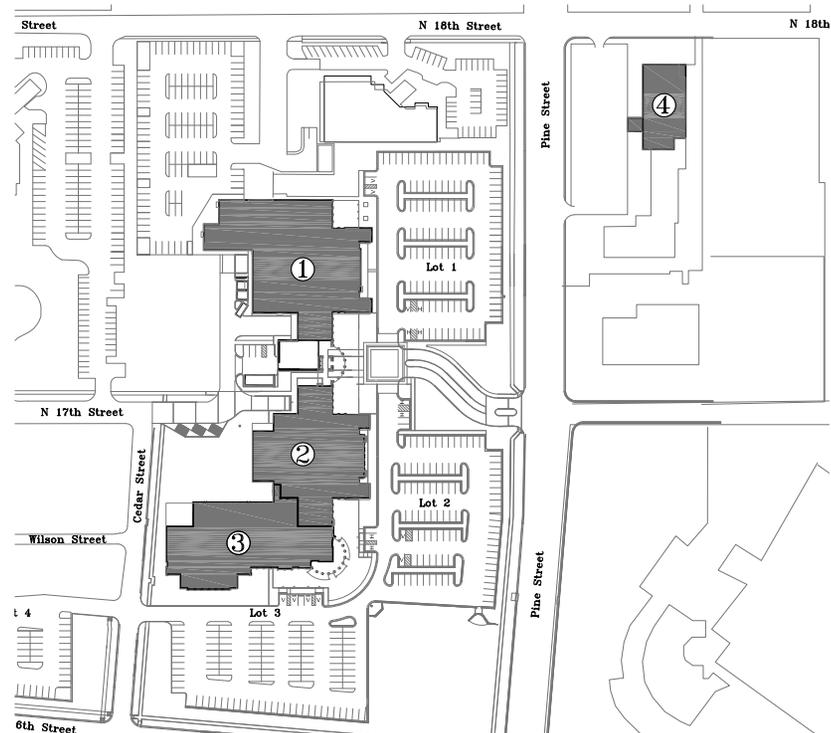
NOT TO SCALE 

1718 Pine Street

1. Jerry H. Hodge School of Pharmacy
2. School of Nursing
3. Julia Jones Matthews Department of Public Health Building
4. Abilene Community Health Center

Acreage Information (approximate)

TTUHSC Acreage: 7.75 Acres (owned)



Texas Tech University Health Sciences Center - Abilene

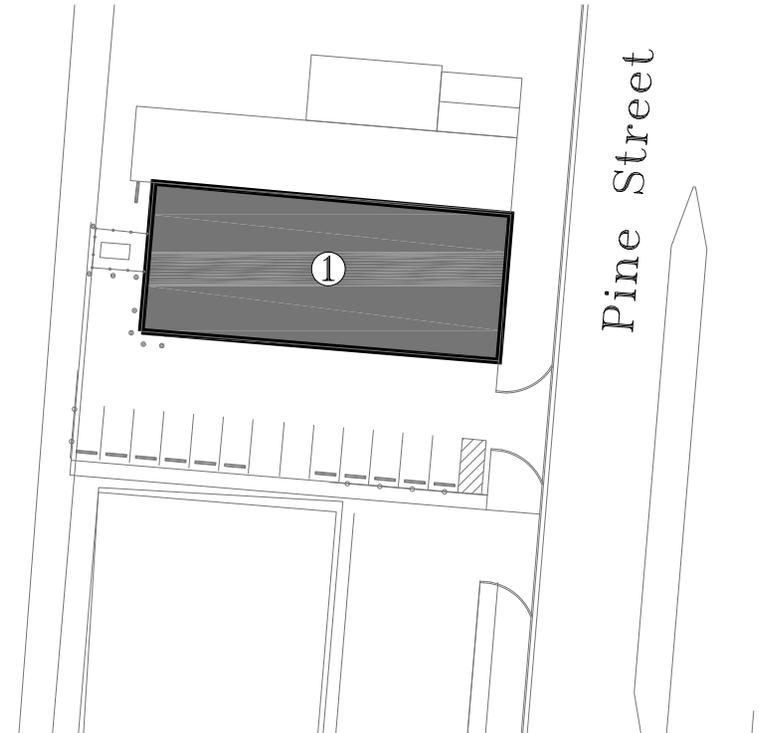
NOT TO SCALE 

842 Pine Street

1. Abilene LARC building

Acreage Information (approximate)

TTUHSC Acreage: 0.322 Acres (owned)

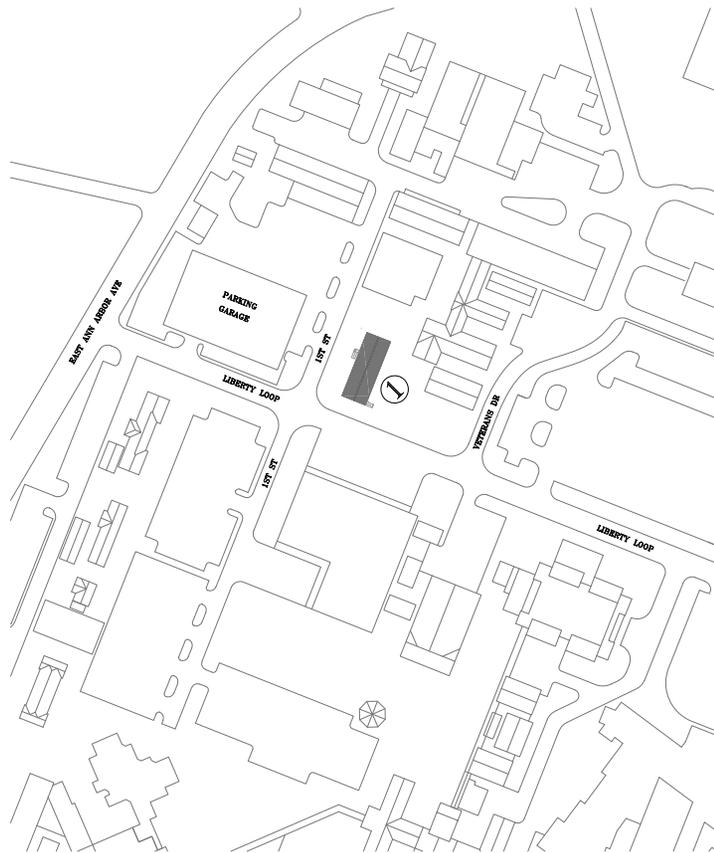


Texas Tech University Health Sciences Center - Dallas

NOT TO SCALE 

4500 S Lancaster Road - Building #7

1. Building #7 - Jerry H. Hodge School of Pharmacy
(Leased Facility-Basement, 1st, and 2nd Floors)



Texas Tech University Health Sciences Center - Dallas

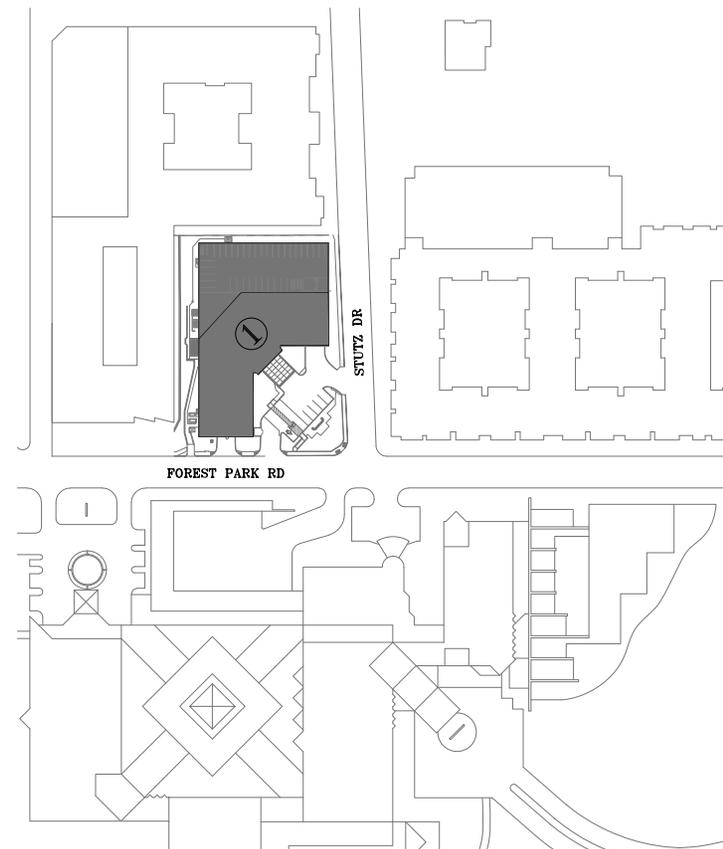
NOT TO SCALE 

5920 Forest Park Road

1. Texas Tech University Health Sciences Center

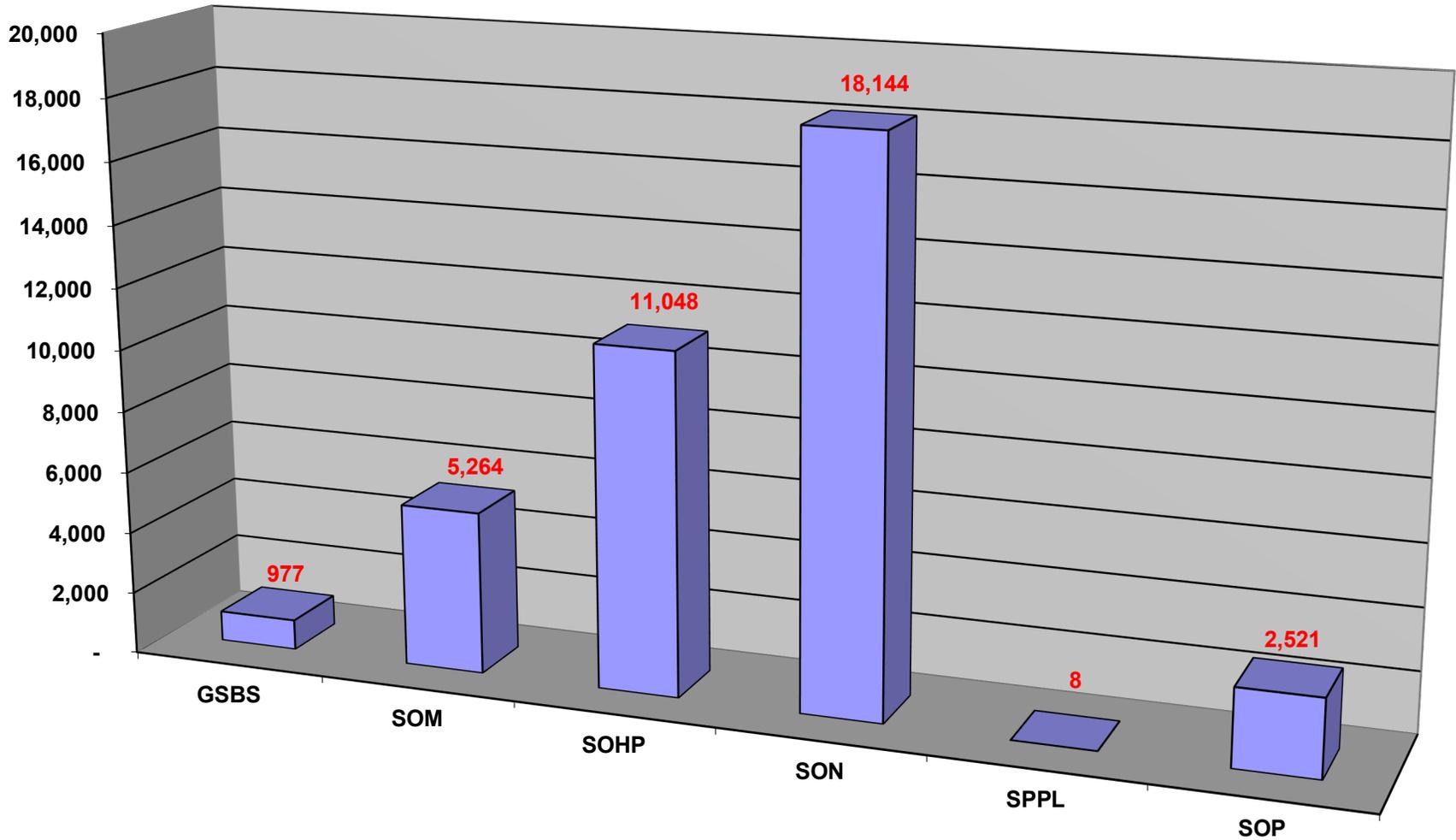
Acree Information (approximate)

TTUHSC Acreage: 1.148 Acres (owned)



ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2022)



PRACTICE
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
1. PROVIDER PLAN INCOME: 2013-2022											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	157,586,771	168,467,085	188,179,348	199,399,294	203,400,278	218,248,292	223,155,655	205,359,636	224,153,455	247,154,554	2,035,104,368
Amarillo	48,907,583	61,145,332	75,503,898	89,084,879	86,303,971	80,785,319	84,727,870	83,371,702	94,783,901	87,748,108	792,362,563
El Paso*	143,735,390	151,431,236									295,166,626
Permian Basin	19,909,983	20,506,099	23,399,217	24,204,935	22,678,769	23,749,226	26,534,156	28,169,952	29,095,936	32,019,550	250,267,823
Total	370,139,727	401,549,752	287,082,463	312,689,108	312,383,018	322,782,837	334,417,681	316,901,290	348,033,292	366,922,212	3,372,901,380
2. Net Collections											
Lubbock	59,364,132	62,784,604	69,594,867	72,187,604	74,705,128	78,739,674	82,206,920	74,516,705	79,167,292	87,485,121	740,752,047
Amarillo	19,619,143	20,889,073	22,397,804	23,391,662	22,649,398	22,031,887	23,091,097	22,707,207	23,612,117	25,275,083	225,664,471
El Paso*	50,384,693	53,106,698									103,491,391
Permian Basin	9,528,465	10,237,599	10,689,356	11,813,327	11,226,482	12,073,576	13,441,746	12,189,408	12,477,281	14,164,143	117,841,383
Total	138,896,433	147,017,974	102,682,027	107,392,593	108,581,008	112,845,137	118,739,763	109,413,320	115,256,690	126,924,347	1,187,749,292
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	86,603,752	93,042,486	98,235,475	113,212,251	117,979,462	123,029,138	133,255,140	122,412,189	133,277,887	154,863,888	1,175,911,668
Amarillo	26,805,661	34,264,727	46,882,427	60,483,815	57,006,792	55,591,287	55,768,007	63,960,847	68,969,049	60,419,264	530,151,876
El Paso*	84,633,273	90,338,580									174,971,853
Permian Basin	7,991,702	8,079,197	9,169,858	11,505,457	9,975,928	10,690,313	11,346,733	14,594,912	15,127,149	16,564,511	115,045,760
Total	206,034,388	225,724,990	154,287,760	185,201,523	184,962,182	189,310,738	200,369,880	200,967,948	217,374,085	231,847,663	1,996,081,157
C. BAD DEBT AMOUNT											
Lubbock	11,035,335	12,011,814	12,300,155	11,985,974	15,060,336	14,962,929	11,927,406	8,085,999	7,062,453	6,682,659	111,115,060
Amarillo	2,605,984	2,700,465	4,840,082	5,873,334	6,143,621	4,445,467	4,477,215	(2,519,580)	(2,020,595)	5,992,053	32,538,046
El Paso*	8,347,278	8,829,234									17,176,512
Permian Basin	2,187,274	2,255,089	2,465,683	2,160,262	1,704,647	1,589,078	1,696,859	1,465,662	1,111,857	1,099,381	17,735,792
Total	24,175,871	25,796,602	19,605,920	20,019,570	22,908,604	20,997,474	18,101,480	7,032,081	6,153,715	13,774,093	178,565,410
D. UNCOMPENSATED CARE											
1. Charges (Measure of actual effort)											
Lubbock	96,534,158	101,969,398	109,909,412	116,541,944	122,968,677	130,589,971	134,145,298	124,170,907	134,638,230	146,229,756	1,217,697,751
Amarillo	35,791,848	44,336,654	56,587,167	65,818,144	63,742,276	58,063,789	61,088,325	59,680,626	63,496,073	56,831,599	565,436,501
El Paso*	112,393,850	118,972,881									231,366,731
Permian Basin	13,056,748	12,835,222	14,246,320	15,203,229	13,652,374	14,182,519	15,319,854	16,636,495	16,791,756	19,463,007	151,387,524
Total	257,776,604	278,114,155	180,742,899	197,563,317	200,363,327	202,836,279	210,553,477	200,488,028	214,926,059	222,524,362	2,165,888,507
2. Unreimbursed Cost of Care**											
Lubbock	32,649,149	35,785,698	42,511,827	29,390,322	26,542,447	28,348,095	25,599,478	18,371,650	23,468,531	21,041,506	283,708,703
Amarillo	12,031,334	10,145,605	9,871,821	7,463,291	3,454,063	1,178,369	5,018,400	2,696,490	6,752,414	3,793,170	62,404,957
El Paso*	28,488,144	33,996,536									62,484,680
Permian Basin	3,928,646	4,529,311	6,042,021	2,165,616	4,998,103	3,535,831	4,539,827	3,189,316	5,004,114	4,944,509	42,877,294
Total	77,097,273	84,457,150	58,425,669	39,019,229	34,994,613	33,062,295	35,157,705	24,257,456	35,225,059	29,779,185	451,475,634

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock***	296,929	315,077	332,872	337,663	343,471	350,873	359,594	330,080	355,621	380,925	3,403,105
Amarillo	105,879	100,885	103,026	103,042	103,464	103,364	111,271	103,729	105,324	107,728	1,047,712
El Paso*	209,113	205,664									414,777
Permian Basin	70,999	74,382	74,347	77,432	79,628	88,134	90,089	84,806	96,824	100,943	837,584
Total	682,920	696,008	510,245	518,137	526,563	542,371	560,954	518,615	557,769	589,596	5,703,178
2. Number of Patients Served											
Lubbock	111,219	117,570	122,652	126,856	125,176	128,415	126,638	119,658	125,705	133,498	1,237,387
Amarillo	43,157	43,227	42,761	43,235	43,681	42,994	44,717	44,609	44,272	43,616	436,269
El Paso*	113,695	112,331									226,026
Permian Basin	25,613	26,987	28,012	28,347	29,190	31,442	31,502	30,481	32,538	34,288	298,400
Total	293,684	300,115	193,425	198,438	198,047	202,851	202,857	194,748	202,515	211,402	2,198,082
3. Number of Inpatients Served											
Lubbock	19,742	19,959	21,474	23,476	22,791	24,015	22,589	20,575	19,659	22,297	216,577
Amarillo	15,036	15,769	15,869	16,094	16,054	14,803	15,576	14,741	14,820	14,220	152,982
El Paso*	20,517	20,510									41,027
Permian Basin	6,951	6,729	6,982	6,241	6,173	6,399	6,126	5,821	6,033	6,049	63,504
Total	62,246	62,967	44,325	45,811	45,018	45,217	44,291	41,137	40,512	42,566	474,090
F. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	36,695,977	39,328,084	41,175,385	42,282,210	41,569,753	43,190,542	44,487,303	40,242,076	44,502,844	48,311,369	421,785,543
Amarillo	22,989,201	25,138,635	27,612,699	33,424,570	32,536,263	30,235,737	31,646,596	29,406,262	33,442,774	27,624,195	294,056,932
El Paso*	34,189,742	37,495,926									71,685,668
Permian Basin	7,767,085	7,212,215	7,212,151	8,087,730	7,436,212	8,104,059	9,371,520	9,527,311	9,185,716	11,416,757	85,320,756
Total	101,642,005	109,174,860	76,000,235	83,794,510	81,542,228	81,530,338	85,505,419	79,175,649	87,131,334	87,352,321	872,848,899
1. Amount Received****											
Lubbock	16,650,485	15,766,903	18,364,811	16,702,602	16,459,708	16,442,525	15,140,007	13,430,521	12,960,250	14,844,683	156,762,495
Amarillo	8,695,213	9,786,577	11,884,749	10,137,173	10,131,513	9,456,940	8,688,693	8,293,767	7,205,909	7,622,128	91,902,662
El Paso*	18,817,539	16,122,351									34,939,890
Permian Basin	5,783,495	4,708,262	4,346,150	5,188,672	2,686,373	4,228,289	4,845,739	4,330,576	3,643,509	4,904,891	44,665,956
Total	49,946,732	46,384,093	34,595,710	32,028,447	29,277,594	30,127,754	28,674,439	26,054,864	23,809,668	27,371,702	328,271,003

*El Paso figures are excluded beginning in FY 15

**Change in methodology in FY 16 to offset contractual revenue

***Includes UPL/UC dollars received and ACA payments from FY 13-19 and final DY 8 UC payment received in FY 20. UC methodology changed to Charity Care for DY 9 payments received in FY 20.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
SPEECH AND HEARING CLINIC-LUBBOCK**

Provider Plan Income:	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
A. Gross Amount										
Gross Charges	\$ 556,661	\$ 618,496	\$ 699,083	\$ 560,076	\$ 446,436	\$ 408,428	\$ 425,341	\$ 323,277	\$ 340,893	\$ 400,945
Net Collection	\$ 415,236	\$ 414,389	\$ 453,177	\$ 413,593	\$ 298,911	\$ 305,864	\$ 276,620	\$ 248,530	\$ 212,396	\$ 222,868
B. Adjustments										
Total Adjustments	\$ 129,985	\$ 156,383	\$ 227,403	\$ 153,418	\$ 190,442	\$ 116,594	\$ 118,862	\$ 108,051	\$ 123,473	\$ 154,176
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ 2,826	\$ 12,878	\$ 11,136	\$ 12,206	\$ 39,813	\$ 17,486	\$ 3,066	\$ 4,783	\$ 1,500	\$ 5,180
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ 150	\$ 1,789	\$ 400	\$ 248
E. Total Number of Patients Served										
Number of Clinic Visits	5354	5054	6322	6517	4831	3672	4531	3682	3646	4268
Number of Patients Served	1804	1689	2118	2379	1069	1150	919	742	685	742
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	-	-	3	-	-	-	-	-
Number of Indigents Served	-	-	-	-	3	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ 111,861	\$ 154,860	\$ 153,393	\$ 135,612	\$ 130,387	\$ 70,211	\$ 73,868	\$ 61,536	\$ 69,031	\$ 78,520
B. Amount Received										
Total Amount Received	\$ 76,931	\$ 50,922	\$ 93,870	\$ 61,305	\$ 36,433	\$ 26,049	\$ 25,591	\$ 24,107	\$ 27,282	\$ 32,980
C. Number of Medicaid Clients										
Number of Medicaid Visits	1,061	931	1,102	1,219	553	536	544	471	481	571
Number of Medicaid Served	721	677	725	713	260	354	350	296	319	348

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
PHYSICAL THERAPY CLINIC - AMARILLO**

Provider Plan Income:	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
A. Gross Amount										
Gross Charges	\$ 84,032	\$ 58,707	\$ 38,264	\$ 7,513	\$ 23,068	\$ 19,989	\$ 19,244	\$ 34,031	\$ 32,214	\$ 29,544
Net Collection	\$ 23,397	\$ 17,106	\$ 9,684	\$ 3,877	\$ 7,907	\$ 9,617	\$ 5,419	\$ 14,290	\$ 11,346	\$ 13,175
B. Adjustments										
Total Adjustments	\$ 59,492	\$ 42,028	\$ 26,392	\$ 4,786	\$ 14,197	\$ 9,871	\$ 14,798	\$ 18,771	\$ 17,693	\$ 16,932
Non-Indigent Adjustments	\$ 27,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ 393	\$ 8	\$ 188	\$ 42	\$ -	\$ 46	\$ 423	\$ 89	\$ 98	\$ 1,480
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. Total Number of Patients Served										
Number of Clinic Visits	319	239	127	29	97	65	101	125	176	153
Number of Patients Served	50	26	22	7	17	23	21	22	33	35
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	-	-	-	-	-	-	-	-
Number of Indigents Served	-	-	-	-	-	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ 2,443	\$ -	\$ 5,982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692
B. Amount Received										
Total Amount Received	\$ 533	\$ 191	\$ 2,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 353	\$ 384
C. Number of Medicaid Clients										
Number of Medicaid Visits	12	-	10	-	-	-	-	-	-	5
Number of Medicaid Served	4	-	1	-	-	-	-	-	-	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
A. GROSS AMOUNT										
1. Gross Charges										
COMBEST WELLNESS CENTER	\$1,987,452	\$2,725,927	\$4,054,920	\$5,870,255	\$6,775,731	\$8,831,127	\$8,850,548	\$8,988,458	\$8,073,904	\$10,443,066
2. Net Collections										
COMBEST WELLNESS CENTER	\$1,263,688	\$1,018,454	\$1,676,775	\$2,073,422	\$2,533,621	\$2,675,526	\$2,432,552	\$3,265,451	\$2,948,170	\$3,635,911
B. ADJUSTMENTS										
1. Total Amount										
COMBEST WELLNESS CENTER	\$688,871	\$561,100	\$1,963,043	\$3,058,229	\$3,649,453	\$4,713,731	\$4,635,602	\$4,561,723	\$4,135,515	\$5,255,556
2. MEDICAID REIMBURSEMENT										
A. TOTAL BILLINGS										
COMBEST WELLNESS CENTER	\$857,996	\$736,434	\$1,314,338	\$1,895,644	\$1,991,402	\$2,726,010	\$2,907,295	\$2,619,225	\$2,648,668	\$3,466,463
B. AMOUNT RECEIVED										
COMBEST WELLNESS CENTER	\$769,045	\$525,313	\$912,230	\$1,358,366	\$1,502,346	\$1,445,434	\$1,327,831	\$1,668,428	\$1,545,150	\$1,963,871
C. NUMBER OF MEDICAID CLIENTS										
1. Number of Medicaid Visits										
COMBEST WELLNESS CENTER	4,458	5,132	6,718	7,247	7,824	6,031	6,899	6,396	6,119	7,272

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
JERRY H. HODGE SCHOOL OF PHARMACY**

PROVIDER PLAN INCOME:

REVENUE	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
From Pharmacy Operations	\$2,177,096	\$3,154,824	\$3,066,422	\$3,804,059	\$3,996,644	\$3,700,421	\$4,021,567	\$3,935,095	\$3,825,400	\$3,615,244
From Affiliate practice sites	\$1,189,430	\$1,335,188	\$1,341,442	\$1,419,202	\$1,346,913	\$1,195,997	\$1,226,368	\$1,202,917	\$1,214,922	\$946,453
TOTAL	\$3,366,525	\$4,490,012	\$4,407,864	\$5,223,261	\$5,343,556	\$4,896,418	\$5,247,935	\$5,138,012	\$5,040,322	\$4,561,697

OPERATIONS

Immunizations	1,458	1,421	1,759	1,721	1,456	1,645	3,384	3,950	5,312	4,205
Prescriptions	35,120	38,074	42,699	44,660	45,429	43,492	44,961	42,987	40,846	45,743
TOTAL	36,578	39,495	44,458	46,381	46,885	45,137	48,345	46,937	46,158	51,948

NUMBER OF PATIENTS SERVED

Patients Served	7,742	7,968	9,210	9,306	9,850	4,230	10,747	6,802	7,783	7,903
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PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	96.00%	97.00%	98.00%	99.00%	96.94%
Percent of graduates entering a primary care residency	46.00%	48.50%	55.43%	54.70%	56.91%
Percent of graduates practicing in Texas	64.78%	61.99%	59.43%	61.47%	65.78%
Percent of graduates practicing primary care in Texas	28.82%	24.21%	23.38%	23.17%	27.71%
Percent of graduates practicing primary care in a Texas under-served area	7.14%	8.23%	7.88%	10.40%	13.01%
Percent of residency completers practicing in Texas	62.94%	48.00%	62.41%	58.74%	48.59%
Minority admissions as a percent of total M.D./D.O. admissions	17.78%	18.23%	14.37%	19.88%	19.87%
Total number of residents	478	501	536	551	577
Minority residents as a percent of total residents	20.08%	21.96%	20.71%	20.69%	20.45%
Minority Graduates as a percent of total M.D./D.O. graduates	12.28%	14.88%	19.43%	23.20%	18.33%
Total number of outpatient visits	562,423	601,882	554,505	597,038	N/A
Total number of inpatient days	248,900	244,175	221,147	238,497	N/A
School of Health Professions					
Percent of graduates passing the certification / licensure examination on the first attempt	95.63%	93.13%	89.19%	93.03%	89.34%
Percent of graduates who are licensed or certified in Texas	82.96%	82.97%	81.47%	83.44%	87.02%
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	96.22%	97.22%	97.21%	93.88%	89.25%
Percent of BSN graduates who are licensed in Texas	95.01%	96.49%	97.13%	99.00%	99.21%
Percent of MSN graduates granted Advanced Practice Status in Texas	66.86%	70.31%	62.31%	66.51%	65.24%
Pharmacy School					
Percent of graduates passing the national licensing exam on the first attempt	91.67%	86.90%	92.62%	93.66%	80.54%
Percent of graduates who are licensed in Texas	94.00%	95.80%	98.53%	95.21%	87.26%
Financial Aid					
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,708	4,386	4,642	4,957	5,186
Average Student Loan Debt for Medical School Graduates	89,202	97,398	108,878	103,632	122,229
Percent of Medical School Graduates Students with Student Loan Debt	69.01%	79.45%	72.00%	71.00%	80.50%
Average Financial Aid Award per Full-time Student	9,991	7,806	11,933	11,507	10,387
Percent of Full-time Students Receiving Financial Aid	88.12%	68.17%	71.09%	68.00%	74.68%
Research					
Total external research expenditures	\$12,755,634	\$17,488,228	\$17,173,816	\$16,853,054	\$20,111,799
Research expenditures as a percent of state appropriations for research	360.34%	494.04%	487.75%	478.64%	573.41%
Institutional Support					
Administrative Cost	4.75%	4.94%	4.77%	4.76%	4.67%
All Schools - Total					
Total number of post-doctoral research trainees.	19	17	19	17	20
Minority admissions as a percent of total first-year admissions	26.82%	33.86%	33.78%	36.95%	39.27%
Total number of degrees or certificates awarded	2,217	2,295	2,325	2,280	2,458
Minority graduates a percent of total graduates	18.86%	21.00%	20.40%	22.59%	21.40%
Total Uncompensated Care Provided by Faculty	37,867,360	39,442,367	\$27,532,329	\$38,992,737	\$32,574,809
Total Net Patient Revenue by Faculty	113,926,896	118,752,945	\$111,496,499	\$120,865,051	N/A